

County Connection

2477 Arnold Industrial Way Concord, CA 94520-5326 (925) 676-7500 countyconnection.com

ADMINISTRATION & FINANCE COMMITTEE MEETING AGENDA

Wednesday, May 6, 2015
9:00 a.m.

Hanson Bridgett
1676 North California Blvd., Suite 620
Walnut Creek, California

The committee may take action on each item on the agenda. The action may consist of the recommended action, a related action or no action. Staff recommendations are subject to action and/or change by the committee.

1. Approval of Agenda
2. Public Communication
3. Approval of Minutes of April 1, 2015*
4. Closed Session:
 Conference with Labor Negotiator (pursuant to Government Code Section 54957.6)
 Employee Organizations:
 Machinists Automotive Trades District Lodge No. 1173
5. Lifeline Cycle 4 Grant Funding*
6. Inter-Agency Employee Free Rides*
7. FY2016 Draft Budget*
8. Review of Vendor Bills, April 2015**
9. Legal Services Statement, February 2015-General, February 2015 Labor**
10. Adjournment

*Enclosure

**Enclosure for Committee Members

***To be mailed under separate cover

FY2014/2015 A&F Committee

Bob Simmons – Walnut Creek, Don Tatzin – Lafayette, Gregg Manning - Clayton

Clayton • Concord • Contra Costa County • Danville • Lafayette • Martinez
Moraga • Orinda • Pleasant Hill • San Ramon • Walnut Creek

CENTRAL CONTRA COSTA TRANSIT AUTHORITY

General Information

Public Comment: Each person wishing to address the committee is requested to complete a Speakers Card for submittal to the Committee Chair before the meeting convenes or the applicable agenda item is discussed. Persons who address the Committee are also asked to furnish a copy of any written statement to the Committee Chair. Persons who wish to speak on matters set for Public Hearings will be heard when the Chair calls for comments from the public. After individuals have spoken, the Public Hearing is closed and the matter is subject to discussion and action by the Committee.

A period of thirty (30) minutes has been allocated for public comments concerning items of interest within the subject matter jurisdiction of the Committee. Each individual will be allotted three minutes, which may be extended at the discretion of the Committee Chair.

Consent Items: All matters listed under the Consent Calendar are considered by the committee to be routine and will be enacted by one motion. There will be no separate discussion of these items unless requested by a committee member or a member of the public prior to when the committee votes on the motion to adopt.

Availability of Public Records: All public records relating to an open session item on this agenda, which are not exempt from disclosure pursuant to the California Public Records Act, that are distributed to a majority of the legislative body, will be available for public inspection at 2477 Arnold Industrial Way, Concord, California, at the same time that the public records are distributed or made available to the legislative body. The agenda and enclosures for this meeting are posted also on our website at www.countyconnection.com.

Accessible Public Meetings: Upon request, County Connection will provide written agenda materials in appropriate alternative formats, or disability-related modification or accommodation, including auxiliary aids or services, to enable individuals with disabilities to participate in public meetings. Please send a written request, including your name, mailing address, phone number and brief description of the requested materials and preferred alternative format or auxiliary aid or service so that it is received by County Connection at least 48 hours before the meeting convenes. Requests should be sent to the Assistant to the General Manager, Lathina Hill, at 2477 Arnold Industrial Way, Concord, CA 94520 or hill@countyconnection.com.

Shuttle Service: With 24-hour notice, a County Connection LINK shuttle can be available at the BART station nearest the meeting location for individuals who want to attend the meeting. To arrange for the shuttle service, please call Robert Greenwood – 925/680 2072, no later than 24 hours prior to the start of the meeting.

Currently Scheduled Board and Committee Meetings

Board of Directors:	Thursday, May 21, 9:00 a.m., County Connection Board Room
Administration & Finance:	Wednesday, June 3, 9:00 .am., 1676 N. California Blvd., S620, Walnut Creek
Advisory Committee:	TBA. County Connection Board Room
Marketing, Planning & Legislative:	Thursday, May 7, 8:30 a.m., Pleasant Hill City Hall Small Community Room
Operations & Scheduling:	Friday, May 8, 8:00 a.m. Supervisor Andersen's Office 309 Diablo Road, Danville, CA

The above meeting schedules are subject to change. Please check the County Connection Website (www.countyconnection.com) or contact County Connection staff at 925/676-1976 to verify date, time and location prior to attending a meeting.

This agenda is posted on County Connection's Website (www.countyconnection.com) and at the County Connection Administrative Offices, 2477 Arnold Industrial Way, Concord, California

Administration and Finance Committee
Summary Minutes
April 1, 2015

The meeting was called to order at 9:00 a.m. at the Walnut Creek offices of Hanson Bridgett. Those in attendance were:

Committee Members:	Director Don Tatzin Director Gregg Manning Director Bob Simmons
Staff:	General Manager Rick Ramacier Director of Transportation, Bill Churchill Director of Maintenance Scott Mitchell Director of Finance Kathy Casenave Senior Human Resource Manager Lisa Rettig
Legal Counsel	Pat Glenn
Public:	Ralph Hoffmann

1. Approval of Agenda- Approved.
2. Public Communication- Mr. Hoffmann spoke on the need to provide service on holidays because transit is an essential service.
3. Approval of Minutes of March 4, 2015- Approved.
4. Closed Session- Conference with Labor Negotiator (pursuant to Government Code Section 54957.6) Amalgamated Transit Union, Local 1605, Machinists Automotive Trades District Lodge No. 1173, Teamsters Union, Local 856, AFL-CIO, Transit Supervisors- Committee members met with legal counsel and management staff and reported back in open session that no decisions had been made but direction was given to counsel.
5. County Connection Investment Policy-Quarterly Reporting- Director Casenave reported that County Connection's investments comply with its investment policy. The committee members reviewed the investments and approved forwarding to the Board's consent calendar with a recommendation for approval.
6. FY 2014-15 MTC Transit Performance Initiative Grant- Director Casenave reported on the MTC Transit Performance Initiative Grant. County Connection has been allocated \$262,207 in funds from this program. Laramie Bowron, Manager of Planning, reported in a memo that staff has identified two projects for this funding- Transitmix Software, which is a mapping program, and access improvement projects in Concord and Pleasant Hill. Staff recommends that the funds be used for these two projects. The committee approved forwarding to the Board's consent calendar with a recommendation for approval.
7. Independent Accountant's report on National Transit Database report Form FFA-10- Director Casenave reported that the independent auditors, Brown Armstrong, reviewed the data we report to FTA on Form FFA-10 of the National Transit Database report and found that there were no exceptions noted as a result of applying required FTA procedures. The committee approved forwarding to the Board's consent calendar with a recommendation for approval.
8. Income Statements for the Six Months ended December 31, 2014- Director Casenave noted that actual expenses for the six months were 7.3% under the year to date budget. The expense categories with the most significant variances were wages, \$173K; services, \$163K, and materials and supplies, \$490K. Information only.

9. FY 2016 Draft Budget- Director Casenave discussed the second draft of the FY 2016 operating and capital budget. The FY 2015 actual operating expenses are projected to be 5% (\$2,034,763) under budget. The contingency of \$883,000 will not be needed. Any TDA 4.0 not used for expenses will be returned to MTC to be credited to our reserve. The FY 2016 draft budget is \$3.5 million over FY 2015 estimated actual. Most of the increase is in wages and benefits categories, and diesel fuel. Director Casenave advised that this draft, if approved, will be used for the TDA claim. There will be an updated draft prepared for the May meeting before a final budget is adopted in June. The committee members discussed various aspects of the budget and the 10 year forecast. Staff requested that this draft be put on the Board agenda for review and discussion. Approved.
10. Review of Vendor Bills, March 2015- Reviewed.
11. Legal Services Statement, January 2015 General and Labor- Approved.
12. Adjournment- The meeting was adjourned. The next meetings are scheduled for Wednesday, May 6 and June 3 at 9:00 a.m.

Kathy Casenave, Director of Finance

To: Administration and Finance Committee

Date: April 27, 2015

From: Laramie Bowron, Manager of Planning

Reviewed by:

Subject: Lifeline Cycle 4 Grant Funding

Summary:

As part of County Connection's Lifeline Cycle 4 grant application, the Metropolitan Transportation Commission (MTC) requires the adoption of a resolution of local support.

Background:

The Lifeline Transportation Program funds projects that improve mobility for low-income residents of the Bay Area. It supports community-based transportation projects that improve a range of transportation choices by adding a variety of new or expanded services.

Cycle 4 covers a three-year programming cycle, FY2013-14 to FY2015-16 and is funded with: State Transit Assistance (STA), Proposition 1B, and Section 5307 Job Access and Reverse Commute (JARC) funds.

The STA and JARC funds are assigned to counties based on their share of the regional low-income population.

Prop. 1B is assigned directly to transit operators based on a formula that distributes half of the funds according to the transit operators' share of the regional low-income ridership, and half of the funds according to the transit operators' share of the regional low-income population.

County Connection was allocated \$255,194 in Prop. 1B funds and the Contra Costa Transportation Authority (CCTA) was allocated \$5,628,449 in STA and JARC funds, \$1,600,000 of which was subsequently allocated to County Connection.

County Connection submitted the following projects which received concurrence from CCTA and MTC:

Project	Fund Source	Funding Amount	Local Match	Total	Project Description
City of Concord - Bus Stop Access Improvement	Prop. 1B	\$255,194	\$63,798	\$318,992	Improve access to bus stops in the Monument Corridor. Improvements include: Reconstructing Concrete Sidewalks, Reconstructing Driveways, Installing Red Curb, Install Concrete Surfaces (Pedestrian Landings), Reconstructing ADA Ramps, Installing Concrete Bus Pads, Installing Pedestrian Scale Light posts, and adding street furniture including shelters and benches.
Lifeline Service Preservation	Lifeline	\$1,600,000	\$7,998,697	\$9,598,697	Funds will be utilized to continue service to Communities of Concern in the Central portions of Contra Costa County. Funding this project would preserve existing headways and service span on the following routes: 11, 14, 16, 18, 19, 311, 314, and 316.

Recommendation:

Staff recommends that the Committee approve use of the Lifeline funds to complete the projects listed above. A resolution is required by MTC and will be included in the Board packet if approved by the committee.

Financial Implications:

The required local match would be funded with TDA funds and farebox revenues.

To: A&F Committee

Date: April 30th, 2015

From: Bill Churchill

Reviewed by:

Director of Transportation

SUBJECT: Inter-Agency Employee Free Rides

Summary of Issues:

Back in the early nineties in an effort to demonstrate cooperation and to ease regional transportation needs, the four small operators, Benicia Transit, County Connection, LAVTA and TriDelta Transit entered into a formal agreement allowing passengers to ride free with a transfer from one Authority's service area to another. Out of this policy and unknown to management grew the practice of allowing employees to ride free when traveling in a neighboring Authority's service area with a valid employee ID. A contributing factor to the growth of this practice may be the fact that both TriDelta Transit and County Connection have policies that allow their employees and their dependents use of their respective bus services for free

Sometime in 2007 Cindy Dalhgren, Director of Administration, discovered the practice and worked with TriDelta Transit to establish a one year trial period where employees of County Connection could ride free in the TriDelta Transit service area and County Connection would reciprocate the practice for TriDelta Transit employees. Cindy clearly had the goal of legitimizing the practice, unfortunately she failed to notify the General Manager of the agreement and nothing was established at the end of the trial period. While it appears the formalization of allowing employees to ride free in neighboring service areas faded into the background, the practice has continued to exist by our respective employees.

Since Cindy's efforts in 2007, this practice has quietly gone un-noticed, primarily due to the small number of employees taking advantage of it. Staff estimates there are two to three County Connection employees regularly using the TriDelta Transit service and only one known TriDelta Transit employee using County Connection buses. Recently however, following a shift change at TriDelta Transit, a bus operator refused to allow a County Connection employee to ride free. This particular employee has been riding free for over a decade and was rather surprised at the response and decided to bring the issue to management. As a result, staff at both County Connection and TriDelta Transit began to research this issue and

found the practice of giving free rides to employees from the other agency has existed since the early 90's. Although this has been going on a long time the volume of ridership has always been so small that it is meaningless in terms of lost revenue and vehicle load capacity for either agency. In conclusion staff at both County Connection and TriDelta Transit agreed to bring this issue to their respective boards and recommend the practice of providing free rides to employees from the other agency be allowed to continue.

Recommendation:

Staff recommends the committee authorize staff to provide employees of TriDelta Transit the use of County Connection fixed route bus services for free with a valid TriDelta Transit employee ID card.

Financial Implications:

The volume of ridership generated by allowing TriDelta Transit employees use of County connection's service area is so minimal that there is no financial impact.

Options:

- 1) **Approve recommendation**
- 2) **Decline recommendation**
- 3) **Other**

County Connection

INTER OFFICE MEMO

To: Administration and Finance Committee

Date: April 29, 2015

From: Kathy Casenave, Director of Finance *kc*

Reviewed by:

SUBJECT: Third Draft, FY 2016 Draft Budget and Ten Year Forecast

The third draft budget and forecast are submitted for your review. Staff requests that you forward to the Board of Directors for review and discussion. Staff will submit a final proposed budget for Board approval at the June meeting. There have been some minor changes since submitting the draft budget in April.

FY 2015 Estimated Actual:

Estimated Operating Expenses (Page 2) for FY 2015 are expected to be \$32,990,757, and are \$2,074,581 (5.9%) under budget.

Most of this is attributable to:

- lower than expected materials and supplies (mainly diesel fuel (\$814K) and repair parts (\$101K))
- lower estimated wages and benefits (\$155K)
- the contingency expense not needed (\$883K).

The estimated actual operating expenses and revenues in this draft are slightly lower than the estimate in April (\$39,818).

FY 2015 Operating expense changes:

\$ (93,572)	Wages are estimated to be lower than previously projected, mainly in operator wages (\$86,500).
\$ 53,754	Benefits are expected to be higher, mainly in sick leave (\$36K) and other paid time off.

FY 2015 Operating revenue changes:

\$ (140,044)	Passenger fare projections are lower than previously estimated in both the farebox and in pass sales.
\$ 35,284	Special fares revenue is projected to be slightly higher than the last estimate due to change in projection for the Walnut Creek expanded service, ACE, and minor changes in other estimates for contracted service such as St. Mary's shuttle.
\$ 64,942	TDA 4.0 earned is expected to be more than previously projected because passenger fares are lower, partially offset by lower expenses and an increase in the special fare revenue projection.

FY 2016 Draft Budget

The proposed draft budget is \$36,438,876, 10.5% more than the FY 2015 estimate actual. It includes an operating contingency of \$1,024,107. The largest variances compared to FY 2015 estimated actual are:

+\$ 509,030	A potential increase in cost due to wage increases, filling vacancies, and an increase in service (Martinez shuttle) which will be 80% reimbursed.
+\$ 772,392	Fringe benefits are expected to be higher for a variety of reasons-mainly \$392K in PERS retirement; \$104K in medical, which includes OPEB retiree benefits; and \$224K in cafeteria contributions.
+\$ 201,410	Services are expected to be higher mainly for Clipper maintenance (\$100k) and various outside repairs.
+\$ 589,767	Materials and supplies are expected to be higher mainly due to diesel fuel (\$439k) and repair parts (\$102k).
+\$ 247,653	Paratransit purchased transportation is expected to increase due to an increase service hours and a contract increase.

The FY 2016 budgeted operating expenses and revenues in this draft are slightly lower than the estimate in April (\$106,855).

FY 2016 Operating expense changes:

\$ (90,593)	Wages are estimated to be lower than previously projected, mainly in operator wages (\$80,100).
\$ (15,370)	Benefits are expected to be lower mainly in various paid time off categories.
\$ (893)	The contingency line time was adjusted to balance.

FY 2016 Operating revenue changes:

\$ (142,845)	Passenger fare projections are lower than in both the farebox and in pass sales based on a lower projection for FY 2015 revenue..
\$ 35,989	Special fares revenue is projected to be slightly higher than the last estimate due to the change in projection for FY 2015 estimated actual.

Key Assumptions Used for the Ten-Year Financial Forecast –

TDA Revenue-

The Contra Costa Auditor Controller's revised estimate for FY 2015 is \$16,295,500; this amount is 4.58% over the FY 2014 actual. The estimate for FY 2016 is \$17,054,847, a 4.7% increase.

The Auditor Controller does not provide a projection beyond FY 2016. In this forecast, staff has estimated the TDA growth rate for FY 2017 as 3.5% and 3% in all years after. This is less than the Measure J sales tax projection in the Strategic Plan published in July 2011 (4.03% in FY 2017 going up to 4.53% in FY 2020). Even with a conservative growth rate, the forecast shows a positive reserve balance in all years.

Operating Revenues-

- Passenger fares are increased 2% annually for Fixed route and 3% for Paratransit. Fare increases are projected for FY2017, FY 2020 and FY 2023.
- STA revenue for FY 2016 is estimated by MTC; a 2.5% growth rate is assumed in the out years.
- Measure J is projected to grow at the rate used in the Contra Costa Transportation Authority's revised Measure J Strategic Plan published in July 2011- 4.03% for FY 2017- FY 2019, and 4.54% for FY 2020 and beyond.

Operating Expenses-

The forecast assumes that the service levels will remain the same, except for the Martinez shuttle, which will be 80% funded with new revenue.

A 2.5% growth rate in the out years has been used for fixed route nonwage expenses except as noted in the following bullets:

- 3% was used in FY 2017 and FY 2018.
- Paratransit expenses have been increased by 3% per year
- Cafeteria plan expenses have been increased 4-6% per year.
- Diesel fuel has been increased by 25% for FY 2016; a 3%-2.5% increase thereafter.
- PERS employer rate for FY 2015 is 7.105%. The rate for FY 2016 will be 8.997%- and almost 27% increase. CalPERS estimated that the rates will be 9.2% for FY 2017; 9%, FY 2018; 8.8%, FY 2019; 8.6%, FY 2020; and 8.4%, FY 2021. Staff has used the 8.4% from then on. Although the rates for FY 2016-FY 2018 are higher than the previous CalPERS estimate, the rates from after that are lower (ex. FY 2020 is now 8.6%, 10.6% was used in the June 2014 forecast). The result is a reduction in estimated PERS expense for the 10 year forecast.

Capital Program Page 7-

There are no vehicle purchases slated for FY 2016. In FY 2017, 42 Paratransit vehicles will be due for replacement. The next large vehicle purchase will be in FY 2022- 40 fixed route vehicles and 45 Paratransit vehicles. There have been no changes in the capital program since the April draft.

TDA Reserve-

The TDA Reserve is \$4.337 million at the end of FY 2024. This is an increase of \$1.486 million from the April 2015 draft.

There are several factors that have contributed to the differences in the two projections:

- Passenger Fares- Fares for FY 2015 and FY 2016 are projected to be lower than the previous draft. The lower fare projections are carried forward to subsequent years. The result is that total fares projected for FY 2015-FY 2024 in this forecast is **\$1.781 million less** than the April forecast.
- Offsetting the reduction in passenger fares, operating expenses for the FY 2015-FY 2024 period are **\$2.881 million less** than the April forecast, mainly in wages and benefits.
- Also offsetting the reduced passenger fare revenue, special fares are **\$386K more** than the April forecast.
- The net result of the above three changes is that TDA revenue needed to match expenses has been reduced by \$1.486 million, creating a larger TDA reserve..

The reserve at the end of FY 2015 is estimated to be 10% of the operating budget. The lowest reserve is projected to be in FY 2022, at 7% of the operating budget.

RECOMMENDATION:

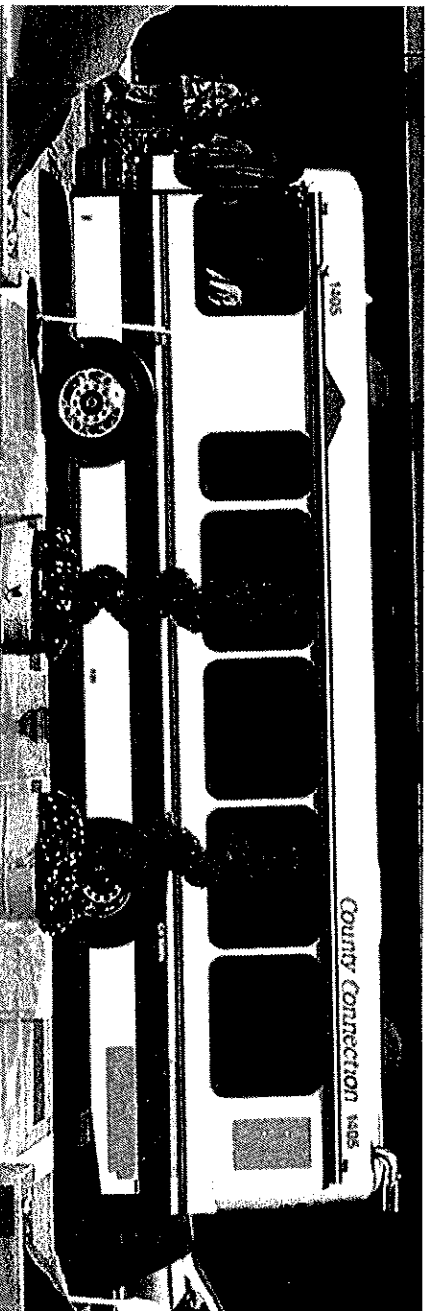
Staff requests that the A&F Committee forward this draft budget to the Board for review and comment. A final proposed budget will be submitted in June for approval.

County Connection

DRAFT

Operating and Capital Budget

Fiscal Year 2016



Concord, California

May 6, 2015

CENTRAL CONTRA COSTA TRANSIT AUTHORITY

County Connection

CENTRAL CONTRA COSTA TRANSIT AUTHORITY

FY 2016 Budget

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County Connection
CENTRAL CONTRA COSTA TRANSIT AUTHORITY
FY 2016 BUDGET SUMMARY

	EST/ACTUAL	APPROVED BUDGET	% VARIANCE	DRAFT BUDGET	FY 2016 BUD OVER/(UNDER) EST ACT
	FY 2015	FY 2015		FY 2016	

Operations

Fixed Route	\$ 27,845,985	\$ 29,816,259	-6.6%	\$ 31,045,679	11.5%
Paratransit	\$ 5,144,772	\$ 5,249,079	-2.0%	\$ 5,393,197	4.8%
Subtotal	\$ 32,990,757	\$ 35,065,338	-5.9%	\$ 36,438,876	10.5%

Capital

Fixed Route	\$ 21,977,540	\$ 21,977,540	0.0%	\$ 1,154,000	-94.7%
Paratransit	\$ 358,938	\$ 358,938		\$ 150,000	100.0%
Subtotal	\$ 22,336,478	\$ 22,336,478	0.0%	\$ 1,304,000	-94.2%
Grand Total	\$ 55,327,235	\$ 57,401,816	-3.6%	\$ 37,742,876	-31.8%

County Connection
CENTRAL CONTRA COSTA TRANSIT AUTHORITY
FY 2016 BUDGET - OPERATING EXPENDITURES

Category	ACTUAL FY 2014	EST/ACT FY 2015	APPROVED BUDGET FY 2015	EST/ACT over(under) Amount +/-	Budget % +/-	PROPOSED BUDGET FY 2016	FY2016 vs 2015 Est Amount +/-	Est/Actual % +/-
Fixed Route								
Wages	12,451,226	12,635,056	12,869,319	(234,263)	-1.8%	13,144,086	509,030	4.0%
Fringe benefits	8,287,198	8,649,957	8,610,183	39,774	0.5%	9,422,350	772,392	8.9%
Total Wages and benefits	20,738,424	21,285,013	21,479,502	(194,489)	-0.9%	22,566,436	1,281,422	6.0%
Services	2,051,599	2,062,560	2,014,994	47,566	2.4%	2,263,970	201,410	9.8%
Materials and supplies	3,134,572	3,012,843	3,964,935	(952,092)	-24.0%	3,602,610	589,767	19.6%
Utilities	264,835	340,297	322,000	18,297	5.7%	322,500	(17,797)	-5.2%
Casualty and liability	740,595	570,294	468,507	101,787	21.7%	567,861	(2,433)	-0.4%
Taxes	325,172	237,470	325,000	(87,530)	-26.9%	285,000	47,530	20.0%
Leases and rentals	36,402	24,915	40,700	(15,785)	-38.8%	42,000	17,085	68.6%
Miscellaneous	140,556	147,831	129,700	18,131	14.0%	183,400	35,569	24.1%
Purchased transportation	170,743	164,762	187,795	(23,033)	-12.3%	187,795	23,033	14.0%
Total Other Expenses	6,864,474	6,560,972	7,453,631	(892,659)	-12.0%	7,455,136	894,165	13.6%
Subtotal	27,602,898	27,845,985	28,933,133	(1,087,148)	-3.8%	30,021,572	2,175,587	7.8%
Contingency			883,126	(883,126)	-100.0%	1,024,107	1,024,107	
Subtotal	27,602,898	27,845,985	29,816,259	(1,970,274)	-6.6%	31,045,679	3,199,694	11.49%
Paratransit								
Wages	97,549	89,337	93,317	(3,980)	-4.3%	92,432	3,095	3.5%
Fringe benefits	47,834	61,374	53,155	8,219	15.5%	62,192	818	1.3%
Total Wages and benefits	145,383	150,712	146,472	4,240	2.9%	154,624	3,913	2.6%
Services	25,666	16,553	21,520	(4,967)	-23.1%	11,320	(5,233)	-31.6%
Materials and supplies	1,601	2,000	3,800	(1,800)	-47.4%	3,400	1,400	70.0%
Utilities	19,953	20,300	20,800	(500)	-2.4%	20,800	500	2.5%
Taxes	144	321	600	(279)	-46.5%	400	79	24.6%
Miscellaneous	2,180	828	930	(102)	-11.0%	941	113	13.6%
Purchased transportation	5,035,998	4,954,058	5,054,957	(100,899)	-2.0%	5,201,711	247,653	5.0%
Total Other Expenses	5,085,542	4,994,060	5,102,607	(108,547)	-2.1%	5,238,572	244,512	4.9%
Subtotal	5,230,925	5,144,712	5,249,079	(104,307)	-2.0%	5,393,197	248,424	4.8%
Total	\$ 32,833,823	\$ 32,990,757	\$ 35,065,338	\$ (2,074,581)	-5.9%	\$ 36,438,876	\$ 3,448,119	10.5%

County Connection
CENTRAL CONTRA COSTA TRANSIT AUTHORITY
FY 2016 BUDGET- OPERATING REVENUES

Category	ACT		EST/ACT		APPROVED		EST/ACT over(under) Budget		BUDGET FY 2016	FY2016 vs 2015	
	FY 2014	FY 2015	FY 2014	FY 2015	BUDGET FY 2015	BUDGET FY 2015	Amount +/-	% +/-		Amount +/-	% +/-
Fixed Route											
Fare revenue	3,314,663	3,115,783	3,535,500	(419,717)	-11.9%	3,178,099	62,316	2.0%			
Special service revenue	1,169,472	1,376,265	1,248,564	127,701	10.2%	1,403,790	27,525	2.0%			
Advertising revenue	4,484,135	4,492,048	4,784,064	(292,016)	-6.1%	4,581,889	89,841	2.0%			
Non-Operating rev	579,738	599,600	592,212	7,388	1.2%	617,100	17,500	2.9%			
FTA Section 5303	107,836	110,000	120,000	(10,000)	-8.3%	110,000	-	0.0%			
FTA Preventive Maintenance	488,159	30,000	30,000	-	0.0%	(30,000)	(30,000)	100.0%			
FTA New Freedom		46,800		46,800		53,200	6,400	13.7%			
Other State Grants		116,919		116,919		116,919	-	0.0%			
STA Pop	2,149,883	2,068,547	2,068,547	-	0.0%	2,204,998	136,451	6.6%			
TDA 4.0	14,665,449	15,237,560	16,826,006	(1,588,446)	-9.4%	17,978,531	2,740,971	18.0%			
Measure J	4,081,743	4,276,576	4,276,576	-	0.0%	4,212,120	(64,456)	-1.51%			
BART Express Funds	658,814	697,596	697,596	-	0.0%	739,702	42,106	6.0%			
Dougherty Valley revenue						100,000	100,000				
Other Local Grants	175,631	25,000	159,000	(134,000)	100.0%	185,881	160,881	643.5%			
RM 2/Other- Express	145,339	145,339	145,339	-	0.0%	145,339	-	0.0%			
Lifeline	23,302										
Subtotal	27,560,029	27,845,985	29,816,259	(1,970,274)	-6.6%	31,045,679	3,199,694	11.5%			
Paratransit											
Fare revenue	620,968	627,178	551,192	75,986	13.8%	639,721	12,544	2.0%			
Non-Operating revenue	79	100	100	-	0.0%	100	-	0.0%			
FTA Section 5307	1,392,859	1,082,185	1,288,998	(206,813)	-16.0%	1,340,633	258,448	23.9%			
TDA 4.5	812,956	766,150	766,150	-	0.0%	829,680	63,530	8.3%			
TDA 4.0											
Measure J	1,308,400	1,380,877	1,350,877	30,000	2.2%	1,428,000	47,123	3.41%			
STA Paratransit & Rev based	916,116	1,114,282	1,114,282	-	0.0%	977,582	(136,700)	-12.3%			
BART ADA Service/Other	179,547	174,000	177,480	(3,480)	-2.0%	177,480	3,480	2.0%			
Subtotal	5,230,925	5,144,772	5,249,079	(104,307)	-2.0%	5,393,197	248,425	4.8%			
Total	\$ 32,790,954	\$ 32,990,757	\$ 35,065,338	\$ (2,074,581)	-6.0%	\$ 36,438,876	\$ 3,448,119	10.5%			

County Connection
CENTRAL CONTRA COSTA TRANSIT AUTHORITY
FY 2016 Revenue Source Utilization

	Anticipated Revenue	Anticipated Utilization	Difference
Fixed Route			
Fare revenue	\$ 3,178,099	\$ 3,178,099	0
Special service revenue	1,403,790	1,403,790	0
Advertising Revenue	617,100	617,100	0
Non-Operating revenue	110,000	110,000	0
FTA Section 5303	0	0	0
FTA Preventive Maintenance	0	0	0
Other State Grants	116,919	116,919	0
STA Pop	2,204,998	2,204,998	0
TDA 4.0	17,054,847	17,978,531	(923,684)
Measure J	4,212,120	4,212,120	0
BART Express Funds	739,702	739,702	0
Dougherty Valley grants	100,000	100,000	0
Other Local Grants	185,881	185,881	0
RM2- Express	145,339	145,339	0
Lifeline-CCTA	0	0	0
Total Fixed Route Operating Revenue	\$ 30,068,795	\$ 30,992,479	(923,684)
Paratransit			
Fare revenue	\$ 639,721	\$ 639,721	0
Non-operating revenue	100	100	0
FTA Section 5307	1,340,633	1,340,633	0
TDA 4.5	829,680	829,680	0
TDA 4.0	-	-	0
Measure J	1,428,000	1,428,000	0
STA Paratransit	977,582	977,582	0
BART ADA Service/other	177,480	177,480	0
Total Paratransit Operating Revenue	\$ 5,393,197	\$ 5,393,197	-
Capital Program			
TDA 4.0	-	1,304,000	(1,304,000)
Increase (Decrease) to TDA reserve		\$ (2,227,684)	

County Connection
CENTRAL CONTRA COSTA TRANSIT AUTHORITY
STAFFING

Position Type	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2015	FY 2016
	ACTUAL	ACTUAL	ACTUAL	ACTUAL	BUDGET	ACTUAL	BUDGET
Transportation							
Transportation administration	3.0	3.0	4.0	4.0	4.0	4.0	4.0
Training	2.0	2.0	2.0	2.0	2.0	2.0	2.0
Transit Supervisor/Dispatcher	10.0	10.0	10.0	11.0	12.0	12.0	12.0
Full-time runs	15.0	15.0	16.0	17.0	18.0	18.0	18.0
Part-time runs	125.0	125.0	127.0	128.0	128.0	128.0	128.0
Full-time stand-by (Protection)	12.0	12.0	12.0	12.0	12.0	12.0	12.0
Total Transportation	35.0	35.0	36.0	36.0	36.0	36.0	36.0
Maintenance administration	172.0	172.0	175.0	176.0	176.0	176.0	176.0
Facilities	187.0	187.0	191.0	193.0	194.0	194.0	194.0
Mechanic, Level VI	5.0	5.0	5.0	5.0	5.0	5.0	5.0
Mechanic, Level V	5.0	5.0	5.0	6.0	6.0	6.0	6.0
Mechanic, Level IV	10.0	10.0	10.0	11.0	11.0	11.0	11.0
Mechanic, Level III	5.0	5.0	5.0	5.0	5.0	4.0	4.0
Mechanic, Level II	4.0	4.0	4.0	3.0	4.0	5.0	3.0
Mechanic, Level I	7.0	7.0	7.0	5.0	7.0	5.0	5.0
Bus service workers	2.0	2.0	2.0	3.0	2.0		5.0
Total Maintenance	1.0	1.0	1.0	3.0	1.0		1.0
General Administration	10.0	10.0	10.0	10.0	10.0	9.0	10.0
Stores & Procurement	29.0	29.0	29.0	29.0	29.0	26.0	29.0
Stores workers	39.0	39.0	39.0	40.0	40.0	37.0	40.0
Finance	4.5	4.0	3.0	3.0	3.0	3.0	3.0
Human Resources	1.0	1.0	1.0	1.0	1.0	1.0	1.0
Marketing	2.0	2.0	2.0	2.0	2.0	2.0	2.0
Customer service	5.0	5.0	5.0	5.0	5.0	5.0	5.0
IT	2.0	2.0	2.0	2.0	2.0	2.0	2.0
Planning/Scheduling	6.5	6.0	6.0	6.0	6.0	8.0	8.0
Subtotal in full time equivalents	2.0	2.0	2.0	2.0	2.0	2.0	2.0
Total	5.0	6.0	6.0	6.0	6.0	5.0	5.0
Paratransit	31.0	30.0	29.0	29.0	29.0	30.0	30.0
Fixed Route Operations	257.0	256.0	259.0	262.0	263.0	261.0	264.0
Total Operations	2.0	2.0	2.0	2.0	2.0	2.0	2.0
Total Operations	259.0	258.0	261.0	264.0	265.0	263.0	266.0

County Connection
CENTRAL CONTRA COSTA TRANSIT AUTHORITY
FY2016 CAPITAL PROGRAM

	Funding Source				Total
	Fed	State Bridge Tolls	State Bonds	TDA	
Non Revenue Fleet				\$ 66,000	\$ 66,000
Facility Maintenance and Modernization				465,000	465,000
Tools & Maintenance Equipment				257,000	257,000
IT Equipment/Software				400,000	400,000
Furniture & Office Equipment				116,000	116,000
Total	-	-	-	1,304,000	\$ 1,304,000

County Connection
CENTRAL CONTRA COSTA TRANSIT AUTHORITY
CAPITAL PROGRAM
In \$Thousands

Programs	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	FY2020	FY2021	FY2022	FY2023	FY2024	Total
Non Revenue Fleet	111	0	66	163	78	0	369	137	0	0	0	924
Revenue Fleet	17,952	20,123	0	3,728	782	761	0	0	30,024	600	0	73,970
Facility Maintenance & Modernization	855	1,115	465	550	550	0	100	100	100	500	2,100	6,435
Signage and Street Amenities	0	500	0	0	0	500	0	0	0	500	0	1,500
Information Technology	365	328	400	300	80	195	85	180	300	80	90	2,403
Maintenance Equipment & Tools	120	220	257	165	100	275	65	50	50	50	1,000	2,352
Office Furniture and Equipment	0	50	116	50	123	50	70	80	80	80	100	799
Total Capital Program	19,403	22,336	1,304	4,956	1,713	1,781	689	547	30,554	1,810	3,290	88,383
Total Fixed-Route	19,403	21,978	1,154	1,228	931	1,020	689	547	26,025	1,210	3,290	77,475
Total Paratransit	0	359	150	3,728	782	761	0	0	4,528	600	0	10,908
	\$ 19,403	\$ 22,336	\$ 1,304	\$ 4,956	\$ 1,713	\$ 1,781	\$ 689	\$ 547	\$ 30,554	\$ 1,810	\$ 3,290	\$ 88,383

Funding Source	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	FY2020	FY2021	FY2022	FY2023	FY2024	Total
Fed 5307	14,480	16,203	-	3,094	649	632	-	-	24,323	488	-	59,868
Transportation Development Act	2,478	378	1,304	1,228	931	520	689	547	3,781	793	1,290	13,939
State Transportation bonds	1,091	3,210	-	453	95	93	-	-	1,032	-	-	5,974
Lifeline- 1B pop based bonds	485	-	-	-	-	-	-	-	-	-	-	485
State Transportation- 1B security	-	-	-	-	-	-	-	-	-	-	-	0
Bridge Toll Revenue	869	929	-	180	38	37	-	-	1,417	29	-	3,499
Carryover of Prior yrs funding	-	1,117	-	-	-	-	-	-	-	-	-	1,117
To be Determined	-	500	-	-	-	500	-	-	-	500	2,000	3,500
Total Capital Revenue	19,403	22,337	1,304	4,956	1,713	1,781	689	547	30,554	1,810	3,290	88,383

Revenue Fleet replacements	# Fixed Route vehicles	# Paratransit vehicles
33	31	3
42	6	4
6	4	4
40	45	6
104	106	

County Connection
CENTRAL CONTRA COSTA TRANSIT AUTHORITY
TEN YEAR FORECAST In \$ Thousands

	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	FY2020	FY2021	FY2022	FY2023	FY2024
Revenue Hours	222,504	222,504	224,324	224,324	224,324	224,324	224,324	224,324	224,324	224,324	224,324
1 Passenger Fares	3,315	3,116	3,178	3,559	3,631	3,703	4,148	4,231	4,315	4,833	4,930
2 Special Fares	1,169	1,376	1,404	1,432	1,461	1,490	1,520	1,550	1,581	1,613	1,645
3 Advertising	580	600	617	623	629	635	650	667	683	700	718
4 Investment & Other	108	110	110	110	110	110	110	110	110	110	110
5 FTA Sec 8 Planning	-	30	-	30	30	30	30	30	30	30	30
6 FTA Preventive Maintenance	488	-	-	375	382	390	398	406	414	422	431
7 FTA New Freedom	-	47	53	53	382	390	398	406	414	422	431
8 Other state grants	-	117	117	117	117	117	117	117	117	117	117
9 STA Population	2,150	2,069	2,205	2,173	2,228	2,283	2,340	2,399	2,459	2,520	2,583
10 TDA 4.0	14,665	15,238	17,979	17,603	18,118	18,489	18,532	19,062	19,527	19,509	19,984
11 Measure J	4,082	4,277	4,212	4,382	4,559	4,765	4,981	5,207	5,443	5,690	5,948
12 BART Express Funds	659	698	740	762	785	808	833	858	883	910	937
13 Dougherty Valley dev fees/other	-	-	100	150	150	150	164	-	-	-	-
14 Other Local Grants	176	25	186	190	193	197	201	205	209	214	218
15 RM2/Meas J- Express	145	145	145	145	145	145	145	145	145	145	145
16 Lifeline-CC County	23	-	-	-	-	-	-	-	-	-	-
17 Total Fixed Route Operating Revenue	27,560	27,846	31,046	31,651	32,507	33,313	34,139	34,986	35,888	36,813	37,765
18 Operating Expenses w/o contingency	27,603	27,846	30,022	31,651	32,507	33,313	34,139	34,986	35,888	36,813	37,765
% Increase in expenses		0.9%	7.8%	5.4%	2.7%	2.5%	2.5%	2.5%	2.6%	2.6%	2.6%
19 Operating expense contingency			1,024								
20 Total Fixed Route Operating Expenses	27,603	27,846	31,046	31,651	32,507	33,313	34,139	34,986	35,888	36,813	37,765
Revenue Hours	74,394	74,394	74,394	74,394	74,394	74,394	74,394	74,394	74,394	74,394	74,394
21 Passenger Fares	621	627	640	729	744	759	865	882	900	1,026	1,046
22 Non-Operating revenue	-	-	-	-	-	-	-	-	-	-	-
23 FTA Section 5307	1,393	1,082	1,341	1,295	1,331	1,358	1,295	1,321	1,346	1,347	1,374
24 TDA 4.5	813	766	830	859	884	911	938	966	995	1,025	1,056
25 TDA 4.0	-	(0.102)	-	-	-	-	-	-	-	-	-
26 Measure J	1,308	1,381	1,428	1,486	1,545	1,616	1,689	1,765	1,845	1,845	1,929
27 STA Paratransit & Rev based	916	1,114	978	1,002	1,027	1,053	1,079	1,106	1,134	1,162	1,191
28 Bart ADA service	180	174	177	183	188	194	200	206	212	218	225
29 Total Paratransit Operating Revenue	5,231	5,145	5,393	5,554	5,720	5,890	6,066	6,247	6,433	6,624	6,822
30 Total Paratransit Operating Expenses	5,231	5,145	5,393	5,555	5,721	5,891	6,067	6,248	6,434	6,625	6,823
% Increase in expenses		-1.6%	4.8%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%
31 Total CCCTA Operating Budget	\$ 32,834	\$ 32,991	\$ 36,439	\$ 37,206	\$ 38,228	\$ 39,204	\$ 40,206	\$ 41,234	\$ 42,322	\$ 43,439	\$ 44,588

County Connection
CENTRAL CONTRA COSTA TRANSIT AUTHORITY
TEN YEAR FORECAST In \$ Thousands

	FY2014	FY2015	FY2016	FY2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024
32 Capital Revenue											
33 Federal	14,480	16,203	-	3,094	649	632	-	-	24,323	488	-
34 Transportation Development Act	2,479	378	1,304	1,228	931	520	689	547	3,781	793	1,290
35 Prop 1B bonds	1,091	3,210	-	453	95	93	-	-	1,032	-	-
36 Lifeline- 1B pop based bonds	485	-	-	-	-	-	-	-	-	-	-
37 State Transportation- 1B security	-	-	-	-	-	-	-	-	-	-	-
38 Bridge Toll revenues	868	929	-	180	38	37	-	-	1,417	29	-
39 Carryover of unused prior year funding	-	1,117	-	-	-	-	-	-	-	-	-
40 To be determined	-	500	-	-	-	500	-	-	-	500	2,000
41 Total Capital Revenue	\$ 19,403	\$ 22,337	\$ 1,304	\$ 4,956	\$ 1,713	\$ 1,781	\$ 689	\$ 547	\$ 30,554	\$ 1,810	\$ 3,290
42 Capital Projects	\$ 19,403	\$ 22,337	\$ 1,304	\$ 4,956	\$ 1,713	\$ 1,781	\$ 689	\$ 547	\$ 30,554	\$ 1,810	\$ 3,290

County Connection
CENTRAL CONTRA COSTA TRANSIT AUTHORITY
TDA RESERVE In \$ Thousands

	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	FY2020	FY2021	FY2022	FY2023	FY2024
43 Beginning Balance	\$ 11,085	\$ 9,522	\$ 10,202	\$ 7,974	\$ 6,794	\$ 5,926	\$ 5,644	\$ 5,712	\$ 5,970	\$ 3,125	\$ 3,901
44 Estimated TDA 4.0 Allocation	\$ 15,581	\$ 16,296	\$ 17,055	\$ 17,652	\$ 18,181	\$ 18,727	\$ 19,289	\$ 19,867	\$ 20,463	\$ 21,077	\$ 21,709
	3.63%	4.58%	4.66%	3.50%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%

TDA 4.0 Needed for Operations and Capital:

45 Used for Fixed route operations	(14,665)	(15,238)	(17,979)	(17,603)	(18,118)	(18,489)	(18,532)	(19,062)	(19,527)	(19,508)	(19,983)
46 Used for Paratransit operations	-	0,10200	-	-	-	-	-	-	-	-	-
47 TDA used for Operations	(14,665)	(15,237)	(17,979)	(17,603)	(18,118)	(18,489)	(18,532)	(19,062)	(19,527)	(19,508)	(19,983)
48 Used for capital program	(2,479)	(378)	(1,304)	(1,228)	(931)	(520)	(689)	(547)	(3,781)	(793)	(1,290)

49 Ending TDA Reserve	\$ 9,522	\$ 10,202	\$ 7,974	\$ 6,794	\$ 5,926	\$ 5,644	\$ 5,712	\$ 5,970	\$ 3,125	\$ 3,901	\$ 4,337
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	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	FY2020	FY2021	FY2022	FY2023	FY2024
Number Of Months of Operating Expenses in Reserve	3.5	3.7	2.6	2.2	1.9	1.7	1.7	1.7	0.9	1.1	1.2
Percentage of operating budget	29%	31%	22%	18%	16%	14%	14%	14%	7%	9%	10%

County Connection

CENTRAL CONTRA COSTA TRANSIT AUTHORITY DETAILED BUDGET

	FY 2014 ACT	Est/Act FY 2015	FY 2015 Budget	Over		FY 2016 Budget	Over (Under) FY 2015 Est/Actual
				(Under) FY 2011	FY 2016 Budget		
FIXED ROUTE							
Wages, Operators	7,336,396	7,299,700	7,460,000	(160,300)	7,570,100	270,400	
Wages, Operator/trainer	95,624	150,000	127,500	22,500	159,000	9,000	
Wages, Trans Admin	1,030,701	1,062,278	1,068,917	(6,639)	1,048,341	(13,937)	
Wages, Scheduling	117,318	115,412	117,301	(1,889)	119,380	3,968	
Wages, Maint Admin	401,754	412,367	396,461	15,906	410,622	(1,745)	
Wages, Building Maint.	290,912	295,069	282,977	12,092	303,100	8,031	
Wages, Customer Service	339,783	360,701	352,374	8,327	393,155	32,454	
Wages, Promotion	132,521	134,741	131,843	2,898	133,529	(1,212)	
Wages, EE Services	156,266	157,692	146,644	11,048	152,896	(4,796)	
Wages, Finance	342,001	356,556	351,008	5,548	357,553	997	
Wages, Safety & Trng	145,506	99,895	138,378	(38,483)	155,653	55,758	
Wages, General Admin	421,569	445,633	392,229	53,404	447,228	1,595	
Salaried Pool	-	-	50,372	(50,372)	-	-	
Performance based Comp Pool	-	-	40,000	(40,000)	40,000	40,000	
Wages, Admin Bonus	-	1,400	-	1,400	1,400	-	
Wages, Board	21,800	22,500	26,400	(3,900)	26,400	3,900	
Wages, Planning	404,973	392,927	408,077	(15,150)	367,834	(25,093)	
Wages, Service Workers	343,537	355,141	396,341	(41,200)	402,060	46,919	
Wages, Serv Wrkr Bonus	2,200	-	-	-	2,200	2,200	
Wages, Mechanics	865,215	966,644	977,847	(11,203)	1,048,985	82,341	
Wages, Mechanic Bonus	3,150	6,400	4,650	1,750	4,650	(1,750)	
Total Wages	12,451,226	12,635,056	12,869,319	(234,263)	13,144,086	509,030	4%
Sick, Operators	300,699	346,500	330,600	15,900	350,500	4,000	
Sick, Trans Admin	22,894	37,332	24,103	13,229	29,615	(7,717)	
Sick, Scheduling	6,655	2,186	2,752	(566)	3,402	1,216	
Sick, Maint Admin	3,762	11,842	9,433	2,409	11,811	(31)	
Sick, Building Maint.	18,342	19,782	6,345	13,437	8,537	(11,245)	
Sick, Customer Svc	12,550	13,714	6,577	7,137	10,930	(2,784)	
Sick, Promotion	4,096	2,110	3,139	(1,029)	3,834	1,724	
Sick, EE Services	970	856	3,491	(2,635)	4,405	3,549	
Sick, Finance	15,895	11,376	8,344	3,032	10,253	(1,123)	
Sick, Safety & Trng	2,447	2,000	3,999	(1,999)	4,395	2,395	
Sick, General Admin	3,312	14,115	9,193	4,922	12,563	(1,552)	
						11	

County Connection

CENTRAL CONTRA COSTA TRANSIT AUTHORITY DETAILED BUDGET

		Est/Act FY 2015	FY 2015 Budget	Over (Under) FY 2011	FY 2016 Budget	Over (Under) FY 2015 Est/Actual
Sick, Planning	16,552	26,771	9,626	17,145	10,507	(16,264)
Sick, Service Workers	4,212	7,143	5,449	1,694	5,570	(1,573)
Sick, Mechanics	14,570	36,215	23,605	12,610	20,523	(15,692)
Total Sick Pay	426,956	531,942	446,656	85,286	486,845	(45,097) -8%
Holiday, Operators	364,307	371,400	379,500	(8,100)	376,700	5,300
Holiday, Trans Admin	51,042	46,633	54,533	(7,900)	55,801	9,168
Holiday, Scheduling	5,931	6,227	6,227	-	6,410	183
Holiday, Maint Admin	20,661	21,074	21,342	(268)	22,255	1,181
Holiday, Building Maint.	14,407	15,075	14,293	782	16,085	1,010
Holiday, Customer Svc	10,133	21,060	14,880	6,180	20,595	(465)
Holiday, Promotion	7,627	7,780	7,102	678	7,225	(555)
Holiday, EE Services	8,012	7,780	7,898	(118)	8,299	519
Holiday, Finance	17,576	19,319	18,879	440	19,319	-
Holiday, Safety & Trng	7,771	5,828	7,967	(2,139)	8,282	2,454
Holiday, General Admin	19,765	20,160	16,826	3,334	19,484	(676)
Holiday, Planning	22,515	22,965	21,778	1,187	19,798	(3,167)
Holiday, Service Workers	15,059	19,000	19,379	(379)	19,775	775
Holiday, Mechanics	45,795	50,000	51,966	(1,966)	55,717	5,717
Total Holiday Pay	610,601	634,301	642,570	(8,269)	655,745	21,444 3%
Vacation, Operators	527,860	480,100	514,800	(34,700)	480,100	-
Vacation, Trans Admin	77,815	82,564	81,156	1,408	86,260	3,696
Vacation, Scheduling	8,515	8,824	8,313	511	9,397	573
Vacation, Maint Admin	37,110	36,399	34,065	2,334	36,461	62
Vacation, Building Maint.	22,679	22,090	19,648	2,442	24,047	1,957
Vacation, Customer Svc	20,647	22,560	18,201	4,359	27,445	4,885
Vacation, Promotion	11,704	11,610	11,417	193	11,617	7
Vacation, EE Services	13,107	13,527	12,682	845	13,832	305
Vacation, Finance	30,687	30,519	29,826	693	30,546	27
Vacation, Safety & Trng	13,342	9,619	15,795	(6,176)	10,726	1,107
Vacation, General Admin	35,511	31,613	31,507	106	32,697	1,084
Vacation, Planning	30,956	28,243	31,236	(2,993)	29,897	1,654
Vacation, Service Wrkrs	21,915	23,139	23,972	(833)	25,951	2,812
Vacation, Mechanics	67,032	69,353	70,197	(844)	81,503	12,150

County Connection
CENTRAL CONTRA COSTA TRANSIT AUTHORITY
DETAILED BUDGET

	FY 2014 ACT	Est/Act FY 2015	FY 2015 Budget	Over (Under) FY 2011	FY 2016 Budget	Over (Under) FY 2015 Est/Actual
Total Accrued Vacation	918,880	870,160	902,815	(32,655)	900,479	30,319 3%
Abs Pay, Operators	60,201	53,800	61,700	(7,900)	54,400	600
Abs Pay, Trans Admin	1,468	800	2,834	(2,034)	2,593	1,793
Abs Pay, Scheduling	-	100	324	(224)	297	197
Abs Pay, Maint Admin	602	500	1,110	(610)	1,033	533
Abs Pay, Building Maint.	-	500	746	(246)	747	247
Abs Pay, Customer Svc	1,180	500	530	(30)	736	236
Abs Pay, Promotion	-	300	369	(69)	335	35
Abs Pay, EE Services	-	400	411	(11)	386	(14)
Abs Pay, Finance	4,973	800	981	(181)	899	99
Abs Pay, Safety & Trng	-	-	-	-	384	384
Abs Pay, General Admin	1,180	800	875	(75)	906	106
Abs Pay, Service Wrkrs	-	300	377	(77)	386	86
Abs Pay, Mechanics	-	3,000	450	2,550	483	(2,517)
Total Absence Pay	69,604	62,300	71,839	(9,539)	64,505	2,205 4%
Total Compensation	14,477,267	14,733,759	14,933,199	(199,440)	15,251,660	517,901 4%
FICA, Operators	114,713	118,600	125,200	(6,600)	118,600	-
FICA, Trans Admin	15,555	18,286	17,857	429	17,724	(562)
FICA, Scheduling	1,687	2,003	1,956	47	2,014	11
FICA, Maint Admin	2,075	2,020	2,004	16	2,052	32
FICA, Building Maint.	4,937	5,223	4,510	713	4,565	(657)
FICA, Customer Service	5,601	5,692	5,692	-	6,566	874
FICA, Promotion	2,217	2,231	2,231	-	2,270	39
FICA, EE Services	2,596	2,481	2,481	-	2,607	126
FICA, Safety & Trng	-	-	-	-	1,450	1,450
FICA, General Admin	6,949	7,953	7,953	-	8,125	172
FICA, Board Members	1,742	2,020	2,020	-	2,020	(0)
FICA, Planning	6,776	6,842	6,842	-	6,220	(622)
FICA, Service Workers	4,898	5,855	5,855	-	5,955	100
FICA, Mechanics	10,185	13,546	13,546	-	13,574	28
Total FICA/Medicare	184,776	197,842	203,122	(5,280)	198,861	1,019 1%
PERS-RET, Operators	789,709	782,074	824,282	(42,208)	932,200	150,126

County Connection

CENTRAL CONTRA COSTA TRANSIT AUTHORITY DETAILED BUDGET

	FY 2014 ACT	Est/Act FY 2015	FY 2015 Budget	Over		FY 2016 Budget	Over (Under)	
				(Under)	FY 2011		FY 2015 Est/Actual	FY 2016
PERS-RET, Trans Admin	124,791	65,047	134,877	(69,830)		163,987	98,940	
PERS-RET, Scheduling	13,819	9,775	14,489	(4,714)		17,357	7,582	
PERS-RET, Maint Admin	63,795	66,409	66,593	(184)		75,047	8,638	
PERS-RET, Bldg Maint.	35,051	36,722	36,891	(169)		46,374	9,652	
PERS-RET, Cstmr Svc	40,219	44,207	42,487	1,720		59,250	15,043	
PERS-RET, Promotion	20,230	20,822	21,146	(324)		23,110	2,288	
PERS-RET, EE Services	22,238	23,147	23,242	(95)		26,470	3,323	
PERS-RET, Finance	51,477	54,253	53,452	801		60,281	6,028	
PERS-RET, Sfty & Trng	23,355	22,461	24,367	(1,906)		28,705	6,244	
PERS-RET, Gen Admin	62,672	64,031	64,397	(366)		78,776	14,745	
PERS-RET, Planning	58,777	51,475	59,723	(8,248)		64,635	13,160	
GM-457 Retirement	13,943	14,500	14,500	(0)		14,500	0	
PERS-RET, Service Wrkr	37,428	39,560	44,522	(4,962)		53,544	13,984	
PERS-RET, Mechanics	101,515	108,224	119,700	(11,476)		150,865	42,641	
Total Retirement	1,459,019	1,402,707	1,544,668	(141,961)		1,795,101	392,394	28%
Medical, Operators	696,665	673,189	689,997	(16,808)		673,189	-	
Medical, Trans Admin	85,149	101,387	83,155	18,232		101,387	-	
Medical, Scheduling	16,757	16,757	16,754	3		16,757	-	
Medical, Maint Admin	15,183	30,444	15,182	15,262		30,444	-	
Medical, Building Maint.	47,746	45,895	51,511	(5,616)		45,895	-	
Medical, Customer Svc	13,398	25,526	8,198	17,328		25,526	-	
Medical, Finance	34,015	30,356	34,621	(4,265)		30,356	-	
Medical, Safety & Trng	7,592	6,627	7,594	(967)		6,627	-	
Medical, General Admin	68,213	73,197	60,625	12,572		73,197	-	
Medical, Planning	31,118	32,965	28,762	4,203		32,965	-	
Medical, Service Workers	164,693	170,368	158,877	11,491		204,470	34,102	
Medical, Mechanics	269,729	336,501	301,866	34,635		388,493	51,992	
Medical, Retirees	118,538	156,000	168,514	(12,514)		170,000	14,000	
OPEB benefits	368,159	391,304	334,000	57,304		395,000	3,696	
Total Medical	1,954,244	2,111,095	1,978,553	132,542		2,215,525	104,430	5%
Dental, Operators	239,219	242,383	241,421	962		249,654	7,271	
Dental, Trans Admin	24,477	26,197	25,387	810		26,983	786	
Dental, Scheduling	3,290	3,402	3,356	46		3,504	102	
Dental, Maint Admin	5,254	5,339	5,426	(87)		5,499	160	
		14						

County Connection

CENTRAL CONTRA COSTA TRANSIT AUTHORITY DETAILED BUDGET

	FY 2014 ACT	Est/Act FY 2015	FY 2015 Budget	Over (Under) FY 2011	FY 2016 Budget	Over (Under) FY 2015 Est/Actual
Dental, Building Maint.	8,150	7,368	8,498	(1,130)	7,589	221
Dental, Customer Svc	9,138	10,962	7,289	3,673	11,291	329
Dental, Promotion	1,964	2,037	1,556	481	2,098	61
Dental, EE Services	2,736	2,766	2,811	(45)	2,849	83
Dental, Finance	5,649	5,310	5,942	(632)	5,469	159
Dental, Safety & Trng	1,411	1,001	1,423	(422)	1,031	30
Dental, General Admin	6,041	6,556	5,447	1,109	6,753	197
Dental, Planning	7,437	7,669	7,693	(24)	7,899	230
Total Dental	314,766	320,990	316,249	4,741	330,620	9,630
W/C, Operators	442,975	513,848	513,848	-	529,263	15,415
W/C, Trans Admin	48,800	55,588	55,588	-	57,256	1,668
W/C, Scheduling	4,600	5,240	5,240	-	5,397	157
W/C, Maint Admin	21,700	24,718	24,718	-	25,460	742
W/C, Building Maint.	10,800	12,302	12,302	-	12,671	369
W/C, Customer Svc	25,300	28,819	28,819	-	29,684	865
W/C, Promotion	12,700	14,467	14,467	-	14,901	434
W/C, EE Services	12,700	14,467	14,467	-	14,901	434
W/C, Finance	21,700	24,718	24,718	-	25,460	742
W/C, Safety & Trng	12,700	14,467	14,467	-	14,901	434
W/C, General Admin	23,500	26,769	26,769	-	27,572	803
W/C, Planning	19,000	21,643	21,643	-	22,292	649
W/C, Service Workers	37,100	42,261	42,261	-	43,529	1,268
W/C, Mechanics	112,100	127,693	127,693	-	131,524	3,831
Total Workers Comp	805,675	927,000	927,000	-	954,810	27,810
Life, Operators	63,226	64,955	68,892	(3,937)	66,904	1,949
Life, Trans Admin	7,374	7,707	7,622	85	7,938	231
Life, Scheduling	872	873	885	(12)	899	26
Life, Maint Admin	3,820	3,689	6,803	(3,114)	3,800	111
Life, Building Maint.	2,394	9,146	2,569	6,577	9,420	274
Life, Customer Svc	2,984	3,127	3,097	30	3,221	94
Life, Promotion	1,275	1,275	1,306	(31)	1,313	38
Life, EE Services	1,380	1,382	1,408	(26)	1,423	41
Life, Finance	2,804	2,489	2,929	(440)	2,564	75
Life, Safety & Trng	963	769	1,033	(264)	792	23

County Connection

CENTRAL CONTRA COSTA TRANSIT AUTHORITY DETAILED BUDGET

		Est/Act FY 2015	FY 2015 Budget	Over (Under) FY 2011	FY 2016 Budget	Over (Under) FY 2015 Est/Actual
Life, General Admin	2,880	3,014	3,025	(11)	3,104	90
Life, Planning	3,658	3,235	3,718	(483)	3,332	97
Total Life Insurance	93,630	101,661	103,287	(1,626)	104,711	3,050
SUI, Operators	82,704	83,000	82,600	400	83,800	800
SUI, Trans Admin	7,714	7,700	6,944	756	7,083	(617)
SUI, Scheduling	868	868	868	-	885	17
SUI, Maint Admin	2,170	2,170	2,170	-	2,213	43
SUI, Building Maint.	3,833	3,850	1,736	2,114	2,656	(1,194)
SUI, Customer Svc	3,487	3,500	3,472	28	3,984	484
SUI, Promotion	868	868	868	-	885	17
SUI, Safety & Trng	868	868	868	-	885	17
SUI, General Admin	3,054	3,038	2,170	868	3,099	61
SUI, EE Services	868	868	868	-	885	17
SUI, Finance	2,170	2,170	2,604	(434)	2,213	43
SUI, Planning	2,480	2,480	2,604	(124)	2,213	(267)
SUI, Service Workers	4,782	4,782	4,340	442	4,427	(355)
SUI, Mechanics	7,728	7,728	8,246	(518)	8,411	683
Total SUI	123,594	123,890	120,358	3,532	123,641	(249)
Operator Uniforms	47,641	48,000	48,000	-	48,000	-
Uniforms - Maint. Pers.	14,361	13,965	14,000	(35)	14,880	915
Total Uniforms	62,002	61,965	62,000	(35)	62,880	915
Operator Medical Exams	10,890	11,000	10,000	1,000	11,000	-
Emp Assistance Prog.	13,519	14,506	14,000	506	14,000	(506)
Cafeteria Plan- Admin	280,831	286,624	266,234	20,390	333,560	46,936
Other Fringe	15,793	-	-	-	-	-
Cafeteria Plan-ATU	901,098	941,591	950,832	(9,241)	1,119,067	177,476
Mechanic Tool Allowance	10,883	14,470	14,500	(30)	14,500	30
Wellness Program	19,834	27,000	27,000	-	28,000	1,000
Substance Abuse Prog.	9,903	8,913	8,500	413	8,500	(413)
Ergonomics/W/C Prog	700	-	-	-	-	-
Total Other Benefits	1,263,451	1,304,104	1,291,066	13,038	1,528,627	224,523
						17%

County Connection

CENTRAL CONTRA COSTA TRANSIT AUTHORITY DETAILED BUDGET

	FY 2014 ACT	Est/Act FY 2015	FY 2015 Budget	Over		FY 2016 Budget	Over (Under)		FY 2015 Est/Actual
				FY 2011 (Under)	FY 2011		FY 2016 Budget	FY 2015 Est/Actual	
Total Benefits	8,287,198	8,649,957	8,610,183	39,774	9,422,350	772,392	9%		
Total Wages and Benefits	20,738,424	21,285,013	21,479,502	(194,489)	22,566,436	1,281,422	6%		
Management Services	57,967	6,575	35,000	(28,425)	25,000	18,425			
Agency Fees	100	300	300	-	300	-			
In-Service Monitoring	-	6,000	6,000	-	6,000	-			
Mobility Services	30,365	31,300	31,300	-	32,200	900			
Schedules/Graphics	47,976	62,667	70,000	(7,333)	70,000	7,333			
Promotions	136,796	180,000	180,000	-	180,000	-			
Recruitment	22,179	31,538	10,000	21,538	25,000	(6,538)			
Hiring Costs	-	-	-	-	18,000	18,000			
Legal Fees	196,621	362,698	275,000	87,698	385,000	22,302			
Financial services	-	-	-	-	10,000	10,000			
Auditor Fees	50,700	42,500	43,000	(500)	43,500	1,000			
Freight In and Out	6,981	6,813	7,000	(187)	7,000	187			
Bid and Hearing Notices	1,094	1,000	1,000	-	1,000	-			
Service Development	2,703	40,000	40,000	-	40,000	-			
Trans. Printing/Reproduc.	2,609	5,000	5,000	-	5,000	-			
Payroll Services	61,226	62,424	55,000	7,424	64,000	1,576			
Bank service charge	84	70	100	(30)	100	30			
Commuter check process fee	298	294	160	134	300	6			
Special Planning- reimb expenses	143,434	81,852	61,852	61,852	66,500	(15,352)			
Temporary Help-All depts	24,577	20,000	20,000	20,000	25,000	5,000			
Temp Help-Shop	5,604	-	-	-	-	-			
Temporary Help-Transportation	-	2,000	2,000	-	2,000	-			
Clipper Fees	-	-	-	-	-	-			
SVR-Differential/Radiator	50,287	28,453	47,500	(19,047)	100,000	100,000			
SVR-Transmission	121,602	84,100	85,000	(900)	34,700	6,247			
SVR-Upholstery/Glass	20,500	28,328	30,000	(1,672)	65,000	(19,100)			
SVR-Towing	12,495	12,943	18,400	(5,457)	54,000	25,672			
SVR-Engine Repair	161,917	44,838	84,000	(39,162)	18,400	5,457			
SVR-Body Repair	105,923	100,508	105,000	(4,492)	84,000	39,162			
Emission controls	67,237	35,900	92,000	(56,100)	105,000	4,492			
Phone Maint. Services	8,313	16,626	10,000	6,626	35,000	(900)			
Support Vehicle maint	15,592	11,304	21,500	(10,196)	10,000	(6,626)			
IT Supplies/replacements	10,264	19,357	18,000	1,357	20,500	9,196			
				17		(1,357)			

County Connection

CENTRAL CONTRA COSTA TRANSIT AUTHORITY DETAILED BUDGET

	FY 2014 ACT	Est/Act FY 2015	FY 2015 Budget	Over (Under) FY 2011	FY 2016 Budget	Over (Under) FY 2015 Est/Actual
Clever Devices/rdeck maint	163,107	172,001	172,234	(233)	180,845	8,844
Office Equipment Maint.	13,822	19,943	20,000	(57)	20,000	57
Building Maint. Service	70,563	77,214	78,000	(786)	82,000	4,786
Landscape Service	83,358	92,885	80,000	12,885	86,400	(6,485)
IT Contracts	135,062	159,668	125,000	34,668	125,000	(34,668)
Radio Maint. Service	8,957	2,744	11,500	(8,756)	-	(2,744)
IT Consulting	-	8,000	10,000	(2,000)	10,000	2,000
RED Support Expense	9,323	13,966	15,000	(1,034)	15,000	1,034
Contract Cleaning Service	1,520	2,240	2,300	(60)	2,400	160
Waste Removal	13,850	12,636	13,200	(564)	13,200	564
Hazardous Waste	82,866	82,595	82,500	95	86,625	4,030
Armored Transport	20,841	12,310	21,000	(8,690)	-	(12,310)
Fire Monitoring	2,156	2,500	4,000	(1,500)	4,000	1,500
Security Services	75,073	74,470	84,000	(9,530)	84,000	9,530
Other Services	5,657	4,000	4,000	-	4,000	-
Total Services	2,051,599	2,062,560	2,014,994	47,566	2,263,970	201,410
						10%
Diesel Fuel	2,051,082	1,760,844	2,574,998	(814,154)	2,200,000	439,156
Oils and Lubricants	66,916	66,830	70,000	(3,170)	75,000	8,170
Tires and Tubes	214,071	228,210	231,362	(3,152)	242,930	14,720
Safety Supply	4,464	6,910	5,500	1,410	5,500	(1,410)
Transportation Supplies	17,038	12,500	12,500	-	12,500	-
BART Relief Tickets	38,504	48,000	55,000	(7,000)	55,000	7,000
CSS-Soaps	7,157	9,163	14,000	(4,837)	14,000	4,837
CSS-Solvents	-	4,500	5,000	(500)	5,000	500
CSS-Cleaning	7,317	6,776	6,200	576	7,000	224
CSS-Safety	8,102	6,918	7,000	(82)	8,000	1,082
CSS-Antifreeze	4,763	5,675	5,600	75	5,880	205
Oil Analysis	10,250	18,000	18,000	-	18,000	-
Equipment/Garage Exp.	20,315	24,376	25,000	(624)	25,000	624
Coach Repair Parts	455,296	596,975	698,423	(101,448)	698,500	101,525
Shelter/Bus Stop Supply	9,746	12,000	25,000	(13,000)	15,000	3,000
Radio Maint Supply	-	467	15,000	(14,533)	-	(467)
Janitorial Supplies	21,529	19,541	17,500	2,041	20,000	459
Lighting Supply	4,161	4,500	7,000	(2,500)	7,000	2,500
Building Repair Supply	36,721	36,306	40,000	(3,694)	42,000	5,694

County Connection

CENTRAL CONTRA COSTA TRANSIT AUTHORITY DETAILED BUDGET

	FY 2014 ACT	Est/Act FY 2015	FY 2015 Budget	Over (Under) FY 2011	FY 2016 Budget	Over (Under) FY 2015 Est/Actual	
Landscape Supply	178	8,759	10,000	(1,241)	10,000	1,241	
Tickets, Passes, Xfcs	17,480	26,011	29,000	(2,989)	15,000	(11,011)	
Supplies - Offsites	1,228	2,300	2,000	300	2,500	200	
Personnel Office Supply	4,160	5,550	1,000	4,550	1,000	(4,550)	
Computer-Supplies	6,300	76	-	76	-	(76)	
Office Supplies-Administration	13,264	15,000	15,000	-	15,500	500	
Office Supplies-Maint.	2,938	2,082	3,500	(1,418)	3,500	1,418	
Postage	10,133	11,000	12,000	(1,000)	12,000	1,000	
Obsolete Parts Write-Off	4,880	148	-	148	-	(148)	
Safety Contingency Plans	5,868	1,665	4,000	(2,335)	4,000	2,335	
Training Supply	1,209	144	-	144	1,300	1,156	
Contracts & Grants Supply	1,960	5,000	6,000	(1,000)	6,000	1,000	
Supplies- IC	3,547	7,479	7,000	479	7,000	(479)	
Repair parts-grant exp	42,868	25,000	-	25,000	30,000	5,000	
Total Materials & Supplies	3,134,572	3,012,843	3,964,935	(952,090)	3,602,610	589,767	20%
Pacific Gas and Electric	170,994	183,000	188,000	(5,000)	188,000	5,000	
Telephone Svc - Concord	8,344	25,648	25,000	648	25,000	(648)	
Contra Costa Water District	21,807	23,000	24,000	(1,000)	24,500	1,500	
Telephone-Cellular	63,690	108,649	85,000	23,649	85,000	(23,649)	
Total Utilities	264,835	340,297	322,000	18,297	322,500	(17,797)	-5%
Physical Damage	99,509	87,190	87,709	(519)	25,888	(61,302)	
Property Premiums	41,678	42,596	43,345	(749)	44,300	1,704	
Other Premiums	18,907	9,069	9,842	(773)	9,432	363	
UST Insurance	(4,458)	9,444	9,822	(378)	9,822	378	
Liability Premiums	178,214	281,995	182,790	99,205	328,420	46,425	
Total Insurance	740,595	570,294	468,507	101,786	567,861	(2,433)	0%
Property Tax	10,660	9,748	10,000	(252)	10,000	252	
Licenses / Registrations	1,478	2,000	2,000	-	2,000	-	
Fuel Storage Tank Fees	11,724	11,438	15,000	(3,562)	15,000	3,562	
Use and Other Taxes	6,897	6,991	8,000	(1,009)	8,000	1,009	
Sales Tax	294,413	207,293	290,000	(82,707)	250,000	42,707	
Total Taxes	325,172	237,470	325,000	(87,530)	285,000	47,530	20%

County Connection

CENTRAL CONTRA COSTA TRANSIT AUTHORITY DETAILED BUDGET

	FY 2014 ACT	Est/Act FY 2015	FY 2015 Budget	Over (Under) FY 2011	FY 2016 Budget	Over (Under) FY 2015 Est/Actual
Radio Site Lease-Diablo Equipment Leases	33,376	17,602	33,700	(16,098)	35,000	17,398
	3,026	7,313	7,000	313	7,000	(313)
Total Leases	36,402	24,915	40,700	(15,785)	42,000	17,085
Business Expense-admin	-	400	400	-	400	-
Business Expense-Fin	-	500	500	-	500	-
Board Travel	8,812	16,500	16,500	-	16,500	-
Staff Travel	49,506	40,000	20,000	20,000	40,000	-
CTA Dues	12,325	13,000	13,000	-	14,000	1,000
APTA Dues	27,276	29,000	29,000	-	30,000	1,000
Business Expense	1,355	4,000	4,000	-	4,000	-
Training Program	-	-	-	-	25,000	-
Training / Subs-Gm	1,651	5,000	7,500	(2,500)	7,500	2,500
Misc exp	38	1,000	1,200	(200)	1,200	200
Employee Functions	32,410	30,000	30,000	-	35,000	5,000
Employee Awards	2,448	4,500	4,500	-	5,000	500
Departing Emp gifts	1,250	178	-	178	1,000	822
Total Miscellaneous	140,556	147,831	129,700	18,131	183,400	10,569
Alamo Creek Shuttle	60,115	79,762	106,070	(26,308)	106,070	26,308
Cal State rte 260 shuttle	62,973	45,000	45,310	(310)	45,310	310
Total Purchased Transportation	170,743	164,762	187,795	(23,033)	187,795	23,033
Total Other Operating Expense	6,864,474	6,560,972	7,453,631	(892,658)	7,455,136	869,165
Contingency			883,126	(883,126)	1,024,107	1,024,107
TOTAL FIXED ROUTE EXPENSES	27,602,898	27,845,985	29,816,259	(1,970,274)	31,045,679	3,199,694
Paratransit						
Wages	97,549	89,337	93,317	(3,980)	92,432	3,095
Sick Wages	-	6,327	2,224	4,103	2,656	(3,670)
Holiday Pay	4,704	4,798	5,231	(433)	5,205	407
Vacation Pay	6,783	7,890	7,965	(75)	7,925	36
Absence pay	-	200	262	(62)	232	32

County Connection

CENTRAL CONTRA COSTA TRANSIT AUTHORITY DETAILED BUDGET

	FY 2014 ACT	Est/Act FY 2015	FY 2015 Budget	Over (Under) FY 2011	FY 2016 Budget	Over (Under) FY 2015 Est/Actual	
Cafeteria Plan	8,062	10,461	8,945	1,516	12,563	2,102	
FICA	1,403	1,574	1,580	(6)	1,573	(1)	
PERS	11,502	11,759	11,655	104	13,553	1,794	
Medical	11,566	14,151	11,568	2,583	14,151	-	
Dental	1,965	2,037	1,968	69	2,098	61	
Life Insurance	886	1,311	889	422	1,350	39	
SUI	963	868	868	-	885	17	
Agency Fees/Public Info	-	-	100	(100)	100	100	
Promotions	-	-	400	(400)	400	400	
Building Maint Services	978	1,700	1,720	(20)	1,720	20	
Radio Maint Services	4,909	6,000	6,100	(100)	6,100	100	
Community Van Maint	976	4,508	10,200	(5,692)	0	(4,508)	
Other services		1,345		1,345		(1,345)	
Office Supply, PTF	1,601	2,000	3,800	(1,800)	3,400	1,400	
Gas and Electric	18,978	19,000	19,400	(400)	19,400	400	
Cell Phone	975	1,300	1,400	(100)	1,400	100	
Sales Tax	144	321	600	(279)	400	79	
Purchased Trans-LINK	4,852,497	4,790,062	4,902,338	(112,276)	5,029,565	239,503	
Purchased Trans-BART	182,281	162,996	151,619	11,377	171,146	8,150	
Other Purch Trans	1,220	1,000	1,000	-	1,000	-	
Training / Subscriptions	-	428	530	(102)	541	113	
Total Paratransit	5,230,925	5,144,772	5,249,079	(104,307)	5,393,197	248,424	5%
TOTAL CCCTA	32,833,823	32,990,757	35,065,338	(2,074,581)	36,438,876	3,448,119	10.5%