2477 Arnold Industrial Way

Concord, CA 94520-5326

(925) 676-7500

countyconnection.com

OPERATIONS & SCHEDULING COMMITTEE AGENDA

8:00 a.m.
Supervisor Andersen Office
309 Diablo Rd, Danville, CA

Agenda

- 1. Approval of Agenda
- 2. Public Communication
- 3. Approval of Minutes of September 2, and October 7, 2016*
- 4. Selection of Chair for the Committee
- 5. Operations
 - a. Discussion of First Transit Contract Option*
- 6. Planning and Scheduling
 - a. Clipper Fare and Revenue Review*
 - b. City of Walnut Creek Contract Changes for Route #4 and #5*
 - c. Report on Electric Trolley Operation
 - d. Report on Route #92X and #93X On time Performance and Schedule Changes
- 7. Reports
 - a. Fixed Route Monthly Report*
 - b. LINK Monthly Report*
- 8. Committee Comments
- Future Agenda Items
- 10. Next Scheduled Meeting January 6, 2017
- 11. Adjournment

*Enclosure

FY2016/2017 O&S Committee

Dave Hudson - San Ramon, Robert Storer - Danville, Rob Schroder - Martinez

Clayton • Concord • Contra Costa County • Danville • Lafayette • Martinez Moraga • Orinda • Pleasant Hill • San Ramon • Walnut Creek

CENTRAL CONTRA COSTA TRANSIT AUTHORITY

General Information

<u>Public Comment</u>: Each person wishing to address the committee is requested to complete a Speakers Card for submittal to the Committee Chair before the meeting convenes or the applicable agenda item is discussed. Persons who address the Committee are also asked to furnish a copy of any written statement to the Committee Chair. Persons who wish to speak on matters set for Public Hearings will be heard when the Chair calls for comments from the public. After individuals have spoken, the Public Hearing is closed and the matter is subject to discussion and action by the Committee.

A period of thirty (30) minutes has been allocated for public comments concerning items of interest within the subject matter jurisdiction of the Committee. Each individual will be allotted three minutes, which may be extended at the discretion of the Committee Chair.

<u>Consent Items</u>: All matters listed under the Consent Calendar are considered by the committee to be routine and will be enacted by one motion. There will be no separate discussion of these items unless requested by a committee member or a member of the public prior to when the committee votes on the motion to adopt.

<u>Availability of Public Records</u>: All public records relating to an open session item on this agenda, which are not exempt from disclosure pursuant to the California Public Records Act, that are distributed to a majority of the legislative body, will be available for public inspection at 2477 Arnold Industrial Way, Concord, California, at the same time that the public records are distributed or made available to the legislative body. The agenda and enclosures for this meeting are posted also on our website at www.countyconnection.com.

Accessible Public Meetings: Upon request, County Connection will provide written agenda materials in appropriate alternative formats, or disability-related modification or accommodation, including auxiliary aids or services, to enable individuals with disabilities to participate in public meetings. Please send a written request, including your name, mailing address, phone number and brief description of the requested materials and preferred alternative format or auxiliary aid or service so that it is received by County Connection at least 48 hours before the meeting convenes. Requests should be sent to the Lathina Hill, at 2477 Arnold Industrial Way, Concord, CA 94520 or hill@cccta.org.

<u>Shuttle Service</u>: With 24-hour notice, a County Connection LINK shuttle can be available at the nearest BART station for individuals who want to attend the meeting. To arrange for the shuttle service, please call Robert Greenwood – 925/680 2072, no later than 24 hours prior to the start of the meeting.

Currently Scheduled Board and Committee Meetings

Board of Directors: Thursday, December 15, 9:00 a.m., County Connection Board Room

Administration & Finance: Wednesday, December 7, 9:00 a.m.1676 N. California Blvd., S620, Walnut Creek

Advisory Committee: Tuesday, January 10, 2:00 p.m., County Connection Board Room

Marketing, Planning & Legislative: Thursday, January 5, 9:00 a.m., 1676 N. California Blvd., S620, Walnut Creek

Operations & Scheduling: Friday, December 2, 8:00 a.m., 309 Diablo Rd, Danville

The above meeting schedules are subject to change. Please check the County Connection Website (www.countyconnection.com) or contact County Connection staff at 925/676-1976 to verify date, time and location prior to attending a meeting.

This agenda is posted on County Connection's Website (www.countyconnection.com) and at the County Connection Administrative Offices, 2477 Arnold Industrial Way, Concord, California



Summary Minutes Operations & Scheduling Committee

Supervisor Andersen Office 309 Diablo Road, Danville, CA **September 2, 2016, 8:00 a.m.**

Directors: Directors Candace Andersen, Dave Hudson **Staff:** Rick Ramacier, Bill Churchill, Ruby Horta

Public: None

Call to Order: Meeting called to order at 8:00 a.m. by Director Andersen

1. Approval of Agenda Items: Agenda was approved.

2. Public Comment and/or Communication: None

3. Approval of O&S Summary Minutes for July 1, 2016: Minutes were approved.

4. Maintenance:

a. <u>Update on Implementation of Electric Trolley Project</u> – Mr. Ramacier provided an update on the construction project at County Connection's bus yard associated with the electric buses, which broke ground the week of August 29th. This project is expected to be completed in approximately 2 weeks. The Wave installation at BART Walnut Creek should be completed by the end of October. Mr. Ramacier also provided a progress update on the ribbon cutting event for the electric trolleys. The event is scheduled to take place on the morning of November 5th at the Lesher Center. A contract has been executed with Circlepoint to assist with event planning and coordination. Mr. Ramacier indicated that in addition to the ribbon cutting, a separate symposium on electric vehicle technology is being discussed and he will provide more information as it becomes available.

5. Planning and Scheduling:

- a. <u>FTA Lo No Grant</u> Mr. Ramacier announced that County Connection was awarded a federal grant for the purchase of 4 additional electric buses. The current Gillig order for the replacement of 31 diesel buses will be amended to replace 4 of the diesel buses with electric buses. Mr. Ramacier also informed the Committee that County Connection intends to work with the Center for Transportation and the Environment (CTE) to assess different routes and identify an ideal route for the effective operation of the electric vehicles. Mr. Ramacier indicated that BART has agreed to allow for additional Wave installations at other BART stations, as needed.
- b. Route Planning for Walnut Creek Downtown No additional discussion was conducted.
- c. <u>Verbal Updates</u>: Staff provided a brief update on the following topics:
 - i. Progress on Ribbon Cutting for Electric Trolley Summary included in item 4a.

6. Staff Reports

- a. Fixed Route Monthly Report Staff reported on the fixed route statistics.
- b. <u>LINK Monthly Report</u> Staff reported on the statistics.

7. Committee Comments

Mr. Hudson indicated that the League of California Cities Annual Conference is scheduled from October 5-7 and would conflict with the date of the next O&S meeting. Mr. Ramacier recommended that a decision on changing the meeting date should be decided by the new committee members. Assignments will be handed out at the September Board meeting.

- **8. Future Agenda Items** None.
- 9. Next Scheduled Meeting October 5th at 8:00am at Supervisor Andersen's Office.
- **10. Adjournment** The meeting was adjourned at 9 a.m.



Summary Minutes Operations & Scheduling Committee

Supervisor Andersen Office 309 Diablo Road, Danville, CA October 7, 2016, 8:00 a.m.

Directors: None

Staff: Ruby Horta

Public: None

Call to Order: Due to lack of quorum, the Operations & Scheduling Committee meeting was

cancelled.



Inter Office Memo

To: Operations and Scheduling Committee Date: 11/22/2016

From: Bill Churchill, Director of Transportation

SUBJECT: One Year Extension of the Paratransit Service Contract with First Transit

Summary

The current three year contract between County Connection and First Transit to provide ADA Paratransit services and shuttle services for Saint Mary's college, Cal State East Bay and Alamo Creek Shuttle will expire at the end of June 2017. The contract allows for two one year extensions that may be exercised upon Board approval. Based upon the reasonably good and clearly improving performance of First Transit combined with a competitively priced contract, staff recommends exercising a one year extension of the existing contract with First Transit.

Background

The current contract was implemented on July 1st 2014, since that time First Transit has steadily improved its performance across the board. A key component to the performance improvement was hiring a new general manager recognized as an industry leader in paratransit management. The new general manager has worked tirelessly to improve contract performance, reporting and build relationships with our Transit partners TriDelta Transit, LAVTA and East Bay Paratransit to ensure safe and reliable transportation services not only to our own community but from a regional perspective as well. Throughout the term of the existing contract First Transit has remained excellent in terms of customer service, safety and responsiveness.

In addition to services provided for County Connection, First Transit has demonstrated their commitment to our community as a whole. First Transit provides both fixed route and paratransit services for TriDelta Transit. First Transit has provided support for the City of Clayton operating shuttle services for the Art & Wine Festival as well as the Oktoberfest. They have assisted BART by providing operators and vehicles to support bus bridges. Finally, in addition to transportation services, First Transit was actively engaged in supporting Contra Costa Counties measure X. Clearly First Transit has demonstrated their strong desire to remain a partner with County Connection and the larger community within Contra Costa County.

Staff Recommendation

Staff recommends exercising the first option to extend the existing contract with First Transit for ADA Paratransit and Shuttle services for one year. Staff would bring contract extension to the Board at a later date. If this option is not exercised then staff would go out to bid for paratransit and shuttle services.

Financial Impact

Financial impact will depend upon terms negotiated with First Transit for contract extension

Options

- 1. Accept staff's recommendation to negotiate an extension to the existing contract
- 2. Direct staff to go out to bid



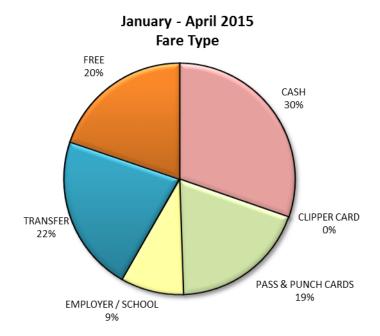
To: O&S Committee **Date:** 11/21/2016

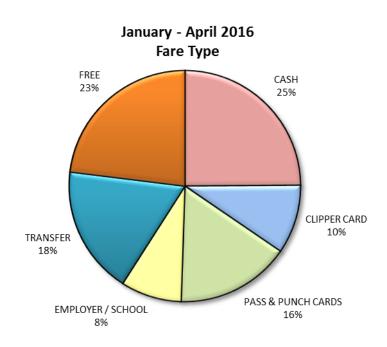
From: Ruby Horta, Manager of Planning Reviewed by:

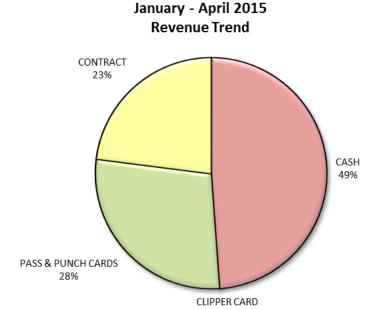
SUBJECT: Clipper Fare & Revenue Analysis

Background:

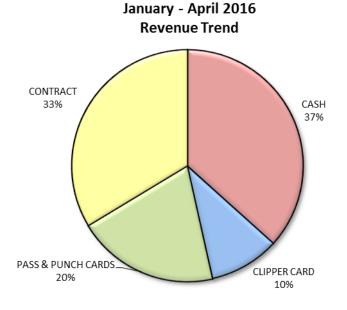
County Connection began accepting Clipper as a form of payment in November 2015. Since then, Clipper usage has been trending upwards, with more than 330,000 users through September 2016. We compared two quarters in different years to assess how Clipper usage is changing fare collection. When you compare January – April 2015 (before Clipper) to January – April 2016 (after Clipper) you see a reduction in all fare type use and a 10% increase in Clipper use. Similarly, the Clipper revenue collected during the same period is about 10% of total revenue.







0%



You will note that the revenue charts have fewer categories. "Free" and "Transfer" are not accounted for in revenue. There is no fare collected, at the farebox, for passengers that ride for free. Those fares are covered under "Contract" agreements with various entities, City of Walnut Creek, Shadelands, Bishop Ranch, etc., submitting payment on quarterly or monthly basis directly to County Connection. Individuals that use a "Transfer" pay cash at the farebox. Transfer cash in the farebox cannot be differentiated from regular fare cash, therefore, all cash is accounted for under a single category.

A comparison of the overall system from the beginning of 2015 to the same period in 2016 in terms of total boardings and revenue collected shows a slight increase in both categories with an increase of \$0.4 in the average fare paid.

| Jan - April | Boardings | Revenue | Av | g. Fare |
|-------------|-----------|-----------|----|---------|
| 2015 | 1,217,359 | 1,403,292 | \$ | 1.15 |
| 2016 | 1,250,355 | 1,481,897 | \$ | 1.19 |

Clipper boardings and the respective revenue collected indicate that the average fare collected for this new system is aligned with the overall trend.

| Jan - April | Boardings | Revenue | Av | g. Fare |
|-------------|-----------|---------|----|---------|
| 2015 | - | - | | N/A |
| 2016 | 120,689 | 145,023 | \$ | 1.20 |



To: O&S Committee **Date:** 11/23/2016

From: Anne Muzzini, Director of Planning & Marketing

SUBJECT: City of Walnut Creek Contracts

Background:

The City of Walnut Creek and County Connection have two agreements that cover the cost of fares on Routes #4 and #5. The Route #4 agreement has been in place since 1996 and has been modified several times to increase compensation and change service hours. The Route #5 agreement was executed in August of 2014 and was only for a two year demonstration period. We are currently out of contract, but both City and County Connection are intent on continuing the agreement and are operating in good faith.

Ridership on both routes is exceeding the estimates used to determine compensation. In February, when the City was crafting their two year budget, we gave them an estimate of what the additional cost would be to cover fares lost from the free fare system. The charts below show the contract estimates for ridership compared to the actual. Route #5 ridership is almost three times what we thought it would be.

To determine the value of the fares we are losing we used an estimate for ridership based upon no free ride. To restate this – if passengers paid a fare there would be less riders and the fares collected would reflect this lower level of ridership. A study published in Public Transport evaluated fare elasticity and in particular found that in the Denver, Trenton, and Austin free fare programs they found that ridership increased from between 10% and 35%. To estimate fare revenue lost we assume that if we charged a fare the ridership would be 25% lower than it current is on the Walnut Creek free routes. The following charts show that using this assumption the City should increase the compensation by \$157,478.

Recommendation:

The City has budgeted for this level of increase and staff is prepared to go to the City Manager and Council will a recommendation to amend the Route #4 agreement to increase compensation to \$280,108 per year and enter a new agreement for Route #5 for a total compensation of \$130,710. Staff recommends that the Committee approve of these changes for Board action.

| | | City o | f Walnut Creek | | | | | |
|---|--------|----------|---|----|---------|--|--|--|
| | | \M/alr | nut Creek - Route 4 | | | | | |
| | | vvan | ide Creek Route 4 | | | | | |
| 2009 Assumption | ns | | 2016 Proposed New Contrac | t | | | | |
| Effective 07/01/2009 - Und | | ned | Effective 08/18/2016 - 08/18/2 | | | | | |
| T I D | | CF 202 | 7.10 | | 276 650 | | | |
| Total Passengers | | .65,283 | Total Passengers | | 276,650 | | | |
| Average Fare | \$ | 1.20 | Average Fare | \$ | 1.35 | | | |
| Estimated Total Fare Revenue | \$ 1 | .98,340 | Estimated Total Fare Revenue | \$ | 373,478 | | | |
| | | | Passenger Increase due to Free Fare (25%) | | 69,163 | | | |
| | | | Adjusted Total Passengers | | 207,488 | | | |
| | | | Average Fare | \$ | 1.35 | | | |
| | | | Adjusted Total Fare Revenue | \$ | 280,108 | | | |
| | | | | | | | | |
| | | Waln | ut Creek - Route 5 | | | | | |
| | | | | | | | | |
| 2014 Contract Assum | ptions | | 2016 Proposed New Contrac | t | | | | |
| Effective 8/17/2014 - 8/ | 17/201 | 6 | Effective 08/18/2016 - 08/18/2018 | | | | | |
| Total Dassangers | | 45,833 | Total Dessangers | | 129,096 | | | |
| Total Passengers | \$ | 1.20 | Total Passengers | ۲ | 1.35 | | | |
| Average Fare Estimated Total Fare Revenue | | 55,000 | Average Fare Estimated Total Fare Revenue | \$ | 174,280 | | | |
| Estillated Total Fale Neverlue | Ş | 33,000 | Estimated Total Fale Nevenue | Ş | 174,200 | | | |
| | | | Passenger Increase due to Free Fare (25%) | | 32,274 | | | |
| | | | Adjusted Total Passengers | | 96,822 | | | |
| | | | Average Fare | \$ | 1.35 | | | |
| | | | Adjusted Total Fare Revenue | \$ | 130,710 | | | |
| | Do | utos 1 0 | 5 - Fare Reimbursement | | | | | |
| Current Total Annual Cost | | 253,340 | Adjusted Total Annual Cost | \$ | 410,818 | | | |
| Current Total Allifual Cost | ے ہ | .55,540 | Change in Cost | \$ | 157,478 | | | |



Agenda Item 7.a

TO: O&S Committee **DATE:** November 20, 2012

FROM: Anne Muzzini SUBJ: Fixed Route Reports

Director of Planning & Marketing

Fixed Route Operating Reports for October 2016

1. Monthly Boarding's Data

The following represent the numbers that are most important to staff in evaluating the performance of the fixed route system.

| EV1 | 6 1 | 17 |
|-----|-----|----|
| HYI | n_ | |

| | | - - | |
|--------------------------|---------------|----------------|--|
| <u>Title</u> | Current Month | YTD Avg | Annual Goal |
| Total Passengers | 315,168 | | |
| Average Weekday | 13,792 | 13,139 | |
| Pass/Rev Hour | 16.4 | 16.0 | Standard Goal > 17.0 |
| Missed Trips | 0.17% | 0.12% | Standard Goal < 0.25% |
| Miles between Road Calls | 28,462 | 37,452 | Standard Goal > 18,000 |
| | | * Bas | sed on current standards from updated SRTP |

Analysis

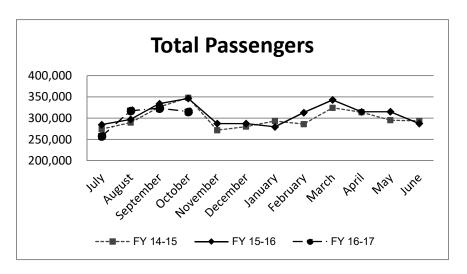
Average weekday ridership was lower in October (13,792 passengers) than September (14,358 passengers) and lower than October 2015 (14,496 passengers).

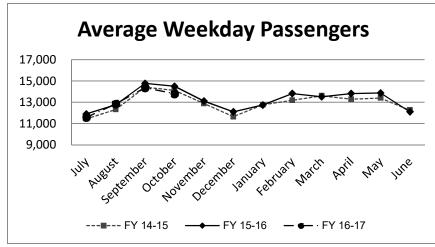
Passengers per hour in October was 16.4, which is lower than 17.1 in September and lower than September 2015 when passengers per hour was 17.4.

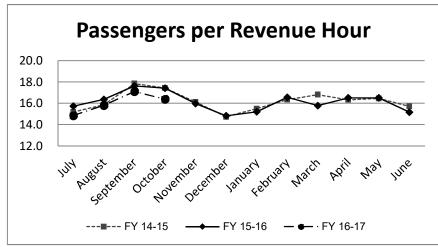
The percentage of missed trips in September was 0.17%, higher than the prior month (0.16%). The YTD average is 0.12% missed trips.

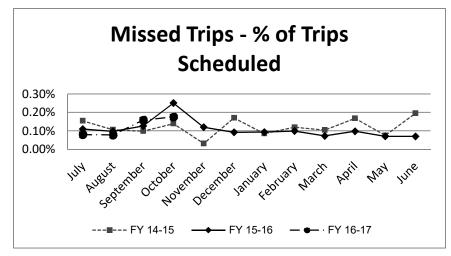
The number of miles between roadcalls was 28,462 miles in October, higher than the prior month in which there were 27,864 miles between roadcalls. The 12 month average is 37,452 miles between roadcalls.

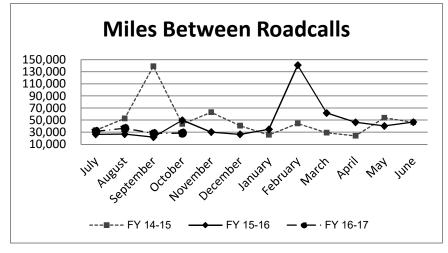
Clipper became available to the public on November 1, 2015. Of a total 315,168 passengers in September, 213,546 passengers had the potential to use a Clipper card aboard County Connection since 101,622 either used an employee sponsored program or the midday free program. About 20.0% of the 213,546 potential Clipper card users paid using Clipper during this month.











TRANSPORTATION and MAINTANCE Operation Data Summary

| | | | | | | eration bata | • | | | | | | | T |
|-------------------------------------|-----------------|------------------|------------------|-----------------|------------------|---------------|---------------|-------------|--------------|--------------|----------------|-------------------|-----------------|--------------------|
| TRANSPORTATION | 2015 October | 2015 November | 2015 December | 2016 January | 2016 February | 2016 March | 2016 April | 2016 May | 2016 June | 2016 July | 2016 August | 2016 September | 2016 October | 12 Month TOTALS |
| Number of Buses | 121 | 121 | 121 | 121 | 121 | 121 | 121 | 121 | 121 | 121 | 121 | 121 | 121 | 121 |
| Totals Hub Miles | 298,627 | 270,457 | 289,472 | 276,517 | 281,448 | 308,293 | 277,867 | 282,096 | 279,828 | 250,513 | 290,918 | 278,639 | 284,619 | 3,370,667 |
| Work Days | 31 | 29 | 30 | 30 | 29 | 31 | 30 | 30 | 30 | 30 | 31 | 29 | 31 | 360 |
| Revenue Hours | 19,892 | 17,989 | 19,382 | 18,407 | 18,913 | 20,963 | 19,081 | 19,080 | 18,954 | 17,337 | 20,082 | 18,901 | 19,243 | 228,331 |
| Operator Pay Hours | 33,769 | 32,289 | 36,049 | 33,665 | 32,164 | 33,459 | 31,459 | 33,045 | 30,724 | 32,230 | 31,744 | 31,060 | 33,529 | 391,418 |
| Number of Operators | 168 | 174 | 173 | 170 | 175 | 171 | 176 | 165 | 168 | 166 | 170 | 163 | 159 | 169 |
| Unscheduled Absences | 360 | 349 | 328 | 302 | 372 | 399 | 354 | 278 | 260 | 283 | 249 | 315 | 334 | 3,823 |
| FT Protection | 79 | 93 | 34 | 41 | 50 | 56 | 52 | 37 | 23 | 37 | 29 | 53 | 42 | 547 |
| Worker Comp. | 106 | 96 | 115 | 92 | 113 | 115 | 93 | 82 | 71 | 62 | | 115 | 98 | 1,052 |
| Sick leave | 175 | 160 | 179 | 169 | 209 | 228 | 209 | 159 | 166 | 184 | 220 | 147 | 194 | 2,224 |
| Collision Accidents | 6 | 6 | 7 | 4 | 6 | 4 | 7 | 7 | 7 | 2 | 8 | 6 | 3 | 67 |
| Passenger Accidents | 23 | 22 | 18 | 18 | 17 | 28 | 15 | 13 | 11 | 15 | 21 | 24 | 13 | 215 |
| Total Chargeable Collisions | 3 | 4 | 2 | 3 | 2 | 1 | 1 | 3 | 2 | 1 | 3 | 1 | 0 | 23 |
| Chargeable/100K Miles | 1.00 | 1.47 | 0.69 | 1.08 | 0.71 | 0.32 | 0.35 | 1.06 | 0.71 | 0.39 | 1.03 | 0.35 | 0.00 | 0.68 |
| Number of Trips Scheduled | 26,728 | 24,271 | 26,098 | 24,713 | 25,316 | 27,585 | 25,617 | 25,617 | 25,816 | 23,820 | 27,024 | 25,216 | 25,724 | 333,545 |
| Number of Trips Missed | 67 | 29 | 24 | 23 | 25 | 20 | 25 | 18 | 18 | 19 | 21 | 40 | 45 | 307 |
| Of Trips Scheduled - % Missed | 0.25% | 0.12% | 0.09% | 0.09% | 0.10% | 0.07% | 0.10% | 0.07% | 0.07% | 0.08% | 0.08% | 0.16% | 0.17% | 0.09% |
| Of Trips Missed - Mechanical | 22 | 13 | 13 | 6 | 20 | 11 | 9 | 13 | 15 | 10 | 12 | 18 | 12 | 152 |
| On Time Performance % | 83% | 84% | 85% | 87% | 86% | 87% | 87% | 85% | 87% | 88% | 85% | 82% | 84% | 86% |
| MAINTENANCE | | | | | | | | | | | | | | |
| A/C Operative - Avg. % | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% |
| Lifts Operative - Ave % | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% |
| PM Complete on Schedule | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% |
| Total Road Calls | 15 | 13 | 13 | 9 | 9 | 8 | 11 | 13 | 9 | 11 | 12 | 14 | 14 | 136 |
| Road Calls for Mechanical | 6 | 9 | 11 | 8 | 2 | 5 | 6 | 7 | 6 | 8 | 8 | 10 | 10 | 90 |
| Road Calls for Other | 9 | 4 | 2 | 1 | 7 | 3 | 5 | 6 | 3 | 3 | 4 | 4 | 4 | 46 |
| Miles Between Mechanical Road Calls | | | | | | | | | | | | | | |
| Bus Numbers | | | | | | | | | | | | | | |
| 200 - 299 | 27,799 | 22,363 | 20,728 | 12,766 | 31,777 | 13,658 | N/A | N/A | N/A | N/A | N/A | N/A | N/A | |
| 300 - 399 | 40,921 | 16,975 | 18,207 | 34,031 | 33,469 | 37,885 | 33,962 | 17,770 | 36,967 | 6,937 | 39,921 | 37,632 | 18,329 | |
| 400 - 499 | 16,703 | 27,877 | 32,089 | 30,229 | 31,018 | 30,646 | 25,744 | 27,994 | 30,505 | 28,423 | 31,336 | 13,499 | 15,957 | |
| 500 - 518 | 52,971 | 52,336 | 17,593 | 15,465 | 41,676 | 7,993 | N/A | N/A | N/A | N/A | N/A | N/A | N/A | |
| 900 - 939 | 34,645 | 24,579 | 27,556 | 49,085 | 99,815 | 38,259 | 24,175 | 23,577 | 45,368 | 40,737 | 15,626 | 22,576 | 29,101 | |
| 1300-1309 | 27,502 | 24,339 | 24,796 | 25,593 | 27,046 | 27,284 | 22,245 | 23,462 | 6,845 | 18,769 | 19,887 | 10,570 | 22,158 | |
| 1400-1406 | 12,092 | 11,278 | 12,446 | 14,760 | 15,957 | 6,892 | 13,486 | 12,032 | 12,980 | 11,178 | 12,895 | 11,654 | 9,714 | |
| 1500-1532 | 10 ==: | 20.5 | 04.514 | 1,809 | 690 | 62,265 | 85,732 | 88,761 | 88,160 | 75,985 | 93,124 | 90,915 | 32,291 | 25.1 |
| Fleet Avg. | 49,771 | 30,051 | 26,316 | 34,724 | 140,724 | 61,659 | 46,311 | 40,299 | 46,638 | 31,314 | 36,365 | 27,864 | 28,462 | 37,452 |
| Maintenance Pay Hours | 3,223 | 3,831 | 4,210 | 4,549 | 4,353 | 4,612 | 4,565 | 4,718 | 4,080 | 3,976 | 4,465 | 4,195 | 3,194 | 50,748 |
| No. Maint. Employees | 25 | 26 | 27 | 26 | 26 | 26 | 27 | 27 | 26 | 25 | 25 | 26 | 26 | 26 |
| Maint. Emps/100K Miles | 8 | 10 | 9 | 9 | 9 | 8 | 10 | 10 | 9 | 10 | 9 | 9 | 9 | 9 |
| Unscheduled Absences | 7 | 2 | 3 | 1 | 3 | 3 | 2 | 4 | 5 | 2 | 0 | 3 | 4 | 3 |

MONTHLY BOARDINGS Operations Data Summary

| | | | | | | | Fiscal YTD (| Comparison | |
|--------------------------------------|---------|---------------------|-----------------|---------|-------------------|----|---------------------|------------|--|
| Fixed Route Boardings | | Passengers by | Revenue Hrs/ | Miles | Service Days | | Passenger Boardings | | |
| October 2016 - Fixed Route Boardings | 315,110 | Revenue Hours - | October 2016 | 19,243 | Weekdays - Oct16 | 21 | | | |
| | | | October 2015 | 19,892 | Oct15 | 22 | Fiscal 2017 YTD | 1,213,266 | |
| Special Event - BART Bus Bridge | 58 | Revenue Miles - | October 2016 | 208,622 | Saturdays - Oct16 | 5 | | | |
| | | | October 2015 | 216,918 | Oct15 | 5 | Fiscal 2016 YTD | 1,262,141 | |
| | | | | | Sundays - Oct16 | 5 | | | |
| | | | | | Oct15 | 4 | | | |
| October 2016 Total Boardings | 315,168 | Passe | engers per Mile | 1.5 | Total Days - 2016 | 31 | YTD Trend | (3.9%) | |
| October 2015 Total Boardings | 346,220 | Passengers per Hour | | 16.4 | 2015 | 31 | Monthly Trend | (9.0%) | |

| | 0.1. | • | | | (9.076 | | |
|-------------|---|--------------------|----------|--------|---------|-------------------------|-----------------------------|
| D. 4 | | Fixed Route Passer | | G . 1. | T. () | October 2016 Weekday | October 2016 Passengers per |
| Route | Destination Information | Weekday | Saturday | Sunday | Total | Average | Revenue Hour |
| 1 (IM) | Rossmoor / Shadelands | 8,012 | - | - | 8,012 | 382 | 12.0 |
| 2 | Rudgear / Walnut Creek | 289 | - | - | 289 | 14 | 3.5 |
| 3 | Martinez Community Shuttle | 1,962 | - | - | 1,962 | 93 | 6.4 |
| 4 | Walnut Creek Downtown Shuttle | 17,448 | 2,936 | 1,905 | 22,289 | 831 | 23.7 |
| 5 | Creekside / Walnut Creek | 11,861 | - | - | 11,861 | 565 | 30.3 |
| 6 | Lafayette / Moraga / Orinda | 10,802 | 671 | 400 | 11,874 | 514 | 14.9 |
| 7 | Shadelands / Pleasant Hill / Walnut Creek | 9,332 | - | - | 9,332 | 444 | 20.9 |
| 9 | DVC / Walnut Creek | 11,967 | - | - | 11,967 | 570 | 13.5 |
| 10 | Concord / Clayton Rd | 23,574 | - | - | 23,574 | 1,123 | 23.4 |
| 11 | Treat Blvd / Oak Grove | 6,583 | - | - | 6,583 | 313 | 16.1 |
| 14 | Monument Blvd | 12,411 | - | - | 12,411 | 591 | 14.9 |
| 15 | Treat Boulevard | 11,056 | - | - | 11,056 | 526 | 17.0 |
| 16 | Alhambra Ave / Monument Blvd | 16,416 | - | - | 16,416 | 782 | 15.1 |
| 17 | Olivera/Solano / Salvio / North Concord | 5,307 | - | - | 5,307 | 253 | 13.6 |
| 18 | Amtrak / Merello / Pleasant Hill | 9,769 | - | - | 9,769 | 465 | 14.9 |
| 19 | Amtrak / Pacheco Blvd / Concord | 3,328 | - | - | 3,328 | 158 | 11.5 |
| 20 | DVC / Concord | 25,808 | - | - | 25,808 | 1,229 | 24.7 |
| 21 | Walnut Creek / San Ramon Transit Center | 12,523 | - | - | 12,523 | 596 | 11.8 |
| 25 | Lafayette / Walnut Creek | 1,579 | - | - | 1,579 | 75 | 7. |
| 28 | North Concord / Martinez | 6,408 | - | - | 6,408 | 305 | 9.9 |
| 35 | Dougherty Valley | 13,748 | - | - | 13,748 | 655 | 19.0 |
| 36 | San Ramon / Dublin | 5,403 | - | - | 5,403 | 257 | 9.2 |
| 91X | Concord Commuter Express | 1,386 | - | - | 1,386 | 66 | 12.0 |
| 92X | Ace Shuttle Express | 4,467 | - | - | 4,467 | 213 | 19.0 |
| 93X | Kirker Pass Express | 4,370 | - | - | 4,370 | 208 | 14.0 |
| 95X | San Ramon / Danville Express | 3,694 | - | - | 3,694 | 176 | 17.5 |
| 96X | Bishop Ranch Express | 11,900 | - | - | 11,900 | 567 | 16. |
| 97X | Bishop Ranch Express | 2,279 | - | - | 2,279 | 109 | 11.0 |
| 98X | Martinez Express | 7,817 | - | - | 7,817 | 372 | 13.8 |
| 250 * | Gael Rail Service | 72 | 78 | 70 | 220 | 9 | 2.3 |
| 260 * | Cal State East Bay / Concord Bart | 517 | - | - | 517 | 30 | 3.3 |
| 301 | Rossmoor / John Muir Medical Center | - | 347 | 296 | 643 | | 7.1 |
| 310 | Concord Bart / Clayton Rd / Kirker Pass | - | 2,364 | 1,771 | 4,135 | | 24.2 |
| 311 | Concord / Oak Grove / Treat Blvd / WC | - | 1,216 | 804 | 2,020 | | 13. |
| 314 | Clayton Rd / Monument Blvd / PH | - | 3,260 | 2,352 | 5,613 | | 20. |
| 315 | Concord / Willow Pass / Landana | - | 354 | 191 | 544 | | 8.5 |
| 316 | Alhambra / Merello / Pleasant Hill | - | 1,584 | 1,149 | 2,733 | | 13 |
| 320 | DVC / Concord | - | 1,039 | 718 | 1,758 | | 13.5 |
| 321 | San Ramon / Walnut Creek | - | 1,099 | 868 | 1,967 | | 9 |
| amo Creek * | Alamo Creek / BART Walnut Creek | 363 | · - | - | 363 | 17 | 2.2 |
| 600's | Select Service | 27,187 | - | - | 27,187 | 1,295 | 25.6 |
| | TOTALS | 289,638 | 14,946 | 10,525 | 315,110 | 13,792 | 16.4 |

Operations Data Summary

SEPTEMBER 2016 PRODUCTIVITY

(sorted by Pass / Rev Hr - decending order)

| Route | Destination Information | Total | Wkday Avg | Passenger / Rev Hr |
|---------|---|--------|--------------|-----------------------|
| 5 | Creekside / Walnut Creek | 11,861 | 565 | 30.3 |
| 600's | Select Service | 27,187 | 1,295 | 25.6 |
| 20 | DVC / Concord | 25,808 | 1,229 | 24.7 |
| 310 | Concord Bart / Clayton Rd / Kirker Pass | 4,135 | - | 24.2 |
| 4 | Walnut Creek Downtown Shuttle | 22,289 | 831 | 23.7 |
| 10 | Concord / Clayton Rd | 23,574 | 1,123 | 23.4 |
| 7 | Shadelands / Pleasant Hill / Walnut Creek | 9,332 | 444 | 20.9 |
| 314 | Clayton Rd / Monument Blvd / Pleasant Hill | 5,613 | - | 20.1 |
| 35 | Dougherty Valley | 13,748 | 655 | 19.6 |
| 92X | Ace Shuttle Express | 4,467 | 213 | 19.0 |
| 95X | San Ramon / Danville Express | 3,694 | 176 | 17.5 |
| 15 | Treat Boulevard | 11,056 | 526 | 17.0 |
| 96X | Bishop Ranch Express | 11,900 | 567 | 16.1 |
| 11 | Treat Blvd / Oak Grove | 6,583 | 313 | 16.1 |
| 16 | Alhambra Ave / Monument Blvd | 16,416 | 782 | 15.1 |
| 6 | Lafayette / Moraga / Orinda / Orinda Village | 11,874 | 514 | 14.9 |
| 14 | Monument Blvd | 12,411 | 591 | 14.9 |
| 18 | Amtrak / Merello / Pleasant Hill | 9,769 | 465 | 14.9 |
| 93X | Kirker Pass Express | 4,370 | 208 | 14.6 |
| 320 | DVC / Concord | 1,758 | - | 13.8 |
| 98X | Martinez Express | 7,817 | 372 | 13.8 |
| 17 | Olivera/Solano / Salvio / North Concord | 5,307 | 253 | 13.6 |
| 9 | DVC / Walnut Creek | 11,967 | 570 | 13.5 |
| 316 | Alhambra / Merello / Pleasant Hill | 2,733 | - | 13.3 |
| 311 | Concord / Oak Grove / Treat Blvd / Walnut Creek | 2,020 | - | 13.1 |
| 91X | Concord Commuter Express | 1,386 | 66 | 12.6 |
| 1 (1M) | Rossmoor / Shadelands | 8,012 | 382 | 12.0 |
| 21 | Walnut Creek / San Ramon Transit Center | 12,523 | 596 | 11.8 |
| 19 | Amtrak / Pacheco Blvd / Concord | 3,328 | 158 | 11.5 |
| 97X | Bishop Ranch Express | 2,279 | 109 | 11.0 |
| 28 | North Concord / Martinez | 6,408 | 305 | 9.9 |
| 321 | San Ramon / Walnut Creek | 1,967 | - | 9.3 |
| 36 | San Ramon / Dublin | 5,403 | 257 | 9.2 |
| 315 | Concord / Willow Pass / Landana | 544 | - | 8.5 |
| 25 | Lafayette / Walnut Creek | 1,579 | 75 | 7.7 |
| 301 | Rossmoor / John Muir Medical Center | 643 | - | 7.1 |
| 3 | Martinez Community Shuttle | 1,962 | 93 | 6.4 |
| 2 | Rudgear / Walnut Creek | 289 | 14 | 3.5 |
| 260 * | Cal State East Bay / Concord Bart | 517 | 30 | 3.3 |
| 250 * | Gael Rail Service | 220 | 9 | 2.2 |
| Alamo * | Alamo Creek / BART Walnut Creek | 363 | 17 | 2.2 |

Operations Data Summary

AVERAGE WEEKDAY BOARDINGS TREND

| Route | Destination Information | Oct-15 22 Days | Nov-15 20 Days | Dec-15 22 Days | Jan-16 20 Days | Feb-16 21 Days | Mar-16 23 Days | Apr-16 21 Days | May-16 21 Days | Jun-16 22 Days | Jul-16 20 Days | Aug-16 23 Days | Sep-16 21 Days | Oct-16 21 Days |
|---------|---|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|----------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| 1 (1M) | Rossmoor / Shadelands | 380 | 331 | 332 | 340 | 385 | 390 | 401 | 391 | 364 | 369 | 360 | 386 | 382 |
| 2 | Rudgear / Walnut Creek | 17 | 23 | 18 | 16 | 18 | 18 | 18 | 15 | 14 | 15 | 18 | 16 | 14 |
| 3 | Martinez Community Shuttle | 90 | 84 | 85 | 88 | 101 | 89 | 80 | 79 | 79 | 80 | 95 | 94 | 93 |
| 4 | Walnut Creek Downtown Shuttle | 814 | 795 | 826 | 769 | 820 | 800 | 805 | 819 | 840 | 881 | 880 | 862 | 831 |
| 4H ** | Walnut Creek Extended Holiday Shuttle | - | 2 | 21 | - | - | - | - | - | - | - | - | - | - |
| 5 | Creekside / Walnut Creek | 525 | 512 | 446 | 500 | 516 | 518 | 508 | 544 | 507 | 509 | 529 | 588 | 565 |
| 6 | Lafayette / Moraga / Orinda | 541 | 482 | 393 | 493 | 504 | 504 | 481 | 465 | 343 | 319 | 370 | 506 | 514 |
| 7 | Shadelands / Pleasant Hill / Walnut Creek | 363 | 330 | 282 | 334 | 341 | 371 | 390 | 394 | 366 | 316 | 367 | 406 | 444 |
| 9 | DVC / Walnut Creek | 635 | 582 | 527 | 529 | 604 | 557 | 559 | 595 | 536 | 540 | 577 | 599 | 570 |
| 10 | Concord / Clayton Rd | 1,265 | 1,159 | 1,109 | 1,096 | 1,207 | 1,170 | 1,204 | 1,170 | 1,087 | 1,069 | 1,095 | 1,222 | 1,123 |
| 11 | Treat Blvd / Oak Grove | 351 | 306 | 282 | 284 | 311 | 305 | 322 | 339 | 300 | 282 | 334 | 337 | 313 |
| 14 | Monument Blvd | 713 | 639 | 593 | 613 | 649 | 636 | 651 | 646 | 605 | 590 | 597 | 608 | 591 |
| 15 | Treat Boulevard | 614 | 526 | 492 | 545 | 580 | 496 | 530 | 566 | 480 | 519 | 507 | 563 | 526 |
| 16 | Alhambra Ave / Monument Blvd | 853 | 776 | 754 | 749 | 833 | 811 | 835 | 886 | 805 | 761 | 767 | 835 | 782 |
| 17 | Olivera/Solano / Salvio / North Concord | 309 | 279 | 260 | 248 | 262 | 260 | 275 | 254 | 254 | 258 | 260 | 248 | 253 |
| 18 | Amtrak / Merello / Pleasant Hill | 522 | 455 | 408 | 400 | 454 | 445 | 463 | 440 | 397 | 403 | 435 | 499 | 465 |
| 19 | Amtrak / Pacheco Blvd / Concord | 170 | 153 | 151 | 143 | 162 | 163 | 172 | 178 | 165 | 152 | 155 | 171 | 158 |
| 20 | DVC / Concord | 1,305 | 1,187 | 995 | 926 | 1,238 | 1,150 | 1,194 | 1,135 | 1,000 | 1,060 | 1,160 | 1,285 | 1,229 |
| 21 | Walnut Creek / San Ramon Transit Center | 643 | 618 | 572 | 594 | 612 | 610 | 618 | 627 | 578 | 544 | 570 | 619 | 596 |
| 25 | Lafayette / Walnut Creek | 63 | 62 | 66 | 69 | 86 | 69 | 77 | 65 | 54 | 62 | 60 | 76 | 75 |
| 28 | North Concord / Martinez | 344 | 317 | 289 | 279 | 307 | 333 | 327 | 325 | 281 | 295 | 321 | 338 | 305 |
| 35 | Dougherty Valley | 623 | 564 | 508 | 537 | 585 | 598 | 592 | 586 | 559 | 523 | 591 | 654 | 655 |
| 36 | San Ramon / Dublin | 295 | 251 | 254 | 264 | 285 | 267 | 269 | 266 | 254 | 227 | 239 | 260 | 257 |
| 91X | Concord Commuter Express | 73 | 64 | 55 | 64 | 58 | 62 | 62 | 60 | 60 | 59 | 62 | 68 | 66 |
| 92X | Ace Shuttle Express | 215 | 206 | 175 | 211 | 210 | 206 | 215 | 219 | 220 | 223 | 213 | 236 | 213 |
| 93X | Kirker Pass Express | 190 | 176 | 175 | 185 | 194 | 202 | 198 | 190 | 186 | 189 | 199 | 208 | 208 |
| 95X | San Ramon / Danville Express | 197 | 180 | 170 | 179 | 188 | 180 | 170 | 171 | 164 | 174 | 176 | 182 | 176 |
| 96X | Bishop Ranch Express | 560 | 509 | 502 | 557 | 565 | 571 | 599 | 579 | 585 | 573 | 578 | 563 | 567 |
| 97X | Bishop Ranch Express | 105 | 103 | 90 | 100 | 87 | 103 | 106 | 109 | 112 | 102 | 98 | 102 | 109 |
| 98X | Martinez Express | 456 | 413 | 399 | 387 | 420 | 414 | 443 | 424 | 385 | 392 | 380 | 401 | 372 |
| 250 * | St Mary's College Gael Rail Shuttle | 7 | 5 | 3 | 7 | 6 | 7 | 5 | 6 | - | - | 1 | 6 | 9 |
| 260 * | Cal State East Bay / Concord Bart | 27 | 25 | 15 | 17 | 17 | 14 | 15 | 13 | 9 | 8 | 6 | 33 | 30 |
| ALAMO * | Alamo Creek / BART Walnut Creek | 20 | 21 | 20 | 20 | 19 | 25 | 20 | 25 | 23 | 22 | 19 | 19 | 17 |
| 600's | Select Service | 1,222 | 976 | 845 | 1,202 | 1,190 | 1,180 | 1,217 | 1,297 | 491 | 55 | 819 | 1,397 | 1,295 |
| | TOTALS | 14,496 | 13,105 | 12,099 | 12,735 | 13,809 | 13,514 | 13,812 | 13,869 | 12,099 | 11,571 | 12,837 | 14,358 | 13,792 |

Operations Data Summary

AVERAGE WEEKEND BOARDINGS TREND

| | SATURDAY | Oct-15 | Nov-15 | Dec-15 | Jan-16 | Feb-16 | Mar-16 | Apr-16 | May-16 | Jun-16 | Jul-16 | Aug-16 | Sep-16 | Oct-16 |
|-------|---|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|
| Route | Destination Information | 5 Days | 4 Days | 4 Days | 5 Days | 4 Days | 4 Days | 5 Days | 4 Days | 4 Days | 5 Days | 4 Days | 4 Days | 5 Days |
| 4 | Walnut Creek Downtown Shuttle | 559 | 566 | 591 | 455 | 555 | 535 | 522 | 469 | 530 | 495 | 554 | 589 | 587 |
| 4H ** | Walnut Creek Extended Holiday Shuttle | - | 9 | 73 | - | - | - | - | - | - | - | - | - | - |
| 6 | Lafayette / Moraga / Orinda | 171 | 149 | 90 | 127 | 151 | 116 | 145 | 102 | 80 | 89 | 96 | 147 | 134 |
| 250 * | St Mary's College Gael Rail Shuttle | 25 | 20 | 4 | 22 | 22 | 4 | 16 | 5 | - | - | 4 | 22 | 16 |
| 301 | Rossmoor / John Muir Medical Center | 75 | 60 | 58 | 51 | 61 | 58 | 70 | 70 | 73 | 77 | 62 | 87 | 69 |
| 310 | Concord Bart / Clayton Rd / Kirker Pass | 605 | 558 | 529 | 504 | 539 | 503 | 494 | 495 | 520 | 457 | 460 | 459 | 473 |
| 311 | Concord / Oak Grove / Treat Blvd / WC | 268 | 246 | 265 | 216 | 251 | 210 | 227 | 237 | 233 | 244 | 254 | 240 | 243 |
| 314 | Clayton Rd / Monument Blvd / PH | 708 | 725 | 707 | 572 | 695 | 589 | 645 | 621 | 642 | 612 | 683 | 661 | 652 |
| 315 | Concord / Willow Pass / Landana | 77 | 71 | 60 | 54 | 87 | 60 | 72 | 65 | 54 | 85 | 62 | 63 | 71 |
| 316 | Alhambra / Merello / Pleasant Hill | 406 | 369 | 330 | 291 | 343 | 385 | 359 | 358 | 350 | 374 | 360 | 342 | 317 |
| 320 | DVC / Concord | 237 | 232 | 202 | 184 | 230 | 183 | 189 | 210 | 235 | 198 | 235 | 235 | 208 |
| 321 | San Ramon / Walnut Creek | 286 | 286 | 252 | 245 | 268 | 242 | 250 | 225 | 243 | 247 | 250 | 219 | 220 |
| | TOTALS | 3,418 | 3,291 | 3,162 | 2,718 | 3,201 | 2,884 | 2,989 | 2,857 | 2,960 | 2,879 | 3,019 | 3,065 | 2,989 |

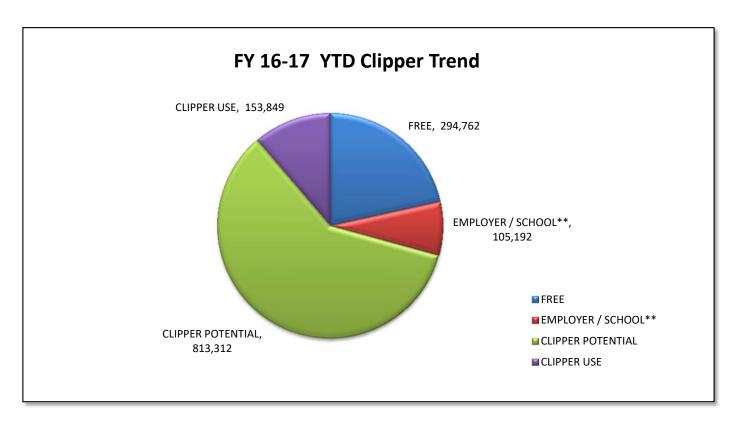
| | SUNDAY | Oct-15 | Nov-15 | Dec-15 | Jan-16 | Feb-16 | Mar-16 | Apr-16 | May-16 | Jun-16 | Jul-16 | Aug-16 | Sep-16 | Oct-16 |
|-------|---|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|
| Route | Destination Information | 4 Days | 5 Days | 4 Days | 5 Days | 4 Days | 4 Days | 4 Days | 5 Days | 4 Days | 5 Days | 4 Days | 4 Days | 5 Days |
| 4 | Walnut Creek Downtown Shuttle | 433 | 384 | 379 | 422 | 493 | 348 | 449 | 449 | 370 | 427 | 475 | 427 | 381 |
| 6 | Lafayette / Moraga / Orinda | 111 | 118 | 59 | 119 | 125 | 72 | 92 | 101 | 88 | 66 | 116 | 94 | 80 |
| 250 * | St Mary's College Gael Rail Shuttle | 12 | 15 | 4 | 11 | 14 | 4 | 9 | 7 | - | - | 5 | 13 | 14 |
| 301 | Rossmoor / John Muir Medical Center | 56 | 45 | 40 | 25 | 38 | 33 | 64 | 59 | 76 | 58 | 67 | 58 | 59 |
| 310 | Concord Bart / Clayton Rd / Kirker Pass | 432 | 445 | 398 | 406 | 440 | 386 | 474 | 441 | 406 | 418 | 409 | 400 | 354 |
| 311 | Concord / Oak Grove / Treat Blvd / WC | 206 | 184 | 154 | 177 | 208 | 174 | 178 | 195 | 173 | 179 | 214 | 195 | 161 |
| 314 | Clayton Rd / Monument Blvd / PH | 501 | 495 | 466 | 462 | 539 | 412 | 484 | 510 | 505 | 466 | 503 | 514 | 470 |
| 315 | Concord / Willow Pass / Landana | 59 | 52 | 42 | 46 | 47 | 28 | 56 | 43 | 46 | 56 | 40 | 51 | 38 |
| 316 | Alhambra / Merello / Pleasant Hill | 317 | 237 | 239 | 233 | 281 | 261 | 310 | 271 | 281 | 273 | 293 | 249 | 230 |
| 320 | DVC / Concord | 186 | 187 | 131 | 152 | 158 | 123 | 142 | 167 | 159 | 157 | 162 | 161 | 144 |
| 321 | San Ramon / Walnut Creek | 242 | 226 | 172 | 197 | 198 | 194 | 200 | 189 | 190 | 194 | 192 | 178 | 174 |
| | TOTALS | 2,554 | 2,387 | 2,085 | 2,250 | 2,540 | 2,035 | 2,458 | 2,431 | 2,293 | 2,295 | 2,477 | 2,340 | 2,105 |

Route Description Summary

| Route # | Description |
|---------|--|
| 1 (IM) | Rossmoor Shopping Center, Tice Valley Blvd, Boulevard Wy, Oakland Blvd, Trinity Ave, BART Walnut Creek, Ygnacio Valley, Montego, John Muir Medical Center, N Wiget Ln, Shadelands Office Park (Added Svc: 1M = BART Walnut Creek, Ygnacio Valley, Montego, John Muir Medical Center, Marchbanks) |
| 2 | Rudgear Rd, Stewart Ave, Trotter Wy, Dapplegray Rd, Palmer Rd, Mountain View Blvd, San Miguel Dr, N & S California Blvd, BART Walnut Creek |
| 3 | Amtrak, Marina Vista Ave, Berrelessa St, Alhambra Ave, D St, Estudillo St, Vista Way, Pine St, Center Ave, Morello Ave, Arnold Dr, Howe Rd, Terrace Way, Shell Ave, Green St, Court St. |
| 4 | BART Walnut Creek, N California Blvd, Locust St, Mt Diablo Blvd, Broadway Plaza, S Main St, Pringle Ave |
| 4Н | Walnut Creek Extended Holiday Service (November 27 thru December 31) |
| 5 | BART Walnut Creek, Rivieria Ave, Parkside Dr, N Civic Dr, N Broadway, Lincoln Ave, Mt Pisgah St, S Main St, Creekside Dr |
| 6 | BART Orinda, Orinda Village, Orinda Wy, Moraga Wy, Moraga Rd, St Marys Rd, St Mary's College, Mt Diablo Blvd, BART Lafayette |
| 7 | BART Pleasant Hill, Treat Blvd, Bancroft Rd, Ygnacio Valley Rd, Shadelands Office Park, Marchbanks, BART Walnut Creek, Riviera Ave, Buena Vista, Geary Rd |
| 9 | DVC, Contra Costa Blvd, Ellinwood Wy, JFK University, Gregory Ln, Cleaveland Rd, Boyd Rd, W Hookston Rd, Patterson Blvd, Oak Park Blvd, Coggins Dr, BART Pleasant Hill, N Main St, N California Blvd, BART Walnut Creek |
| 10 | BART Concord, Clayton Rd, Center St, Marsh Creek Rd |
| 11 | BART Concord, Port Chicago Highway, Salvio St, Mira Vista Terrace, Fry Wy, Clayton Rd, Market St, Meadow Ln, Oak Grove Rd, Treat Blvd, BART Pleasant Hill |
| 14 | BART Concord, Oak St, Laguna St, Detroit Ave, Monument Blvd, Mohr Ln, David Ave, Bancroft Rd, Treat Blvd, BART Pleasant Hill |
| 15 | BART Concord, Port Chicago Highway, Salvio St, Parkside Dr, Willow Pass Rd, Landana Dr, West St, Clayton Rd, Treat Blvd, BART Pleasant Hill, Oak Rd, N Civic Dr, Ygnacio Valley Rd, BART Walnut Creek |
| 16 | BART Concord, Oak St, Galindo St, Monument Blvd, Crescent Plaza, Cleaveland Rd, Gregory Ln, Pleasant Hill Rd, Alhambra Ave, Berrellesa St, Escobar St, Court St, Martinez Amtrak |
| 17 | BART Concord, Grant St, East St, Solano Wy, Olivera Rd, Port Chicago Highway, BART North Concord |
| 18 | BART Pleasant Hill, Oak Rd, Buskirk Ave, Crescent Plaza, Gregory Ln, Pleasant Hill Rd, Taylor Blvd, Morello Ave, Viking Dr, Contra Costa Blvd, DVC, Old Quarry Rd, Pacheco Blvd, Muir Rd, Arnold Dr, Morello, Pacheco Blvd, Martinez Amtrak |
| 19 | BART Concord, Galindo St, Concord Ave, Bisso Ln, Stanwell Dr, John Glenn Dr, Galaxy Wy, Diamond Blvd, Contra Costa Blvd, Pacheco Blvd, Martinez Amtrak |
| 20 | BART Concord, Grant St, Concord Blvd, Clayton Rd, Gateway Blvd, Willow Pass Rd, Sun Valley Blvd, Golf Club Rd, DVC |
| 21 | BART Walnut Creek, N & S California Blvd, Newell Ave, S Main St, Danville Blvd, Railroad Ave, San Ramon Valley Blvd, Danville Park & Ride, Camino Ramon, Fostoria Wy, San Ramon Transit Center |
| 25 | BART Lafayette, Mt Diablo Blvd, Highway 24, Highway 680, BART Walnut Creek |
| 28 | BART North Concord, Port Chicago Highway, Bates Ave, Commercial Cir, Pike Ln, Arnold Industrial Wy, Marsh Dr, Contra Costa Blvd, Chilpancinco Pkwy, Old Quarry Rd, DVC, Highway 680, Highway 4, Center Ave, VA Clinic, Howe Rd, Pacheco Blvd, Martinez Amtrak |
| 35 | BART Dublin, Dublin Blvd, Dougherty Rd, Bollinger Canyon Rd, E Branch Pkwy, Windemere Pkwy, Sunset Dr, Bishop Dr, Executive Pkwy, San Ramon Transit Center |
| 36 | BART Dublin, Dublin Blvd, Village Pkwy, Alcosta Blvd, Fircrest Ln, San Ramon Valley Blvd, Tareyton Ave, Bollinger Canyon Rd, Crow Canyon Rd, Executive Pkwy, San Ramon Transit Center |
| 91X | BART Concord, Galindo St, Concord Ave, John Glenn Dr, Galaxy Wy, Chevron, Diamond Blvd, Willow Pass Rd, Gateway Blvd, Clayton Rd, Oak St |
| 92X | Shadelands Office Park, Ygnacio Valley Rd, Highway 680, Danville Park & Ride, Crow Canyon Rd, Bishop Ranch 15, San Ramon Transit Center, Camino Ramon, ATT, Sunset Dr, Chevron, Ace Train Station Pleasanton |
| 93X | BART Walnut Creek, Ygnacio Valley Rd, Shadelands Office Park, Oak Grove Rd, Kirker Pass Rode, Railroad Ave, Buchanan Rd, Somersville Rd, Fairview Dr, Delta Fair Blvd, Highway 4, Hillcrest Park & Ride |
| 95X | BART Walnut Creek, Highway 680, Crow Canyon Pl, Fostoria Wy, Camino Ramon, San Ramon Transit Center |
| 96X | BART Walnut Creek, Highway 680, Chevron, Bishop Ranch 1, Bishop Ranch 3, Bishop Ranch 6, San Ramon Transit Center, Bishop Ranch 15, Annabel Ln, Bishop Ranch 8, Bishop Dr, Sunset Dr |
| 97X | BART Dublin, Highway 680, Highway 580, Chevron, Bishop Ranch 1, Bishop Ranch 3, Bishop Ranch 6, San Ramon Transit Center, Bishop Ranch 15, Annabel Ln, Bishop Ranch 8, Bishop Dr, Sunset Dr |
| 98X | BART Walnut Creek, N Main St, Highway 680, Sun Valley Blvd, Contra Costa Blvd, Concord Ave, Diamond Blvd., Highway 680, Highway 4, Alhambra Ave, Berrellesa St, Escobar St, Court St, Martinez Amtrak |

Route Description Summary

| Route # | Description |
|------------------------|---|
| 250 | St Mary's College, St Marys Rd, Moraga Rd, Mt Diablo Blvd, BART Lafayette |
| 260 | Cal State, East Bay, Concord Bart |
| 301 | Rossmoor Shopping Center, Tice Valley Blvd, Boulevard Wy, Oakland Blvd, Trinity Ave, BART Walnut Creek, Ygnacio Valley, Montego, John Muir Medical Center |
| 310 | Concord Bart, Clayton Rd, Kirker Pass |
| 311 | BART Concord, Port Chicago Highway, Salvio St, Mira Vista Terrace, Fry Wy, Clayton Rd, Market St, Meadow Ln, Oak Grove Rd, Treat Blvd, BART Pleasant Hill |
| 314 | Ayers Rd, Concord Blvd, Kirker Pass Rd, Clayton Rd, BART Concord, Oak St, Laguna St, Detroit Ave, Monument Blvd, Mohr Ln, David Ave, Crescent Plaza, Cleaveland Rd, Gregory Ln, Contra Costa Blvd, DVC |
| 315 | BART Concord, Port Chicago Highway, Salvio St, Parkside Dr, Willow Pass Rd, Landana Dr, West St, Clayton Rd |
| 316 | BART Pleasant Hill, Oak Rd, Buskirk Ave, Crescent Plaza, Gregory Ln, Contra Costa Blvd, Golf Club Rd, DVC, Old Quarry Rd, Pacheco Blvd, Muir Rd, Arnold Dr, Pacheco Blvd, Morrelo Ave, Martinez Amtrak, Berrellesa St, Alhambra Ave |
| 320 | BART Concord, Grant St, Concord Blvd, Clayton Rd, Gateway Blvd, Willow Pass Rd, Diamond Blvd, Concord Ave, Chilpancinco Pkwy, Old Quarry Rd, DVC |
| 321 | BART Walnut Creek, N & S California Blvd, Newell Ave, S Main St, Danville Blvd, Railroad Ave, San Ramon Valley Blvd, Camino Ramon, Fostoria Wy, San Ramon Transit Center- Shops at BR. |
| 601 | N Civic Dr, Parkside Dr, Riveria Ave, BART Walnut Creek, Trinity Ave, Oakland Blvd, Boulevard Wy, Tice Valley Blvd, Meadow Rd, Castle Hill Rd, Danville Blvd, Hillgrade Ave,, Crest Ave, Rossmoor Shopping Center |
| 602 | Walnut Blvd, Oro Valley Cir, Mountain View Blvd, Rudgear Rd, Stewart Ave, Trotter Wy, Dapplegray Rd, Palmer Rd, Mountain View Blvd, San Miguel Dr, N & S California Blvd, BART Walnut Creek |
| 603 | Camino Pablo, Moraga Rd, St Marys Rd, St Mary's College, Mt Diablo Blvd, BART Lafayette |
| 605 | N Civic Dr, N Broadway, Lincoln Ave, Mt Pisgah St, Newell Ave, Lilac Dr, S Main St, Creekside Dr |
| 606 | BART Orinda, Orinda Wy, Miner Rd, Honey Hill Rd, Via Las Cruces, Saint Stephens Dr, Orinda Woods Dr, Moraga Wy, Ivy Dr, Moraga Rd, St Marys Rd, St Mary's College, Mt Diablo Blvd, BART Lafayette |
| 608 | VA Clinic, Center Ave, Pacheco Blvd, Contra Costa Blvd, Chilpancinco Pkwy, Old Quarry Rd, DVC |
| 611 | BART Concord, Port Chicago Highway, Salvio St, Mira Vista Terrace, Fry Wy, Clayton Rd, Market St, Meadow Ln, Oak Grove Rd, Treat Blvd, Bancroft Rd, Minert Rd |
| 612 | BART Concord, Clayton Rd, Ayers Rd, Concord Blvd, Kirker Pass Rd, Washington Blvd, Pennsylvania Blvd, Pine Hollow Rd, El Camino Dr, Michigan Blvd |
| 613 | Minert Rd, Oak Grove Rd, Monument Blvd, Detroit Ave, Laguna St, Oak St, BART Concord |
| 614 | BART Concord, Clayton Rd, Michigan Blvd, Pennsylvania Blvd, Pine Hollow Rd, El Camino Dr |
| 615 | Concord Blvd, Landana Dr., Willow Pass Rd., Parkside Dr., Salvio St., East St., clayton Rd., Oakland Ave., Mount Diablo St., BART Concord |
| 616 | Treat Blvd, Bancroft Rd, Minert Rd, Oak Grove Rd, Monument Blvd, San Miguel Rd, Galindo St, Oak St, BART Concord |
| 619 | Minert Rd, Oak Grove Rd, Monument Blvd, Mohr Ln, David Ave, Bancroft Rd, Treat Blvd, BART Pleasant Hill |
| 622 | Pine Valley Rd, Broadmoor Dr, Montevideo Dr, Alcosta Blvd, Crow Canyon Rd, Tassajara Ranch Rd, Camino Tassajara |
| 623 | Danville Blvd, Stone Valley Rd, Green Valley Rd, Diablo Rd, Hartz Ave, San Ramon Valley Blvd, Sycamore Valley Rd, Camino Tassajara, Tassajara Ranch Rd, Crow Canyon Rd, Anabel Ln |
| 625 | Rossmoor Shopping Center, Tice Valley Blvd, Olympic Blvd, Pleasant Hill Rd, Acalanes Ave, Stanley Blvd, Mt Diablo Blvd, BART Lafayette, Happy Valley Rd, Upper Happy Valley Rd, El Nido Ranch Rd, Hidden Valley Rd, Acalanes Rd |
| 626 | St Mary's College, St Marys Rd, Rohrer Dr, Moraga Rd, Mt Diablo Blvd, BART Lafayette, Happy Valley Rd, Upper Happy Valley Rd, El Nido Ranch Rd, Hidden Valley Rd, Acalanes Rd |
| 627 | BART North Concord, Port Chicago Highway, Bates Ave, Mason Cir |
| 635 | Bollinger Canyon Rd, Dougherty Rd, Crow Canyon Rd, Tassajara Ranch Rd, Camino Tassajara, Lusitano St, Charbray St |
| 636 | San Ramon Transit Center, Executive Pkwy, Crow Canyon Rd, Bollinger Canyon Rd, San Ramon Valley Blvd, Broadmoor Dr, Alcosta Blvd, Fircrest Ln, Village Pkwy, Dublin Blvd, BART Dublin |
| 649 | DVC, Galaxy Way / Meridian Park Blvd , BART Concord |
| Alamo Creek Shuttle | Alamo Creek, Monterosso, Ponderosa Colony, BART Walnut Creek |
| Snuttle | |



CLIPPER TREND*

| | III EIL IILEI | _ | | | | |
|--------------------|--------------------|---------|------------------------|----------------------|-------------|-------------------|
| Month | TOTAL RIDERSHIP | FREE | EMPLOYER / SCHOOL** | CLIPPER POTENTIAL | CLIPPER USE | % OF POTENTIAL |
| Jul-16 | 257,659 | 67,831 | 23,153 | 166,675 | 31,429 | 18.9% |
| Aug-16 | 317,222 | 76,980 | 27,693 | 212,550 | 39,003 | 18.4% |
| Sep-16 | 323,217 | 75,770 | 26,905 | 220,542 | 40,702 | 18.5% |
| Oct-16 | 315,168 | 74,181 | 27,440 | 213,546 | 42,715 | 20.0% |
| Nov-16 | - | - | - | - | - | |
| Dec-16 | - | - | - | - | - | |
| Jan-17 | - | - | - | - | - | |
| Feb-17 | - | 1 | - | 1 | - | |
| Mar-17 | - | - | - | - | - | |
| Apr-17 | - | - | - | - | - | |
| May-17 | - | - | - | - | - | |
| Jun-17 | - | - | - | - | - | |
| Grand Total | 1,213,266 | 294,762 | 105,192 | 813,312 | 153,849 | 19% |

^{*}Clipper implemented 11/01/2015

^{**} Revise in Summer months to exclude SYP

| FREE | Free / Mid-Day Free |
|-------------------|---|
| | |
| EMPLOYER / SCHOOL | 92X-Ace Train / Bishop Ranch / Chevron, Galaxy, Airport, UFCW Trust (91X) / St Marys / JFKU / COCO / Promo - SYP & CSEB (Rte 260) |

CCCTA LINK MONTHLY OPERATING SUMMARY AUGUST FY 16/17

| | SUMMARY | AUGUST FY 15/16 | AUGUST FY 16/17 | YTD FY 15/16 | YTD FY 16/17 |
|----|--|--------------------|--------------------|-----------------|-----------------|
| 1 | TOTAL CLIENTS | 11,840 | 12,336 | 24,477 | 23,533 |
| 2 | TOTAL ATTENDANTS | 719 | 590 | 1,499 | 1,203 |
| 3 | TOTAL COMPANIONS | 64 | 57 | 138 | 111 |
| 4 | TOTAL PASSENGERS | 12,623 | 12,983 | 26,114 | 24,847 |
| 5 | TOTAL SERVICE DAYS | 31 | 31 | 61 | 61 |
| 6 | VEHICLE REVENUE HOURS | 6,091 | 6,113 | 12,540 | 11,804 |
| 7 | VEHICLE SERVICE HOURS | 7,652 | 7,778 | 15,511 | 14,943 |
| 8 | VEHICLE NON REV HOURS | 1,562 | 1,665 | 2,971 | 3,138 |
| 9 | VEHICLE SERVICE MILES | 109,497 | 112,909 | 225,717 | 216,494 |
| 10 | VEHICLE REVENUE MILES | 90,832 | 91,651 | 189,107 | 176,277 |
| 11 | VEHICLE NON REV MILES | 18,665 | 21,258 | 36,610 | 40,217 |
| 12 | PASS. PER REVENUE HOUR | 2.07 | 2.12 | 2.08 | 2.10 |
| 13 | CLIENT PER REVENUE HOUR | 1.94 | 2.02 | 1.95 | 1.99 |
| 14 | PASS. PER SERVICE HOUR | 1.65 | 1.67 | 1.68 | 1.66 |
| 15 | PASS. PER SERVICE MILE | 0.12 | 0.11 | 0.12 | 0.11 |
| 16 | PASS. PER REVENUE MILE | 0.14 | 0.14 | 0.14 | 0.14 |
| 17 | TOTAL TRANSFER TRIPS | 958 | 920 | 1,958 | 1,713 |
| 18 | SAME DAY TRIPS | 95 | 96 | 196 | 208 |
| 19 | SUBSCRIPTION TRIPS | 6,764 | 6,600 | 14,097 | 12,356 |
| 20 | DEMAND | 5,089 | 5,740 | 10,392 | 11,179 |
| | | | | | |
| 21 | FAREBOX REVENUE | \$11,843.82 | \$10,174.87 | \$23,888.17 | \$20,517.46 |
| 22 | PREPAID CLIENTS | \$6,282.00 | \$5,374.00 | \$15,409.00 | \$13,156.00 |
| 23 | COLLECTED BILLING | \$22,148.00 | \$26,188.00 | \$49,372.00 | \$46,574.00 |
| 24 | TOTAL REVENUE COLLECTED | \$40,273.82 | \$41,736.87 | \$88,669.17 | \$80,247.46 |
| | | | | | |
| 25 | CHARGEABLE ACCIDENTS | 0 | 0 | 3 | 1 |
| 26 | SERVICE COMPLAINTS | 1 | 1 | 1 | 2 |
| 27 | SERVICE COMMENDATIONS | 3 | 3 | 3 | 6 |
| | | 0 | 0 | 0 | 0 |
| | | 6 | 2 | 9 | 3 |
| | | 2% | 0% | 7% | 1% |
| 31 | SCHEDULE ADHERENCE | 79% | 77% | 82% | 78% |
| 00 | WILES OF THE BOARDINGS | 4.404 | 0.000 | 0.000 | E 0.10 |
| | WHEELCHAIR BOARDING'S | 4,194 | 3,066 | 6,293 | 5,816 |
| 33 | W/C LIFT AVAILABILITY | 100% | 100% | 100% | 100% |
| 3/ | REGISTERED CLIENTS | 6,414 | 6,698 | N/A | N/A |
| | UNDUPLICATED CLIENTS | 966 | 1,026 | N/A | N/A N/A |
| | NO-SHOWS | 80 | 115 | 153 | 226 |
| | CANCELS | 1,294 | 1,592 | 2,619 | 3,256 |
| | AVG. TRIP LENGTH (MILES) | 8.7 | 8.7 | 8.6 | |
| 30 | AVG. TRIF LENGTH (MILES) | 0.7 | 0.7 | 0.0 | 8.7 |
| 39 | AVG. SM BUSES IN SERVICE | 8 | 8 | 8 | 8 |
| | AVG. BUSES IN SERVICE | 55 | 42 | 55 | 43 |
| | TOTAL FUEL/GALLONS | 17,377 | 17,158 | 34,595 | 33,632 |
| | FLEET M.P.G. | 6.3 | 6.6 | 6.5 | 6.4 |
| | w restriction were supplied to the supplied of the supplied to | (F) (F) | | | 75.5 |

Trapeze-Productivity Trip Hours Productivity

| SERV/REV | HOURS LINK vs. BA | RT HOURS | REFUEL |
|------------------|-------------------|--------------|--------|
| 7819.2 | 0 6154.50 | 1538.20 | 126.50 |
| 7777.9 | 8 6113.28 | 1664.70 | |
| LINK Invoicing C | Calculation | | |
| | Serv. Hrs | 7,777.98 | |
| | Hourly rate | 43.83 | |
| | Total | 340,908.86 | |
| | Fixed Costs | 84,750.00 | |
| August | Telephone bill | (1,500.00) | |
| | Grand Total | \$424,158.86 | |

Entered only the same day trip accommodated from the Denial Graph Report

Productivity- Non subscriptions vs. Subscriptions trips (uncheck show details box)

Productivity- Non subscriptions vs. Subscriptions trips (uncheck show details box)

Spider Report no longer.... Pulled OTP from Pass-Trapeze

Stastical Reports-Space Type and Passenger Type/unchecked the selected city

Trapeze Report- Ops unduplicated clients reports uncheck all boxes

Trapeze Report- Ops unduplicated clients reports check with summary go to the last page

Productivity- Canceled, N/S rep. check only no shows

Productivity- Canceled, N/S rep. check only cancels

^{*}equals drivers divided headcount times 100

^{*}Late divided trips

CCCTA LINK MONTHLY OPERATING SUMMARY SEPTEMBER FY 16/17

| | | SEPTEMBER | SEPTEMBER | YTD | YTD |
|----|--|-------------|-------------|--------------|--------------|
| | SUMMARY | FY 15/16 | FY 16/17 | FY 15/16 | FY 16/17 |
| 1 | TOTAL CLIENTS | 12,166 | 11,783 | 36,643 | 35,316 |
| 2 | TOTAL ATTENDANTS | 658 | 568 | 2,157 | 1,771 |
| 3 | TOTAL COMPANIONS | 75 | 58 | 213 | 169 |
| 4 | TOTAL PASSENGERS | 12,899 | 12,409 | 39,013 | 37,256 |
| 5 | TOTAL SERVICE DAYS | 29 | 29 | 90 | 90 |
| 6 | VEHICLE REVENUE HOURS | 6,547 | 5,954 | 19,087 | 17,759 |
| 7 | VEHICLE SERVICE HOURS | 8,255 | 7,697 | 23,766 | 22,639 |
| 8 | VEHICLE NON REV HOURS | 1,708 | 1,742 | 4,679 | 4,881 |
| 9 | VEHICLE SERVICE MILES | 115,476 | 110,899 | 341,193 | 327,393 |
| 10 | VEHICLE REVENUE MILES | 95,338 | 91,032 | 284,445 | 267,309 |
| 11 | VEHICLE NON REV MILES | 20,138 | 19,867 | 56,748 | 60,084 |
| 12 | PASS. PER REVENUE HOUR | 1.97 | 2.08 | 2.04 | 2.10 |
| 13 | CLIENT PER REVENUE HOUR | 1.86 | 1.98 | 1.92 | 1.99 |
| 14 | PASS. PER SERVICE HOUR | 1.56 | 1.61 | 1.64 | 1.65 |
| 15 | PASS. PER SERVICE MILE | 0.11 | 0.11 | 0.11 | 0.11 |
| 16 | PASS. PER REVENUE MILE | 0.14 | 0.14 | 0.14 | 0.14 |
| 17 | TOTAL TRANSFER TRIPS | 924 | 925 | 2,882 | 2,638 |
| 18 | SAME DAY TRIPS | 106 | 107 | 302 | 315 |
| 19 | SUBSCRIPTION TRIPS | 6,880 | 6,092 | 20,977 | 18,448 |
| 20 | DEMAND | 5,287 | 5,695 | 15,679 | 16,874 |
| | | | | | |
| | FAREBOX REVENUE | \$11,572.20 | \$10,054.12 | \$35,460.37 | \$30,579.48 |
| | PREPAID CLIENTS | \$5,470.00 | \$4,196.00 | \$20,879.00 | \$17,344.00 |
| | COLLECTED BILLING | \$33,010.00 | \$27,200.00 | \$82,382.00 | \$73,774.00 |
| 24 | TOTAL REVENUE COLLECTED | \$50,052.20 | \$41,450.12 | \$138,721.37 | \$121,697.48 |
| | | | - | | |
| | CHARGEABLE ACCIDENTS | 0 | 0 | 3 | 1 |
| | SERVICE COMPLAINTS SERVICE COMMENDATIONS | 1 | 2 | 2 | 4 |
| | SERVICE COMMENDATIONS SERVICE DENIALS | 3 | 0 | 6 | 6 |
| 29 | ROAD CALLS | 0 5 | 0 | 0 | 0 |
| 30 | DRIVER TURNOVER | 1% | 3 | 14 8% | 6 2% |
| | SCHEDULE ADHERENCE | 75% | 1% 69% | 73% | 2% 75% |
| 31 | SCHEDOLE ADHERENCE | 7 3 70 | 0970 | 1370 | 1570 |
| 32 | WHEELCHAIR BOARDING'S | 2,924 | 2,864 | 9,217 | 8,680 |
| | W/C LIFT AVAILABILITY | 100% | 100% | 100% | 100% |
| | | 10070 | 10070 | 10070 | 10070 |
| 34 | REGISTERED CLIENTS | 6,655 | 6,452 | 19,932 | 19,223 |
| 35 | UNDUPLICATED CLIENTS | 939 | 994 | 2,913 | 3,007 |
| | NO-SHOWS | 83 | 136 | 236 | 362 |
| | CANCELS | 2,718 | 2,641 | 5,337 | 5,897 |
| | AVG. TRIP LENGTH (MILES) | 9.0 | 8.9 | 8.7 | 8.8 |
| | • | | | | |
| 39 | AVG. SM BUSES IN SERVICE | 8 | 3 | 8 | 3 |
| 40 | AVG. BUSES IN SERVICE | 55 | 45 | 43 | 43 |
| 41 | TOTAL FUEL/GALLONS | 17,331 | 16,610 | 51,926 | 50,242 |
| 42 | FLEET M.P.G. | 6.7 | 6.7 | 6.6 | 6.5 |
| | | | | | |

Trapeze-Productivity Trip Hours Productivity

| SERV/RE\ | / HOURS LINK vs. BA | RT HOURS | REFUEL |
|----------------|---------------------|--------------|--------|
| 7724.3 | 5982.00 | 1625.10 | 117.20 |
| 7696.6 | 5954.30 | 1742.30 | |
| LINK Invoicing | Calculation | | |
| | Serv. Hrs | 7,696.60 | |
| | Hourly rate | 43.83 | |
| | Total | 337,341.98 | |
| | Fixed Costs | 84,750.00 | |
| September | Telephone bill | (1,500.00) | |
| | Grand Total | \$420,591.98 | |

Entered only the same day trip accommodated from the Denial Graph Report

Productivity-Non-subscriptions vs. Subscriptions trips (uncheck show details box)

Productivity-Non subscriptions vs. Subscriptions trips (uncheck show details box)

Spider Report no longer.... Pulled OTP from Pass-Trapeze

Stastical Reports-Space Type and Passenger Type/unchecked the selected city

Trapeze Report- Ops unduplicated clients reports uncheck all boxes

Trapeze Report- Ops unduplicated clients reports check with summary go to the last page

Productivity- Canceled, N/S rep. check only no shows

Productivity- Canceled, N/S rep. check only cancels

^{*} equals drivers divided headcount times 100

^{*}Late divided trips