

# The County Connection

## Inter Office Memo

To: Administration and Finance Committee

Date: February 27, 2014

From: Kathy Casenave *KC*

Reviewed by:

### SUBJECT: FY 2015 Draft Budget and Ten Year Forecast

The first draft budget and forecast are submitted for your review and discussion. After the A&F Committee reviews and gives direction to staff a second draft will be prepared that will be presented at the April A&F meeting and the Board of Directors meeting. The Board of Directors will be asked to approve the draft budget at the April meeting so that a timely TDA claim can be filed with the Metropolitan Transportation Commission. TDA law requires that each county's auditor controller estimate TDA revenue; the claim will be based on that estimate.

A third draft will be presented in May and the final proposed budget will be submitted in June for approval.

#### FY 2014 Estimated Actual:

Estimated Expenses for FY 2014 are \$826,718 (2.4%) under budget (Page 2). The \$500,000 contingency will not be used. Other significant variances:

\$ 89,634	Wages- Operator wages are projected to be \$180k more than budgeted for various reasons- a slight increase in scheduled hours, increased guarantees and overtime, and an increase in training. This has been partially offset by vacancies in the Maintenance Dept.
\$ 181,024	Fringe benefits are expected to be higher, mainly due to Workers compensation expense (\$86k) and cafeteria expense (\$74k). Variances in other benefit categories are minor.
\$ (406,548)	Materials and supplies are expected to be lower, mainly due to diesel fuel (\$374k)
\$ (215,881)	Paratransit purchased transportation is projected to be lower than budget due to less service hours.

#### Operating revenue variances:

\$ (195,798)	Fares are expected to be lower because of the reduction in BART Plus tickets sold. \$50k of this is an adjustment for the prior year's estimated receivable. \$120k is due to the current years estimated actual being lower than budget.
\$ 154,796	Special fares revenue is estimated to be higher than budgeted due to partial year of Alamo Creek service and additional ACE service.
\$ 242,637	Federal preventive maintenance revenue is more than budgeted due to left over funds from prior vehicle purchases.
\$ (161,500)	Measure J is lower because the final allocation was less than CCTA's staff's initial estimate.
\$ (200,000)	Dougherty Valley is lower because of a decrease in the sale of units. The total amount of developer fees remains the same but will be spread out over more years.

\$ 738,861

Federal Paratransit operating revenue is more because of a switch between TDA (operating was lowered/capital increased) and Federal revenues (operating revenue increased/capital decreased).

### **FY 2015 Draft Budget**

The proposed draft budget is 6% more than the FY 2014 estimate actual, but without the \$500,000 proposed contingency line item, the projected increase is 4.5% more than the FY 2014 estimated actual. The largest variances compared to FY 2014 estimated actual are:

+ \$ 556,169	A potential increase in cost due to wage increases, and hiring an additional transportation supervisor to reduce the high level of overtime in this department.
+ \$ 235,188	Fringe benefits are expected to be higher for a variety of reasons-mainly \$48k in different paid absences (vacation, etc), \$28k in PERS retirement, \$27k in workers comp, \$61k medical premiums, \$69K in cafeteria contributions.
+ \$ 518,243	Materials and supplies are expected to be higher mainly due to diesel fuel (\$375k) and repair parts (\$91k).
+ \$ 99,160	Fixed route purchased transportation is expected to increase due to a full year of Alamo Creek service. This service will be reimbursed
+ \$ 151,637	Paratransit purchased transportation is expected to increase due to an increase service hours and estimated contract increase. This expense may go up depending upon the results of the RFP.

### **Key Assumptions Used for the Ten-Year Financial Forecast -**

#### **TDA Revenue-**

The latest TDA 4.0 revenue projections from the County Auditor-Controller's office were a surprise. The revised estimate for FY 2014 was lowered by \$792,000 to \$15,368,449. However the estimate for FY 2015 is \$16,440,852- a 6.9% increase.

The TDA growth rate after FY 2015 in this forecast is 3% in all years. This is less than the Measure J sales tax projection in the Strategic Plan published in July 2011 and used in the June forecast (4.03% in FY 2017 going up to 4.53% in FY 2020). Even so, the increase in this forecast for 2013-2012 years is \$9.6 million.

#### **Operating Revenues-**

- Passenger fares are increased 2% annually for Fixed route and 3% for Paratransit. Fares increases are projected for FYs 2016, 2019 and 2022.
- STA revenue for FY 2015 is estimated by MTC; a 2.5% growth rate is assumed in the out years. Staff may reduce this growth rate in future forecasts because of slower growth in diesel fuel prices and consumption.
- Measure J is projected to grow at the rate used in the Contra Costa Transportation Authority's revised Measure J Strategic Plan published in July 2011- 4.03% for FY 2016- FY 2019, and 4.54% for FY 2020 and beyond. Revenue for FY 2015 is projected to be less than FY 2014 because FY 2014 included a one-time disbursement of additional FY 2012 Measure J revenue..

### **Operating Expenses-**

The forecast assumes that the service levels will remain the same.

- A 2.5% growth rate for nonwage expenses has been used for the out years except as noted in the following bullets:
- Diesel fuel has been increased by 17% for FY 2015.
- Retiree medical expense of \$350,000 has been included in all years. A new actuarial report will be required in FY 2014 which may change this estimate.
- PERS employer rate for FY 2014 is 7.321%. The rate for FY 2015 will be 7.015% and the estimate for FY 2016 is 7.1%. FY 2017-2019 years are estimated to be 7.2%, 8.75%, & 10.5%, based on an investment rate of return of around 5%. The 10.5% is used from then on.

### **Capital Program-**

Sixty-four (64) buses are slated to be purchased in FY 2014 and FY 2015. The bridge toll match is a ball park estimate based on prior MTC estimates of funding available to match 7.73% of bus purchases. Actual funding estimates from MTC have not yet been published. However it does appear that there are enough 1B bond funds to complete this purchase even if the bridge toll revenue is lower than presented in this forecast.

### **TDA Reserve-**

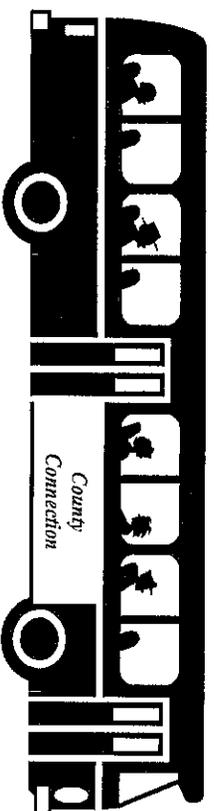
The TDA Reserve is positive for all years. The reserve at the end of FY 2014 is estimated to be 33% of the operating budget; there is a gradual decline in the out years to 11% in FY 2023.

However, staff cautions that projecting TDA revenue has been difficult in the past and a still precarious federal fiscal climate may dampen these growth projections.

# ***DRAFT***

# **Operating and Capital Budget**

**Fiscal Year 2015**



**CENTRAL CONTRA COSTA TRANSIT AUTHORITY**

**Concord, California**

**March 4, 2014**

**CENTRAL CONTRA COSTA TRANSIT AUTHORITY**  
**FY 2015 Budget**  
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**CENTRAL CONTRA COSTA TRANSIT AUTHORITY  
FY 2015 BUDGET SUMMARY**

Operations

	EST/ACTUAL FY 2014	APPROVED BUDGET FY 2014	% VARIANCE	PROPOSED BUDGET FY 2015	FY 2014 BUD OVER/(UNDER) EST ACT
Fixed Route	\$ 27,791,497	\$ 28,396,860	-2.1%	\$ 29,639,204	6.6%
Paratransit	\$ 5,255,691	\$ 5,477,046	-4.0%	\$ 5,404,412	2.8%
Subtotal	\$ 33,047,188	\$ 33,873,906	-2.4%	\$ 35,043,616	6.0%
Capital					
Fixed Route	\$ 19,403,000	\$ 24,755,700	-21.6%	\$ 21,977,540	13.3%
Paratransit	\$ -			\$ 358,938	100.0%
Subtotal	\$ 19,403,000	\$ 24,755,700	-21.6%	\$ 22,336,478	15.1%
Grand Total	\$ 52,450,188	\$ 58,629,606	-10.5%	\$ 57,380,094	9.4%

CENTRAL CONTRA COSTA TRANSIT AUTHORITY  
FY 2015 BUDGET - OPERATING EXPENDITURES

Category	ACTUAL	EST/ACT	APPROVED	EST/ACT	BUDGET	EST/ACT	over(under)	Budget	PROPOSED	FY2014 vs 2013	Est/Actual
	FY 2013	FY 2014	BUDGET FY 2014	Amount +/-							
<b>Fixed Route</b>											
Wages	12,093,546	12,570,352	12,480,718	89,634	13,136,521	566,169	4.5%				
Fringe benefits	7,196,515	8,160,183	7,979,159	181,024	8,395,371	235,188	2.9%				
Total Wages and benefits	19,290,061	20,730,535	20,459,877	270,658	21,531,892	801,357	3.9%				
Services	2,040,601	2,205,925	2,253,610	(47,685)	2,089,994	(115,931)	-5.3%				
Materials and supplies	3,134,276	3,446,692	3,853,240	(406,548)	3,964,935	518,243	15.0%				
Utilities	285,811	297,429	318,000	(20,571)	322,000	24,571	8.3%				
Casualty and liability	381,485	453,724	427,843	25,881	471,873	18,149	4.0%				
Taxes	318,777	323,334	315,000	8,334	325,000	1,666	0.5%				
Leases and rentals	38,175	39,220	40,700	(1,480)	40,700	1,480	3.8%				
Miscellaneous	129,039	131,388	129,300	2,088	130,400	(988)	-0.8%				
Purchased transportation	96,822	163,250	99,290	63,960	262,410	99,160	60.7%				
Total Other Expenses	6,424,986	7,060,962	7,436,983	(376,021)	7,607,312	546,350	7.7%				
Subtotal	25,715,047	27,791,497	27,896,860	(105,363)	29,139,204	1,347,707	4.8%				
Contingency			500,000	(500,000)	500,000	500,000	6.65%				
Subtotal	25,715,047	27,791,497	28,396,860	(605,363)	29,639,204	1,847,707	6.65%				
<b>Paratransit</b>											
Wages	91,579	94,050	91,000	3,050	93,317	(733)	-0.8%				
Fringe benefits	45,555	49,672	48,664	1,008	53,059	3,387	6.8%				
Total Wages and benefits	137,134	143,722	139,664	4,058	146,376	2,654	1.8%				
Services	18,813	27,700	36,932	(9,232)	21,520	(6,180)	-22.3%				
Materials and supplies	3,500	3,700	3,000	700	3,800	100	2.7%				
Utilities	18,652	20,300	21,300	(1,000)	20,800	500	2.5%				
Taxes	330	600	600	0	600	0	0.0%				
Miscellaneous	(155)	920	920	0	930	10	1.1%				
Purchased transportation	4,947,725	5,058,749	5,274,630	(215,881)	5,210,386	151,637	3.0%				
Total Other Expenses	4,988,865	5,111,969	5,337,382	(225,413)	5,258,036	146,067	2.9%				
Subtotal	5,125,999	5,255,691	5,477,046	(221,355)	5,404,412	148,721	2.8%				
<b>Total</b>	<b>\$ 30,841,046</b>	<b>\$ 33,047,188</b>	<b>\$ 33,873,906</b>	<b>\$ (826,718)</b>	<b>\$ 35,043,616</b>	<b>\$ 1,996,428</b>	<b>6.0%</b>				



**CENTRAL CONTRA COSTA TRANSIT AUTHORITY**  
**FY 2015 Revenue Source Utilization**

	Anticipated Revenue	Anticipated Utilization	Difference
<b>Fixed Route</b>			
Fare revenue	\$ 3,563,500	\$ 3,563,500	0
Special service revenue	1,248,564	1,248,564	0
Advertising Revenue	592,212	592,212	0
Non-Operating revenue	120,000	120,000	0
FTA Section 5303	30,000	30,000	0
FTA Preventive Maintenance	0	0	0
Other State Grants	116,919	116,919	0
STA Pop	2,068,547	2,068,547	0
TDA 4.0	16,440,852	16,866,585	(425,733)
Measure J	4,030,942	4,030,942	0
BART Express Funds	697,596	697,596	0
Dougherty Valley grants	0	0	0
Other Local Grants	159,000	159,000	0
RM2- Express	145,339	145,339	0
Lifeline-CCTA	0	0	0
<b>Total Fixed Route Operating Revenue</b>	<b>\$ 29,213,471</b>	<b>\$ 29,639,204</b>	<b>(425,733)</b>
<b>Paratransit</b>			
Fare revenue	\$ 535,000	\$ 535,000	0
Non-operating revenue	100	100	0
FTA Section 5307	951,369	951,369	0
TDA 4.5	766,150	766,150	0
TDA 4.0	-	587,970	(587,970)
Measure J	1,272,061	1,272,061	0
STA Paratransit	1,114,282	1,114,282	0
BART ADA Service/other	177,480	177,480	0
<b>Total Paratransit Operating Revenue</b>	<b>\$ 4,816,442</b>	<b>\$ 5,404,412</b>	<b>(587,970)</b>
<b>Capital Program</b>			
TDA 4.0	-	378,000	(378,000)
<b>Increase (Decrease) to TDA reserve</b>		<b>\$ (1,391,703)</b>	

**CENTRAL CONTRA COSTA TRANSIT AUTHORITY  
STAFFING**

Position Type	FY 09	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2014	FY 2015
	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ACTUAL	BUDGET	ACTUAL	BUDGET
Transportation								
Transportation administration	3.0	3.0	3.0	3.0	4.0	4.0	4.0	4.0
Training	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0
Transit Supervisor/Dispatcher	10.0	10.0	10.0	10.0	10.0	11.0	11.0	12.0
Full-time runs	15.0	15.0	15.0	15.0	16.0	17.0	17.0	18.0
Part-time runs	128.0	128.0	125.0	125.0	127.0	127.0	128.0	128.0
Full-time stand-by (Protection)	12.0	12.0	12.0	12.0	12.0	12.0	12.0	12.0
Total Transportation	178.0	178.0	172.0	172.0	175.0	175.0	176.0	176.0
<b>193.0</b>	<b>193.0</b>	<b>187.0</b>	<b>187.0</b>	<b>187.0</b>	<b>191.0</b>	<b>192.0</b>	<b>193.0</b>	<b>194.0</b>
Maintenance								
Maintenance administration	5.0	5.0	5.0	5.0	5.0	5.0	5.0	5.0
Facilities	5.0	5.0	5.0	5.0	5.0	5.0	6.0	6.0
Mechanic, Level V	10.0	10.0	10.0	10.0	10.0	10.0	11.0	11.0
Mechanic, Level IV	5.0	5.0	5.0	5.0	5.0	5.0	5.0	5.0
Mechanic, Level III	4.0	4.0	4.0	4.0	4.0	4.0	3.0	4.0
Mechanic, Level II	7.0	7.0	7.0	7.0	7.0	7.0	5.0	7.0
Mechanic, Level I	2.0	2.0	2.0	2.0	2.0	2.0	3.0	2.0
Street Maintenance	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0
Bus service workers	10.0	10.0	10.0	10.0	10.0	10.0	10.0	10.0
Total Maintenance	29.0	29.0	29.0	29.0	29.0	30.0	29.0	29.0
<b>39.0</b>	<b>39.0</b>	<b>39.0</b>	<b>39.0</b>	<b>39.0</b>	<b>39.0</b>	<b>40.0</b>	<b>40.0</b>	<b>40.0</b>
General Administration								
General Administration	5.5	5.5	4.5	4.0	3.0	3.0	3.0	3.0
Stores & Procurement	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0
Stores workers	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0
Finance	6.0	6.0	5.0	5.0	5.0	5.0	5.0	5.0
Human Resources	3.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0
Marketing	3.0	3.0	3.0	2.0	2.0	2.0	2.0	2.0
Customer service	6.5	6.5	6.5	6.0	6.0	6.0	6.0	6.0
IT	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0
Planning/Scheduling	5.0	4.0	5.0	6.0	6.0	6.0	6.0	6.0
Subtotal in full time equivalents	34.0	32.0	31.0	30.0	29.0	29.0	29.0	29.0
Fixed Route Operations								
<b>266.0</b>	<b>264.0</b>	<b>257.0</b>	<b>256.0</b>	<b>259.0</b>	<b>261.0</b>	<b>261.0</b>	<b>262.0</b>	<b>263.0</b>
Paratransit	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0
<b>268.0</b>	<b>266.0</b>	<b>259.0</b>	<b>258.0</b>	<b>261.0</b>	<b>263.0</b>	<b>264.0</b>	<b>265.0</b>	

**CENTRAL CONTRA COSTA TRANSIT AUTHORITY  
FY2015 CAPITAL PROGRAM**

	Funding Source					Prior yr Local	Total
	Fed	State Bridge Tolls	State Bonds	To Be Determined	Local		
Revenue Fleet (31 Fixed route buses; 3 Paratransit vans)	\$ 16,202,677	\$ 1,555,545	\$ 2,067,337			\$ 297,919	\$ 20,123,478
Facility Maintenance and Modernization			1,115,000				\$ 1,115,000
Signage and Street Amenities				500,000			\$ 500,000
Non Revenue Fleet							-
Tools & Maintenance Equipment					328,000	220,000	\$ 220,000
IT Equipment/Software					50,000		\$ 328,000
Furniture & Office Equipment						-	\$ 50,000
<b>Total</b>	<b>16,202,677</b>	<b>1,555,545</b>	<b>3,182,337</b>	<b>500,000</b>	<b>378,000</b>	<b>517,919</b>	<b>\$ 22,336,478</b>

**CENTRAL CONTRA COSTA TRANSIT AUTHORITY**  
**CAPITAL PROGRAM**  
*In \$Thousands*

	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	FY2020	FY2021	FY2022	FY2023	Total
Programs												
Non Revenue Fleet	180	111	0	66	163	78	0	369	137	0	0	1,104
Revenue Fleet	4,468	17,952	20,123	0	3,728	782	761	0	0	30,024	600	78,437
Facility Maintenance & Modernization	503	855	1,115	2,465	0	0	0	0	8	0	500	5,446
Signage and Street Amenities	0	0	500	0	0	0	500	0	0	0	500	1,500
Information Technology	55	365	328	250	80	80	85	85	55	85	75	1,543
Maintenance Equipment & Tools	0	120	220	257	165	100	275	65	50	50	50	1,352
Office Furniture and Equipment	0	0	50	116	50	123	50	70	80	80	80	699
<b>Total Capital Program</b>	<b>5,206</b>	<b>19,403</b>	<b>22,336</b>	<b>3,154</b>	<b>4,186</b>	<b>1,163</b>	<b>1,671</b>	<b>589</b>	<b>330</b>	<b>30,239</b>	<b>1,805</b>	<b>90,081</b>
Total Fixed-Route	4,505	19,403	21,978	3,154	458	381	910	589	330	25,710	1,205	78,623
Total Paratransit	701	-	359	-	3,728	782	761	-	-	4,528	600	11,459
	\$ 5,206	\$ 19,403	\$ 22,336	\$ 3,154	\$ 4,186	\$ 1,163	\$ 1,671	\$ 589	\$ 330	\$ 30,239	\$ 1,805	\$ 90,081

Funding Source	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	FY2020	FY2021	FY2022	FY2023	Total
Fed 5307	3,622	14,480	16,203	-	3,094	649	632	-	-	24,323	488	63,490
Transportation Development Act	235	1,959	378	3,154	458	381	410	589	330	2,683	771	11,348
State Transportation bonds	883	1,091	3,182	-	346	72	71	-	-	911	-	6,557
Lifeline- 1B pop based bonds	-	485	-	-	-	-	-	-	-	-	-	485
State Transportation- 1B security	117	-	-	-	-	-	-	-	-	-	-	117
Bridge Toll Revenue	349	1,388	1,556	-	288	60	59	-	-	2,321	46	6,067
Carryover of Prior yrs funding	-	-	518	-	-	-	-	-	-	-	-	518
To be Determined	-	-	500	-	-	-	500	-	-	-	500	1,500
<b>Total Capital Revenue</b>	<b>5,206</b>	<b>19,403</b>	<b>22,336</b>	<b>3,154</b>	<b>4,186</b>	<b>1,163</b>	<b>1,671</b>	<b>589</b>	<b>330</b>	<b>30,239</b>	<b>1,805</b>	<b>90,081</b>

Revenue Fleet replacements	# Fixed Route vehicles	# Paratransit vehicles
	7	33
	10	31
		3
		42
		6
		4
		589
		330
		40
		45
		6
		111

**CENTRAL CONTRA COSTA TRANSIT AUTHORITY**  
**TEN YEAR FORECAST In \$ Thousands**

	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	FY2020	FY2021	FY2022	FY2023
<b>Revenue Hours</b>	<b>213,624</b>										
1 Passenger Fares	3,580	3,434	3,564	3,991	4,071	4,152	4,651	4,744	4,839	5,419	5,528
2 Special Fares	1,062	1,134	1,249	1,274	1,299	1,325	1,351	1,379	1,406	1,434	1,463
3 Advertising	575	587	592	607	622	638	654	670	687	704	722
4 Investment & Other	152	120	120	120	120	120	120	120	120	120	120
5 FTA Sec 8 Planning	30	-	30	30	30	30	30	30	30	30	30
6 FTA Preventive Maintenance	2,002	243	-	368	375	382	390	398	406	414	422
7 Other state grants	-	117	117	117	117	117	117	117	117	117	117
8 STA Population	2,652	2,150	2,069	2,120	2,173	2,228	2,283	2,340	2,399	2,459	2,520
9 TDA 4.0	10,266	15,000	16,867	16,106	16,435	17,096	17,333	17,764	18,152	18,252	18,634
10 Measure J	3,792	4,121	4,031	4,193	4,362	4,538	4,721	4,935	5,159	5,393	5,638
11 BART Express Funds	604	651	698	719	740	762	785	809	833	858	884
12 Dougherty Valley dev fees/other	-	-	-	100	150	150	150	150	140	140	140
13 Other Local Grants	170	66	159	145	145	145	145	145	145	145	145
14 RIM2/Meas J- Express	145	145	145	145	145	145	145	145	145	145	145
15 Lifeline-CC County	684	23	-	145	145	145	145	145	145	145	145
<b>Total Fixed Route Operating Revenue</b>	<b>25,715</b>	<b>27,791</b>	<b>29,639</b>	<b>29,860</b>	<b>30,640</b>	<b>31,654</b>	<b>32,730</b>	<b>33,570</b>	<b>34,431</b>	<b>35,315</b>	<b>36,222</b>
17 Operating Expenses w/o contingency	25,715	27,791	29,139	29,860	30,640	31,654	32,730	33,570	34,431	35,315	36,222
% increase in expenses		8.1%	4.8%	2.5%	2.6%	3.3%	3.4%	2.6%	2.6%	2.6%	2.6%
18 Operating expense contingency			\$ 500								
19 <b>Total Fixed Route Operating Expenses</b>	<b>25,715</b>	<b>27,791</b>	<b>29,639</b>	<b>29,860</b>	<b>30,640</b>	<b>31,654</b>	<b>32,730</b>	<b>33,570</b>	<b>34,431</b>	<b>35,315</b>	<b>36,222</b>
<b>Revenue Hours</b>	<b>82,000</b>										
20 Passenger Fares	478	583	535	610	622	635	723	738	753	858	875
21 Non-Operating revenue											
22 FTA Section 5307	667	1,416	951	704	718	732	747	762	777	793	809
23 TDA 4.5	638	858	766	789	813	837	862	888	915	942	971
24 TDA 4.0	809	0	588	814	843	872	826	848	870	801	821
25 Measure J	1,170	1,308	1,272	1,323	1,377	1,432	1,490	1,557	1,628	1,702	1,779
26 STA Paratransit & Rev based	1,177	916	1,114	1,142	1,171	1,200	1,230	1,261	1,292	1,325	1,358
27 Bart ADA service	186	174	177	183	188	194	200	206	212	218	225
28 <b>Total Paratransit Operating Revenue</b>	<b>5,125</b>	<b>5,256</b>	<b>5,404</b>	<b>5,566</b>	<b>5,732</b>	<b>5,902</b>	<b>6,079</b>	<b>6,260</b>	<b>6,446</b>	<b>6,639</b>	<b>6,837</b>
29 <b>Total Paratransit Operating Expenses</b>	<b>5,126</b>	<b>5,256</b>	<b>5,404</b>	<b>5,566</b>	<b>5,732</b>	<b>5,902</b>	<b>6,079</b>	<b>6,260</b>	<b>6,446</b>	<b>6,639</b>	<b>6,837</b>
% increase in expenses		2.5%	2.8%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%
30 <b>Total CCCTA Operating Budget</b>	<b>\$ 30,841</b>	<b>\$ 33,047</b>	<b>\$ 35,044</b>	<b>\$ 35,425</b>	<b>\$ 36,371</b>	<b>\$ 37,556</b>	<b>\$ 38,809</b>	<b>\$ 39,830</b>	<b>\$ 40,878</b>	<b>\$ 41,954</b>	<b>\$ 43,059</b>

CENTRAL CONTRA COSTA TRANSIT AUTHORITY  
TEN YEAR FORECAST In \$ Thousands

	FY2013	FY2014	FY2015	FY2016	FY2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023
31 Capital Revenue											
32 Federal	\$ 3,622	\$ 14,480	\$ 16,203	\$ -	\$ 3,094	\$ 649	\$ 632	\$ -	\$ -	\$ 24,323	\$ 488
33 Transportation Development Act	235	1,959	378	3,154	458	381	410	589	330	2,683	771
34 Prop 1B bonds	883	1,091	3,182	0	346	72	71	0	0	911	0
35 Lifeline- 1B pop based bonds	0	485	0	0	0	0	0	0	0	0	0
36 State Transportation- 1B security	117	0	0	0	0	0	0	0	0	0	0
37 Bridge Toll revenues	349	1,388	1,556	0	288	60	59	0	0	2,321	46
38 Carryover of unused prior year funding	0	0	518	0	0	0	0	0	0	0	0
39 To be determined	0	0	500	0	0	0	500	0	0	0	500
40 Total Capital Revenue	\$ 5,206	\$ 19,403	\$ 22,336	\$ 3,154	\$ 4,186	\$ 1,163	\$ 1,671	\$ 589	\$ 330	\$ 30,239	\$ 1,805
41 Capital Projects	\$ 5,206	\$ 19,403	\$ 22,336	\$ 3,154	\$ 4,186	\$ 1,163	\$ 1,671	\$ 589	\$ 330	\$ 30,239	\$ 1,805

**CENTRAL CONTRA COSTA TRANSIT AUTHORITY**

**TDA RESERVE In \$ Thousands**

	FY2013	FY2014	FY2015	FY2016	FY2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	
42 Beginning Balance	\$ 8,695	\$ 12,421	\$ 10,831	\$ 9,439	\$ 6,299	\$ 6,006	\$ 5,622	\$ 5,557	\$ 5,417	\$ 5,697	\$ 4,182	
43 Estimated TDA 4.0 Allocation	\$ 15,036	\$ 15,368	\$ 16,441	\$ 16,934	\$ 17,442	\$ 17,965	\$ 18,504	\$ 19,059	\$ 19,631	\$ 20,220	\$ 20,827	
		2.21%	6.98%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	
<b>TDA 4.0 Needed for Operations and Capital:</b>												
44 Used for Fixed route operations	(10,266)	(15,000)	(16,867)	(16,106)	(16,435)	(17,096)	(17,333)	(17,763)	(18,151)	(18,251)	(18,633)	
45 Used for Paratransit operations	(809)	-	(588)	(814)	(843)	(872)	(826)	(848)	(870)	(801)	(821)	
46 TDA used for Operations	(11,075)	(15,000)	(17,455)	(16,920)	(17,278)	(17,968)	(18,159)	(18,611)	(19,021)	(19,052)	(19,454)	
47 Used for capital program	(235)	(1,959)	(378)	(3,154)	(458)	(381)	(410)	(589)	(330)	(2,683)	(771)	
<b>48 Ending TDA Reserve</b>	<b>\$ 12,421</b>	<b>\$ 10,831</b>	<b>\$ 9,439</b>	<b>\$ 6,299</b>	<b>\$ 6,006</b>	<b>\$ 5,622</b>	<b>\$ 5,557</b>	<b>\$ 5,417</b>	<b>\$ 5,697</b>	<b>\$ 4,182</b>	<b>\$ 4,784</b>	
Number Of Months of Operating Expenses in Reserve	4.8	3.9	3.2	2.1	2.0	1.8	1.7	1.6	1.7	1.2	1.3	
Percentage of operating budget	40%	33%	27%	18%	17%	15%	14%	14%	14%	10%	11%	

**CENTRAL CONTRA COSTA TRANSIT AUTHORITY**  
**DETAILED BUDGET**

	FY 2013 ACT	Est/Act FY 2014	FY 2014 Budget	Over (Under)	FY 2015 Budget	Over (Under) FY 2014 Est/Actual
<b>FIXED ROUTE</b>						
Wages, Operators	7,123,048	7,373,700	7,193,500	180,200	7,708,500	334,800
Wages, Operator/trainer	103,529	125,000	125,000	-	127,500	2,500
Wages, Trans Admin	876,106	1,031,297	994,900	36,397	1,068,917	37,620
Wages, Scheduling	112,471	114,132	110,200	3,932	117,301	3,169
Wages, Maint Admin	394,299	394,106	385,600	8,506	396,461	2,355
Wages, Building Maint.	250,584	298,398	262,500	35,898	310,564	12,166
Wages, Customer Service	325,398	333,880	342,700	(8,820)	350,439	16,559
Wages, Promotion	131,167	130,960	130,600	360	131,843	883
Wages, EE Services	146,251	152,102	142,900	9,202	146,644	(5,458)
Wages, Finance	368,915	348,465	339,600	8,865	352,696	4,231
Wages, Safety & Trng	143,293	144,302	137,100	7,202	138,487	(5,815)
Wages, General Admin	414,225	402,087	410,200	(8,113)	392,229	(9,858)
Salaried Pool	-	-	36,000	(36,000)	50,372	50,372
Performance based Comp Pool	-	-	40,000	-	40,000	40,000
Wages, Admin Bonus	1,650	-	26,400	(3,900)	26,400	3,900
Wages, Board	20,400	22,500	26,400	(3,900)	408,077	7,654
Wages, Planning	403,343	400,423	394,600	5,823	433,579	78,579
Wages, Service Workers	351,453	355,000	432,540	(77,540)	4,000	2,000
Wages, Serv Wrkr Bonus	-	2,000	4,000	(2,000)	927,862	(8,138)
Wages, Mechanics	922,414	936,000	967,728	(31,728)	4,650	(1,350)
Wages, Mechanic Bonus	5,000	6,000	4,650	1,350	4,650	(1,350)
<b>Total Wages</b>	<b>12,093,546</b>	<b>12,570,352</b>	<b>12,480,718</b>	<b>129,634</b>	<b>13,136,521</b>	<b>566,169</b>
						<b>5%</b>
Sick, Operators	293,973	296,000	292,500	3,500	298,500	2,500
Sick, Trans Admin	28,940	21,314	23,300	(1,986)	24,103	2,789
Sick, Scheduling	836	2,406	2,500	(94)	2,752	346
Sick, Maint Admin	6,684	6,304	9,600	(3,296)	9,433	3,129
Sick, Building Maint.	18,723	14,501	6,100	8,401	7,003	(7,498)
Sick, Customer Svc	7,740	10,936	5,600	5,336	6,577	(4,359)
Sick, Promotion	3,208	3,704	3,200	504	3,139	(565)
Sick, EE Services	1,429	2,486	3,600	(1,114)	3,491	1,005
Sick, Finance	7,155	10,118	8,400	1,718	8,385	(1,733)
Sick, Safety & Trng	576	3,785	3,400	385	3,308	(477)
Sick, General Admin	2,912	7,613	10,200	(2,587)	9,193	1,580
Sick, Planning	6,028	17,066	9,700	7,366	9,626	(7,440)
Sick, Service Workers	2,413	3,500	6,000	(2,500)	5,959	2,459
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**CENTRAL CONTRA COSTA TRANSIT AUTHORITY**  
**DETAILED BUDGET**

	FY 2013 ACT	Est/Act FY 2014	FY 2014 Budget	Over (Under)	FY 2015 Budget	Over (Under) FY 2014 Est/Actual
Abs Pay, Scheduling	672	185	300	(115)	324	139
Abs Pay, Maint Admin	989	657	900	(243)	1,110	453
Abs Pay, Building Maint.	-	477	600	(123)	824	347
Abs Pay, Customer Svc	221	1,718	500	1,218	530	(1,188)
Abs Pay, Promotion	-	217	300	(83)	369	152
Abs Pay, EE Services	1,183	241	300	(59)	411	170
Abs Pay, Finance	3,138	1,882	800	1,082	986	(896)
Abs Pay, Safety & Trng	-	231	300	(69)	389	158
Abs Pay, General Admin	1,204	1,305	1,000	305	875	(430)
Abs Pay, Planning	242	666	900	(234)	1,132	466
Separation Pay/Benefits	-	-	-	-	-	-
Abs Pay, Service Wrkrs	-	300	414	(114)	413	113
Abs Pay, Mechanics	-	400	449	(49)	428	28
<b>Total Absence Pay</b>	<b>60,308</b>	<b>73,526</b>	<b>61,363</b>	<b>12,163</b>	<b>74,625</b>	<b>1,099</b>
<b>Total Compensation</b>	<b>14,139,995</b>	<b>14,555,809</b>	<b>14,490,116</b>	<b>65,693</b>	<b>15,163,295</b>	<b>607,486</b>
FICA, Operators	105,831	112,700	109,800	2,900	114,000	1,300
FICA, Trans Admin	12,008	15,773	15,403	370	17,857	2,085
FICA, Scheduling	1,640	1,881	1,837	44	1,956	75
FICA, Maint Admin	1,976	1,999	1,983	16	2,004	5
FICA, Building Maint.	5,380	4,828	4,169	659	4,978	150
FICA, Customer Service	5,532	5,526	5,526	-	5,664	138
FICA, Promotion	2,203	2,212	2,212	-	2,231	19
FICA, EE Services	2,487	2,479	2,419	60	2,481	3
FICA, Finance	4,635	4,855	4,783	72	4,975	121
FICA, General Admin	6,017	6,185	6,461	(276)	7,953	1,769
FICA, Board Members	1,561	2,020	2,020	-	2,020	(0)
FICA, Planning	6,665	6,805	6,619	186	6,842	37
FICA, Service Workers	5,079	6,479	6,479	-	6,498	19
FICA, Mechanics	11,446	12,679	12,679	-	12,752	73
<b>Total FICA/Medicare</b>	<b>172,460</b>	<b>186,420</b>	<b>182,390</b>	<b>4,030</b>	<b>192,212</b>	<b>5,793</b>
PERS-RET, Operators	639,108	808,808	804,900	3,908	815,000	6,192
PERS-RET, Trans Admin	89,523	133,659	130,526	3,133	137,654	3,995
PERS-RET, Scheduling	10,077	14,036	13,707	329	14,308	272
PERS-RET, Maint Admin	51,772	62,889	62,390	499	63,125	236
PERS-RET, Bldg Maint.	24,706	39,176	33,844	5,332	39,138	(38)
PERS-RET, Cstmr Svc	34,238	41,242	41,242	-	41,426	184
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# CENTRAL CONTRA COSTA TRANSIT AUTHORITY

## DETAILED BUDGET

	FY 2013 ACT	Est/Act FY 2014	FY 2014 Budget	Over (Under)	FY 2015 Budget	Over (Under) FY 2014 Est/Actual
PERS-RET, Promotion	16,830	19,984	19,984	-	19,796	(188)
PERS-RET, EE Services	17,532	22,247	21,711	536	21,948	(299)
PERS-RET, Finance	43,418	50,977	50,222	755	51,232	255
PERS-RET, Sfty & Trng	19,066	23,447	23,005	442	22,870	(577)
PERS-RET, Gen Admin	51,586	64,989	67,892	(2,903)	70,755	5,766
PERS-RET, Planning	47,222	61,262	59,588	1,674	60,577	(685)
GM-457 Retirement	7,788	14,500	7,500	7,000	14,500	0
PERS-RET, Service Wkr	31,520	40,000	51,393	(11,393)	50,221	10,221
PERS-RET, Mechanics	88,827	110,000	121,476	(11,476)	113,402	3,402
<b>Total Retirement</b>	<b>1,173,213</b>	<b>1,507,215</b>	<b>1,509,380</b>	<b>(2,165)</b>	<b>1,535,951</b>	<b>28,736</b>
Medical, Operators	699,429	689,997	682,900	7,097	689,997	-
Medical, Trans Admin	83,503	83,155	84,800	(1,645)	83,155	-
Medical, Scheduling	16,757	16,754	16,800	(46)	16,754	-
Medical, Maint Admin	15,466	15,182	15,500	(318)	15,182	-
Medical, Building Maint.	41,694	51,511	37,900	13,611	51,511	-
Medical, Customer Svc	9,039	8,198	7,300	898	8,198	-
Medical, Promotion	9,477	7,897	9,500	(1,603)	7,897	-
Medical, EE Services		-	0	-	0	-
Medical, Finance	34,221	34,621	34,600	21	34,621	-
Medical, Safety & Trng	7,900	7,594	7,900	(306)	7,594	-
Medical, General Admin	54,821	60,625	54,400	6,225	60,625	-
Medical, Retirees	115,706	112,810	136,200	(23,390)	120,000	7,190
Medical, Planning	28,353	28,762	28,800	(38)	28,762	-
Medical, Service Workers	131,142	150,000	142,300	7,700	174,765	24,765
Medical, Mechanics	260,519	250,246	284,600	(34,354)	285,979	35,733
Medical Admin Charge	6,694	10,360	7,400	2,960	11,000	640
OPEB benefits	382,000	237,200	207,900	29,300	230,000	(7,200)
<b>Total Medical</b>	<b>1,896,721</b>	<b>1,764,912</b>	<b>1,758,800</b>	<b>6,112</b>	<b>1,826,040</b>	<b>61,128</b>
						<b>3%</b>
Dental, Operators	219,343	235,533	219,200	16,333	241,421	5,888
Dental, Trans Admin	21,499	24,648	21,800	2,848	25,387	739
Dental, Scheduling	3,174	3,258	3,300	(42)	3,356	98
Dental, Maint Admin	5,069	5,268	5,300	(32)	5,426	158
Dental, Building Maint.	7,313	8,250	6,700	1,550	8,498	248
Dental, Customer Svc	8,518	7,077	8,800	(1,723)	7,289	212
Dental, Promotion	1,857	1,511	2,100	(589)	1,556	45
Dental, EE Services	2,640	2,729	2,700	29	2,811	82

# CENTRAL CONTRA COSTA TRANSIT AUTHORITY

## DETAILED BUDGET

	FY 2013 ACT	Est/Act FY 2014	FY 2014 Budget	Over (Under)	FY 2015 Budget	Over (Under) FY 2014 Est/Actual
Dental, Finance	5,540	5,769	5,700	69	5,942	173
Dental, Safety & Trng	1,361	1,382	1,400	(18)	1,423	41
Dental, General Admin	4,637	5,288	4,600	688	5,447	159
Dental, Planning	7,309	7,469	7,900	(431)	7,693	224
<b>Total Dental</b>	<b>288,260</b>	<b>308,182</b>	<b>289,500</b>	<b>18,682</b>	<b>316,250</b>	<b>8,068</b>
						<b>3%</b>
WC, Operators	280,034	498,882	451,100	47,782	513,848	14,966
WC, Trans Admin	30,377	53,969	48,800	5,169	55,588	1,619
WC, Scheduling	2,337	5,087	4,600	487	5,240	153
WC, Maint Admin	12,613	23,999	21,700	2,299	24,718	720
WC, Building Maint.	8,304	11,944	10,800	1,144	12,302	358
WC, Customer Svc	16,046	27,980	25,300	2,680	28,819	839
WC, Promotion	8,026	14,045	12,700	1,345	14,467	421
WC, EE Services	8,026	14,045	12,700	1,345	14,467	421
WC, Finance	12,613	23,999	21,700	2,299	24,718	720
WC, Safety & Trng	8,026	14,045	12,700	1,345	14,467	421
WC, General Admin	14,330	25,989	23,500	2,489	26,769	780
WC, Planning	14,074	21,013	19,000	2,013	21,643	630
WC, Service Workers	21,256	41,030	37,100	3,930	42,261	1,231
WC, Mechanics	70,493	123,974	112,100	11,874	127,693	3,719
<b>Total Workers Comp</b>	<b>506,555</b>	<b>900,000</b>	<b>813,800</b>	<b>86,200</b>	<b>927,000</b>	<b>27,000</b>
						<b>3%</b>
Life, Operators	60,765	67,212	63,000	4,212	68,892	1,680
Life, Trans Admin	6,895	7,436	7,000	436	7,622	186
Life, Scheduling	921	863	1,000	(137)	885	22
Life, Maint Admin	3,655	6,637	3,700	2,937	6,803	166
Life, Building Maint.	2,357	2,506	2,400	106	2,569	63
Life, Customer Svc	2,527	3,021	2,600	421	3,097	76
Life, Promotion	1,261	1,274	1,200	74	1,306	32
Life, EE Services	1,351	1,374	1,300	74	1,408	34
Life, Finance	3,000	2,858	3,000	(142)	2,929	71
Life, Safety & Trng	1,082	1,008	1,100	(92)	1,033	25
Life, General Admin	2,201	2,951	2,300	651	3,025	74
Life, Planning	3,793	3,627	4,200	(573)	3,718	91
<b>Total Life Insurance</b>	<b>89,808</b>	<b>100,767</b>	<b>92,800</b>	<b>7,967</b>	<b>103,286</b>	<b>2,519</b>
						<b>2%</b>
SUI, Operators	81,099	81,810	76,000	5,810	82,600	790

**CENTRAL CONTRA COSTA TRANSIT AUTHORITY**  
**DETAILED BUDGET**

	FY 2013 ACT	Est/Act FY 2014	FY 2014 Budget	Over (Under)	FY 2015 Budget	Over (Under)	FY 2014 Est/Actual
SUI, Trans Admin	5,777	6,200	6,510	(310)	6,944	744	-
SUI, Scheduling	868	868	868	-	868	-	-
SUI, Maint Admin	2,170	2,170	2,170	-	2,170	-	-
SUI, Building Maint.	2,604	2,170	2,170	-	2,170	-	-
SUI, Customer Svc	3,423	3,472	3,472	-	3,472	-	-
SUI, Promotion	868	868	868	-	868	-	-
SUI, Safety & Trng	868	868	868	-	868	-	-
SUI, General Admin	2,219	2,604	2,170	434	2,604	-	-
SUI, EE Services	868	868	868	-	868	-	-
SUI, Finance	3,038	2,190	2,604	(414)	2,170	(20)	-
SUI, Planning	2,466	2,604	2,604	-	2,604	-	-
SUI, Service Workers	4,174	4,774	4,774	-	4,774	-	-
SUI, Mechanics	7,812	8,246	8,246	-	7,812	(434)	-
<b>Total SUI</b>	<b>118,254</b>	<b>119,712</b>	<b>114,192</b>	<b>5,520</b>	<b>120,792</b>	<b>1,080</b>	<b>1%</b>
Operator Uniforms	40,984	48,000	48,000	-	48,000	-	-
Uniforms - Maint. Pers.	11,259	14,500	14,500	-	14,000	(500)	-
<b>Total Uniforms</b>	<b>52,243</b>	<b>62,500</b>	<b>62,500</b>	<b>-</b>	<b>62,000</b>	<b>(500)</b>	<b>-1%</b>
Operator Medical Exams	10,322	12,000	12,000	-	12,000	-	-
Emp Assistance Prog.	15,165	15,000	15,000	-	15,000	-	-
Cafeteria Plan- Admin	234,628	225,176	290,300	(65,124)	266,234	41,058	-
Other Fringe		15,793	-	15,793	-	(15,793)	-
Cafeteria Plan-ATU	551,131	922,527	783,500	139,027	950,832	28,305	-
Mechanic Tool Allowance	13,752	12,323	14,000	(1,677)	14,500	2,177	-
Wellness Program	20,465	13,699	23,100	(9,401)	18,000	4,301	-
Substance Abuse Prog.	7,089	8,500	8,500	-	8,500	-	-
Ergonomics/W/C Prog		-	1	(1)	-	-	-
<b>Total Other Benefits</b>	<b>852,552</b>	<b>1,225,018</b>	<b>1,146,401</b>	<b>78,617</b>	<b>1,285,066</b>	<b>60,048</b>	<b>5%</b>
<b>Total Benefits</b>	<b>7,196,515</b>	<b>8,160,183</b>	<b>7,979,161</b>	<b>181,022</b>	<b>8,395,371</b>	<b>235,188</b>	<b>3%</b>
<b>Total Wages and Benefits</b>	<b>19,290,061</b>	<b>20,730,535</b>	<b>20,459,879</b>	<b>270,656</b>	<b>21,531,892</b>	<b>801,357</b>	<b>4%</b>
Management Services	40	35,000	35,000	-	35,000	-	-
Agency Fees	100	300	300	-	300	-	-
In-Service Monitoring	-	6,000	6,000	-	6,000	-	-
Mobility Services	19,027	30,400	30,400	-	31,300	900	-
Schedules/Graphics	45,643	65,730	70,000	(4,270)	70,000	4,270	-

**CENTRAL CONTRA COSTA TRANSIT AUTHORITY**  
**DETAILED BUDGET**

	FY 2013 ACT	Est/Act FY 2014	FY 2014 Budget	Over (Under)	FY 2015 Budget	Over (Under) FY 2014 Est/Actual
Promotions	173,073	179,981	180,000	(19)	200,000	20,019
Recruitment	16,002	10,000	10,000	-	10,000	-
Legal Fees	347,295	310,000	330,000	(20,000)	330,000	20,000
Financial services	-	12,000	14,000	(2,000)	-	(12,000)
Auditor Fees	39,500	40,500	43,000	(2,500)	43,000	2,500
Freight In and Out	6,757	7,500	7,500	-	7,000	(500)
Bid and Hearing Notices	615	1,000	1,000	-	1,000	-
Service Development	11,682	40,000	40,000	-	40,000	-
Trans. Printing/Reproduc.	3,745	5,000	5,000	-	5,000	-
Payroll Services	47,925	55,000	48,000	7,000	55,000	-
Retail service charge	-	-	-	-	-	-
Bank service charge	84	70	100	(30)	100	30
Commuter check process fee	232	160	160	-	160	-
Pay PERS file upload	591	-	-	-	-	-
Special Planning- reimb expenses	183,151	126,233	-	114,233	-	(126,233)
Temporary Help-All depts	3,993	20,542	12,000	20,542	20,000	(542)
Temp Help-Shop	12,547	701	-	701	-	(701)
Temporary Help-Transportation	-	-	2,000	(2,000)	-	-
Temp Help-Tran Admin	-	2,000	-	2,000	2,000	-
Temporary Help-Finance	-	-	-	-	-	-
Temporary Help-Planning	-	-	-	-	-	-
Temporary Help-HR	-	-	-	-	0	-
Temporary Help-Scheduling	-	-	-	-	-	-
Temporary Help-IT	-	-	-	-	-	-
Temp Help-training	-	-	-	-	-	-
SVR-Differential/Radiator	56,230	41,767	42,000	(233)	47,500	5,733
SVR-Transmission	101,403	121,582	120,000	1,582	85,000	(36,582)
SVR-Upholstery/Glass	6,003	27,450	32,000	(4,550)	30,000	2,550
SVR-Towing	15,040	13,000	13,000	-	18,400	5,400
SVR-Engine Repair	139,504	134,000	170,000	(36,000)	84,000	(50,000)
SVR-Body Repair	96,751	104,655	105,000	(345)	105,000	345
Emission controls	53,976	80,050	88,800	(8,750)	92,000	11,950
Phone Maint. Services	8,313	8,313	10,000	(1,687)	10,000	1,687
Support Vehicle maint	16,722	20,156	21,500	(1,344)	21,500	1,344
IT Supplies/replacements	9,549	13,906	18,000	(4,094)	18,000	4,094
Clever Devices/frideck maint	159,428	163,107	159,500	3,607	172,234	9,127
Office Equipment Maint.	14,353	19,477	20,000	(523)	20,000	523

**CENTRAL CONTRA COSTA TRANSIT AUTHORITY**  
**DETAILED BUDGET**

	FY 2013 ACT	Est/Act FY 2014	FY 2014 Budget	Over (Under)	FY 2015 Budget	Over (Under) FY 2014 Est/Actual
Building Maint. Service	36,905	75,952	78,800	(2,848)	78,000	2,048
Trapeze maintenance		-	-	-	-	-
Landscape Service	48,361	86,414	61,200	25,214	80,000	(6,414)
IT Contracts	112,555	115,125	125,000	(9,875)	125,000	9,875
Radio Maint. Service	16,323	7,336	7,500	(164)	11,500	4,164
Software Svc-Graphics	-	-	-	-	-	-
Facility Maint.	-	-	-	-	-	-
IT Consulting	-	6,500	10,000	(3,500)	10,000	3,500
Other Equip Maint	-	-	-	-	-	-
RED Support Expense	-	14,105	15,000	(895)	15,000	895
Real Time Bus maintenance service	26,895	-	117,000	(117,000)	-	-
Contract Cleaning Service	2,260	2,260	-	2,260	2,300	40
Waste Removal	11,265	12,236	12,600	(364)	13,200	964
Hazardous Waste	96,317	82,476	78,750	3,726	82,500	24
Armored Transport	18,156	15,972	21,000	(5,028)	21,000	5,028
Fire Monitoring	3,405	4,004	5,000	(996)	4,000	(4)
Security Services	75,940	83,965	84,000	(35)	84,000	35
Other Services	2,945	4,000	3,500	500	4,000	-
<b>Total Services</b>	<b>2,040,601</b>	<b>2,205,925</b>	<b>2,253,610</b>	<b>(47,685)</b>	<b>2,089,994</b>	<b>(115,931)</b>
						<b>-5%</b>
Diesel Fuel	2,030,390	2,200,000	2,573,748	(373,748)	2,575,000	375,000
Oils and Lubricants	66,966	67,663	66,900	763	70,000	2,337
Gasoline	35,085	32,005	33,000	(995)	35,350	3,345
CNG Alternative Fuel	-	-	-	-	-	-
Tires and Tubes	214,068	218,486	218,524	(38)	231,362	12,876
Safety Supply	7,923	9,560	4,400	5,160	5,500	(4,060)
Transportation Supplies	17,206	12,500	12,500	-	12,500	-
BART Relief Tickets	38,763	48,000	55,000	(7,000)	55,000	7,000
CSS-Soaps	11,677	13,551	14,000	(449)	14,000	449
CSS-Solvents	-	5,000	5,000	-	5,000	-
CSS-Cleaning	4,633	6,111	6,695	(584)	6,200	89
CSS-Safety	5,933	7,045	7,000	45	7,000	(45)
CSS-Antifreeze	3,641	5,261	5,000	261	5,600	339
CSS-Gases	4,187	6,192	8,000	(1,808)	7,000	808
CSS-Misc	-	-	-	-	-	-
Oil Analysis	9,000	18,000	18,000	-	18,000	-

**CENTRAL CONTRA COSTA TRANSIT AUTHORITY**  
**DETAILED BUDGET**

	FY 2013 ACT	Est/Act FY 2014	FY 2014 Budget	Over (Under)	FY 2015 Budget	Over (Under) FY 2014 Est/Actual	
Equipment/Garage Exp.	18,077	22,997	25,000	(2,003)	25,000	2,003	
Coach Repair Parts	528,792	607,373	614,911	(7,538)	698,423	91,050	
Shelter/Bus Stop Supply	5,292	11,000	25,000	(14,000)	15,000	4,000	
Radio Maint Supply	-	1,337	15,000	(13,663)	-	(1,337)	
Janitorial Supplies	21,475	17,460	17,500	(40)	17,500	40	
Lighting Supply	2,282	6,005	10,000	(3,995)	7,000	995	
Building Repair Supply	34,397	37,831	37,560	271	40,000	2,169	
Landscape Supply	6,126	5,000	5,000	-	10,000	5,000	
Tickets, Passes, Xfirs	24,098	17,088	18,000	(912)	29,000	11,912	
Supplies - Offsites	1,519	1,675	2,000	(325)	2,000	325	
Personnel Office Supply	200	1,000	1,000	-	1,000	-	
Computer Supplies	4,485	750	-	750	-	(750)	
Office Supplies-Administration	14,861	15,000	15,000	-	15,000	-	
Office Supplies-2nd Floor	-	-	-	-	-	-	
Office Supplies-Maint.	1,736	3,080	3,500	(420)	3,500	420	
Postage	9,057	11,000	12,000	(1,000)	12,000	1,000	
Obsolete Parts Write-Off	517	701	-	701	-	(701)	
Safety Contingency Plans	2,064	1,156	5,000	(3,844)	4,000	2,844	
Training Supply	3,723	57	6,000	(5,943)	-	(57)	
Contracts & Grants Supply	1,453	5,593	6,000	(407)	6,000	407	
Supplies- IC	3,335	6,215	7,000	(785)	7,000	785	
Repair parts-grant exp	1,315	25,000	-	25,000	25,000	-	
<b>Total Materials &amp; Supplies</b>	<b>3,134,276</b>	<b>3,446,692</b>	<b>3,853,238</b>	<b>(406,546)</b>	<b>3,964,935</b>	<b>518,243</b>	<b>15%</b>
Telephone Svc - TC	-	-	-	-	-	-	
Pacific Gas and Electric	179,648	185,000	188,000	(3,000)	188,000	3,000	
Telephone Svc - Concord	20,116	21,204	25,000	(3,796)	25,000	3,796	
Contra Costa Water District	21,652	22,000	20,000	2,000	24,000	2,000	
Telephone-Cellular	64,395	69,225	85,000	(15,775)	85,000	15,775	
<b>Total Utilities</b>	<b>285,811</b>	<b>297,429</b>	<b>318,000</b>	<b>(20,571)</b>	<b>322,000</b>	<b>24,571</b>	<b>8%</b>
Physical Damage	89,112	99,509	89,001	10,508	103,489	3,980	
Property Premiums	37,561	41,678	48,200	(6,522)	43,345	1,667	
Other Premiums	10,325	9,463	8,700	763	9,842	379	
UST Insurance	9,148	9,444	10,000	(556)	9,822	378	

**CENTRAL CONTRA COSTA TRANSIT AUTHORITY**  
**DETAILED BUDGET**

	FY 2013 ACT	Est/Act FY 2014	FY 2014 Budget	Over (Under)	FY 2015 Budget	Over (Under) FY 2014 Est/Actual
Liability Premiums	124,391	181,630	189,242	(7,612)	188,895	7,265
Insurance/Liability losses	110,948	112,000	82,700	29,300	116,480	4,480
Other Losses	-	-	-	-	-	-
Pass sales write offs	-	-	-	-	-	-
<b>Total Insurance</b>	<b>381,485</b>	<b>453,724</b>	<b>427,843</b>	<b>25,881</b>	<b>471,873</b>	<b>18,149</b>
Property Tax	10,860	10,674	10,000	674	10,000	(674)
Licenses / Registrations	1,641	2,000	2,000	-	2,000	-
Fuel Storage Tank Fees	10,472	13,757	15,000	(1,243)	15,000	1,243
Use and Other Taxes	5,245	6,903	8,000	(1,097)	8,000	1,097
Sales Tax	290,559	290,000	280,000	10,000	290,000	-
<b>Total Taxes</b>	<b>318,777</b>	<b>323,334</b>	<b>315,000</b>	<b>8,334</b>	<b>325,000</b>	<b>1,666</b>
Radio Site Lease-Diablo	35,061	32,663	33,700	(1,037)	33,700	1,037
Equipment Leases	3,114	6,557	7,000	(443)	7,000	443
<b>Total Leases</b>	<b>38,175</b>	<b>39,220</b>	<b>40,700</b>	<b>(1,480)</b>	<b>40,700</b>	<b>1,480</b>
Business Expense- Tran	117	100	100	-	100	-
Business Expense- Maint	-	-	-	-	-	-
Business Expense-admin	44	400	400	-	400	-
Business Expense-Fin	1,667	500	500	-	500	-
Board Travel	7,006	16,500	16,500	-	16,500	-
Staff Travel	37,476	20,000	20,000	-	20,000	-
CTA Dues	12,325	13,000	13,000	-	13,000	-
APTA Dues	26,494	28,000	28,000	-	29,000	1,000
Other Memberships	-	-	-	-	-	-
Business Expense	7,630	8,000	4,000	4,000	4,000	(4,000)
Training / Subs-Gm	2,031	5,000	7,500	(2,500)	7,500	2,500
Misc exp	1,016	1,000	1,200	(200)	1,200	200
Employee Functions	25,440	30,000	30,000	-	30,000	-
Employee Awards	4,221	4,500	4,000	500	4,500	-
Departing Emp gifts	86	700	700	-	700	-
Paypal fees	3,486	3,688	3,000	688	3,000	(688)
Newsletter Expense	-	-	400	(400)	-	-

**CENTRAL CONTRA COSTA TRANSIT AUTHORITY**  
**DETAILED BUDGET**

	FY 2013 ACT	Est/Act FY 2014	FY 2014 Budget	Over (Under)	FY 2015 Budget	Over (Under) FY 2014 Est/Actual
<b>Total Miscellaneous</b>	<b>129,039</b>	<b>131,388</b>	<b>129,300</b>	<b>2,088</b>	<b>130,400</b>	<b>(988)</b> -1%
Alamo Creek Shuttle		66,250	-	66,250	159,000	92,750
San Ramon-Noon shuttle	742	-	-	-	-	-
St Marys shuttle	49,144	47,000	44,290	2,710	48,410	1,410
Pacheco transit hub		-	-	-	-	-
Environment Jus proj		-	-	-	-	-
DVC transit Ctr		-	-	-	-	-
Monument shuttle		-	-	-	-	-
Cal State rte 260 shuttle	46,936	50,000	55,000	(5,000)	55,000	5,000
<b>Total Purchased Transportation</b>	<b>96,822</b>	<b>163,250</b>	<b>99,290</b>	<b>63,960</b>	<b>262,410</b>	<b>99,160</b> 61%
<b>Total Other Operating Expense</b>	<b>6,424,986</b>	<b>7,060,962</b>	<b>7,436,981</b>	<b>(376,019)</b>	<b>7,607,312</b>	<b>546,350</b> 8%
Contingency			500,000	(500,000)	500,000	500,000
<b>TOTAL FIXED ROUTE EXPENSES</b>	<b>25,715,047</b>	<b>27,791,497</b>	<b>28,396,860</b>	<b>(605,362)</b>	<b>29,639,204</b>	<b>1,847,707</b> 6.6%
Paratransit						
Wages	91,579	94,050	91,000	3,050	93,317	(733)
Sick Wages	401	1,263	2,300	(1,037)	2,224	960
Holiday Pay	4,370	4,967	5,100	(133)	5,231	263
Vacation Pay	6,813	6,890	7,800	(910)	7,965	1,075
Absence pay	-	151	200	(49)	262	111
Cafeteria Plan	7,740	8,226	4,800	3,426	8,945	719
FICA	1,546	1,455	1,442	13	1,580	126
PERS	9,500	11,505	11,406	99	11,559	54
Medical	11,847	11,568	11,844	(276)	11,568	-
Dental	1,497	1,911	1,440	471	1,968	57
Life Insurance	835	867	1,030	(163)	889	22
SUI	1,006	868	1,302	(434)	868	-
Agency Fees/Public Info	-	-	520	(520)	100	100
Promotions	-	-	530	(530)	400	400

**CENTRAL CONTRA COSTA TRANSIT AUTHORITY**  
**DETAILED BUDGET**

	FY 2013 ACT	Est/Act FY 2014	FY 2014 Budget	Over (Under)	FY 2015 Budget	Over (Under) FY 2014 Est/Actual	
Legal Fees	2,496	10,000	10,000	-	3,000	(7,000)	
Bid/Hearing Notices	-	-	-	-	0	-	
Bank Service Charge	-	-	-	-	0	-	
Temporary Help	-	-	-	-	0	-	
Building Maint Services	1,499	1,700	2,082	(382)	1,720	20	
Software Maint Services	-	-	-	-	0	-	
Radio Maint Services	5,510	6,000	13,600	(7,600)	6,100	100	
Community Van Maint	9,308	10,000	10,200	(200)	10,200	200	
Other services	-	-	-	-	-	-	
Office Supply, PTF	3,500	3,700	3,000	700	3,800	100	
Telephone, Paratransit	-	-	-	-	0	-	
Gas and Electric	17,541	19,000	19,800	(800)	19,400	400	
Cell Phone	1,111	1,300	1,500	(200)	1,400	100	
Sales Tax	330	600	600	-	600	-	
Purchased Trans-LINK	4,759,151	4,881,736	5,071,720	(189,984)	5,028,188	146,452	
Purchased Trans-BART	188,574	175,920	202,910	(26,990)	181,198	5,278	
Other Purch Trans	-	1,093	-	1,093	1,000	(93)	
Training / Subscriptions	-	520	520	-	530	10	
Other Misc Expenses	(155)	400	400	-	400	-	
Employee Functions	-	-	-	-	0	-	
Employee Honor Roll	-	-	-	-	0	-	
<b>Total Paratransit</b>	<b>5,125,999</b>	<b>5,255,691</b>	<b>5,477,046</b>	<b>(221,356)</b>	<b>5,404,412</b>	<b>148,721</b>	<b>3%</b>
<b>TOTAL CCCTA</b>	<b>30,841,046</b>	<b>33,047,188</b>	<b>33,873,906</b>	<b>(826,718)</b>	<b>35,043,616</b>	<b>1,996,429</b>	<b>6.0%</b>