

# The County Connection

April 12, 2011

TO: **BOARD OF DIRECTORS**  
FROM: **KATHY CASENAVE, DIRECTOR OF FINANCE**      REVIEWED: *Lrb*  
**SUBJECT: FY 2012 DRAFT BUDGET AND FY 2011 ESTIMATED ACTUAL**

The attached draft of the FY 2012 budget is submitted for your review. This draft incorporates the following:

- Conversion of \$5.5 million for the FY 2011 bus purchase to preventive maintenance. Some of it will be used in FY 2011, but most will be consumed in FY 2012.
- STA revenue per MTC's estimates based on the Governor's budget. Final figures are not yet available.
- Estimated TDA revenue for FY 2011 and FY 2012 based on the CC Auditor Controller's estimate as reported to MTC. A more detailed discussion is presented later in this memo.
- CCCTA staff estimates for Measure J and some federal operating revenue; final figures are not yet available.
- Removal of RM2 funding for Express bus route due to unmet MTC productivity requirements
- A further reduction in Administrative staff, from a high of 36.5 in FY 2007 to 30 in FY 2012
- FY 2012 capital program revenues (state bonds and bridge toll) final figures not yet available.
- No additional service reductions

### FY 2012 Draft Operating Budget-

The draft operating budget totals \$32,581,191, a 6.8% over the estimated actual FY 2011. Of this, fixed route is \$26,386,792 and Paratransit is \$5,594,399. The budget also includes a contingency line item of \$600,000.

- Fixed route expenses for FY 2012 are projected to be \$1,496,816 (5.96%) more than the estimated actual for FY 2011. Of this, \$840,000 is for projected increase in diesel fuel. If the \$600,000 contingency is included, then the increase is 8.3% over the FY 2011 estimated actual
- Paratransit expenses are estimated to be \$1,911 more than the estimated actual for FY 2011.

## **FY 2011 Estimated Actual**

The Board authorized an operating budget of \$31,269,545 which included a contingency line item of \$313,000.

- Fixed route expenses for FY 2011 are estimated to be \$454,019 (1.8%) less than the budget.
- Paratransit expenses for FY 2011 are estimated to be on budget.
- The contingency will not be used.
- The total operating estimated actual is projected to be \$767,082 (2.4%) under budget.

## **List of Key Assumptions Used for Ten-Year Draft Financial Forecast and TDA Reserve-**

### **Operating Revenues-**

- Passenger fares are increased 2% annually for Fixed route and 3% for Paratransit. Fares increases are projected for FY 2013, 2016 and 2019.
- STA growth rate is 3%.
- TDA projected to grow 6.5% in FY 2013 & 6.2% in FY 2014 gradually reducing to 4.5% in the out years. By FY 2015 it is expected to be at the FY 2006 and 2007 amounts. (See below for CCCTA's historical revenue)

### **Operating Expenses-**

The forecast assumes no increase or decrease in fixed route hours.

- The growth rate for expenses 2.8% for most of the out years.
- Retiree medical expense of \$234,000 has been included in all years.
- PERS ER pension rate is estimated to be 5.9% in FY 2013 and 8.3% in FY 2014 (PERS estimate). The 8.3% rate is based on a 7.75% investment return for this fiscal year (Jul 2010-Jun 2011); if the return is more, the ER rate will be less. The rate in the forecast is gradually increased to 10.4% in the out years.

### **TDA Revenue-**

The latest FY 2011 TDA 4.0 revenue projection from the County Auditor's office has been increased by \$573,000. The new projection represents a 3.5% increase over the FY 2010 actual. The Auditor also projected a modest \$209,000 (1.7%) increase for FY 2012.

The question is when will the TDA revenue get back to "normal"- \$35 million for the County and around \$15 million for CCCTA? In the accompanying forecast (*Page 10, line 46*), staff projects that it will occur in FY 2015- a five year recovery period.

Contra Costa TDA

In Millions

Fiscal Year	% Inc (Dec)	CC County TDA	CCCTA share
2012 est	1.7%	\$30.4	\$12.8
2011 est	3.5%	\$29.9	\$12.6
2010	-21.5%	\$28.9	\$12.2
2009	0.3%	\$35.1	\$14.9
2008	-0.6%	\$35.0	\$14.9
2007	0.6%	\$35.2	\$15.1
2006	6.4%	\$35.0	\$15.0
2005	4.8%	\$32.9	\$14.3
2004	3.0%	\$31.4	\$13.8

**Capital Program-**

**Capital Revenue-**

No TDA revenue is shown as being used for capital projects after FY 2011. State Transportation bond money is shown as being used to supplement bus or van purchases and facility rehabilitation. If the bond money is not forthcoming in FY 2012, then the facility rehabilitation projects will not be started. The capital program shows a revenue line item listed as "To be determined" which basically represents a shortfall of capital revenues.

**TDA Reserve-**

**The TDA reserve is estimated to be very low by the end of FY 2014- \$374,000. If no additional revenue is forthcoming before that time, a further reduction in service would be needed by the beginning of FY 2014.**

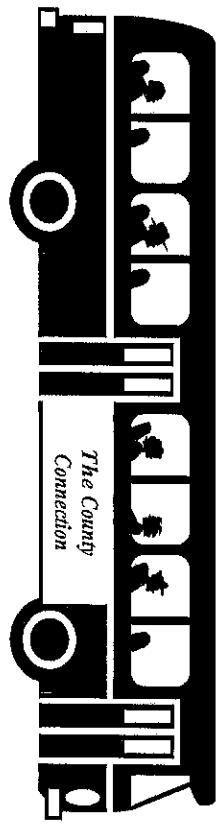
**ACTION REQUESTED:**

The A&F Committee recommends that the Board approve this draft budget for the purposes of filing a timely TDA claims. Staff will continue refining the draft for the committee's review in May and present a final budget in June.

**DRAFT**

# **Operating and Capital Budget**

Fiscal Year 2012



## **CENTRAL CONTRA COSTA TRANSIT AUTHORITY**

Concord, California

April 12, 2012

**CENTRAL CONTRA COSTA TRANSIT AUTHORITY**  
**FY 2012 Budget**  
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## CENTRAL CONTRA COSTA TRANSIT AUTHORITY

### FY 2012 BUDGET SUMMARY

	<b>EST/ACTUAL</b>	<b>APPROVED BUDGET</b>	<b>% VARIANCE</b>	<b>PROPOSED BUDGET</b>	<b>FY 2012 BUD OVER/(UNDER)</b>
	<b>FY 2011</b>	<b>FY 2011</b>		<b>FY 2012</b>	<b>EST ACT</b>
<b>Operations</b>					
Fixed Route	\$ 24,909,974	\$ 25,677,205	-3.0%	\$ 26,986,792	8.3%
Paratransit	\$ 5,592,488	\$ 5,592,340	0.0%	\$ 5,594,399	0.0%
<b>Subtotal</b>	<b>\$ 30,502,463</b>	<b>\$ 31,269,545</b>	<b>-2.5%</b>	<b>\$ 32,581,191</b>	<b>6.8%</b>
<b>Capital</b>					
Fixed Route	\$ 303,919	\$ 303,919	0.0%	\$ 11,630,032	3726.7%
Paratransit				\$ 712,000	100.0%
<b>Subtotal</b>	<b>\$ 303,919</b>	<b>\$ 303,919</b>	<b>0.0%</b>	<b>\$ 12,342,032</b>	<b>3961.0%</b>
<b>Grand Total</b>	<b>\$ 30,806,382</b>	<b>\$ 31,573,464</b>	<b>-2.4%</b>	<b>\$ 44,923,223</b>	<b>45.8%</b>

**CENTRAL CONTRA COSTA TRANSIT AUTHORITY  
FY 2012 BUDGET- OPERATING EXPENDITURES**

Category	ACTUAL FY2010	EST/ACT FY 2011	APPROVED BUDGET FY 2011	EST/ACT over(under) Budget Amount	% Var % +/(-)	PROPOSED BUDGET FY 2012	Variances over(under) FY2011 Estimated Actual
<b>Fixed Route</b>							
Wages	12,130,675	11,989,277	12,080,042	(90,765) (5,524)	-0.8% -0.1%	12,027,944	38,667 0.3%
Fringe benefits	6,731,068	7,128,765	7,134,289	(46,707) (5,524)	-0.7% -0.1%	7,433,451	304,686 4.3%
Total Wages and benefits	18,861,743	19,118,042	19,214,331	(25,289) (163,945)	-0.5% -8.6%	19,461,395	343,353 1.8%
Services	1,480,720	1,749,195	1,913,140	(132,475) (128,484)	-9.1% -4.2%	1,949,200	200,005 11.4%
Materials and supplies	2,558,586	2,912,616	3,041,100	(452,030) (6,935)	-15.0% -2.7%	3,864,480	951,864 32.7%
Utilities	246,446	261,935	255,000	(15,495) (30,138)	-5.8% -7.1%	273,000	11,065 4.2%
Casualty and liability	402,634	393,385	423,523	(30,238) (31,634)	-7.5% -10.0%	379,366	(14,019) -3.6%
Taxes	276,051	286,066	317,700	(31,649) (31,634)	-3.5% -7.7%	264,000	(22,066) -7.7%
Leases and rentals	33,200	38,677	38,000	(5,477) (6,77)	-15.2% -1.8%	38,000	(677) -1.8%
Miscellaneous	64,825	105,059	101,200	(41,231) (3,859)	-39.0% -3.8%	110,100	5,041 4.8%
Purchased transportation	247,329	45,000	60,000	(15,000) (15,000)	-75.0% -25.0%	47,250	2,250 5.0%
Total Other Expenses	5,309,791	5,791,933	6,149,663	(482,132) (357,730)	-7.5% -5.8%	6,925,396	1,133,463 19.6%
Subtotal	24,171,534	24,909,974	25,363,993	(830,060) (454,019)	-2.6% -1.8%	26,386,792	1,476,816 5.9%
Contingency			313,212	(313,212)	-100.0%	600,000	600,000
Subtotal	24,171,534	24,909,974	25,677,205	(767,231) (313,212)	-3.0% -100.0%	26,986,792	2,076,816 8.3%
<b>Paratransit</b>							
Wages	102,876	89,006	84,863	4,143 (4,288)	4.9% -10.0%	85,518	(3,487) -3.9%
Fringe benefits	51,234	38,410	42,698	(14,288) (146)	-33.7% -0.1%	42,749	4,340 11.3%
Total Wages and benefits	154,110	127,415	127,561	(146) 0	-0.1% 0.0%	128,268	853 0.7%
Services	36,434	26,500	26,500	0	0.0%	27,030	530 2.0%
Materials and supplies	4,417	2,794	2,500	294	11.8%	2,850	56 2.0%
Utilities	20,360	22,000	22,000	0	0.0%	22,440	440 2.0%
Taxes	414	500	500	0	0.0%	510	10 2.0%
Miscellaneous	1,517	1,100	1,100	0	0.0%	1,122	22 2.0%
Purchased transportation	4,932,025	5,412,179	5,412,179	0	0.0%	5,412,179	0 0.0%
Total Other Expenses	4,995,167	5,465,073	5,464,779	294	0.0%	5,466,131	1,058 0.0%
Subtotal	5,149,277	5,592,488	5,592,340	148	0.0%	5,594,399	1,911 0.0%
<b>Total</b>	<b>\$ 29,320,811</b>	<b>\$ 30,502,463</b>	<b>\$ 31,269,545</b>	<b>\$ (767,082)</b>	<b>-2.4%</b>	<b>\$ 32,581,191</b>	<b>\$ 2,078,728</b> <b>6.8%</b>

**CENTRAL CONTRA COSTA TRANSIT AUTHORITY**  
**FY 2012 BUDGET-OPERATING REVENUES**

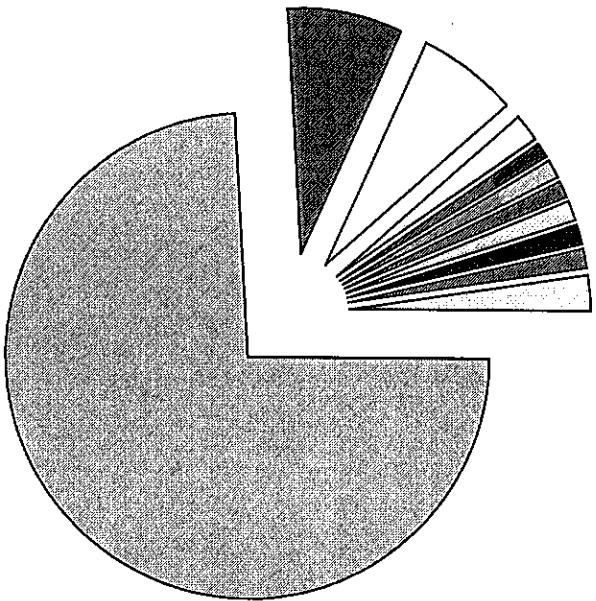
Category	ACTUAL FY2010	EST/ACT FY 2011	APPROVED BUDGET FY 2011	EST/ACT over(under) Budget Amount	% Var	PROPOSED BUDGET FY 2012	FY 2011 Estimated Actual	Variances over(under) Amount +/(-)	% +/(-)
				Amount +/(-)	% +/(-)		Amount +/(-)	% +/(-)	
<b>Fixed Route</b>									
Fare revenue	3,310,669	3,291,154	3,399,503	(108,349)	-3.2%	3,366,829	75,676	2.3%	
Special service revenue	865,163	770,372	749,620	20,752	2.8%	791,063	20,691	2.7%	
Advertising revenue	512,096	482,500	482,500	-	0.0%	530,000	47,500	9.8%	
Non-Operating rev	198,369	148,500	148,500	-	0.0%	148,500	-	0.0%	
FTA Section 5303	60,000	-	30,000	(30,000)	-100.0%	-	-	-	
FTA Preventive Maintenance		1,935,317	1,935,317	-	0.0%	4,632,202	2,696,885	139.4%	
Federal Stimulus	3,862,285	807,311	1,107,398	(300,087)	-27.1%	(807,311)	-	-100.0%	
MTC Preventive Maintenance		827,797	827,797	-	0.0%	(827,797)	-	-100.0%	
STA Augmentation Fund		770,457	770,457	-	0.0%	(770,457)	-	-100.0%	
STA Pop		2,218,251	2,218,251	-	0.0%	1,852,940	(365,311)	-16.5%	
TDA 4.0		8,780,107	9,495,765	(715,658)	-7.5%	10,972,585	2,192,478	25.0%	
Measure C/J		3,277,336	3,245,322	2,994,109	8.4%	3,384,871	139,549	4.3%	
BART Express Funds		514,243	616,358	616,358	0.0%	556,311	(60,047)	-9.7%	
Dougherty Valley revenue		228,589	183,000	68,100	168.7%	225,000	42,000	23.0%	
Other Local Grants		80,451	20,000	114,900	0.0%	20,000	-	0.0%	
RM 2/Other-Express		559,429	559,429	-	0.0%	145,339	(414,090)	-74.0%	
Lifeline-CCTA (STA/JARC)	814,460	254,101	254,101	-	0.0%	361,152	107,051	42.1%	
<b>Subtotal</b>	<b>24,407,233</b>	<b>24,909,975</b>	<b>25,677,205</b>	<b>(767,230)</b>	<b>-3.0%</b>	<b>26,986,792</b>	<b>2,076,817</b>	<b>8.3%</b>	
<b>Paratransit</b>									
Fare revenue	579,981	573,594	590,802	(17,208)	-2.9%	573,594	-	0.0%	
Advertising revenue	3,372	1,000	-	1,000	0.0%	0	(1,000)	-100.0%	
Non-Operating revenue	143	300	300	-	0.0%	300	-	0.0%	
FTA Section 5307	997,258	732,526	732,526	-	0.0%	761,827	29,301	4.0%	
TDA 4.5	615,595	464,173	464,173	-	0.0%	655,865	191,692	41.3%	
TDA 4.0	1,847,543	1,922,586	(75,894)	-3.9%	1,770,250	(76,442)	-4.1%		
Measure C/J	904,450	922,475	830,224	92,251	11.1%	959,374	36,899	4.0%	
STA Paratransit & Rev based		881,728	881,728	-	0.0%	703,189	(178,539)	-20.2%	
Other Grants		-	-	-	-	-	-	-	
BART ADA Service/Other	200,935	170,000	170,000	149	0.0%	170,000	1,911	0.0%	
<b>Subtotal</b>	<b>5,149,277</b>	<b>5,592,488</b>	<b>5,592,340</b>	<b>149</b>	<b>0.0%</b>	<b>5,594,399</b>	<b>1,911</b>	<b>0.0%</b>	
<b>Total</b>	<b>\$ 29,556,510</b>	<b>\$ 30,502,463</b>	<b>\$ 31,269,545</b>	<b>\$ (767,082)</b>	<b>-2.5%</b>	<b>\$ 32,581,191</b>	<b>\$ 2,078,727</b>	<b>6.8%</b>	

## FY 2012 Fixed Route Budget

Rounded to the nearest \$10,000

Wages and Benefits	\$ 19,460,000	73.8%
Diesel Fuel	2,640,000	10.0%
Bus repairs/maintenance	1,630,000	6.2%
Insurance	380,000	1.4%
Utilities	270,000	1.0%
Building repairs/maintenance	76,000	0.3%
Purch transp (reimbursed)	50,000	0.2%
Taxes (sales, prop, fuel)	260,000	1.0%
Legal/audit/payroll service/armored	380,000	1.4%
Schedules/promotion	170,000	0.6%
Other	1,070,000	4.1%
	<hr/> <b>\$ 26,386,000</b>	<b>100.0%</b>

### Fixed Route Budget



- Wages and Benefits
- Diesel Fuel
- Bus repairs/maintenance
- Insurance
- Utilities
- Building repairs/maintenance
- Purch transp (reimbursed)
- Taxes (sales, prop, fuel)
- Legal/audit/payroll service/armored
- Schedules/promotion
- Other

**CENTRAL CONTRA COSTA TRANSIT AUTHORITY**  
**FY2012 Revenue Source Utilization**

	Anticipated Revenue	Anticipated Utilization	Difference
<b>Fixed Route</b>			
Fare revenue	\$ 3,366,829	\$ 3,366,829	0
Special service revenue	\$ 791,063	\$ 791,063	0
Advertising Revenue	\$ 530,000	\$ 530,000	0
Non-Operating revenue	\$ 148,500	\$ 148,500	0
FTA Section 5303	\$ 0	\$ 0	0
FTA Preventive Maintenance	\$ 4,632,202	\$ 4,632,202	0
Fed Stimulus/Preventive Maintenance	\$ 0	\$ 0	0
MTC Preventive Maintenance	\$ 0	\$ 0	0
STA Augmentation Fund	\$ 0	\$ 0	0
STA Pop	\$ 1,852,940	\$ 1,852,940	0
TDA 4.0	\$ 12,826,590	\$ 10,972,585	\$ 1,854,005
Measure J	\$ 3,384,871	\$ 3,384,871	0
BART Express Funds	\$ 556,311	\$ 556,311	0
Dougherty Valley grants	\$ 225,000	\$ 225,000	0
Other Local Grants	\$ 20,000	\$ 20,000	0
RM2- Express	\$ 145,339	\$ 145,339	0
Lifeline-CCTA	\$ 361,152	\$ 361,152	0
<b>Total Fixed Route Operating Revenue</b>	<b>\$ 28,840,797</b>	<b>\$ 26,986,792</b>	<b>\$ 1,854,005</b>
<b>Paratransit</b>			
Fare revenue	\$ 573,594	\$ 573,594	0
Advertising Revenue	\$ -	\$ -	0
Non-operating revenue	\$ 300	\$ 300	0
FTA Section 5307	\$ 761,827	\$ 761,827	0
TDA 4.5	\$ 655,865	\$ 655,865	0
TDA 4.0	\$ 1,770,250	\$ (1,770,250)	0
Measure J	\$ 959,374	\$ 959,374	0
STA Paratransit	\$ 703,189	\$ 703,189	0
Other Grants	\$ -	\$ -	0
BART ADA Service/other	\$ 170,000	\$ 170,000	0
<b>Total Paratransit Operating Revenue</b>	<b>\$ 3,824,149</b>	<b>\$ 5,594,399</b>	<b>\$ (1,770,250)</b>
<b>Capital Program</b>	<b>0</b>	<b>0</b>	<b>0</b>
TDA 4.0	\$ 0	\$ 0	\$ 0
<b>Increase (Decrease) to TDA reserve</b>	<b>0</b>	<b>\$ 83,755</b>	<b>0</b>

**CENTRAL CONTRA COSTA TRANSIT AUTHORITY**  
**STAFFING**

Position Type	FY 06 ACTUAL	FY 07 ACTUAL	FY 08 ACTUAL	FY 09 ACTUAL	FY 2010 ACTUAL	FY 2011 ACTUAL	FY 2012 BUDGET
Transportation	3.0	3.0	3.0	3.0	3.0	3.0	3.0
Transportation administration							
Training	2.0	2.0	2.0	2.0	2.0	2.0	2.0
Transit Supervisor/Dispatcher	12.0	12.0	12.0	10.0	10.0	10.0	10.0
Full-time runs	17.0	17.0	17.0	15.0	15.0	15.0	15.0
Part-time runs	140.0	143.0	152.0	128.0	128.0	125.0	125.0
Full-time stand-by (Protection)	18.0	19.0	16.0	12.0	12.0	12.0	12.0
Subtotal in full time equivalents	39.0	39.0	42.0	38.0	38.0	35.0	35.0
Total Transportation	<b>214.0</b>	<b>218.0</b>	<b>227.0</b>	<b>193.0</b>	<b>193.0</b>	<b>187.0</b>	<b>187.0</b>
Maintenance							
Maintenance administration	5.0	5.0	5.0	5.0	5.0	5.0	5.0
Facilities	5.0	5.0	5.0	5.0	5.0	5.0	5.0
Mechanic, Level V	10.0	10.0	10.0	10.0	10.0	10.0	10.0
Mechanic, Level IV	5.0	5.0	5.0	5.0	5.0	5.0	5.0
Mechanic, Level III	4.0	4.0	4.0	4.0	4.0	4.0	4.0
Mechanic, Level II	7.0	7.0	7.0	7.0	7.0	7.0	7.0
Mechanic, Level I	2.0	2.0	2.0	2.0	2.0	2.0	2.0
Bus service workers	1.0	1.0	1.0	1.0	1.0	1.0	1.0
Subtotal in full time equivalents	10.0	10.0	10.0	10.0	10.0	10.0	10.0
Total Maintenance	<b>29.0</b>	<b>29.0</b>	<b>29.0</b>	<b>29.0</b>	<b>29.0</b>	<b>29.0</b>	<b>29.0</b>
General Administration							
General Administration	4.5	4.5	5.5	5.5	5.5	4.5	4.0
Stores & Procurement	1.0	1.0	1.0	1.0	1.0	1.0	1.0
Stores workers	2.0	2.0	2.0	2.0	2.0	2.0	2.0
Finance							
Human Resources	6.0	6.0	5.0	6.0	6.0	5.0	5.0
Marketing	3.0	3.0	3.0	3.0	2.0	2.0	2.0
Customer service							
Planning/Scheduling/MIS	10.0	10.0	8.5	6.5	6.5	6.5	6.0
Subtotal in full time equivalents	7.0	7.0	8.0	7.0	6.0	7.0	8.0
Fixed Route Ope Total	<b>289.5</b>	<b>293.5</b>	<b>302.0</b>	<b>266.0</b>	<b>264.0</b>	<b>257.0</b>	<b>256.0</b>
Paratransit	3.0	3.0	3.0	2.0	2.0	2.0	2.0
Total Operations	<b>292.5</b>	<b>296.5</b>	<b>305.0</b>	<b>268.0</b>	<b>266.0</b>	<b>259.0</b>	<b>258.0</b>

**CENTRAL CONTRA COSTA TRANSIT AUTHORITY**  
**FY2012 CAPITAL PROGRAM**

	Funding Source				
	Fed	State Bridge Tolls	State Bonds	Local	Total
Revenue Fleet (10 Fixed route buses, 8 Paratransit)	\$ 6,172,816	\$ 56,000	\$ 1,463,184	\$ \$	\$ 7,692,000
Facility Maintenance and Modernization		244,000	3,508,367	\$ \$	3,752,367
Intelligent Transit System		320,671	576,994	\$ \$	897,665
<b>Total</b>	<b>6,493,487</b>	<b>300,000</b>	<b>5,548,545</b>	<b>-</b>	<b>\$ 12,342,032</b>

Note: \$897,665 Intelligent Transit System of left over funding from prior years' projects.  
The other projects depend upon the sale of state bonds, the bridge toll allocation process and the federal authorization.  
If the revenue is not forthcoming then these projects will not move forward.

**CENTRAL CONTRA COSTA TRANSIT AUTHORITY**  
**TEN YEAR FORECAST** *In \$ Thousands*

	FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	FY 2018	FY 2019	FY 2020	FY 2021
<b>Revenue Hours</b>											
1 Passenger Fares	216,000	216,000	216,000	216,000	216,000	216,000	216,000	216,000	216,000	216,000	216,000
2 Special Fares	3,291	3,367	3,838	3,915	3,993	4,552	4,643	4,736	5,399	5,507	5,617
3 Advertising	770	791	811	831	852	873	895	917	940	964	988
4 Investment & Other	483	530	550	570	584	599	614	629	645	661	678
5 FTA Sec 8 Planning	149	149	153	153	153	153	153	153	153	153	153
6 FTA Preventive Maintenance	-	-	-	-	-	-	-	-	-	-	-
7 Federal Stimulus- Preventive Maintenance Reserve	1,935	4,632	382	390	397	405	413	422	430	439	447
8 MTC Preventive Maintenance Reserve	828	-	-	-	-	-	-	-	-	-	-
9 MTC STA Augmentation fund	770	-	-	-	-	-	-	-	-	-	-
10 STA Population	2,218	1,853	1,909	1,966	2,025	2,086	2,148	2,213	2,279	2,347	2,418
11 TDA 4.0	8,780	10,973	14,284	14,681	15,555	15,485	15,894	16,313	16,174	16,602	17,041
12 Measure J	3,245	3,385	3,527	3,675	3,830	3,983	4,142	4,308	4,480	4,659	4,846
13 BART Express Funds	616	556	573	590	608	626	645	664	684	705	726
14 Dougherty Valley dev fees/other	183	225	325	506	25	25	25	25	25	25	25
15 Other Local Grants	20	20	20	20	20	20	20	20	20	20	20
16 RM2/Meas J- Express	559	145	145	145	145	145	145	145	145	145	145
17 Lifeline-CC County	254	361	410	423	435	448	462	476	490	505	520
<b>18 Total Fixed Route Operating Revenue</b>	<b>24,910</b>	<b>26,987</b>	<b>26,927</b>	<b>27,865</b>	<b>28,622</b>	<b>29,400</b>	<b>30,200</b>	<b>31,021</b>	<b>31,865</b>	<b>32,732</b>	<b>33,623</b>
<b>19 Operating Expenses w/o contingency</b>	<b>24,910</b>	<b>26,387</b>	<b>26,927</b>	<b>27,865</b>	<b>28,622</b>	<b>29,400</b>	<b>30,200</b>	<b>31,021</b>	<b>31,865</b>	<b>32,732</b>	<b>33,623</b>
<b>20 Operating expense contingency</b>	<b>\$ -</b>	<b>\$ 3.1%</b>	<b>\$ 5.9%</b>	<b>2.0%</b>	<b>3.5%</b>	<b>2.7%</b>	<b>2.7%</b>	<b>2.7%</b>	<b>2.7%</b>	<b>2.7%</b>	<b>2.7%</b>
<b>21 Total Fixed Route Operating Expenses</b>	<b>\$ 24,910</b>	<b>\$ 26,987</b>	<b>\$ 26,927</b>	<b>\$ 27,865</b>	<b>\$ 28,622</b>	<b>\$ 29,400</b>	<b>\$ 30,200</b>	<b>\$ 31,021</b>	<b>\$ 31,865</b>	<b>\$ 32,732</b>	<b>\$ 33,623</b>
<b>Revenue Hours</b>											
22 Passenger Fares	84,000	84,000	84,000	84,000	84,000	84,000	84,000	84,000	84,000	84,000	84,000
23 Advertising revenue	574	574	631	650	669	736	758	781	859	885	912
24 FTA Section 5307	1	-	-	-	-	-	-	-	-	-	-
25 TDA 4.5	733	762	781	800	820	841	862	883	906	928	951
26 TDA 4.0	464	656	698	742	779	818	855	893	933	975	1,019
27 Measure J	1,847	1,770	1,977	2,007	2,045	2,036	2,077	2,118	2,105	2,144	2,185
28 STA Paratransit & Rev based	922	959	998	1,038	1,079	1,122	1,167	1,214	1,262	1,313	1,365
29 Bart ADA service	170	170	175	180	186	191	197	203	209	215	222
<b>30 Total Paratransit Operating Revenue</b>	<b>5,592</b>	<b>5,594</b>	<b>5,984</b>	<b>6,163</b>	<b>6,347</b>	<b>6,536</b>	<b>6,731</b>	<b>6,932</b>	<b>7,139</b>	<b>7,352</b>	<b>7,572</b>
<b>31 Total Paratransit Operating Expenses</b>	<b>\$ 5,592</b>	<b>\$ 5,594</b>	<b>\$ 5,984</b>	<b>\$ 6,163</b>	<b>\$ 6,347</b>	<b>\$ 6,536</b>	<b>\$ 6,731</b>	<b>\$ 6,932</b>	<b>\$ 7,139</b>	<b>\$ 7,352</b>	<b>\$ 7,572</b>
<b>% increase in expenses</b>	<b>8.6%</b>	<b>0.0%</b>	<b>7.0%</b>	<b>3.0%</b>							
<b>32 Total CCCTA Operating Budget</b>	<b>\$ 30,502</b>	<b>\$ 32,581</b>	<b>\$ 32,911</b>	<b>\$ 34,028</b>	<b>\$ 34,969</b>	<b>\$ 35,936</b>	<b>\$ 36,931</b>	<b>\$ 37,953</b>	<b>\$ 39,004</b>	<b>\$ 40,084</b>	<b>\$ 41,195</b>

**CENTRAL CONTRA COSTA TRANSIT AUTHORITY**  
**TEN YEAR FORECAST** In \$ Thousands  
*In \$Thousands*

	FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	FY 2018	FY 2019	FY 2020	FY 2021
33 Capital Revenue											
34 Federal	\$ -	\$ 6,173	\$ 4,585	\$ 37,504	\$ 305	\$ 3,139	\$ -	\$ 206	\$ 670	\$ 707	\$ -
35 Prop 1B STA rev based	-	2,132	-	1,619	-	-	-	-	-	-	-
36 Prop 1B STA pop based	-	2,723	799	1,331	-	-	-	-	-	-	-
37 Lifeline- 1B pop based bonds	-	-	-	900	-	-	-	-	-	-	-
38 State Transportation- 1B security	117	117	117	117	117	117	117	117	117	117	117
39 Bridge Toll revenues	-	300	344	2,790	23	245	-	17	52	54	-
40 Prior yr leftover funding	-	898	1,982	-	-	-	-	-	-	-	-
41 TDA 4.0	187	-	-	-	-	-	-	-	-	-	-
42 To be Determined	-	-	2,780	3,097	1,409	1,785	986	1,176	1,572	807	322
43 Total Capital Revenue	<b>304</b>	<b>12,342</b>	<b>10,607</b>	<b>47,358</b>	<b>1,854</b>	<b>5,285</b>	<b>1,103</b>	<b>1,516</b>	<b>2,411</b>	<b>1,684</b>	<b>439</b>
44 Capital	<b>\$ 304</b>	<b>\$ 12,342</b>	<b>\$ 10,607</b>	<b>\$ 47,358</b>	<b>\$ 1,854</b>	<b>\$ 5,285</b>	<b>\$ 1,103</b>	<b>\$ 1,516</b>	<b>\$ 2,411</b>	<b>\$ 1,684</b>	<b>\$ 439</b>

*This forecast includes:  
 Removal of FY 2011 fixed route bus purchase and convert the \$5,468,748 fed to preventive maint for 2011 and 2012  
 Unfunded capital projects from FY 2013-2021*

**CENTRAL CONTRA COSTA TRANSIT AUTHORITY**  
**TDA RESERVE**

	<b>TDA RESERVE</b>																						
	<b>FY2011</b>		<b>FY2012</b>		<b>FY2013</b>		<b>FY2014</b>		<b>FY2015</b>		<b>FY2016</b>		<b>FY2017</b>		<b>FY 2018</b>		<b>FY 2019</b>		<b>FY 2020</b>				
45 Beginning Balance	\$	3,267	\$	5,071	\$	5,156	\$	2,555	\$	374	\$	(1,990)	\$	(3,514)	\$	(4,768)	\$	(5,731)	\$	(5,756)	\$	(5,426)	
46 Estimated TDA 4.0 Allocation	\$	12,618	\$	12,827	\$	13,660	\$	14,507	\$	15,236	\$	15,996	\$	16,716	\$	17,468	\$	18,254	\$	19,076	\$	19,934	
	3.6%				1.7%			6.5%		6.2%		5.0%		5.0%		4.5%		4.5%		4.5%		4.5%	
<b>TDA 4.0 Needed for Operations and Capital:</b>																							
47 Used for Fixed route operations		(8,780)		(10,973)		(14,284)		(14,681)		(15,555)		(15,485)		(15,894)		(16,313)		(16,174)		(16,602)		(17,040)	
48 Used for Paratransit operations		(1,847)		(1,770)		(1,977)		(2,007)		(2,045)		(2,036)		(2,077)		(2,118)		(2,105)		(2,144)		(2,185)	
49 TDA used for Operations		(10,627)		(12,743)		(16,261)		(16,688)		(17,599)		(17,521)		(17,971)		(18,431)		(18,278)		(18,746)		(19,225)	
50 Used for capital program		(187)		-		-		-		-		-		-		-		-		-		-	
51 Ending TDA Reserve		\$	5,071	\$	5,156	\$	2,555	\$	374	\$	(1,990)	\$	(3,514)	\$	(4,768)	\$	(5,731)	\$	(5,756)	\$	(5,426)	\$	(4,717)

**CENTRAL CONTRA COSTA TRANSIT AUTHORITY**  
**TEN YEAR CAPITAL PROGRAM**  
*In \$Thousands*

Programs	FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	FY2020	FY2021	Total
Non Revenue Fleet	\$ 57	\$ -	\$ 206	\$ 111	\$ -	\$ 104	\$ 182	\$ 70	\$ -	\$ 294	\$ -	1,025
Revenue Fleet	-	7,692	5,728	46,496	388	4,076	-	276	863	893	-	66,412
Facility Maintenance & Modernization	117	3,752	503	286	1,191	696	726	744	1,263	242	254	9,772
Pacheco Transit Hub			3,500									3,500
Information Technology	100	898	155	121	70	209	80	202	85	85	55	2,060
Maintenance Equipment & Tools	30	-	425	235	155	85	65	100	150	100	50	1,395
Office Furniture and Equipment	-	90	109	50	116	50	123	50	70	80	80	738
<b>Total Capital Program</b>	<b>304</b>	<b>12,342</b>	<b>10,607</b>	<b>47,358</b>	<b>1,854</b>	<b>5,285</b>	<b>1,103</b>	<b>1,516</b>	<b>2,411</b>	<b>1,684</b>	<b>439</b>	<b>84,902</b>
Total Fixed-Route	304	11,630	9,630	47,358	1,466	1,209	1,103	1,239	1,548	791	439	76,718
Total Paratransit	-	712	976	-	388	4,076	-	276	863	893	-	8,185
	<b>\$ 304</b>	<b>\$ 12,342</b>	<b>\$ 10,607</b>	<b>\$ 47,358</b>	<b>\$ 1,854</b>	<b>\$ 5,285</b>	<b>\$ 1,103</b>	<b>\$ 1,516</b>	<b>\$ 2,411</b>	<b>\$ 1,684</b>	<b>\$ 439</b>	<b>84,902</b>

Funding Source	FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	FY2020	FY2021	Total
Fed 5307	-	6,173	4,585	37,504	305	3,139	-	206	670	707	-	53,287
Fed CMAQ	-	-	-	-	-	-	-	-	-	-	-	-
Other Fed	-	-	-	-	-	-	-	-	-	-	-	-
Transportation Development Act	187	-	-	-	-	-	-	-	-	-	-	187
State Transportation-1B rev based	-	2,132	-	1,619	-	-	-	-	-	-	-	3,751
State Transportation-1B pop based	-	2,723	799	1,331	-	-	-	-	-	-	-	4,853
Lifeline-1B pop based bonds	-	-	900	-	-	-	-	-	-	-	-	900
State Transportation-1B security	117	117	117	117	117	117	117	117	117	117	117	1,286
Bridge Toll Revenue	-	300	344	2,790	23	245	-	17	52	54	-	3,823
Prior Yr Pacheco funding	-	-	1,982	-	-	-	-	-	-	-	-	1,982
Left over funds-fed/state bond	-	898	-	-	-	-	-	-	-	-	-	898
To be Determined	-	2,780	3,097	1,409	1,785	986	1,176	1,572	807	322	-	13,935
<b>Total Capital Revenue</b>	<b>\$ 304</b>	<b>\$ 12,342</b>	<b>\$ 10,607</b>	<b>\$ 47,358</b>	<b>\$ 1,854</b>	<b>\$ 5,285</b>	<b>\$ 1,103</b>	<b>\$ 1,516</b>	<b>\$ 2,411</b>	<b>\$ 1,684</b>	<b>\$ 439</b>	<b>\$ 84,902</b>

Revenue Fleet replacements  
# Fixed Route vehicles  
# Paratransit vehicles

Revenue Fleet replacements	10
# Fixed Route vehicles	8
# Paratransit vehicles	3

Revenue Fleet replacements	7
# Fixed Route vehicles	10
# Paratransit vehicles	4

Revenue Fleet replacements	6
# Fixed Route vehicles	8
# Paratransit vehicles	8

# CENTRAL CONTRA COSTA TRANSIT AUTHORITY

## DETAILED BUDGET

	FY 2010 ACT	Est/Act FY 2011	FY 2011 Budget	Over (Under)	FY 2012 Budget	Over (Under) FY 2011 Est/Actual
<b>FIXED ROUTE</b>						
Wages, Operators	7,179,059	7,174,446	7,218,334	(43,888)	7,174,446	-
Wages, Operator/trainer	13,978	25,000	25,000	-	25,000	-
Wages, Trans Admin	887,738	874,331	842,013	32,318	875,687	1,356
Wages, Scheduling	106,129	106,000	104,238	1,762	107,504	1,504
Wages, Maint Admin	377,261	369,000	368,088	912	374,203	5,203
Wages, Building Maint.	244,756	250,000	239,529	10,471	250,195	195
Wages, Customer Service	332,951	330,000	323,777	6,223	313,896	(16,104)
Wages, Promotion	184,741	165,000	183,796	(18,796)	125,790	(39,210)
Wages, EE Services	128,592	128,000	128,241	(241)	128,038	38
Wages, Finance	341,663	315,000	311,660	3,340	318,291	3,291
Wages, Safety & Trng	129,029	130,000	130,211	(211)	128,913	(1,087)
Wages, General Admin	552,614	465,000	465,412	(412)	440,095	(24,905)
Wages, Admin Bonus	1,250	1,250	1,250	-	-	(1,250)
Wages, Board	22,600	23,600	26,400	(2,800)	26,400	2,800
Wages, Planning	355,814	326,000	299,940	26,060	389,855	63,855
Wages, Service Workers	339,815	370,000	400,407	(30,407)	381,665	11,665
Wages, Serv Wrkr Bonus	800	4,000	-	4,000	4,000	-
Wages, Mechanics	927,235	928,000	1,012,996	(84,996)	959,316	31,316
Wages, Mechanic Bonus	4,650	4,650	-	4,650	4,650	-
<b>Total Wages</b>	<b>12,130,675</b>	<b>11,989,277</b>	<b>12,080,042</b>	<b>(90,765)</b>	<b>12,027,944</b>	<b>38,667</b> <b>0%</b>
Sick, Operators	270,355	276,080	263,794	12,286	273,038	(3,042)
Sick, Trans Admin	38,725	33,500	26,845	6,655	35,590	2,090
Sick, Scheduling	2,718	2,000	3,708	(1,708)	2,515	515
Sick, Maint Admin	5,513	5,000	8,593	(3,593)	5,622	622
Sick, Building Maint.	5,040	5,000	7,201	(2,201)	5,495	495
Sick, Customer Svc	9,454	9,200	18,538	(9,338)	8,655	(545)
Sick, Promotion	5,644	4,500	6,441	(1,941)	5,946	1,446
Sick, EE Services	8,043	3,000	4,500	(1,500)	6,077	3,077
Sick, Finance	8,990	9,500	10,956	(1,456)	9,269	(231)
Sick, Safety & Trng	4,809	4,600	4,632	(32)	6,176	1,576
Sick, General Admin	16,556	13,000	10,846	2,154	14,998	1,998
Sick, Planning	8,347	12,000	10,408	1,592	11,065	(935)

# CENTRAL CONTRA COSTA TRANSIT AUTHORITY

## DETAILED BUDGET

	Est/Act FY 2010 ACT	FY 2011 2011	Budget	Over (Under)	FY 2012 Budget	Over (Under) FY 2011 Est/Actual
Sick, Service Workers	13,766	3,000	5,418	(2,418)	5,253	2,253
Sick, Mechanics	19,630	20,000	23,336	(3,336)	23,372	3,372
<b>Total Sick Pay</b>	<b>417,590</b>	<b>400,380</b>	<b>405,216</b>	<b>(4,836)</b>	<b>413,071</b>	<b>12,691</b>
Holiday, Operators	353,996	319,250	345,600	(26,350)	319,250	-
Holiday, Trans Admin	41,480	42,000	41,117	883	40,873	(1,127)
Holiday, Scheduling	5,713	6,000	5,705	295	5,804	(196)
Holiday, Maint Admin	17,170	21,000	19,831	1,169	19,960	(1,040)
Holiday, Building Maint.	10,146	12,000	12,309	(309)	12,681	681
Holiday, Customer Svc	10,242	11,070	12,155	(1,085)	11,781	711
Holiday, Promotion	10,675	8,600	8,686	(86)	5,587	(3,013)
Holiday, EE Services	5,728	6,000	6,908	(908)	6,997	997
Holiday, Finance	20,739	15,000	16,680	(1,680)	16,934	1,934
Holiday, Safety & Trng	9,444	7,000	7,126	(126)	7,126	126
Holiday, General Admin	30,235	25,000	23,562	1,438	23,562	(1,438)
Holiday, Planning	16,450	17,000	15,966	1,034	20,371	3,371
Holiday, Service Workers	16,532	17,000	19,236	(2,236)	18,649	1,649
Holiday, Mechanics	47,746	50,000	51,287	(1,287)	51,368	1,368
<b>Total Holiday Pay</b>	<b>596,296</b>	<b>556,920</b>	<b>586,168</b>	<b>(29,248)</b>	<b>560,943</b>	<b>4,023</b>
Vacation, Operators	447,533	510,000	526,006	(16,006)	508,638	(1,362)
Vacation, Trans Admin	58,359	65,000	65,638	(638)	65,809	809
Vacation, Scheduling	8,559	10,000	9,508	492	9,673	(327)
Vacation, Maint Admin	28,287	31,824	31,604	220	31,820	(4)
Vacation, Building Maint.	16,250	18,824	19,689	(865)	18,827	3
Vacation, Customer Svc	16,856	20,000	22,739	(2,739)	20,145	145
Vacation, Promotion	13,414	15,000	15,009	(9)	11,026	(3,974)
Vacation, EE Services	8,816	10,000	9,814	186	10,519	519
Vacation, Finance	23,064	24,700	24,603	97	25,526	826
Vacation, Safety & Trng	10,667	11,856	11,877	(21)	11,877	21
Vacation, General Admin	33,047	35,005	38,586	(3,581)	36,992	1,987
Vacation, Planning	17,804	23,000	19,379	3,621	28,770	5,770
Vacation, Service Wrks	21,775	21,681	23,476	(1,795)	24,043	2,362
Vacation, Mechanics	65,881	66,188	75,198	(9,010)	78,466	12,278
<b>Total Accrued Vacation</b>	<b>770,312</b>	<b>863,078</b>	<b>893,126</b>	<b>(30,048)</b>	<b>882,131</b>	<b>19,053</b>
						<b>2%</b>

# CENTRAL CONTRA COSTA TRANSIT AUTHORITY

## DETAILED BUDGET

	Est/Act FY 2010 ACT	Est/Act FY 2011	FY 2011 Budget	Over (Under)	FY 2012 Budget	Over (Under) FY 2011 Est/Actual
Abs Pay, Operators	54,773	57,000	50,064	6,936	55,761	(1,239)
Abs Pay, Trans Admin	1,944	500	3,218	(2,718)	1,781	1,281
Abs Pay, Scheduling	649	-	445	(445)	251	251
Abs Pay, Maint Admin	1,011	1,100	1,546	(446)	864	(236)
Abs Pay, Building Maint.	3,887	4,000	960	3,040	549	(3,451)
Abs Pay, Customer Svc	1,748	1,000	953	47	494	(506)
Abs Pay, Promotion	1,877	1,000	773	227	297	(703)
Abs Pay, EE Services	1,227	500	540	(40)	304	(196)
Abs Pay, Finance	1,373	1,300	1,315	(15)	741	(559)
Abs Pay, Safety & Trng	-	500	555	(55)	309	(191)
Abs Pay, General Admin	781	800	1,861	(1,061)	1,033	233
Abs Pay, Planning	-	832	1,249	(417)	885	53
Separation Pay/Benefits	13,823	19,419	-	19,419	-	(19,419)
Abs Pay, Service Wkrs	-	500	1,250	(750)	364	(136)
Abs Pay, Mechanics	-	500	1,445	(945)	445	(55)
<b>Total Absence Pay</b>	<b>83,093</b>	<b>88,951</b>	<b>66,174</b>	<b>22,777</b>	<b>64,078</b>	<b>(24,873)</b> <b>-28%</b>
FICA, Operators	99,199	101,331	100,866	465	101,400	69
FICA, Trans Admin	12,189	12,116	13,036	(920)	13,629	1,513
FICA, Scheduling	1,711	1,792	1,792	0	1,823	31
FICA, Maint Admin	1,968	1,996	1,906	90	1,906	(90)
FICA, Building Maint.	3,775	3,991	3,867	124	3,984	(7)
FICA, Customer Service	5,556	5,347	5,483	(137)	5,148	(199)
FICA, Promotion	3,030	3,222	3,113	109	2,155	(1,067)
FICA, EE Services	2,225	2,624	2,175	449	2,203	(421)
FICA, Finance	4,825	4,374	4,442	(69)	4,523	149
FICA, General Admin	8,740	6,000	6,522	(521)	6,522	521
FICA, Board Members	1,729	3,031	4,518	(1,487)	2,020	(1,011)
FICA, Planning	5,358	3,713	2,020	1,693	6,418	2,705
FICA, Service Workers	5,026	4,833	5,325	(492)	5,679	846
FICA, Mechanics	10,448	10,352	12,493	(2,141)	11,817	1,465
<b>Total FICA/Medicare</b>	<b>165,780</b>	<b>164,722</b>	<b>167,558</b>	<b>(2,836)</b>	<b>169,225</b>	<b>4,503</b> <b>3%</b>
PERS-RET, Operators	608,040	598,792	621,867	(23,075)	630,700	31,908
PERS-RET, Trans Admin	80,765	81,550	82,183	(633)	84,911	3,361

# CENTRAL CONTRA COSTA TRANSIT AUTHORITY

## DETAILED BUDGET

	Est/Act FY 2010 ACT	FY 2011 2011	Budget	Over (Under)	FY 2012 Budget	Over (Under) FY 2011 Est/Actual
PERS-RET, Scheduling	7,305	9,050	10,351	(1,301)	10,963	1,913
PERS-RET, Maint Admin	50,565	56,260	49,050	7,210	50,871	(5,389)
PERS-RET, Bldg Maint.	21,837	24,700	24,744	(44)	26,577	1,877
PERS-RET, Cstmr Svc	42,548	35,350	31,667	3,683	30,946	(4,404)
PERS-RET, Promotion	20,853	18,100	21,322	(3,222)	16,302	(1,798)
PERS-RET, EE Services	16,085	17,500	16,079	1,421	16,763	(737)
PERS-RET, Finance	37,573	37,500	37,548	(48)	39,401	1,901
PERS-RET, Sfty & Trng	17,888	19,000	18,334	666	18,865	(135)
PERS-RET, Gen Admin	58,050	42,600	53,179	(10,579)	54,935	12,335
PERS-RET, Planning	29,017	31,650	36,101	(4,451)	48,428	16,778
GM-457 Retirement	7,212	7,500	7,500	-	7,500	-
PERS-RET, Service Wrkr	27,268	26,700	36,173	(9,473)	36,551	9,851
PERS-RET, Mechanics	87,717	86,500	94,862	(8,362)	97,028	10,528
<b>Total Retirement</b>	<b>1,112,723</b>	<b>1,092,752</b>	<b>1,140,960</b>	<b>(48,208)</b>	<b>1,170,741</b>	<b>77,989</b>
Medical, Operators	698,135	676,247	700,920	(24,673)	668,300	(7,947)
Medical, Trans Admin	67,331	73,512	74,948	(1,436)	77,156	3,644
Medical, Scheduling	11,513	9,471	9,471	-	9,471	-
Medical, Maint Admin	15,128	14,877	14,877	-	14,877	-
Medical, Building Maint.	31,788	36,929	28,860	8,069	36,801	(128)
Medical, Customer Svc	15,684	17,002	14,571	2,431	18,520	1,518
Medical, Promotion	22,653	22,114	17,932	4,182	22,114	-
Medical, EE Services	4,036	1,645	3,949	(2,304)	-	(1,645)
Medical, Finance	33,232	30,622	30,979	(357)	30,367	(255)
Medical, Safety & Trng	8,367	7,592	7,592	-	7,592	-
Medical, General Admin	53,407	57,493	46,016	11,477	63,969	6,476
Medical, Retirees	(157,748)	98,658	110,250	(11,592)	111,984	13,326
Medical, Planning	36,762	33,882	30,759	3,123	33,882	-
Medical, Service Workers	108,444	112,232	123,140	(10,908)	145,024	32,792
Medical, Mechanics	212,838	226,966	233,966	(7,000)	275,546	48,580
Medical Admin Charge	9,700	11,155	13,000	(1,845)	11,602	446
Vision Plan, Admin	(32)	-	-	-	-	-
<b>OPEB benefits</b>	<b>-</b>	<b>136,342</b>	<b>113,750</b>	<b>22,592</b>	<b>123,016</b>	<b>(13,326)</b>
<b>Total Medical</b>	<b>1,171,236</b>	<b>1,566,739</b>	<b>1,574,980</b>	<b>(8,241)</b>	<b>1,650,221</b>	<b>83,481</b>
						5%

# CENTRAL CONTRA COSTA TRANSIT AUTHORITY

## DETAILED BUDGET

	Est/Act FY 2010 ACT	Est/Act FY 2011	FY 2011 Budget	Over (Under)	FY 2012 Budget	Over (Under) FY 2011 Est/Actual
Dental Operators	198,890	196,188	202,458	(6,270)	199,100	2,912
Dental, Trans Admin	20,719	21,691	21,287	404	22,353	662
Dental, Scheduling	2,883	2,989	2,956	33	3,089	100
Dental, Maint Admin	5,281	5,475	5,412	63	5,658	183
Dental, Building Maint.	5,736	6,818	6,048	770	7,045	227
Dental, Customer Svc	8,355	8,663	8,565	98	8,952	289
Dental, Promotion	3,839	3,631	3,590	41	3,751	120
Dental, EE Services	3,501	3,127	3,590	(463)	3,231	104
Dental, Finance	5,282	5,217	5,791	(574)	5,391	174
Dental, Safety & Trng	1,236	1,281	1,267	14	1,324	43
Dental, General Admin	7,288	6,887	7,870	(983)	7,045	158
Dental, Planning	5,446	6,117	6,066	51	6,320	203
<b>Total Dental</b>	<b>268,457</b>	<b>268,084</b>	<b>274,900</b>	<b>(6,816)</b>	<b>273,260</b>	<b>5,176</b> <b>2%</b>
WC, Operators	683,427	610,817	593,026	17,791	635,200	24,383
WC, Trans Admin	73,970	66,345	64,413	1,932	69,000	2,655
WC, Scheduling	5,517	5,749	5,582	167	6,000	251
WC, Maint Admin	32,396	28,886	28,045	841	30,000	1,114
WC, Building Maint.	13,217	14,446	14,026	421	15,000	554
WC, Customer Svc	39,009	34,640	33,631	1,009	36,000	1,360
WC, Promotion	16,713	17,737	17,220	517	18,400	663
WC, EE Services	15,975	17,321	16,817	505	18,000	679
WC, Finance	32,396	28,887	28,045	841	30,000	1,113
WC, Safety & Trng	15,975	17,321	16,817	505	18,000	679
WC, General Admin	35,705	31,768	30,842	925	33,000	1,232
WC, Planning	24,294	26,078	25,318	760	27,100	1,022
WC, Service Workers	56,896	50,613	49,139	1,474	52,600	1,987
WC, Mechanics	169,992	151,891	147,467	4,424	158,000	6,109
<b>Total Workers Comp</b>	<b>1,215,482</b>	<b>1,102,500</b>	<b>1,070,388</b>	<b>32,112</b>	<b>1,146,300</b>	<b>43,800</b> <b>4%</b>
Life, Operators	58,316	62,116	61,310	806	62,000	(116)
Life, Trans Admin	6,680	6,447	6,974	(527)	6,549	102
Life, Scheduling	981	1,071	1,007	64	1,098	27
Life, Maint Admin	3,378	3,592	3,462	130	3,685	93

# CENTRAL CONTRA COSTA TRANSIT AUTHORITY

## DETAILED BUDGET

	Est/Act FY 2010 ACT	FY 2011 2011	Budget	Over (Under)	FY 2012 Budget	Over (Under) FY 2011 Est/Actual
Life, Building Maint.	1,884	1,753	2,226	(473)	1,786	33
Life, Customer Svc	2,420	2,893	2,481	412	2,966	73
Life, Promotion	1,697	1,827	1,747	80	1,873	46
Life, EE Services	1,607	1,783	1,648	135	1,827	44
Life, Finance	2,922	3,091	3,081	10	3,168	77
Life, Safety & Trng	1,030	1,073	1,056	17	1,100	27
Life, General Admin	1,870	2,721	5,072	(2,351)	2,808	87
Life, Planning	2,524	2,280	2,979	(699)	3,153	873
<b>Total Life Insurance</b>	<b>85,309</b>	<b>90,646</b>	<b>93,043</b>	<b>(2,397)</b>	<b>92,013</b>	<b>1,367</b> <b>2%</b>
SUI, Operators	53,566	72,216	54,096	18,120	72,900	684
SUI, Trans Admin	3,929	5,640	4,186	1,454	5,642	2
SUI, Scheduling	644	868	644	224	868	-
SUI, Maint Admin	1,610	2,170	1,610	560	2,170	-
SUI, Building Maint.	1,610	2,170	966	1,204	2,170	-
SUI, Customer Svc	2,576	3,400	644	2,756	3,472	72
SUI, Promotion	966	1,050	1,610	(560)	868	(182)
SUI, Safety & Trng	644	868	644	224	868	-
SUI, General Admin	2,898	3,038	2,576	462	3,038	-
SUI, EE Services	644	1,302	1,288	14	868	(434)
SUI, Finance	1,932	2,170	3,220	(1,050)	2,170	-
SUI, Planning	1,241	2,468	6,118	(3,650)	2,604	136
SUI, Service Workers	2,898	3,200	1,610	1,590	4,340	1,140
SUI, Mechanics	5,796	7,500	2,576	4,924	8,246	746
<b>Total SUI</b>	<b>80,955</b>	<b>108,060</b>	<b>81,788</b>	<b>26,272</b>	<b>110,224</b>	<b>2,164</b> <b>2%</b>
Operator Uniforms	41,857	48,000	50,000	(2,000)	48,000	-
Uniforms - Maint. Pers.	11,526	11,451	12,000	(549)	12,000	549
<b>Total Uniforms</b>	<b>53,383</b>	<b>59,451</b>	<b>62,000</b>	<b>(2,549)</b>	<b>60,000</b>	<b>549</b> <b>1%</b>
Operator Medical Exams	9,450	12,885	15,000	(2,115)	15,000	2,115
Emp Assistance Prog.	14,171	10,792	15,000	(4,208)	15,000	4,208
TC - Parking	- 149,017	- 153,058	- 152,008	- 1,050	- 170,745	- 17,687
Cafeteria Plan- Admin	498,390	549,549	497,280	52,269	593,500	43,951

# CENTRAL CONTRA COSTA TRANSIT AUTHORITY

## DETAILED BUDGET

	Est/Act FY FY 2010 ACT	FY 2011 2011	FY 2011 Budget	Over (Under)	FY 2012 Budget	Over (Under) FY 2011 Est/Actual
Mechanic Tool Allowance	12,864	14,000	14,000	-	14,000	-
Wellness Program	20,312	16,132	14,000	2,132	23,000	6,868
Substance Abuse Prog.	5,599	10,066	10,000	66	10,000	(66)
<b>Total Other Benefits</b>	<b>650</b>	<b>-</b>	<b>700</b>	<b>(700)</b>	<b>-</b>	<b>-</b>
<b>Total Benefits</b>	<b>710,453</b>	<b>766,482</b>	<b>717,988</b>	<b>48,494</b>	<b>841,245</b>	<b>74,763</b> <b>10%</b>
<b>Total Wages and Benefits</b>	<b>18,861,743</b>	<b>19,118,042</b>	<b>19,214,331</b>	<b>(96,289)</b>	<b>19,461,395</b>	<b>343,353</b> <b>2%</b>
Management Services	821	20,000	25,000	(5,000)	25,000	5,000
Agency Fees	66	-	300	(300)	300	300
In-Service Monitoring	1,264	6,000	6,000	-	6,000	-
Mobility Services	13,796	25,000	30,000	(5,000)	26,000	1,000
Trans. Printing/Reproduc.	5,045	5,000	13,390	(8,390)	5,000	-
Recruitment	4,108	6,015	7,500	(1,485)	8,000	1,985
Schedules/Graphics	73,989	61,030	95,000	(33,970)	65,000	3,970
Promotions	81,685	93,844	94,000	(156)	104,000	10,156
Legal Fees	236,102	280,000	280,000	-	280,000	-
Auditor Fees	38,000	39,000	39,000	-	39,000	-
Freight In and Out	5,647	6,500	8,000	(1,500)	7,500	1,000
Bid and Hearing Notices	1,351	1,200	1,200	-	1,300	100
Service Development	10,627	10,000	10,000	-	40,000	30,000
Section 8 Planning	-	10,000	10,000	-	-	(10,000)
Bank service charge	42	50	-	50	-	(50)
Financial services	6,360	-	350	(350)	10,000	10,000
Retail service charge	98	7	6,000	(10,000)	-	(7)
Temporary Help-All depts	1,188	-	10,000	(5,993)	-	-
Temp Help-Tran Admin	676	-	2,400	(2,400)	-	-
Temporary Help-HR	42,524	46,000	49,000	(3,000)	49,000	3,000
Payroll Services	31,873	32,117	32,000	117	33,000	883
SVR-Differential/Radiator	58,408	92,500	90,000	2,500	80,000	(12,500)
SVR-Transmission	2,122	10,775	34,100	(23,325)	30,000	19,225
SVR-Upholstery/Glass	11,571	9,062	10,000	(938)	10,000	938

# CENTRAL CONTRA COSTA TRANSIT AUTHORITY

## DETAILED BUDGET

	Est/Act FY 2011	FY 2011 Budget	Over (Under) Budget	FY 2012 Budget	Over (Under) Budget	FY 2011 Est/Actual
SVR-Engine Repair	188,967	189,000	190,000 (1,000)	190,000	1,000	
SVR-Body Repair	97,547	99,197	100,000 (803)	100,000	803	
Emission controls	44,885	71,425	91,000 (19,575)	84,700	13,275	
Phone Maint. Services	8,289	8,413	10,000 (1,587)	10,000	1,587	
Support Vehicle maint	9,272	13,281	14,000 (719)	14,000	719	
Clever Devices/rideck maint	78,126	148,455	141,000 7,455	150,000	1,545	
Real Time Bus exp				50,000	50,000	
IT Supplies/replacements	18,145	23,503	25,000 (1,497)	25,000	1,497	
Office Equipment Maint.	7,970	20,000	20,000 -	20,000	-	
Building Maint. Service	61,588	85,404	93,000 (7,596)	93,000	7,596	
Trapeze maintenance			7,000 (7,000)	18,000	18,000	
Landscape Service	38,624	42,766	48,000 (5,234)	48,000	5,234	
IT Contracts	82,289	59,402	70,000 (10,598)	70,000	10,598	
Radio Maint. Service	41,408	44,423	45,600 (1,177)	45,600	1,177	
Facility Maint.	1,053	-	-	-	-	
IT Consulting			8,425 (1,575)	10,000	1,575	
RED Support Expense	10,330	7,955	15,000 (7,045)	10,000	2,045	
Contract Cleaning Service	2,900	2,950	3,000 (50)	3,000	50	
Waste Removal	11,285	11,718	13,000 (1,282)	13,000	1,282	
Hazardous Waste	53,880	56,464	59,000 (2,536)	59,000	2,536	
Armored Transport	15,329	16,752	16,800 (48)	16,800	48	
Fire Monitoring	3,086	4,110	5,000 (890)	5,000	890	
Security Services	74,550	78,854	82,000 (3,146)	80,000	1,146	
Other Services	3,836	2,598	1,500 1,098	3,000	402	
<b>Total Services</b>	<b>1,480,720</b>	<b>1,749,195</b>	<b>1,913,140</b> <b>(163,945)</b>	<b>1,949,200</b>	<b>200,005</b>	<b>11%</b>
Diesel Fuel	1,394,891	1,797,574	1,880,000 (82,426)	2,638,000	840,426	
Oils and Lubricants	66,721	58,376	60,000 (1,624)	60,000	1,624	
Gasoline	27,517	30,469	33,500 (3,031)	40,000	9,531	
Tires and Tubes	212,124	206,452	214,252 (7,800)	200,400	(6,052)	
Safety Supply	6,056	4,439	1,500 2,939	4,400	(39)	
Transportation Supplies	10,872	12,000	12,548 (548)	12,000	-	
BART Relief Tickets	58,345	60,000	61,000 (1,000)	60,000	-	
CSS Soaps	7,640	12,534	14,000 (1,466)	14,000	1,466	

# CENTRAL CONTRA COSTA TRANSIT AUTHORITY

## DETAILED BUDGET

	FY 2010 ACT	Est/Act FY 2011	FY 2011 Budget	Over (Under)	FY 2012 Budget	Over (Under) FY 2011 Est/Actual
CSS-Solvents	2,352	4,000	8,800	(4,800)	7,500	3,500
CSS-Cleaning	3,385	4,467	6,500	(2,033)	6,000	1,533
CSS-Safety	5,902	6,379	7,000	(621)	7,000	621
CSS-Antifreeze	3,217	5,839	6,000	(161)	6,000	161
CSS-Gases	4,945	6,940	8,000	(1,060)	8,000	1,060
Oil Analysis	9,500	17,500	17,500	-	17,500	-
Equipment/Garage Exp.	18,916	22,070	25,000	(2,930)	25,000	2,930
Coach Repair Parts	604,968	527,760	525,000	2,760	597,000	69,240
Shelter/Bus Stop Supply	2,055	10,773	15,000	(4,227)	15,000	4,227
Janitorial Supplies	18,961	14,374	18,000	(3,626)	17,500	3,126
Lighting Supply	3,008	4,451	4,000	451	10,000	5,549
Building Repair Supply	28,332	29,587	30,000	(413)	30,000	413
Landscape Supply	1,675	2,821	3,500	(679)	3,500	679
Office Supplies-Maint.	2,887	4,158	5,000	(842)	4,500	342
Obsolete Parts Write-Off	556	502	-	502	-	(502)
Tickets, Passes, Xfrs	22,869	16,293	27,000	(10,707)	20,000	3,707
Supplies - Offsites	2,343	2,328	2,500	(172)	2,500	172
Personnel Office Supply	191	1,000	2,000	(1,000)	1,000	-
Computer Supplies	1,770	1,925	-	1,925	2,000	75
Office Supplies-Administration	15,549	17,000	18,500	(1,500)	17,680	680
Postage	11,970	12,000	16,000	(4,000)	13,000	1,000
Safety Contingency Plans	1,159	1,445	5,000	(3,555)	5,000	3,555
Training Supply	2,418	3,941	6,000	(2,059)	6,000	2,059
Contracts & Grants Supply	-	6,000	-	6,000	6,000	-
Supplies- IC	5,494	7,219	8,000	(781)	8,000	781
<b>Total Materials &amp; Supplies</b>	<b>2,558,585</b>	<b>2,912,616</b>	<b>3,041,100</b>	<b>(128,484)</b>	<b>3,864,480</b>	<b>951,864</b>
Pacific Gas and Electric	194,574	197,000	190,000	7,000	198,000	1,000
Contra Costa Water Dist.	19,486	20,957	24,000	(3,043)	22,000	1,043
Telephone Svc - Concord	15,259	23,502	20,000	3,502	25,000	1,498
Telephone-Cellular	17,128	20,476	21,000	(524)	28,000	7,524
<b>Total Utilities</b>	<b>246,446</b>	<b>261,935</b>	<b>255,000</b>	<b>6,935</b>	<b>273,000</b>	<b>11,065</b>
Physical Damage	14,487	34,795	32,887	1,908	90,802	56,007

# CENTRAL CONTRA COSTA TRANSIT AUTHORITY

## DETAILED BUDGET

	Est/Act FY FY 2010 ACT	FY 2011 2011	Over Budget	Over (Under)	FY 2012 Budget	Over (Under) FY 2011 Est/Actual
Property Premiums	27,822	32,703	33,207	(504)	33,684	981
Other Premiums	10,325	10,325	11,330	(1,005)	10,635	310
UST Insurance	6,469	9,053	6,406	2,647	9,506	453
Liability Premiums	269,594	226,509	257,293	(30,784)	152,340	(74,169)
Liability Losses	73,233	80,000	82,400	(2,400)	82,400	2,400
Other Losses	703	-	-	-	-	-
<b>Total Insurance</b>	<b>402,634</b>	<b>393,385</b>	<b>423,523</b>	<b>(30,138)</b>	<b>379,366</b>	<b>(14,019)</b>
Property Tax	9,620	10,992	11,000	(8)	11,000	8
Licenses / Registrations	1,687	1,000	2,700	(1,700)	1,000	-
Fuel Storage Tank Fees	12,570	13,745	14,000	(255)	14,000	255
Use and Other Taxes	7,846	7,288	10,000	(2,712)	8,000	712
Sales Tax	244,327	253,041	280,000	(26,959)	230,000	(23,041)
<b>Total Taxes</b>	<b>276,051</b>	<b>286,066</b>	<b>317,700</b>	<b>(31,634)</b>	<b>264,000</b>	<b>(22,066)</b>
Equipment Leases	4,670	7,000	7,000	-	7,000	-
Radio Site Lease-Diablo	28,529	31,677	31,000	677	31,000	(677)
<b>Total Leases</b>	<b>33,200</b>	<b>38,677</b>	<b>38,000</b>	<b>677</b>	<b>38,000</b>	<b>(677)</b>
Business Expense- Tran	68	-	-	-	-	-
Business Expense-admin	249	400	400	-	400	-
Board Travel	1,730	2,000	2,000	-	2,000	-
Staff Travel	10,560	15,000	18,000	(3,000)	18,000	3,000
Business Expense-Fin	194	500	500	-	500	-
CTA Dues	14,522	12,325	15,000	(2,675)	13,000	675
Other Memberships	645	-	-	-	-	-
Business Expenses	835	1,000	500	500	1,000	-
Training / Subs-Gm	934	4,000	4,000	-	4,000	-
Misc exp	6,268	5,500	5,600	(100)	5,600	100
Employee Functions	25,786	25,000	25,000	-	25,000	-
APTA Dues	(3,000)	33,000	26,000	7,000	33,000	-
Employee Awards	3,390	3,500	-	3,500	3,500	-
Departing Emp gifts	404	708	-	708	1,200	492
Paypal fees	1,123	2,037	3,000	(963)	2,500	463

# CENTRAL CONTRA COSTA TRANSIT AUTHORITY

## DETAILED BUDGET

	Est/Act FY FY 2010 ACT	FY 2011 2011	Over Budget (Under)	FY 2012 Budget	Over (Under) FY 2011 Est/Actual
Newsletter Expense	1,118	89	1,200	(1,111)	400
<b>Total Miscellaneous</b>	<b>64,825</b>	<b>105,059</b>	<b>101,200</b>	<b>3,859</b>	<b>110,100</b>
St Marys shuttle	41,089	45,000	60,000	(15,000)	47,250
DVC transit Ctr	906	-	-	-	2,250
Monument shuttle	205,334	-	-	-	-
<b>Total Purchased Transportation</b>	<b>247,329</b>	<b>45,000</b>	<b>60,000</b>	<b>(15,000)</b>	<b>47,250</b>
<b>Total Other Operating Expense</b>	<b>5,309,790</b>	<b>5,791,933</b>	<b>6,149,663</b>	<b>(357,730)</b>	<b>6,925,396</b>
Contingency	313,212	(313,212)	600,000	600,000	1,133,463
<b>TOTAL FIXED ROUTE EXPENSES</b>	<b>24,171,534</b>	<b>24,909,975</b>	<b>25,677,206</b>	<b>(767,231)</b>	<b>26,986,792</b>
				<b>2,076,816</b>	<b>8.3%</b>
<b>Paratransit</b>					
Wages	102,876	89,006	84,863	4,143	85,518
Sick Wages	5,316	437	2,982	(2,545)	2,485
Holiday Pay	6,538	3,288	4,540	(1,252)	4,540
Vacation Pay	6,846	6,665	6,643	22	6,643
Absence pay	-	-	358	(358)	199
Cafeteria Plan	4,577	4,800	4,800	-	4,800
FICA	1,735	1,685	1,441	244	1,441
PERS	13,458	7,031	8,322	(1,291)	8,664
Medical	8,264	11,676	10,932	744	10,932
Vision Plan- Admin	32	-	-	-	-
Dental	2,080	1,305	1,248	57	1,324
Life Insurance	1,375	859	787	72	853
SUI	1,013	664	644	20	868
Agency Fees/Public Info	6,898	2,000	2,000	-	2,040
Promotions	6,898	500	500	-	510
Legal Fees	218	5,000	5,000	-	100
Bid/Hearing Notices	416	-	-	-	-
Temporary Help	2,138	-	-	-	-

# CENTRAL CONTRA COSTA TRANSIT AUTHORITY

## DETAILED BUDGET

	FY 2010 ACT	Est/Act FY 2011	FY 2011 Budget	Over (Under)	FY 2012 Budget	Over (Under) FY 2011 Est/Actual
Building Maint Services	4,224	5,000	5,000	-	5,100	100
Software Maint Services	2,546	-	-	-	-	-
Radio Maint Services	13,096	14,000	14,000	-	14,280	280
Office Supply, PTF	4,417	2,794	2,500	294	2,850	56
Gas and Electric	18,131	20,000	20,000	-	20,400	400
Cell Phone	2,229	2,000	2,000	-	2,040	40
Sales Tax	414	500	500	-	510	10
Purchased Trans-LINK	4,707,580	5,201,029	5,201,029	-	5,201,029	-
Purchased Trans-BART	224,445	211,150	211,150	-	211,150	-
Training / Subscriptions	395	600	600	-	612	12
Other Misc Expenses	774	500	500	-	510	10
Employee Functions	348	-	-	-	-	-
<b>Total Paratransit</b>	<b>5,149,277</b>	<b>5,592,488</b>	<b>5,592,339</b>	<b>149</b>	<b>5,594,399</b>	<b>1,911</b> <b>0%</b>
<b>TOTAL CCCTA</b>	<b>29,320,811</b>	<b>30,502,464</b>	<b>31,269,545</b>	<b>(767,082)</b>	<b>32,581,191</b>	<b>2,078,727</b> <b>6.8%</b>