

The County Connection

Inter Office Memo

To: BOARD OF DIRECTORS

Date: May 5, 2014

From: Kathy Casenave, Director of Finance *KC*

Reviewed by:

SUBJECT: Second Draft, FY 2015 Budget

FY 2015 Proposed Budget & FY 2014 Estimated Actual

The FY 2015 May draft operating budget totals \$34,693,212. Of this, fixed route is \$29,444,133 (including a \$500,000 contingency) and Paratransit is \$5,249,079.

- Fixed route expenses for FY 2015 are projected to be \$1,551,596 (5.56%) more than the estimated actual for FY 2014.
- Paratransit expenses are projected to be \$35,134 (.7%) more than the estimate actual for FY 2014.

The FY 2014 operating budget is \$33,873,906 which included a contingency line item of \$500,000. The actual operating expenses are projected to be under budget by \$767,425 (2.3%).

- Fixed route expenses for FY 2014 are estimated to be \$4,323 less than the budget.
- Paratransit expenses for FY 2014 are estimated to be \$263,102 (4.8%) less than the budget.
- The \$500,000 contingency expense will not be used.

Operating Expenses Page 2-

Fixed route operating expenses for FY 2015 are budgeted to be \$1.05 million more than FY 2014 estimated actual. Significant *increases* include:

- Wages, \$535K; 4.3%
- Fringe benefits, \$272K; 3.3%- chiefly cafeteria plan; also increases in PERS, paid absences, workers comp
- Materials, \$518K; 15.1%- \$375K diesel fuel; \$91K repair parts.
- Purchased transportation-Fixed route, \$50K; 36%- Full year of service for Alamo Creek. This service will be reimbursed.

Significant *decreases* in expenses include:

- Services, \$171K; 7.7%- Mainly due to special planning expense; also legal, and outside service repairs
- Casualty and Liability, \$180K; 27.8%- Reduction in claims losses.

Paratransit operating expenses for FY 2015 are budgeted to be \$35K more than FY 2014 based on the recent contract.

Changes from the April draft, Expenses, page 2

<p>FY 2014 Operating Expense-</p> <p>Fixed route <i>increased</i> \$209K</p> <p>Paratransit <i>decreased</i> \$41K</p>	<p>FY 2014 fixed route estimated actual expenses have been <i>increased</i> by \$209K.</p> <ul style="list-style-type: none"> • Wages have been <i>decreased</i> by \$18K; Operator est wages have been <i>decreased</i> by \$59K; Maintenance dept. wages have been <i>increased</i> by \$41K. • Benefits have been <i>increased</i> by \$57K. There is an <i>increase</i> of \$32K in compensated absences, and an <i>increase</i> of \$25K in retiree/OPEB trust expense due to the change in amortization years from 30 to 26. • Casualty and Liability has been <i>increased</i> by \$195K for an increase in expected losses below the \$250K self-insured retention (SIR). • Fixed route purchased transportation has been <i>decreased</i> by \$25K due a revised estimate of service hours. <p>FY 2014 Paratransit expenses have been <i>decreased</i> by \$41K, in the Paratransit purchased transportation category.</p>
<p>FY 2015 Operating Expense-</p> <p>Fixed route <i>decreased</i> \$135K</p> <p>Paratransit <i>decreased</i> \$155K</p>	<p>FY 2015 fixed budgeted expenses have been <i>decreased</i> by \$135K.</p> <ul style="list-style-type: none"> • Operator wages have been <i>decreased</i> by \$60K • Fringe benefits have been <i>increased</i> by \$58K, \$33K for various compensated absences (mainly sick and holidays) and \$25K for an increase in retiree/OPEB trust expenses due to change in actuarial report reducing the amortization period for the unfunded liability from 30 years to 26 years. • Services have been <i>decreased</i> by \$55K for legal expense. • Casualty and insurance has been <i>decreased</i> by \$3K due to reduction in physical damage and liability premiums. • Fixed route purchased transportation has be <i>decreased</i> by \$75K due to new contract. <p>FY 2015 Paratransit expenses have been <i>decreased</i> by \$155K due to new contract.</p>

Changes from the April draft, Revenues, page 3

<p>FY 2014 Revenue-</p> <p>Fixed route <i>increased</i> \$209K</p> <p>Paratransit <i>decreased</i> \$41K</p>	<p>Fixed route TDA revenue used has been <i>increased</i> by \$280K and passenger fares have been <i>decreased</i> by \$71K for a <i>total increase</i> in revenue of \$208K.</p> <p>Paratransit TDA revenue used has been <i>decreased</i> by \$41K- an estimated <i>increase</i> in fares of \$22K, and a <i>decrease</i> in FTA revenue of \$63K to match decrease in expenses projected above.</p> <p>There have been no other revenue changes.</p>
<p>FY 2015 Revenue-</p> <p>Fixed route <i>decreased</i> \$135K</p>	<p>Fixed route revenue has been <i>decreased</i> by \$135K due to the following: passenger fare revenue has been <i>decreased</i> by \$72K, TDA revenue used has been <i>decreased</i> by \$(355) K and Measure J has been <i>increased</i> by \$292K based on latest information from CCTA. This matches the reduction in expenses detailed above.</p>

Paratransit <i>decreased</i> \$155K	Paratransit revenue has been <i>decreased</i> by \$155K due to the following: passenger fares have been <i>increased</i> by \$16k, FTA revenue has been <i>decreased</i> by \$257K and Measure J revenue has been <i>increased</i> by \$85K based on latest information from CCTA.
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Key Assumptions for the Ten Year Forecast-Page 8- (The * denotes a change from the April draft)

Operations FY 2014-FY 2023:

*	Passenger Fares- \$683K <i>decrease</i>	Passenger fares are increased 2% annually for Fixed route and 3% for Paratransit. Fares increases are projected for FY 2016, 2019, and 2022. The fixed route fares in the out years have been <i>decreased</i> and Paratransit fares have been <i>increased</i> due to the changes in the fare projection for FY 2015. The <i>total decrease</i> in the forecast is \$683K.
	STA revenue	STA revenue for FY 2014 is estimated by MTC; a 2.5% growth rate is assumed in the out years.
*	Measure J- \$4 mill <i>increase</i>	Measure J is projected to grow at the rate used in the Contra Costa Transportation Authority's revised Measure J Strategic Plan published in July 2011- 4.03% for FY 2016-FY 2019, and 4.54% for FY 2012 and beyond.- There is a significant <i>increase</i> in the out years because the revenue projection for FY 2015 has been increased. The total for the forecast is \$4 million.
*	Federal Paratransit Operating \$822K <i>decrease</i>	The revenue in the out years has been <i>decreased</i> \$822K for the forecast, but the revised amount is still significantly more than before the change in the formula allocation. The growth rate used for the out years is 2%.
*	TDA Revenue Used, Line 9 \$ 2.1 mill <i>decrease</i>	Total TDA used for fixed route operations has been <i>decreased</i> by \$2.1 million due the changes above and a slight decrease in operating expenses of \$382K.

Capital Projects:

*	Capital Expense \$2 mill <i>increase</i>	Capital projects totaling \$2 million have been added to the forecast.
*	Bridge toll revenue \$2.3 mill <i>decrease</i>	Bridge toll revenue in the out years has been <i>decreased</i> because the FY 2014 revenue is less than originally projected.
*	Bonds & c/o funding \$900K <i>increase</i>	Bond funding and the amount left on prior capital allocations have <i>increased</i> and will be available for future projects.

*	TDA revenue used- \$3.3 million <i>increase</i>	The above changes have <i>increased the amount of TDA revenue needed</i> for capital projects by \$3.3 million.

TDA Reserve, Page 10

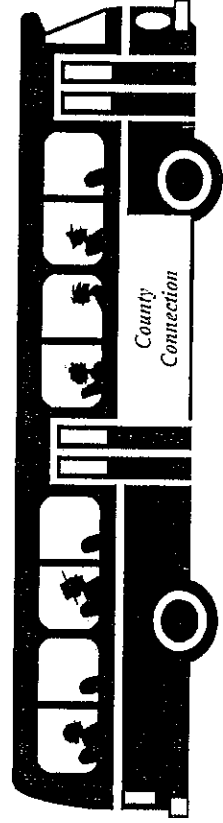
The TDA reserve is \$10.936 million at the end of FY 2023. This is a *decrease of \$1.2 million* from the April 2014 draft, and is due to the increase needed to fund capital projects (\$3.3 mill) less the decrease needed for operations (\$2 mill).

ACTION REQUESTED:

The A&F Committee has forwarded the draft to the Board of Directors for further discussion so that a final budget can be approved in June.

DRAFT
Operating and Capital Budget

Fiscal Year 2015



CENTRAL CONTRA COSTA TRANSIT AUTHORITY

Concord, California

April 30, 2014

CENTRAL CONTRA COSTA TRANSIT AUTHORITY
FY 2015 Budget
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CENTRAL CONTRA COSTA TRANSIT AUTHORITY
FY 2015 BUDGET SUMMARY

	EST/ACTUAL FY 2014	APPROVED BUDGET FY 2014	% VARIANCE	PROPOSED BUDGET FY 2015	FY 2014 BUD OVER/(UNDER) EST ACT
Operations					
Fixed Route	\$ 27,892,537	\$ 28,396,860	-1.8%	\$ 29,444,133	5.6%
Paratransit	\$ 5,213,944	\$ 5,477,046	-4.8%	\$ 5,249,079	0.7%
Subtotal	\$ 33,106,481	\$ 33,873,906	-2.3%	\$ 34,693,212	4.8%
Capital					
Fixed Route	\$ 19,403,000	\$ 24,755,700	-21.6%	\$ 21,977,540	13.3%
Paratransit	\$ -	\$ -		\$ 358,938	100.0%
Subtotal	\$ 19,403,000	\$ 24,755,700	-21.6%	\$ 22,336,478	15.1%
Grand Total	\$ 52,509,481	\$ 58,629,606	-10.4%	\$ 57,029,690	8.6%

CENTRAL CONTRA COSTA TRANSIT AUTHORITY
FY 2015 BUDGET - OPERATING EXPENDITURES

Category	ACTUAL FY 2013	EST/ACT FY 2014	APPROVED BUDGET FY 2014	EST/ACT over(under) Amount +/-(-)	Budget % +/-(-)	PROPOSED BUDGET FY 2015	FY2014 vs 2013 Est/Actual Amount +/-(-)	% +/-(-)
Fixed Route								
Wages	12,093,546	12,334,413	12,480,718	(146,305)	-1.2%	12,869,319	534,906	4.3%
Fringe benefits	7,196,515	8,328,579	7,979,159	349,420	4.4%	8,601,183	272,604	3.3%
Total Wages and benefits	19,290,061	20,662,992	20,459,877	203,115	1.0%	21,470,502	807,510	3.9%
Services	2,040,601	2,205,923	2,253,610	(47,687)	-2.1%	2,034,994	(170,929)	-7.7%
Materials and supplies	3,134,276	3,446,192	3,853,240	(407,048)	-10.6%	3,964,935	518,743	15.1%
Utilities	285,811	297,429	318,000	(20,571)	-6.5%	322,000	24,571	8.3%
Casualty and liability	381,485	648,724	427,843	220,881	51.6%	468,507	(180,217)	-27.8%
Taxes	318,777	323,334	315,000	8,334	2.6%	325,000	1,666	0.5%
Leases and rentals	38,175	39,220	40,700	(1,480)	-3.6%	40,700	1,480	3.8%
Miscellaneous	129,039	130,688	129,300	1,388	1.1%	129,700	(988)	-0.8%
Purchased transportation	96,822	138,035	99,290	38,745	39.0%	187,795	49,760	36.0%
Total Other Expenses	6,424,986	7,229,545	7,436,983	(207,438)	-2.8%	7,473,631	244,086	3.4%
Subtotal	25,715,047	27,892,537	27,896,860	(4,323)	0.0%	28,944,133	1,051,596	3.8%
Contingency			500,000	(500,000)	-100.0%	500,000	500,000	
Subtotal	25,715,047	27,892,537	28,396,860	(504,323)	-1.8%	29,444,133	1,551,596	5.56%
Paratransit								
Wages	91,579	94,800	91,000	3,800	4.2%	93,317	(1,483)	-1.6%
Fringe benefits	45,555	47,775	48,664	(889)	-1.8%	53,155	5,381	11.3%
Total Wages and benefits	137,134	142,575	139,664	2,911	2.1%	146,472	3,898	2.7%
Services	18,813	27,700	36,932	(9,232)	-25.0%	21,520	(6,180)	-22.3%
Materials and supplies	3,500	3,700	3,000	700	23.3%	3,800	100	2.7%
Utilities	18,652	20,300	21,300	(1,000)	-4.7%	20,800	500	2.5%
Taxes	330	600	600	0	0.0%	600	0	0.0%
Miscellaneous	(155)	920	920	0	0.0%	930	10	1.1%
Purchased transportation	4,947,725	5,018,150	5,274,630	(256,480)	-4.9%	5,054,956	36,806	0.7%
Total Other Expenses	4,988,865	5,071,370	5,337,382	(266,012)	-5.0%	5,102,606	31,237	0.6%
Subtotal	5,125,999	5,213,944	5,477,046	(263,102)	-4.8%	5,249,079	35,134	0.7%
Total	\$ 30,841,046	\$ 33,106,481	\$ 33,873,906	\$ (767,425)	-2.3%	\$ 34,693,212	\$ 1,586,731	4.8%

CENTRAL CONTRA COSTA TRANSIT AUTHORITY
FY 2015 BUDGET- OPERATING REVENUES

Category	ACT FY 2013	EST/ACT FY 2014	APPROVED BUDGET FY 2014	EST/ACT over(under) Amount +/-	Budget % +/-	PROPOSED BUDGET FY 2015	FY2013 vs 2012 Est Amount +/-	EstActual % +/-
Fixed Route								
Fare revenue	3,579,640	3,363,400	3,629,698	(266,298)	-7.3%	3,491,500	128,100	3.8%
Special service revenue	1,061,608	1,134,450	979,654	154,796	15.8%	1,248,564	114,114	10.1%
Advertising revenue	574,912	587,212	572,096	15,116	2.6%	592,212	5,000	0.9%
Non-Operating rev	152,259	120,000	120,000	-	0.0%	120,000	-	0.0%
FTA Section 5303	30,000		30,000	(30,000)	-100.0%	30,000	30,000	100.0%
FTA Preventive Maintenance	2,002,433	520,106		520,106			(520,106)	-100.0%
Other State Grants		116,919	117,000	(81)		116,919	-	0.0%
STA Pop	2,651,904	2,149,883	2,149,883	-	0.0%	2,068,547	(81,336)	-3.8%
TDA 4.0	10,266,085	14,893,701	15,519,673	(625,972)	-4.0%	16,470,915	1,577,214	10.6%
Measure J	3,791,969	4,120,779	4,282,321	(161,543)	-3.8%	4,303,541	182,763	4.44%
BART Express Funds	603,978	651,196	651,196	-	0.0%	697,596	46,400	7.1%
Dougherty Valley revenue		-	200,000	(200,000)	-100.0%	0	-	
Other Local Grants	169,604	66,250	0	66,250	100.0%	159,000	92,750	140.0%
RM 2/Other- Express	145,339	145,339	145,339	-	0.0%	145,339	-	0.0%
Lifeline	684,000	23,302	0	23,302		0	(23,302)	-100.0%
Subtotal	25,713,731	27,892,537	28,396,860	(504,323)	-1.8%	29,444,133	1,551,597	5.6%
Paratransit								
Fare revenue	478,120	605,384	529,439	75,945	14.3%	551,192	(54,192)	-9.0%
Non-Operating revenue	45	100	300	(200)	-66.7%	100	-	0.0%
FTA Section 5307	667,479	1,351,426	676,696	674,730	99.7%	1,288,998	(62,428)	-4.6%
TDA 4.5	638,144	858,430	858,430	-	0.0%	766,150	(92,280)	-10.7%
TDA 4.0	808,838		993,848	(993,848)	-100.0%	0	0	100.0%
Measure J	1,170,229	1,308,488	1,303,317	5,171	0.4%	1,350,877	42,389	3.24%
STA Paratransit & Rev based	1,177,261	916,116	916,116	-	0.0%	1,114,282	198,166	21.6%
BART ADA Service/Other	185,879	174,000	198,900	(24,900)	-12.5%	177,480	3,480	2.0%
Subtotal	5,125,995	5,213,944	5,477,046	(263,102)	-4.8%	5,249,079	35,135	0.7%
Total	\$ 30,839,726	\$ 33,106,481	\$ 33,873,906	(767,425)	-2.4%	\$ 34,693,212	\$ 1,586,731	4.8%

CENTRAL CONTRA COSTA TRANSIT AUTHORITY
FY 2015 Revenue Source Utilization

	Anticipated Revenue	Anticipated Utilization	Difference
Fixed Route			
Fare revenue	\$ 3,491,500	3,491,500	0
Special service revenue	1,248,564	1,248,564	0
Advertising Revenue	592,212	592,212	0
Non-Operating revenue	120,000	120,000	0
FTA Section 5303	30,000	30,000	0
FTA Preventive Maintenance	0	0	0
Other State Grants	116,919	116,919	0
STA Pop	2,068,547	2,068,547	0
TDA 4.0	16,440,852	16,470,915	(30,063)
Measure J	4,303,541	4,303,541	0
BART Express Funds	697,596	697,596	0
Dougherty Valley grants	0	0	0
Other Local Grants	159,000	159,000	0
RM2- Express	145,339	145,339	0
Lifeline-CCTA	0	0	0
Total Fixed Route Operating Revenue	\$ 29,414,070	\$ 29,444,133	\$ (30,063)
Paratransit			
Fare revenue	\$ 551,192	551,192	0
Non-operating revenue	100	100	0
FTA Section 5307	1,288,998	1,288,998	0
TDA 4.5	766,150	766,150	0
TDA 4.0	0	0	(0)
Measure J	1,350,877	1,350,877	0
STA Paratransit	1,114,282	1,114,282	0
BART ADA Service/other	177,480	177,480	0
Total Paratransit Operating Revenue	\$ 5,249,079	\$ 5,249,079	\$ (0)
Capital Program			
TDA 4.0	-	378,000	(378,000)
Increase (Decrease) to TDA reserve		\$ (408,063)	

**CENTRAL CONTRA COSTA TRANSIT AUTHORITY
STAFFING**

Position Type	FY 09	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2014	FY 2015
	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ACTUAL	BUDGET	ACTUAL	BUDGET
Transportation								
Transportation administration								
Training	3.0	3.0	3.0	3.0	4.0	4.0	4.0	4.0
Transit Supervisor/Dispatcher	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0
	10.0	10.0	10.0	10.0	10.0	11.0	11.0	12.0
Full-time runs	15.0	15.0	15.0	15.0	16.0	17.0	17.0	18.0
Part-time runs	128.0	128.0	125.0	125.0	127.0	127.0	128.0	128.0
Full-time stand-by (Protection)	12.0	12.0	12.0	12.0	12.0	12.0	12.0	12.0
	38.0	38.0	35.0	35.0	36.0	36.0	36.0	36.0
	178.0	178.0	172.0	172.0	175.0	175.0	176.0	176.0
Total Transportation	193.0	193.0	187.0	187.0	191.0	192.0	193.0	194.0
Maintenance								
Maintenance administration								
Facilities	5.0	5.0	5.0	5.0	5.0	5.0	5.0	5.0
	5.0	5.0	5.0	5.0	5.0	5.0	5.0	6.0
Mechanic, Level V	10.0	10.0	10.0	10.0	10.0	10.0	11.0	11.0
Mechanic, Level IV	5.0	5.0	5.0	5.0	5.0	5.0	5.0	5.0
Mechanic, Level III	4.0	4.0	4.0	4.0	4.0	4.0	3.0	4.0
Mechanic, Level II	7.0	7.0	7.0	7.0	7.0	7.0	5.0	7.0
Mechanic, Level I	2.0	2.0	2.0	2.0	2.0	2.0	3.0	2.0
Street Maintenance	1.0	1.0	1.0	1.0	1.0	1.0	3.0	1.0
Bus service workers	10.0	10.0	10.0	10.0	10.0	10.0	10.0	10.0
	29.0	29.0	29.0	29.0	29.0	30.0	29.0	29.0
Total Maintenance	39.0	39.0	39.0	39.0	39.0	40.0	40.0	40.0
General Administration								
General Administration	5.5	5.5	4.5	4.0	3.0	3.0	3.0	3.0
Stores & Procurement	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0
Stores workers	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0
Finance	6.0	6.0	5.0	5.0	5.0	5.0	5.0	5.0
Human Resources	3.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0
Marketing	3.0	3.0	3.0	2.0	2.0	2.0	2.0	2.0
Customer service	6.5	6.5	6.5	6.0	6.0	6.0	6.0	6.0
IT	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0
Planning/Scheduling	5.0	4.0	5.0	6.0	6.0	6.0	6.0	6.0
Subtotal in full time equivalents	34.0	32.0	31.0	30.0	29.0	29.0	29.0	29.0
Fixed Route Operations	266.0	264.0	257.0	256.0	259.0	261.0	262.0	263.0
Paratransit	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0
Total Operations	268.0	266.0	259.0	258.0	261.0	263.0	264.0	265.0

CENTRAL CONTRA COSTA TRANSIT AUTHORITY
FY2015 CAPITAL PROGRAM

	Fed	Funding Source				Prior yr Local	Total
		State Bridge Tolls	State Bonds	To Be Determined	Local		
Revenue Fleet (31 Fixed route buses; 3 Paratransit vans)	\$ 16,202,677	\$ 928,933	\$ 2,095,083		\$ 896,785	\$ 20,123,478	
Facility Maintenance and Modernization			1,115,000			1,115,000	
Signage and Street Amenities				500,000		500,000	
Non Revenue Fleet						-	
Tools & Maintenance Equipment					220,000	220,000	
IT Equipment/Software				328,000		328,000	
Furniture & Office Equipment				50,000		50,000	
Total	16,202,677	928,933	3,210,083	500,000	1,116,785	22,336,478	

CENTRAL CONTRA COSTA TRANSIT AUTHORITY
CAPITAL PROGRAM
In \$Thousands

Programs	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	FY2020	FY2021	FY2022	FY2023	Total
Non Revenue Fleet	180	111	0	66	163	78	0	369	137	0	0	1,104
Revenue Fleet	4,468	17,952	20,123	0	3,728	782	761	0	0	30,024	600	78,437
Facility Maintenance & Modernization	503	855	1,115	2,465	550	550	0	100	100	100	500	6,838
Signage and Street Amenities	0	0	500	0	0	0	500	0	0	0	500	1,500
Information Technology	55	365	328	250	300	80	195	85	180	300	80	2,218
Maintenance Equipment & Tools	0	120	220	257	165	100	275	65	50	50	50	1,352
Office Furniture and Equipment	0	0	50	116	50	123	50	70	80	80	80	699
Total Capital Program	5,206	19,403	22,336	3,154	4,956	1,713	1,781	689	547	30,554	1,810	92,148
Total Fixed-Route	4,505	19,403	21,978	3,154	1,228	931	1,020	689	547	26,025	1,210	80,690
Total Paratransit	701	-	359	-	3,728	782	761	-	-	4,528	600	11,459
\$ 5,206 \$	19,403 \$	22,336 \$	3,154 \$	4,956 \$	1,713 \$	1,781 \$	689 \$	547 \$	30,554 \$	1,810	92,148	

Funding Source	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	FY2020	FY2021	FY2022	FY2023	Total
Fed 5307	3,622	14,480	16,203	-	3,094	649	632	-	-	24,323	488	63,490
Transportation Development Act	235	2,497	378	3,154	1,228	931	520	689	547	3,771	794	14,744
State Transportation bonds	883	1,091	3,210	-	457	96	93	-	-	1,047	-	6,879
Lifeline- 1B pop based bonds	-	485	-	-	-	-	-	-	-	-	-	485
State Transportation- 1B security	117	-	-	-	-	-	-	-	-	-	-	117
Bridge Toll Revenue	349	850	929	-	176	37	36	-	-	1,412	28	3,817
Carryover of Prior yrs funding	-	-	1,117	-	-	-	-	-	-	-	-	1,117
To be Determined	-	-	500	-	-	-	500	-	-	-	-	1,500
Total Capital Revenue	5,206	19,403	22,336	3,154	4,956	1,713	1,781	689	547	30,554	1,810	92,148

Revenue Fleet replacements	7	33	31		42	6	4			40	6	111
# Fixed Route vehicles	10		3							45		116
# Paratransit vehicles												

CENTRAL CONTRA COSTA TRANSIT AUTHORITY
TEN YEAR FORECAST In \$ Thousands

	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	FY2020	FY2021	FY2022	FY2023
<i>Revenue Hours</i>	213,624	213,624	213,624	213,624	213,624	213,624	213,624	213,624	213,624	213,624	213,624
1 Passenger Fares	3,580	3,363	3,492	3,910	3,989	4,068	4,557	4,648	4,741	5,310	5,416
2 Special Fares	1,062	1,134	1,249	1,274	1,299	1,325	1,351	1,379	1,406	1,434	1,463
3 Advertising	575	587	592	607	622	638	654	670	687	704	722
4 Investment & Other	152	120	120	120	120	120	120	120	120	120	120
5 FTA Sec 8 Planning	30	-	30	-	30	-	30	-	30	-	30
6 FTA Preventive Maintenance	2,002	520	-	368	375	382	390	398	406	414	422
7 Other state grants	-	117	117	117	117	117	117	117	117	117	117
8 STA Population	2,652	2,150	2,069	2,120	2,173	2,228	2,283	2,340	2,399	2,459	2,520
9 TDA 4.0	10,266	14,894	16,471	15,903	16,221	16,872	17,106	17,511	18,039	17,995	18,363
10 Measure J	3,792	4,121	4,304	4,477	4,657	4,845	5,040	5,269	5,508	5,758	6,019
11 BART Express Funds	604	651	698	719	740	762	785	809	833	858	884
12 Dougherty Valley dev fees/other	-	-	-	100	150	150	150	164	-	-	-
13 Other Local Grants	170	66	159	-	-	-	-	-	-	-	-
14 RM2/Meas J- Express	145	145	145	145	145	145	145	145	145	145	145
15 Lifeline-CC County	684	23	-	-	-	-	-	-	-	-	-
16 Total Fixed Route Operating Revenue	25,715	27,893	29,444	29,859	30,639	31,653	32,729	33,569	34,430	35,314	36,221
17 Operating Expenses w/o contingency	25,715	27,893	28,944	29,859	30,639	31,653	32,729	33,569	34,430	35,314	36,221
% increase in expenses		8.5%	3.8%	3.2%	2.6%	3.3%	3.4%	2.6%	2.6%	2.6%	2.6%
18 Operating expense contingency		\$	500								
19 Total Fixed Route Operating Expenses	25,715	27,893	29,444	29,859	30,639	31,653	32,729	33,569	34,430	35,314	36,221
<i>Revenue Hours</i>	82,000	82,000	82,000	82,000	82,000	82,000	82,000	82,000	82,000	82,000	82,000
20 Passenger Fares	478	605	551	628	641	654	745	760	775	884	902
21 Non-Operating revenue											
22 FTA Section 5307	667	1,351	1,289	1,418	1,457	1,497	1,459	1,491	1,524	1,462	1,497
23 TDA 4.5	638	858	766	789	813	837	862	888	915	942	971
24 TDA 4.0	809	0	0	(0)	0	0	0	0	(0)	0	(5)
25 Measure J	1,170	1,308	1,351	1,405	1,462	1,521	1,582	1,654	1,729	1,807	1,889
26 STA Paratransit & Rev based	1,177	916	1,114	1,142	1,171	1,200	1,230	1,261	1,292	1,325	1,358
27 Bart ADA service	186	174	177	183	188	194	200	206	212	218	225
28 Total Paratransit Operating Revenue	5,125	5,214	5,249	5,566	5,732	5,903	6,079	6,260	6,447	6,639	6,837
29 Total Paratransit Operating Expenses	5,126	5,214	5,249	5,566	5,732	5,903	6,079	6,260	6,447	6,639	6,837
% increase in expenses		1.7%	0.7%	6.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%
30 Total CCCTA Operating Budget	\$ 30,841	\$ 33,106	\$ 34,693	\$ 35,425	\$ 36,370	\$ 37,556	\$ 38,808	\$ 39,829	\$ 40,877	\$ 41,953	\$ 43,058

CENTRAL CONTRA COSTA TRANSIT AUTHORITY
TEN YEAR FORECAST In \$ Thousands

	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	FY2020	FY2021	FY2022	FY2023
31 Capital Revenue											
32 Federal	\$ 3,622	\$ 14,480	\$ 16,203	\$ -	\$ 3,094	\$ 649	\$ 632	\$ -	\$ -	\$ 24,323	\$ 488
33 Transportation Development Act	235	2,497	378	3,154	1,228	931	520	689	547	3,771	794
34 Prop 1B bonds	883	1,091	3,210	0	457	96	93	0	0	1,047	0
35 Lifeline- 1B pop based bonds	0	485	0	0	0	0	0	0	0	0	0
36 State Transportation- 1B security	117	0	0	0	0	0	0	0	0	0	0
37 Bridge Toll revenues	349	850	929	0	176	37	36	0	0	1,412	28
38 Carryover of unused prior year funding	0	0	1,117	0	0	0	0	0	0	0	0
39 To be determined	0	0	500	0	0	0	500	0	0	0	0
40 Total Capital Revenue	\$ 5,206	\$ 19,403	\$ 22,336	\$ 3,154	\$ 4,956	\$ 1,713	\$ 1,781	\$ 689	\$ 547	\$ 30,554	\$ 1,810

41 Capital Projects	\$ 5,206	\$ 19,403	\$ 22,336	\$ 3,154	\$ 4,956	\$ 1,713	\$ 1,781	\$ 689	\$ 547	\$ 30,554	\$ 1,810
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CENTRAL CONTRA COSTA TRANSIT AUTHORITY

TDA RESERVE *In \$ Thousands*

	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	FY2020	FY2021	FY2022	FY2023
42 Beginning Balance	\$ 8,695	\$ 12,421	\$ 10,398	\$ 9,990	\$ 7,868	\$ 7,861	\$ 8,023	\$ 8,901	\$ 9,760	\$ 10,807	\$ 9,261
43 Estimated TDA 4.0 Allocation	\$ 15,036	\$ 15,368	\$ 16,441	\$ 16,934	\$ 17,442	\$ 17,965	\$ 18,504	\$ 19,059	\$ 19,631	\$ 20,220	\$ 20,827
		2.21%	6.98%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
TDA 4.0 Needed for Operations and Capital:											
44 Used for Fixed route operations	(10,266)	(14,894)	(16,471)	(15,903)	(16,221)	(16,872)	(17,106)	(17,511)	(18,038)	(17,995)	(18,362)
45 Used for Paratransit operations	(809)	0	0	0	(0)	(0)	(0)	(0)	0	(0)	5
46 TDA used for Operations	(11,075)	(14,894)	(16,471)	(15,902)	(16,221)	(16,872)	(17,107)	(17,511)	(18,038)	(17,995)	(18,358)
47 Used for capital program	(235)	(2,497)	(378)	(3,154)	(1,228)	(931)	(520)	(689)	(547)	(3,771)	(794)
48 Ending TDA Reserve	\$ 12,421	\$ 10,398	\$ 9,990	\$ 7,868	\$ 7,861	\$ 8,023	\$ 8,901	\$ 9,760	\$ 10,807	\$ 9,261	\$ 10,936

Number Of Months of Operating Expenses in Reserve

4.8	3.8	3.5	2.7	2.6	2.6	2.8	2.9	3.2	2.6	3.0
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Percentage of operating budget

40%	31%	29%	22%	22%	21%	23%	25%	26%	22%	25%
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CENTRAL CONTRA COSTA TRANSIT AUTHORITY
DETAILED BUDGET

	FY 2013 AC*	Est/Act FY 2014	FY 2014 Budget	Over (Under)	FY 2015 Budget	Over (Under) FY 2014 Est/Actual
FIXED ROUTE						
Wages, Operators	7,123,048	7,313,800	7,193,500	120,300	7,460,000	146,200
Wages, Operator/trainer	103,529	125,000	125,000	-	127,500	2,500
Wages, Trans Admin	876,106	1,022,522	994,900	27,622	1,068,917	46,395
Wages, Scheduling	112,471	113,417	110,200	3,217	117,301	3,884
Wages, Maint Admin	394,299	401,931	385,600	16,331	396,461	(5,470)
Wages, Building Maint.	250,584	261,014	262,500	(1,486)	282,977	21,963
Wages, Customer Service	325,398	334,640	342,700	(8,060)	352,374	17,734
Wages, Promotion	131,167	126,625	130,600	(3,975)	131,843	5,218
Wages, EE Services	146,251	148,040	142,900	5,140	146,644	(1,396)
Wages, Finance	368,915	336,107	339,600	(3,493)	351,008	14,901
Wages, Safety & Trng	143,293	138,378	137,100	1,278	138,378	-
Wages, General Admin	414,225	373,721	410,200	(36,479)	392,229	18,508
Salaried Pool	-	-	36,000	(36,000)	50,372	50,372
Performance based Comp Pool	-	-	40,000	(40,000)	40,000	40,000
Wages, Admin Bonus	1,650	-	-	-	-	-
Wages, Board	20,400	22,500	26,400	(3,900)	26,400	3,900
Wages, Planning	403,343	391,572	394,600	(3,028)	408,077	16,505
Wages, Service Workers	351,453	348,335	432,540	(84,205)	396,341	48,006
Wages, Serv Wrkr Bonus	-	-	4,000	(4,000)	-	-
Wages, Mechanics	922,414	871,811	967,728	(95,917)	977,847	106,036
Wages, Mechanic Bonus	5,000	5,000	4,650	350	4,650	(350)
Total Wages	12,093,546	12,334,413	12,480,718	(146,305)	12,869,319	534,906
Sick, Operators	293,973	324,100	292,500	31,600	330,600	6,500
Sick, Trans Admin	28,940	19,657	23,300	(3,643)	24,103	4,446
Sick, Scheduling	836	2,525	2,500	25	2,752	227
Sick, Maint Admin	6,684	3,631	9,600	(5,969)	9,433	5,802
Sick, Building Maint.	18,723	22,676	6,100	16,576	6,345	(16,331)
Sick, Customer Svc	7,740	14,397	5,600	8,797	6,577	(7,820)
Sick, Promotion	3,208	5,578	3,200	2,378	3,139	(2,439)
Sick, EE Services	1,429	884	3,600	(2,716)	3,491	2,607
Sick, Finance	7,155	13,411	8,400	5,011	8,344	(5,067)
Sick, Safety & Trng	576	3,999	3,400	599	3,999	-
Sick, General Admin	2,912	5,263	10,200	(4,937)	9,193	3,930
Sick, Planning	6,028	22,422	9,700	12,722	9,626	(12,796)
Sick, Service Workers	2,413	2,500	6,000	(3,500)	5,449	2,949

CENTRAL CONTRA COSTA TRANSIT AUTHORITY
DETAILED BUDGET

	FY 2013 AC	Est/Act FY 2014	FY 2014 Budget	Over (Under)	FY 2015 Budget	Over (Under) FY 2014 Est/Actual
Sick, Mechanics	19,200	33,966	23,600	10,366	23,605	(10,361)
Total Sick Pay	399,817	475,009	407,700	67,309	446,656	(28,353) -6%
Holiday, Operators	358,284	372,000	358,700	13,300	379,500	7,500
Holiday, Trans Admin	41,313	42,139	50,600	(8,461)	54,533	12,394
Holiday, Scheduling	4,701	4,795	5,800	(1,005)	6,227	1,432
Holiday, Maint Admin	16,690	17,024	20,800	(3,776)	21,342	4,318
Holiday, Building Maint.	12,762	13,017	14,300	(1,283)	14,293	1,276
Holiday, Customer Svc	9,327	9,514	12,200	(2,686)	14,880	5,366
Holiday, Promotion	7,092	7,234	9,200	(1,966)	7,102	(132)
Holiday, EE Services	6,003	6,123	10,100	(3,977)	7,898	1,775
Holiday, Finance	17,869	18,226	19,400	(1,174)	18,879	653
Holiday, Safety & Trng	7,811	7,967	11,200	(3,233)	7,967	-
Holiday, General Admin	23,977	24,457	24,500	(43)	16,826	(7,631)
Holiday, Planning	20,016	20,416	21,100	(684)	21,778	1,362
Holiday, Service Workers	16,922	14,187	21,255	(7,068)	19,379	5,192
Holiday, Mechanics	47,059	34,167	55,080	(20,913)	51,966	17,799
Total Holiday Pay	589,826	591,266	634,235	(42,969)	642,570	51,304 9%
Vacation, Operators	578,071	504,700	515,800	(11,100)	514,800	10,100
Vacation, Trans Admin	77,116	78,658	74,300	4,358	81,156	2,498
Vacation, Scheduling	8,775	8,951	7,800	1,151	8,313	(638)
Vacation, Maint Admin	37,611	33,840	33,100	740	34,065	225
Vacation, Building Maint.	18,952	19,331	18,000	1,331	19,648	317
Vacation, Customer Svc	18,538	18,909	20,000	(1,091)	18,201	(708)
Vacation, Promotion	12,846	13,103	11,300	1,803	11,417	(1,686)
Vacation, EE Services	13,872	14,149	12,400	1,749	12,682	(1,467)
Vacation, Finance	31,832	32,469	28,900	3,569	29,826	(2,643)
Vacation, Safety & Trng	14,015	15,795	12,400	3,395	15,795	-
Vacation, General Admin	39,786	40,582	36,000	4,582	31,507	(9,075)
Vacation, Planning	32,621	33,273	30,200	3,073	31,236	(2,037)
Vacation, Service Wrks	29,239	19,934	27,000	(7,066)	23,972	4,038
Vacation, Mechanics	83,224	67,905	78,900	(10,995)	70,197	2,292
Total Accrued Vacation	996,498	901,599	906,100	(4,501)	902,815	1,216 0%
Abs Pay, Operators	50,209	60,500	52,400	8,100	61,700	1,200
Abs Pay, Trans Admin	2,450	309	2,200	(1,891)	2,834	2,525

CENTRAL CONTRA COSTA TRANSIT AUTHORITY
DETAILED BUDGET

	FY 2013 AC	Est/Act FY 2014	FY 2014 Budget	Over (Under)	FY 2015 Budget	Over (Under) FY 2014 Est/Actual
Abs Pay, Scheduling	672	-	300	(300)	324	324
Abs Pay, Maint Admin	989	-	900	(900)	1,110	1,110
Abs Pay, Building Maint.	-	-	600	(600)	746	746
Abs Pay, Customer Svc	221	1,918	500	1,418	530	(1,388)
Abs Pay, Promotion	-	-	300	(300)	369	369
Abs Pay, EE Services	1,183	-	300	(300)	411	411
Abs Pay, Finance	3,138	3,050	800	2,250	981	(2,069)
Abs Pay, Safety & Trng	-	-	300	(300)	-	-
Abs Pay, General Admin	1,204	1,090	1,000	90	875	(215)
Abs Pay, Planning	242	-	900	(900)	1,132	1,132
Abs Pay, Service Wrkrs	-	300	414	(114)	377	77
Abs Pay, Mechanics	-	400	449	(49)	450	50
Total Absence Pay	60,308	67,567	61,363	6,204	71,839	4,272
Total Compensation	14,139,995	14,369,854	14,490,116	(120,262)	14,933,199	563,345
FICA, Operators	105,831	122,700	109,800	12,900	125,200	2,500
FICA, Trans Admin	12,008	15,773	15,403	370	17,857	2,085
FICA, Scheduling	1,640	1,881	1,837	44	1,956	75
FICA, Maint Admin	1,976	1,999	1,983	16	2,004	5
FICA, Building Maint.	5,380	4,828	4,169	659	4,510	(318)
FICA, Customer Service	5,532	5,526	5,526	-	5,692	166
FICA, Promotion	2,203	2,212	2,212	-	2,231	19
FICA, EE Services	2,487	2,419	2,419	-	2,481	62
FICA, Finance	4,635	4,857	4,783	74	4,975	118
FICA, General Admin	6,017	6,461	6,461	-	7,953	1,492
FICA, Board Members	1,561	2,020	2,020	-	2,020	(0)
FICA, Planning	6,665	6,619	6,619	-	6,842	223
FICA, Service Workers	5,079	6,479	6,479	-	5,855	(624)
FICA, Mechanics	11,446	12,679	12,679	-	13,546	867
Total FICA/Medicare	172,460	196,453	182,390	14,063	203,123	6,670
PERS-RET, Operators	639,108	809,834	804,900	4,934	824,282	14,447
PERS-RET, Trans Admin	89,523	126,881	130,526	(3,645)	134,877	7,996
PERS-RET, Scheduling	10,077	14,165	13,707	458	14,489	324
PERS-RET, Maint Admin	51,772	65,106	62,390	2,716	66,593	1,487
PERS-RET, Bldg Maint.	24,706	36,067	33,844	2,223	36,891	824
PERS-RET, Cstmr Svc	34,238	41,539	41,242	297	42,487	949
PERS-RET, Promotion	16,830	20,674	19,984	690	21,146	472

**CENTRAL CONTRA COSTA TRANSIT AUTHORITY
DETAILED BUDGET**

	FY 2013 AC	Est/Act FY 2014	FY 2014 Budget	Over (Under)	FY 2015 Budget	Over (Under) FY 2014 Est/Actual
PERS-RET, EE Services	17,532	22,723	21,711	1,012	23,242	519
PERS-RET, Finance	43,418	52,258	50,222	2,036	53,452	1,194
PERS-RET, Sfty & Trng	19,066	23,823	23,005	818	24,367	544
PERS-RET, Gen Admin	51,586	62,959	67,892	(4,933)	64,397	1,438
PERS-RET, Planning	47,222	58,389	59,588	(1,199)	59,723	1,334
GM-457 Retirement	7,788	14,500	7,500	7,000	14,500	0
PERS-RET, Service Wrkr	31,520	38,416	51,393	(12,977)	44,522	6,105
PERS-RET, Mechanics	88,827	102,676	121,476	(18,800)	119,700	17,024
Total Retirement	1,173,213	1,490,010	1,509,380	(19,370)	1,544,667	54,656
Medical, Operators	699,429	689,997	682,900	7,097	689,997	-
Medical, Trans Admin	83,503	83,155	84,800	(1,645)	83,155	-
Medical, Scheduling	16,757	16,754	16,800	(46)	16,754	-
Medical, Maint Admin	15,466	15,182	15,500	(318)	15,182	-
Medical, Building Maint.	41,694	51,511	37,900	13,611	51,511	-
Medical, Customer Svc	9,039	8,198	7,300	898	8,198	-
Medical, Promotion	9,477	7,897	9,500	(1,603)	7,897	-
Medical, EE Services	0	0	0	0	0	-
Medical, Finance	34,221	34,621	34,600	21	34,621	-
Medical, Safety & Trng	7,900	7,594	7,900	(306)	7,594	-
Medical, General Admin	54,821	60,625	54,400	6,225	60,625	-
Medical, Planning	28,353	28,762	28,800	(38)	28,762	-
Medical, Service Workers	131,142	150,000	142,300	7,700	158,877	8,877
Medical, Mechanics	260,519	250,246	284,600	(34,354)	301,866	51,620
Medical Admin Charge	6,694	10,360	7,400	2,960	11,000	640
Medical, Retirees	115,706	143,697	136,200	7,497	168,514	24,817
OPEB benefits	382,000	343,000	207,900	135,100	334,000	(9,000)
Total Medical	1,896,721	1,901,599	1,758,800	142,799	1,978,553	76,954
Dental, Operators	219,343	235,533	219,200	16,333	241,421	5,888
Dental, Trans Admin	21,499	24,648	21,800	2,848	25,387	739
Dental, Scheduling	3,174	3,258	3,300	(42)	3,356	98
Dental, Maint Admin	5,069	5,268	5,300	(32)	5,426	158
Dental, Building Maint.	7,313	8,250	6,700	1,550	8,498	248
Dental, Customer Svc	8,518	7,077	8,800	(1,723)	7,289	212
Dental, Promotion	1,857	1,511	2,100	(589)	1,556	45
Dental, EE Services	2,640	2,729	2,700	29	2,811	82
Dental, Finance	5,540	5,769	5,700	69	5,942	173

CENTRAL CONTRA COSTA TRANSIT AUTHORITY
DETAILED BUDGET

	FY 2013 AC	Est/Act FY 2014	FY 2014 Budget	Over (Under)	FY 2015 Budget	Over (Under) FY 2014 Est/Actual
Dental, Safety & Trng	1,361	1,382	1,400	(18)	1,423	41
Dental, General Admin	4,637	5,288	4,600	688	5,447	159
Dental, Planning	7,309	7,469	7,900	(431)	7,693	224
Total Dental	288,260	308,182	289,500	18,682	316,250	8,068
WC, Operators	280,034	498,882	451,100	47,782	513,848	14,966
WC, Trans Admin	30,377	53,969	48,800	5,169	55,588	1,619
WC, Scheduling	2,337	5,087	4,600	487	5,240	153
WC, Maint Admin	12,613	23,999	21,700	2,299	24,718	720
WC, Building Maint.	8,304	11,944	10,800	1,144	12,302	358
WC, Customer Svc	16,046	27,980	25,300	2,680	28,819	839
WC, Promotion	8,026	14,045	12,700	1,345	14,467	421
WC, EE Services	8,026	14,045	12,700	1,345	14,467	421
WC, Finance	12,613	23,999	21,700	2,299	24,718	720
WC, Safety & Trng	8,026	14,045	12,700	1,345	14,467	421
WC, General Admin	14,330	25,989	23,500	2,489	26,769	780
WC, Planning	14,074	21,013	19,000	2,013	21,643	630
WC, Service Workers	21,256	41,030	37,100	3,930	42,261	1,231
WC, Mechanics	70,493	123,974	112,100	11,874	127,693	3,719
Total Workers Comp	506,555	900,000	813,800	86,200	927,000	27,000
Life, Operators	60,765	67,212	63,000	4,212	68,892	1,680
Life, Trans Admin	6,895	7,436	7,000	436	7,622	186
Life, Scheduling	921	863	1,000	(137)	885	22
Life, Maint Admin	3,655	6,637	3,700	2,937	6,803	166
Life, Building Maint.	2,357	2,506	2,400	106	2,569	63
Life, Customer Svc	2,527	3,021	2,600	421	3,097	76
Life, Promotion	1,261	1,274	1,200	74	1,306	32
Life, EE Services	1,351	1,374	1,300	74	1,408	34
Life, Finance	3,000	2,858	3,000	(142)	2,929	71
Life, Safety & Trng	1,082	1,008	1,100	(92)	1,033	25
Life, General Admin	2,201	2,951	2,300	651	3,025	74
Life, Planning	3,793	3,627	4,200	(573)	3,718	91
Total Life Insurance	89,808	100,767	92,800	7,967	103,286	2,519
SUI, Operators	81,099	81,810	76,000	5,810	82,600	790
SUI, Trans Admin	5,777	6,200	6,510	(310)	6,944	744
SUI, Scheduling	868	868	868	-	868	-

**CENTRAL CONTRA COSTA TRANSIT AUTHORITY
DETAILED BUDGET**

	FY 2013 AC*	Est/Act FY 2014	FY 2014 Budget	Over (Under)	FY 2015 Budget	Over (Under) FY 2014 Est/Actual
SUI, Maint Admin	2,170	2,170	2,170	-	2,170	-
SUI, Building Maint.	2,604	2,170	2,170	-	1,736	(434)
SUI, Customer Svc	3,423	3,472	3,472	-	3,472	-
SUI, Promotion	868	868	868	-	868	-
SUI, Safety & Trng	868	868	868	-	868	-
SUI, General Admin	2,219	2,604	2,170	434	2,604	-
SUI, EE Services	868	868	868	-	868	-
SUI, Finance	3,038	2,190	2,604	(414)	2,170	(20)
SUI, Planning	2,466	2,604	2,604	-	2,604	-
SUI, Service Workers	4,174	4,774	4,774	-	4,340	(434)
SUI, Mechanics	7,812	8,246	8,246	-	8,246	-
Total SUI	118,254	119,712	114,192	5,520	120,358	646
Operator Uniforms	40,984	48,000	48,000	-	48,000	-
Uniforms - Maint. Pers.	11,259	14,500	14,500	-	14,000	(500)
Total Uniforms	52,243	62,500	62,500	-	62,000	(500)
Operator Medical Exams	10,322	8,820	12,000	(3,180)	10,000	1,180
Emp Assistance Prog.	15,165	7,886	15,000	(7,114)	14,000	6,114
Cafeteria Plan- Admin	234,628	225,176	290,300	(65,124)	266,234	41,058
Other Fringe		15,793	-	15,793	-	(15,793)
Cafeteria Plan-ATU	551,131	922,527	783,500	139,027	950,832	28,305
Mechanic Tool Allowance	13,752	12,323	14,000	(1,677)	14,500	2,177
Wellness Program	20,465	13,699	23,100	(9,401)	18,000	4,301
Substance Abuse Prog.	7,089	7,691	8,500	(809)	8,500	809
Total Other Benefits	852,552	1,213,915	1,146,401	67,514	1,282,066	68,151
Total Benefits	7,196,515	8,328,579	7,979,161	349,418	8,601,183	272,604
Total Wages and Benefits	19,290,061	20,662,992	20,459,879	203,113	21,470,502	807,510
Management Services	40	35,000	35,000	-	35,000	-
Agency Fees	100	300	300	-	300	-
In-Service Monitoring	-	6,000	6,000	-	6,000	-
Mobility Services	19,027	30,400	30,400	-	31,300	900
Schedules/Graphics	45,643	65,730	70,000	(4,270)	70,000	4,270
Promotions	173,073	179,981	180,000	(19)	200,000	20,019
Recruitment	16,002	9,998	10,000	(2)	10,000	2
Legal Fees	347,295	310,000	330,000	(20,000)	275,000	(35,000)
Financial services	-	12,000	14,000	(2,000)	-	(12,000)

CENTRAL CONTRA COSTA TRANSIT AUTHORITY
DETAILED BUDGET

	FY 2013 AC	Est/Act FY 2014	FY 2014 Budget	Over (Under)	FY 2015 Budget	Over (Under) FY 2014 Est/Actual
Auditor Fees	39,500	40,500	43,000	(2,500)	43,000	2,500
Freight In and Out	6,757	7,500	7,500	-	7,000	(500)
Bid and Hearing Notices	615	1,000	1,000	-	1,000	-
Service Development	11,682	40,000	40,000	-	40,000	-
Trans. Printing/Reproduc.	3,745	5,000	5,000	-	5,000	-
Payroll Services	47,925	55,000	48,000	7,000	55,000	-
Bank service charge	84	70	100	(30)	100	30
Commuter check process fee	232	160	160	-	160	-
Pay PERS file upload	591	-	-	-	-	-
Special Planning- reimb expenses	183,151	126,233	-	114,233	-	(126,233)
Temporary Help-All depts	3,993	20,542	12,000	20,542	20,000	(542)
Temp Help-Shop	12,547	701	-	701	-	(701)
Temporary Help-Transportation	-	-	2,000	(2,000)	-	-
Temp Help-Tran Admin	-	2,000	-	2,000	2,000	-
SVR-Differential/Radiator	56,230	41,767	42,000	(233)	47,500	5,733
SVR-Transmisson	101,403	121,582	120,000	1,582	85,000	(36,582)
SVR-Upholstery/Glass	6,003	27,450	32,000	(4,550)	30,000	2,550
SVR-Towing	15,040	13,000	13,000	-	18,400	5,400
SVR-Engine Repair	139,504	134,000	170,000	(36,000)	84,000	(50,000)
SVR-Body Repair	96,751	104,655	105,000	(345)	105,000	345
Emission controls	53,976	80,050	88,800	(8,750)	92,000	11,950
Phone Maint. Services	8,313	8,313	10,000	(1,687)	10,000	1,687
Support Vehicle maint	16,722	20,156	21,500	(1,344)	21,500	1,344
IT Supplies/replacements	9,549	13,906	18,000	(4,094)	18,000	4,094
Clever Devices/rideck maint	159,428	163,107	159,500	3,607	172,234	9,127
Office Equipment Maint.	14,353	19,477	20,000	(523)	20,000	523
Building Maint. Service	36,905	75,952	78,800	(2,848)	78,000	2,048
Landscape Service	48,361	86,414	61,200	25,214	80,000	(6,414)
IT Contracts	112,555	115,125	125,000	(9,875)	125,000	9,875
Radio Maint. Service	16,323	7,336	7,500	(164)	11,500	4,164
IT Consulting	-	6,500	10,000	(3,500)	10,000	3,500
RED Support Expense	-	14,105	15,000	(895)	15,000	895
Real Time Bus maintenance service	26,895	-	117,000	(117,000)	-	-
Contract Cleaning Service	2,260	2,260	-	2,260	2,300	40
Waste Removal	11,265	12,236	12,600	(364)	13,200	964
Hazardous Waste	96,317	82,476	78,750	3,726	82,500	24
Armored Transport	18,156	15,972	21,000	(5,028)	21,000	5,028
Fire Monitoring	3,405	4,004	5,000	(996)	4,000	(4)

CENTRAL CONTRA COSTA TRANSIT AUTHORITY
DETAILED BUDGET

	FY 2013 AC	Est/Act FY 2014	FY 2014 Budget	Over (Under)	FY 2015 Budget	Over (Under) FY 2014 Est/Actual
Security Services	75,940	83,965	84,000	(35)	84,000	35
Other Services	2,945	4,000	3,500	500	4,000	-
Total Services	2,040,601	2,205,923	2,253,610	(47,687)	2,034,994	(170,929) -8%
Diesel Fuel	2,030,390	2,200,000	2,573,748	(373,748)	2,575,000	375,000
Oils and Lubricants	66,966	67,663	66,900	763	70,000	2,337
Gasoline	35,085	32,005	33,000	(995)	35,350	3,345
Tires and Tubes	214,068	218,486	218,524	(38)	231,362	12,876
Safety Supply	7,923	9,560	4,400	5,160	5,500	(4,060)
Transportation Supplies	17,206	12,500	12,500	-	12,500	-
BART Relief Tickets	38,763	48,000	55,000	(7,000)	55,000	7,000
CSS-Soaps	11,677	13,551	14,000	(449)	14,000	449
CSS-Solvents	-	5,000	5,000	-	5,000	-
CSS-Cleaning	4,633	6,111	6,695	(584)	6,200	89
CSS-Safety	5,933	7,045	7,000	45	7,000	(45)
CSS-Antifreeze	3,641	5,261	5,000	261	5,600	339
CSS-Gases	4,187	6,192	8,000	(1,808)	7,000	808
CSS-Misc	-	-	-	-	-	-
Oil Analysis	9,000	18,000	18,000	-	18,000	-
Equipment/Garage Exp.	18,077	22,997	25,000	(2,003)	25,000	2,003
Coach Repair Parts	528,792	607,373	614,911	(7,538)	698,423	91,050
Shelter/Bus Stop Supply	5,292	11,000	25,000	(14,000)	15,000	4,000
Radio Maint Supply	-	1,337	15,000	(13,663)	-	(1,337)
Janitorial Supplies	21,475	17,460	17,500	(40)	17,500	40
Lighting Supply	2,282	6,005	10,000	(3,995)	7,000	995
Building Repair Supply	34,397	37,831	37,560	271	40,000	2,169
Landscape Supply	6,126	5,000	5,000	-	10,000	5,000
Tickets, Passes, Xfrs	24,098	17,088	18,000	(912)	29,000	11,912
Supplies - Offsites	1,519	1,675	2,000	(325)	2,000	325
Personnel Office Supply	200	500	1,000	(500)	1,000	500
Computer Supplies	4,485	750	-	750	-	(750)
Office Supplies-Administration	14,861	15,000	15,000	-	15,000	-
Office Supplies-Maint.	1,736	3,080	3,500	(420)	3,500	420
Postage	9,057	11,000	12,000	(1,000)	12,000	1,000
Obsolete Parts Write-Off	517	701	-	701	-	(701)
Safety Contingency Plans	2,064	1,156	5,000	(3,844)	4,000	2,844
Training Supply	3,723	57	6,000	(5,943)	-	(57)

**CENTRAL CONTRA COSTA TRANSIT AUTHORITY
DETAILED BUDGET**

	FY 2013 AC	Est/Act FY 2014	FY 2014 Budget	Over (Under)	FY 2015 Budget	Over (Under) FY 2014 Est/Actual
Contracts & Grants Supply	1,453	5,593	6,000	(407)	6,000	407
Supplies- IC	3,335	6,215	7,000	(785)	7,000	785
Repair parts-grant exp	1,315	25,000	-	25,000	25,000	-
Total Materials & Supplies	3,134,276	3,446,192	3,853,238	(407,046)	3,964,935	518,743
						15%
Pacific Gas and Electric	179,648	185,000	188,000	(3,000)	188,000	3,000
Telephone Svc - Concord	20,116	21,204	25,000	(3,796)	25,000	3,796
Contra Costa Water District	21,652	22,000	20,000	2,000	24,000	2,000
Telephone-Cellular	64,395	69,225	85,000	(15,775)	85,000	15,775
Total Utilities	285,811	297,429	318,000	(20,571)	322,000	24,571
						8%
Physical Damage	89,112	99,509	89,001	10,508	87,709	(11,800)
Property Premiums	37,561	41,678	48,200	(6,522)	43,345	1,667
Other Premiums	10,325	9,463	8,700	763	9,842	379
UST Insurance	9,148	9,444	10,000	(556)	9,822	378
Liability Premiums	124,391	181,630	189,242	(7,612)	182,790	1,160
Insurance/Liability losses	110,948	307,000	82,700	224,300	135,000	(172,000)
Total Insurance	381,485	648,724	427,843	220,881	468,507	(180,217)
						-28%
Property Tax	10,860	10,674	10,000	674	10,000	(674)
Licenses / Registrations	1,641	2,000	2,000	-	2,000	-
Fuel Storage Tank Fees	10,472	13,757	15,000	(1,243)	15,000	1,243
Use and Other Taxes	5,245	6,903	8,000	(1,097)	8,000	1,097
Sales Tax	290,559	290,000	280,000	10,000	290,000	-
Total Taxes	318,777	323,334	315,000	8,334	325,000	1,666
						1%
Radio Site Lease-Diablo	35,061	32,663	33,700	(1,037)	33,700	1,037
Equipment Leases	3,114	6,557	7,000	(443)	7,000	443
Total Leases	38,175	39,220	40,700	(1,480)	40,700	1,480
						4%
Business Expense- Tran	117	100	100	-	100	-
Business Expense- Maint	-	-	-	-	-	-
Business Expense-admin	44	400	400	-	400	-
Business Expense-Fin	1,667	500	500	-	500	-
Board Travel	7,006	16,500	16,500	-	16,500	-

CENTRAL CONTRA COSTA TRANSIT AUTHORITY
DETAILED BUDGET

	FY 2013 AC	Est/Act FY 2014	FY 2014 Budget	Over (Under)	FY 2015 Budget	Over (Under) FY 2014 Est/Actual
Staff Travel	37,476	20,000	20,000	-	20,000	-
CTA Dues	12,325	13,000	13,000	-	13,000	-
APTA Dues	26,494	28,000	28,000	-	29,000	1,000
Other Memberships	-	-	-	-	-	-
Business Expense	7,630	8,000	4,000	4,000	4,000	(4,000)
Training / Subs-Gm	2,031	5,000	7,500	(2,500)	7,500	2,500
Misc exp	1,016	1,000	1,200	(200)	1,200	200
Employee Functions	25,440	30,000	30,000	-	30,000	-
Employee Awards	4,221	4,500	4,000	500	4,500	-
Departing Emp gifts	86	-	700	(700)	-	-
Paypal fees	3,486	3,688	3,000	688	3,000	(688)
Newsletter Expense	-	-	400	(400)	-	-
Total Miscellaneous	129,039	130,688	129,300	1,388	129,700	(988)
Total Miscellaneous						-1%
Alamo Creek Shuttle	742	53,035	-	53,035	106,070	53,035
San Ramon-Noon shuttle		-	-	-	-	-
St Marys shuttle	49,144	40,000	44,290	(4,290)	36,415	(3,585)
Cal State rte 260 shuttle	46,936	45,000	55,000	(10,000)	45,310	310
Total Purchased Transportation	96,822	138,035	99,290	38,745	187,795	49,760
Total Purchased Transportation						36%
Total Other Operating Expense	6,424,986	7,229,545	7,436,981	(207,436)	7,473,631	244,086
Contingency			500,000	(500,000)	500,000	500,000
TOTAL FIXED ROUTE EXPENSES	25,715,047	27,892,537	28,396,860	(504,323)	29,444,133	1,551,596
TOTAL FIXED ROUTE EXPENSES						5.6%
Paratransit						
Wages	91,579	94,800	91,000	3,800	93,317	(1,483)
Sick Wages	401	-	2,300	(2,300)	2,224	2,224
Holiday Pay	4,370	4,499	5,100	(601)	5,231	732
Vacation Pay	6,813	7,000	7,800	(800)	7,965	965
Absence pay	-	-	200	(200)	262	262
Cafeteria Plan	7,740	8,226	4,800	3,426	8,945	719
FICA	1,546	1,441	1,442	(1)	1,580	140
PERS	9,500	11,395	11,406	(11)	11,655	260

**CENTRAL CONTRA COSTA TRANSIT AUTHORITY
DETAILED BUDGET**

	FY 2013 AC	Est/Act FY 2014	FY 2014 Budget	Over (Under)	FY 2015 Budget	Over (Under) FY 2014 Est/Actual
Medical	11,847	11,568	11,844	(276)	11,568	-
Dental	1,497	1,911	1,440	471	1,968	57
Life Insurance	835	867	1,030	(163)	889	22
SUI	1,006	868	1,302	(434)	868	-
Agency Fees/Public Info	-	-	520	(520)	100	100
Promotions	-	-	530	(530)	400	400
Legal Fees	2,496	10,000	10,000	-	3,000	(7,000)
Building Maint Services	1,499	1,700	2,082	(382)	1,720	20
Radio Maint Services	5,510	6,000	13,600	(7,600)	6,100	100
Community Van Maint	9,308	10,000	10,200	(200)	10,200	200
Office Supply, PTF	3,500	3,700	3,000	700	3,800	100
Gas and Electric	17,541	19,000	19,800	(800)	19,400	400
Cell Phone	1,111	1,300	1,500	(200)	1,400	100
Sales Tax	330	600	600	-	600	-
Purchased Trans-LINK	4,759,151	4,840,057	5,071,720	(231,663)	4,902,337	62,281
Purchased Trans-BART	188,574	177,000	202,910	(25,910)	151,619	(25,381)
Other Purch Trans	-	1,093	-	1,093	1,000	(93)
Training / Subscriptions	-	520	520	-	530	10
Other Misc Expenses	(155)	400	400	-	400	-
Total Paratransit	5,125,999	5,213,944	5,477,046	(263,102)	5,249,079	35,134
						1%
TOTAL CCCTA	30,841,046	33,106,481	33,873,906	(767,425)	34,693,212	1,586,731
						4.8%