

INTER OFFICE MEMO

To: Administration & Finance Committee Date: May 31, 2017

From: Erick Cheung, Director of Finance Reviewed by:

SUBJECT: Revised Fiscal Year 2018 Draft Budget and Ten Year Forecast

SUMMARY:

County Connection's Fiscal Year (FY) 2018 Draft Budget and Financial Forecast has been revised based on current information and input from the Administration and Finance Committee's (Committee). Staff requests that the Committee provide any additional comments and recommend forwarding the revised FY 2018 Draft Budget and Ten Year Forecast to the Board. The Board of Directors will be requested to adopt the budget in June following a public hearing.

The FY 2018 Draft Budget proposes \$39.0 million in expenses with proposed revenues to offset these costs. County Connection's main revenue source is TDA 4.0 funds from MTC. The proposed budget uses \$20.5 million of TDA 4.0 funds, which is \$3.2 million more than MTC estimates we will receive next fiscal year. Therefore, we would be reducing our TDA reserves and have a balance of \$7.0 million by the end of the fiscal year. By FY 2020, the reserve balance will drop to \$472 thousand assuming there are no improvements in revenue or reduction in costs. As discussed in the previous meetings, this is not sustainable and will need to be corrected for financial stability in the short and long term.

The FY 2018 Draft Budget and Ten Year Forecast reflect the operations as it currently exists. Staff has preliminarily begun looking at options to enhance revenues and/or reduce costs and has shown some of these in the previous months. There is a separate agenda item on the Forecast for the Committee's consideration.

Overview of FY 2018 Proposed Budget

Expenses

The FY 2018 Draft Operating Budget is \$38.1 million which is \$2.4 million or 6.4% more than the FY 2017 estimated amount (increase of \$1.0 million or 2.7% of FY 2017 Budget). The budget includes an operating contingency of \$500,000. The following highlights the proposed expenses and comparing them to the FY 2017 estimated and budget amount:

| | | | | | | | (\$ | In Thousand | s) | | | | |
|--------------------|--|----|----------|----|----------|----|---------|-------------|----------|----------|----|--------|---------|
| | | Pı | roposed | | | Α | Amount | % | | | Aı | mount | % |
| Category for Fixed | | F | Y 2018 | Es | timated | | Over | Over | Вι | udget FY | | Over | Over |
| Route and | | | Budget | F | Y 2017 | (| (Under) | (Under) | | 2017 | (ι | Jnder) | (Under) |
| Paratransit | Description | Α | mount | Α | mount | E | stimate | Estimate | Α | mount | В | udget | Budget |
| | Includes increases of 3% based on labor | | | | | | | | | | | | |
| Wages/Fringe | negotiations. Budget amount is higher than | | | | | | | | | | | | |
| Benefits Paid Time | estimated due to vacant Senior Planning position | | | | | | | | | | | | |
| Off | and Maintenance positions. | \$ | 16,958 | \$ | 16,237 | \$ | 721 | 4.3% | \$ | 16,383 | \$ | 575 | 3.4% |
| | Assumes fully staffed. 3% rate increase in Life & | | 8,050 \$ | | | | | | | | | | |
| Fringe Benefits | Dental. Cafeteria increase of 6% due to higher | | 8,050 | | | | | | | | | | 1 |
| Other | medical premiums. | \$ | 8,050 \$ | | \$ 7,749 | | 301 | 3.7% | \$ | 7,543 | \$ | 507 | 6.3% |
| | Services includes legal fees, service repair, IT | | | | | | | | | | | | |
| Services | agreements and promotions. | \$ | 2,101 | | \$ 2,080 | | 21 | 1.0% | \$ 2,169 | | \$ | (68) | -3.2% |
| | Diesel fuel prices are rising since FY 2016 and | | 2,101 \$ | | | | | | | | | | |
| | passage of SB1, but still below the average of | | 2,101 | | | | | | | | | | 1 |
| Materials and | \$2.1M in FY2012 to FY 2014. Budgeted to | | | | | | | | | | | | |
| supplies | increase \$447K over FY 2017 estimate increase. | \$ | 2,877 | \$ | 2,417 | \$ | 460 | 16.0% | \$ | 2,769 | \$ | 108 | 3.8% |
| | Budget for PG&E costs for Walnut Creek Trolley | | | | | | | | | | | | |
| | is \$70K. Only estimated to spend \$30K in FY 2017 | | | | | | | | | | | | |
| | since it started in November of 2016 and | | | | | | | | | | | | 1 |
| Utilities | originally budgeted for \$100K. | \$ | 417 | \$ | 365 | \$ | 52 | 12.5% | \$ | 446 | \$ | (29) | -7.0% |
| | Insurance premiums will increase \$143K due to | | | | | | | | | | | | |
| Casualty and | CalTIP claims losses and needing to find | | | | | | | | | | | | |
| liability | employment practices liability insurance. | \$ | 851 | \$ | 703 | \$ | 148 | 17.4% | \$ | 711 | \$ | 140 | 16.5% |
| | Taxes, Leases & Rental & Miscellaneous expense | | | | | | | | | | | | |
| Other | categories. | \$ | \$ 492 | | 434 | \$ | 58 | 11.8% | \$ | 535 | \$ | (43) | -8.7% |
| Purchased | Estimated increase in paratransit services costs, | | | | | | | | | | | | |
| transportation | contract extension was finalized in April. | \$ | 5,866 | \$ | 5,703 | \$ | 163 | 2.8% | \$ | 5,737 | \$ | 129 | 2.2% |
| Contingency | Estimated contingency. | \$ | | | - | \$ | 500 | 100.0% | \$ | 800 | \$ | (300) | -60.0% |
| | Total | \$ | 500 \$ | | 35,688 | 7 | | 6.4% | \$ | 37,093 | \$ | 1,019 | 2.7% |

Revenues

The FY2018 Draft Budget for revenues are equal with expenses, since the majority of County Connection's revenue is on a reimbursement basis. The following is a summary of revenue:

| | | Drawarad | | | | | | In Thousand | s) | | | | |
|---------------------|--|----------|--------|----|----------|----|---------|-------------|----|----------|----|--------|---------|
| | | Pr | oposed | | | Α | mount | % | | | Α | mount | % |
| Category for Fixed | | F | Y 2018 | Es | timated | | Over | Over | Вι | udget FY | | Over | Over |
| Route and | | E | Budget | F | Y 2017 | (۱ | Under) | (Under) | | 2017 | (1 | Under) | (Under) |
| Paratransit | Description | Α | mount | Α | mount | Es | stimate | Estimate | Α | Amount | В | Budget | Budget |
| Fare/Special Fare | Increase in FY18 due to updated agreement with | | | | | | | | | | | | |
| Revenue | Walnut Creek on Rte. 4 & 5. | \$ | 4,905 | \$ | 4,844 | \$ | 61 | 1.2% | \$ | 5,152 | \$ | (247) | -5.0% |
| | Federal Grants are mainly for Paratransit | | 1 375 | | _ | | | | | | | | |
| Federal Grants | Services. | \$ | 1,375 | | \$ 1,362 | | 13 | 0.9% | \$ | 1,350 | \$ | 25 | 1.8% |
| | Increase due to MTC estimating STA funds will be | | 1,373 | | _ | | | | | | | | |
| | higher as diesel prices have climbed. Low Carbon | | | | | | | | | | | | |
| | Transit Operations Program funds are half of | | | | | | | | | | | | |
| State Grants | preliminary estimates from MTC. | \$ | 2,885 | | \$ 2,703 | | 182 | 6.3% | \$ | 2,949 | \$ | (64) | -2.2% |
| | Funds of last resort and was revised in FY 17 to | | | | | | | | | | | | |
| | grow only 1%. County auditor's office estimates | | | | | | | | | | | | |
| TDA | growth of 3% in FY 18. | \$ | 20,649 | \$ | 18,574 | \$ | 2,075 | 10.0% | \$ | 19,375 | \$ | 1,274 | 6.2% |
| | Increase for FY18 is expected to increase only | | | | | | | | | | | | |
| | 1.9%. Also, cleanup payments from CCTA for | | | | | | | | | | | | |
| Measure J | previous year not expected to exceed estimates. | \$ | 6,070 | \$ | 6,013 | \$ | 57 | 0.9% | \$ | 5,979 | \$ | 91 | 1.5% |
| Bart Express | Funds bus service to BART stations. | \$ | 807 | \$ | 778 | \$ | 29 | 3.6% | _ | 778 | \$ | 29 | 3.6% |
| | Funds express service between Walnut Creek | | | | | | | | | | | | |
| Regional Measure 2 | BART and Bishop Ranch Business Park. | \$ | 145 | \$ | 145 | \$ | - | 0.0% | \$ | 145 | \$ | - | 0.0% |
| Lifeline | Funded by STA and Federal sources. | \$ | 500 | \$ | 500 | \$ | - | 0.0% | \$ | 500 | | - | 0.0% |
| Advertising & Other | Includes Advertising revenue, interest income, | | | | | | | | | | | | |
| Revenue | and miscellaneous income. | \$ | 776 | \$ | 769 | \$ | 7 | 0.9% | \$ | 865 | \$ | (89) | -11.5% |
| | Total | \$ | 38,112 | \$ | 35,688 | \$ | 2,424 | 6.4% | \$ | 37,093 | \$ | 1,019 | 2.7% |

Capital Program

The FY 2018 Draft Budget includes \$931 thousand in capital purchases (see PP.6). The majority of the expenses are for facility maintenance and modernization for \$550 thousand.

Ten Year Financial Forecast and TDA Reserve

Operating Revenues

 Passenger fares in FY 2013 peaked at \$3.5 million for fixed route and have steadily declined over the last several years. The proposed budget for FY 2018 is \$2.8 million and assumes no increases currently. In the past, we would forecast 2% growth and 12% rate increases every 3 years.

| | FY 13 | FY 14 | FY 15 | FY 16 | FY 17 | FY 18 | FY 19 |
|--------------|-----------|-----------|-----------|-----------|-----------|-----------|------------|
| | actual | actual | actual | actual | estimate | budget | projection |
| Fare Revenue | 3,579,640 | 3,314,663 | 3,205,910 | 3,000,325 | 2,851,867 | 2,852,100 | 2,852,100 |
| \$ Change | | (264,977) | (108,753) | (205,585) | (148,458) | 233 | - |
| % Change | | -7.4% | -3.3% | -6.4% | -4.9% | 0.0% | 0.0% |

- STA revenue for FY 2018 is estimated by MTC and assumes a 3% growth rate in the out years.
- Measure J is projected to grow at the rate used in the Authority's revised Measure J Strategic Plan published in December 2013 which averages 3.69% from FY 2018 to FY 2025. Contra Costa Transportation Authority is currently in the process of updating there Strategic Plan.
- LCTOP Funds for FY 2018 for \$285 thousand and assumes a 3% annual increase which would bring in half of the original estimated amount of \$20 million over 25 years.

Lifeline Funds for FY 2018 is \$500 thousand, but this is the final year of a 3 year grant. MTC has stated
that Lifeline funds will be available, but no estimates of funding or timeline. Currently assumes \$500
thousand will continue in the future.

Operating Expenses

The forecast assumes that the service levels will remain the same and 3% wage increases per the MOUs agreed upon last year continue into future years. A 2.5% growth rate in the out years has been used for fixed route nonwage expenses except as noted in the following bullets:

- Cafeteria plan expenses are assumed to increase at 4% per year.
- PERS costs in the forecast reflect estimates based on the PERS Board reducing the discount rate to 7.0% last December. There is currently an 8 year phase in of the new discount rate. The decrease in the discount rate to 7.0% means that the employer contribution rate will increase from 7.5% to 9.5% by FY 2021which is a 26% increase. Also, the UAL payments that are phased in will grow from \$47 thousand in FY 2018 to over \$1.0 million by FY 2023 which is due to PERS rate of returns of 2.4% for FY 2015 and 0.6% for FY 2016. The following table is a summary of the changes:

| PERS 2018 FORECAST (base | d on prelimina | ary estimates | by CalPERS) | | | | | | | |
|----------------------------|----------------|---------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
| | | | | | | | | | | |
| Employer Contribution Rate | 7.321% | 7.105% | 8.997% | 7.553% | 7.500% | 8.000% | 8.500% | 9.500% | 9.500% | 9.500% |
| | | Actual | | Estimate | Budget | | | Forecast | | |
| Description | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 | 2022 | 2023 |
| Annual PERS Costs | \$1,445,076 | \$1,535,367 | \$1,744,048 | \$1,712,153 | \$1,704,828 | \$1,900,803 | \$2,038,022 | \$2,264,366 | \$2,332,297 | \$2,402,265 |
| UAL Payment | \$0 | \$0 | \$0 | \$0 | \$47,020 | \$203,000 | \$378,000 | \$603,000 | \$844,000 | \$1,037,000 |
| Total | \$1,445,076 | \$1,535,367 | \$1,744,048 | \$1,712,153 | \$1,751,848 | \$2,103,803 | \$2,416,022 | \$2,867,366 | \$3,176,297 | \$3,439,265 |
| | | | | | | | | | | |
| \$ Increase | | \$90,290 | \$208,681 | (\$31,895) | \$39,695 | \$351,955 | \$312,219 | \$451,344 | \$308,931 | \$262,969 |
| % Increase | | 6% | 14% | -2% | 2% | 20% | 15% | 19% | 11% | 8% |

TDA Reserve

The current forecast has TDA 4.0 expenses exceeding revenues over \$3 million a year, and the reserve balance dropping to \$472 thousand or 1.2% of operating expenses by FY2020. Expenses average growth rate is 3.5% while revenues are only growing 2.6% from FY 2019 to FY 2026. This is not sustainable and staff has prepared a separate agenda item for the Committee to consider.

RECOMMENDATION:

Staff requests that the Committee provide comments and forward the draft to the Board of Directors with a recommendation of approval to adopt the FY 2018 Budget following a public hearing.

Operating and Capital Budget

Fiscal Year 2018



Concord, California

June 2017

CENTRAL CONTRA COSTA TRANSIT AUTHORITY

CENTRAL CONTRA COSTA TRANSIT AUTHORITY

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CENTRAL CONTRA COSTA TRANSIT AUTHORITY FY 2018 BUDGET SUMMARY

| | | STIMATED FY 2017 | 88 \$ 95 \$ 90 \$ - \$ | ADOPTED BUDGET FY 2017 | % VARIANCE | PROPOSED BUDGET FY 2018 | PROPOSED OVER/(UNDER) ESTIMATED |
|------------|-------------|-------------------------|---------------------------------|------------------------------|---------------|-------------------------------|---------------------------------------|
| Operations | S | | | | | | |
| | Fixed Route | \$ 30,042,707 | \$ | 31,456,297 | -4.5% | \$ 32,309,417 | 7.5% |
| | Paratransit | \$ 5,645,088 | \$ | 5,636,374 | 0.2% | \$ 5,802,841 | 2.8% |
| | Subtotal | \$ 35,687,795 | \$ | 37,092,671 | -3.8% | \$ 38,112,258 | 6.8% |
| Capital | | | | | | | |
| | Fixed Route | \$ 20,010,000 | \$ | 20,010,000 | 0.0% | \$ 931,000 | -95.3% |
| | Paratransit | \$ - | \$ | - | N/A | \$ - | N/A |
| | Subtotal | \$ 20,010,000 | \$ | 20,010,000 | 0.0% | \$ 931,000 | -95.3% |
| | Grand Total | \$ 55,697,795 | \$ | 57,102,671 | -2.5% | \$ 39,043,258 | -29.9% |

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CENTRAL CONTRA COSTA TRANSIT AUTHORITY FY 2018 BUDGET- OPERATING EXPENDITURES

| | ACTUAL | ESTIMATED | ADOPTED | FY 2017 Estimate | e vs Budget | PROPOSED | FY2018 vs 20 ² | 17 Estimate |
|-------------------------------|-----------------|---------------|---------------|------------------|-------------|--|---------------------------|-------------|
| Category | FY 2016 | FY 2017 | FY 2017 | Amount +/(-) | % +/(-) | FY 2018 | Amount +/(-) | % +/(-) |
| | | | | | | | | |
| Fixed Route | | | | | | | | |
| Wages | \$ 13,634,627 | \$ 13,839,583 | \$ 14,032,523 | \$ (192,940) | | | \$ 662,698 | 4.8% |
| Fringe benefits-paid time off | 2,250,928 | 2,299,499 | 2,252,345 | 47,154 | 2.1% | 2,355,738 | 56,239 | 2.4% |
| Fringe benefits-other | 6,837,146 | 7,699,235 | 7,487,183 | 212,052 | 2.8% | 7,992,872 | 293,637 | 3.8% |
| Total Wages and benefits | 22,722,701 | 23,838,317 | 23,772,051 | 66,266 | 0.3% | 24,850,891 | 1,012,574 | 4.2% |
| Services | 1,826,413 | 2,050,488 | 2,153,251 | (102,763) | -4.8% | , , | 34,244 | 1.7% |
| Materials and supplies | 2,272,005 | 2,413,832 | 2,766,150 | (352,318) | -12.7% | 2,874,464 | 460,632 | 19.1% |
| Utilities | 262,421 | 339,668 | 421,000 | (81,332) | -19.3% | 391,000 | 51,332 | 15.1% |
| Casualty and liability | 685,551 | 702,700 | 711,345 | (8,645) | -1.2% | , | 148,165 | 21.1% |
| Taxes | 193,899 | 180,396 | 285,500 | (105,104) | -36.8% | 228,015 | 47,619 | 26.4% |
| Leases and rentals | 44,983 | 49,860 | 46,000 | 3,860 | 8.4% | • | 1,640 | 3.3% |
| Miscellaneous | 161,854 | 200,346 | 199,560 | 786 | 0.4% | 210,850 | 10,504 | 5.2% |
| Purchased transportation | 227,215 | 267,100 | 301,440 | (34,340) | -11.4% | 267,100 | - | 0.0% |
| Total Other Expenses | 5,674,341 | 6,204,390 | 6,884,246 | (679,856) | -9.9% | 6,958,526 | 754,136 | 12.2% |
| Subtotal | 28,397,042 | 30,042,707 | 30,656,297 | (613,590) | -2.0% | 31,809,417 | 1,766,710 | 5.9% |
| Contingency | | | 800,000 | (800,000) | -100.0% | 500,000 | 500,000 | N/A |
| Subtotal | 28,397,042 | 30,042,707 | 31,456,297 | (1,413,590) | -4.5% | 32,309,417 | 2,266,710 | 7.5% |
| Paratransit | | | | | | | | |
| Wages | 90,846 | 98,400 | 98,489 | (89) | -0.1% | 100,286 | 1,886 | 1.9% |
| Fringe benefits | 49,811 | 50,388 | 55,685 | (5,297) | -9.5% | 57,055 | 6,667 | 13.2% |
| Total Wages and benefits | 140,657 | 148,788 | 154,174 | (5,386) | -3.5% | 157,341 | 8,553 | 5.7% |
| Services | 12,418 | 30,500 | 16,100 | 14,400 | 89.4% | | (14,900) | -48.9% |
| Materials and supplies | 1,859 | 3,400 | 3,400 | - | 0.0% | The state of the s | - | 0.0% |
| Utilities | 22,224 | 25,400 | 25,400 | _ | 0.0% | 26,450 | 1,050 | 4.1% |
| Taxes | [′] 14 | 300 | 400 | (100) | -25.0% | 300 | - | 0.0% |
| Miscellaneous | 39 | 700 | 900 | (200) | -22.2% | 700 | - | 0.0% |
| Purchased transportation | 5,231,626 | 5,436,000 | 5,436,000 | | 0.0% | 5,599,050 | 163,050 | 3.0% |
| Total Other Expenses | 5,268,180 | 5,496,300 | 5,482,200 | 14,100 | 0.3% | 5,645,500 | 149,200 | 2.7% |
| Subtotal | 5,408,837 | 5,645,088 | 5,636,374 | 8,714 | 0.2% | 5,802,841 | 157,752 | 2.8% |
| Total Operating Expenses | \$ 33,805,879 | 35,687,795 | 37,092,671 | \$ (1,404,876) | -3.8% | \$ 38,112,258 | \$ 2,424,463 | 6.8% |

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CENTRAL CONTRA COSTA TRANSIT AUTHORITY FY 2018 BUDGET- OPERATING REVENUES

| Category | ACTUAL FY 2016 | ESTIMATE FY 2017 | ADOPTED FY 2017 | FY 2017 Estimate Amount +/(-) | e vs Budget % +/(-) | PROPOSED FY 2018 | FY2018 vs 201 Amount +/(-) | 7 Estimate % +/(-) |
|-----------------------------|-------------------|---------------------|--------------------|----------------------------------|------------------------|---------------------|-------------------------------|-----------------------|
| Fixed Route | | | | | | | | |
| Fare revenue | \$ 3,000,325 | \$2,851,867 | \$ 3,162,000 | \$ (310,133) | -9.8% | \$ 2,852,100 | \$ 233 | 0.0% |
| Special service revenue | 1,440,678 | 1,485,021 | 1,418,500 | 66,521 | 4.7% | | 60,008 | 4.0% |
| Special corriection and | 4,441,003 | 4,336,888 | 4,580,500 | (243,612) | -5.3% | | 60,241 | 1.4% |
| Advertising revenue | 529,583 | 608,420 | 609,122 | (702) | -0.1% | , , | 7,518 | 1.2% |
| Non-Operating rev | 289,788 | 135,685 | 104,600 | 31,085 | 29.7% | • | (25,685) | -18.9% |
| FTA Section 5303 /Mobility | 34,863 | - | - | - | N/A | - | (==,===) | N/A |
| FTA Preventive Maintenance | , - | - | - | - | N/A | - | - | N/A |
| FTA New Freedom | 15,039 | - | - | - | N/A | - | - | N/A |
| Federal Stimululs | - | - | - | - | N/A | - | - | N/A |
| Low Carbon Transit Ops Prog | 164,747 | 308,009 | 573,087 | (265,078) | -46.3% | 285,190 | (22,819) | -7.4% |
| Other State Grants | 201,304 | 149,677 | 116,919 | 32,758 | 28.0% | 93,535 | (56,142) | -37.5% |
| STA Population and Revenue | 2,109,919 | 1,456,880 | 1,456,880 | - | 0.0% | 1,612,760 | 155,880 | 10.7% |
| TDA 4.0 | 14,884,241 | 17,091,869 | 17,969,037 | (877,168) | -4.9% | , , | 2,056,831 | 12.0% |
| Measure J | 4,231,477 | 4,507,181 | 4,473,054 | 34,127 | 0.8% | | 36,331 | 0.81% |
| BART Express Funds | 739,702 | 777,759 | 777,759 | - | 0.0% | • | 29,555 | 3.8% |
| Dougherty Valley Dev Fees | - | 25,000 | 75,000 | (50,000) | -66.7% | , | 25,000 | 100.0% |
| Other Local Grants | 29,995 | - | 75,000 | (75,000) | 100.0% | | - | N/A |
| RM 2/Other- Express | 145,339 | 145,339 | 145,339 | - | 0.0% | | - | 0.0% |
| Lifeline | 535,000 | 500,000 | 500,000 | - | 0.0% | | - | 0.0% |
| Subtotal | 28,352,000 | 30,042,707 | 31,456,297 | (1,413,590) | -4.5% | 32,309,417 | 2,266,710 | 7.5% |
| Paratransit | | | | | | | | |
| Fare revenue | 549,619 | 507,402 | 571,200 | (63,798) | -11.2% | 507,500 | 98 | 0.0% |
| Non-Operating revenue | 92 | 100 | 100 | - | 0.0% | 100 | - | 0.0% |
| FTA Section 5307 | 2,176,096 | 1,350,000 | 1,350,000 | - | 0.0% | 1,375,000 | 25,000 | 1.9% |
| FTA Preventive Maintenance | 11,711 | 11,488 | - | 11,488 | N/A | - | (11,488) | -100.0% |
| TDA 4.5 | 829,680 | 784,093 | 791,132 | (7,039) | -0.9% | 771,677 | (12,416) | -1.6% |
| TDA 4.0 | 1 | 697,616 | 615,414 | 82,202 | N/A | 729,197 | 31,581 | N/A |
| Measure J | 1,419,166 | 1,506,381 | 1,506,382 | (1) | 0.0% | , , | 19,922 | 1.32% |
| STA Paratransit & Rev based | 280,490 | 648,008 | 662,146 | (14,138) | -2.1% | 753,064 | 105,056 | 16.2% |
| BART ADA Service/Other | 141,981 | 140,000 | 140,000 | (0) | 0.0% | • | 0 | 0.0% |
| Subtotal | 5,408,836 | 5,645,088 | 5,636,374 | 8,714 | 0.2% | , , | 157,753 | 2.8% |
| Total | \$ 33,760,836 | \$ 35,687,795 | \$ 37,092,671 | \$ (1,404,876) | -3.9% | \$ 38,112,258 | \$ 2,424,463 | 6.8% |

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CENTRAL CONTRA COSTA TRANSIT AUTHORITY FY 2018 Revenue Source Utilization

| Fixed Route | Antici | pated Revenue | | Anticipated Utilization | | Difference |
|---|--------|---------------|----|----------------------------|----|-------------|
| Fare revenue | \$ | 2,852,100 | \$ | 2,852,100 | \$ | _ |
| Special service revenue | Ψ | 1,545,029 | Ψ | 1,545,029 | Ψ | _ |
| Advertising revenue | | 615,938 | | 615,938 | | _ |
| Non-Operating revenue | | 110,000 | | 110,000 | | - |
| Low Carbon Transit Operations Program (LCTOP) | | 285,190 | | 285,190 | | - |
| Other State Grants | | 93,535 | | 93,535 | | - |
| STA Population and Revenue Based | | 1,612,760 | | 1,612,760 | | - |
| TDA 4.0 | | 15,954,626 | | 19,148,700 | | (3,194,074) |
| Measure J | | 4,543,512 | | 4,543,512 | | - |
| BART Express Funds | | 807,314 | | 807,314 | | - |
| Dougherty Valley Development Fees | | 50,000 | | 50,000 | | - |
| Other Local Grants | | - | | - | | - |
| RM2- Express | | 145,339 | | 145,339 | | - |
| Lifeline | | 500,000 | | 500,000 | | - |
| Total Fixed Route Operating Revenue | \$ | 29,115,343 | \$ | 32,309,417 | \$ | (3,194,074) |
| Paratransit | | | | | | |
| Fare revenue | \$ | 507,500 | \$ | 507,500 | \$ | _ |
| Non-operating revenue | Ψ | 100 | Ψ | 100 | * | _ |
| FTA Section 5307 | | 1,375,000 | | 1,375,000 | | - |
| TDA 4.5 | | 771,677 | | 771,677 | | - |
| TDA 4.0 | | 729,197 | | 729,197 | | - |
| Measure J | | 1,526,303 | | 1,526,303 | | - |
| STA Paratransit | | 753,064 | | 753,064 | | - |
| BART ADA Service/Other | | 140,000 | | 140,000 | | - |
| Total Paratransit Operating Revenue | \$ | 5,802,841 | \$ | 5,802,841 | \$ | - |
| Capital Program | | | | | | |
| TDA 4.0 | \$ | 651,000 | \$ | 651,000 | \$ | |
| Increase (Decrease) to TDA reserve | | | | | \$ | (3,194,074) |

County Connection CENTRAL CONTRA COSTA TRANSIT AUTHORITY STAFFING

| | Position Type | FY 2011 ACTUAL | FY 2012 ACTUAL | FY 2013 ACTUAL | FY 2014 ACTUAL | FY 2015 ACTUAL | FY 2016 ACTUAL | FY 2017 BUDGET | FY 2017 ACTUAL | FY 2018 PROPOSED |
|-----------------|-----------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|---------------------|
| | | | | | | | | | | |
| Transportation | Transportation administration | 3.0 | 3.0 | 4.0 | 4.0 | 4.0 | 4.0 | 4.0 | 4.0 | 4.0 |
| | Training | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 |
| | Transit Supervisor/Dispatcher | 10.0 | 10.0 | 10.0 | 11.0 | 12.0 | 12.0 | 12.0 | 12.0 | |
| | | 15.0 | 15.0 | 16.0 | 17.0 | 18.0 | 18.0 | 18.0 | 18.0 | 18.0 |
| | Full-time runs | 125.0 | 125.0 | 127.0 | 128.0 | 128.0 | 122.0 | 130.0 | 122.0 | 130.0 |
| | Part-time runs | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 |
| | Full-time stand-by (Protection) | 35.0 | 35.0 | 36.0 | 36.0 | 36.0 | 36.0 | 36.0 | 36.0 | 36.0 |
| | | 172.0 | 172.0 | 175.0 | 176.0 | 176.0 | 170.0 | 178.0 | 170.0 | 178.0 |
| | Total Transportation | 187.0 | 187.0 | 191.0 | 193.0 | 194.0 | 188.0 | 196.0 | 188.0 | 196.0 |
| Maintenance | Maintenance administration | 5.0 | 5.0 | 5.0 | 5.0 | 5.0 | 5.0 | 5.0 | 5.0 | 5.0 |
| | Facilities | 5.0 | 5.0 | 5.0 | 6.0 | 6.0 | 6.0 | 6.0 | 6.0 | |
| | | 10.0 | 10.0 | 10.0 | 11.0 | 11.0 | 11.0 | 11.0 | 11.0 | |
| | Mechanic, Level VI | | | | | 4.0 | 4.0 | 4.0 | 4.0 | |
| | Mechanic, Level V | 5.0 | 5.0 | 5.0 | 5.0 | 3.0 | 3.0 | 3.0 | 3.0 | |
| | Mechanic, Level IV | 4.0 | 4.0 | 4.0 | 3.0 | 5.0 | 5.0 | 5.0 | 5.0 | |
| | Mechanic, Level III | 7.0 | 7.0 | 7.0 | 5.0 | 5.0 | 6.0 | 5.0 | 6.0 | 7.0 |
| | Mechanic, Level II | 2.0 | 2.0 | 2.0 | 3.0 | - | - | 1.0 | - | - |
| | Mechanic, Level I | 1.0 | 1.0 | 1.0 | 3.0 | - | - | 1.0 | - | - |
| | Bus service workers | 10.0 | 10.0 | 10.0 | 10.0 | 9.0 | 9.0 | 10.0 | 9.0 | |
| | | 29.0 | 29.0 | 29.0 | 29.0 | 26.0 | 27.0 | 29.0 | 27.0 | 29.0 |
| | Total Maintenance | 39.0 | 39.0 | 39.0 | 40.0 | 37.0 | 38.0 | 40.0 | 38.0 | 40.0 |
| General | General Administration | 4.5 | 4.0 | 3.0 | 3.0 | 4.0 | 4.0 | 4.0 | 4.0 | 4.0 |
| Administration | Stores & Procurement | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | |
| | Stores workers | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | |
| | Finance | 5.0 | 5.0 | 5.0 | 5.0 | 5.0 | 5.0 | 5.0 | 5.0 | 5.0 |
| | Human Resources | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 |
| | Marketing | 3.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 |
| | Customer service | 6.5 | 6.0 | 6.0 | 6.0 | 8.0 | 8.0 | 8.0 | 8.0 | 8.0 |
| | IT | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 |
| | Planning/Scheduling | 5.0 | 6.0 | 6.0 | 6.0 | 5.0 | 5.0 | 6.0 | 5.0 | 6.0 |
| | Subtotal in full time equivalents | 31.0 | 30.0 | 29.0 | 29.0 | 31.0 | 31.0 | 32.0 | 31.0 | 32.0 |
| Fixed Route | | | | | | | | | | |
| Operations | Total | 257.0 | 256.0 | 259.0 | 262.0 | 262.0 | 257.0 | 268.0 | 257.0 | 268.0 |
| | Paratransit | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 |
| Total Operation | ıs | 259.0 | 258.0 | 261.0 | 264.0 | 264.0 | 259.0 | 270.0 | 259.0 | 270.0 |

5

County Connection CENTRAL CONTRA COSTA TRANSIT AUTHORITY FY2018 CAPITAL PROGRAM-BUDGET YEAR

(\$ in thousands)

| | | | | | Fundi | ng Source | | | |
|--|---------|----------------|------------|-----------|---------------|--------------|-------------|-----------|-----------|
| | Federal | | State | State | State | State | MTC | MTC | |
| | | | | Prop 1B - | | | | | |
| | | Р | rop 1B - | PTMISEA | Lifeline - 1B | | TPI Funds - | | |
| | | P ⁻ | TMISEA | Facility | Population | | Stop Access | | |
| Capital Category | 5307 | Rol | ling Stock | Rehab | Based Bonds | Bridge Tolls | & IT | TDA | Total |
| Non Revenue Fleet | | - | - | - | - | - | - | \$ 78 | \$ 78 |
| Revenue Fleet | | - | - | - | - | - | - | - | - |
| Facility Maintenance and Modernization | | - | - | | - | - | 200 | 350 | 550 |
| Information Technology | | - | - | - | - | - | 80 | - | 80 |
| Maintenance Equipment & Tools | | - | - | - | - | - | - | 100 | 100 |
| Office Furniture and Equipment | | - | - | - | - | - | - | 123 | 123 |
| Total | \$ - | \$ | - | \$ - | \$ - | \$ - | \$ 280 | \$ 651 | \$ 931 |

6

County Connection CENTRAL CONTRA COSTA TRANSIT AUTHORITY TEN YEAR CAPITAL PROGRAM

\$ In Thousands

| Capital Program: | I | Y2015 | F | Y2016 | F | FY2017 | F١ | /2018 | F | Y2019 | F | Y2020 | F | Y2021 | F | Y 2022 | F | Y 2023 | F | Y 2024 | FY | 2025 | F | Y 2026 | | Total |
|--|----|----------------|----|--------|----|--------------------------|----|---------------|----|--------|----------|--------|----------|-------|----------|---------------|----|--------|----------|--------|----------|--------|----------|-------------------------|----|---------------------|
| Non Revenue Fleet | \$ | - | \$ | 70 | \$ | 163 | \$ | 78 | \$ | - | \$ | 369 | \$ | 227 | \$ | - | \$ | 99 | \$ | 126 | \$ | 109 | \$ | - | \$ | 1,241 |
| Revenue Fleet | | 20,123 | | 19,826 | | 18,782 | | - | | 2,092 | | - | | - | | 1,189 | | - | | 25,182 | | - | | 23,710 | | 67,071 |
| Facility Maintenance & Modernization | | 1,116 | | 465 | | 550 | | 550 | | - | | 100 | | 100 | | 100 | | 500 | | 2,100 | | - | | - | | 4,465 |
| Street Amenities | | - | | 319 | | - | | - | | 500 | | - | | - | | - | | 500 | | - | | - | | 50 | | 1,319 |
| Information Technology | | 328 | | 400 | | 300 | | 80 | | 195 | | 85 | | 180 | | 300 | | 80 | | 90 | | 85 | | 100 | | 1,795 |
| Maintenance Equipment & Tools | | 220 | | 193 | | 165 | | 100 | | 275 | | 65 | | 50 | | 50 | | 50 | | 1,000 | | 50 | | 50 | | 1,998 |
| Office Furniture and Equipment | | 50 | | 116 | | 50 | | 123 | | 50 | | 70 | | 80 | | 80 | | 80 | | 100 | | 100 | | 80 | | 849 |
| Total Capital Program | \$ | 21,837 | \$ | 21,389 | \$ | 20,010 | \$ | 931 | \$ | 3,112 | \$ | 689 | \$ | 637 | \$ | 1,719 | \$ | 1,309 | \$ | 28,598 | \$ | 344 | \$ | 23,990 | \$ | 78,738 |
| Capital Program by Service: | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Fixed-Route | \$ | 21,478 | \$ | 21,389 | \$ | 20,010 | \$ | 931 | \$ | 872 | \$ | 689 | \$ | 637 | \$ | 530 | \$ | 1,309 | \$ | 28,598 | \$ | 344 | \$ | 20,561 | \$ | 75,309 |
| Paratransit | | 359 | | - | | - | | - | | 2,240 | | - | | - | | 1,189 | | - | | - | | - | | 3,429 | | 3,429 |
| Total Capital Program by Service | \$ | 21,837 | \$ | 21,389 | \$ | 20,010 | \$ | 931 | \$ | 3,112 | \$ | 689 | \$ | 637 | \$ | 1,719 | \$ | 1,309 | \$ | 28,598 | \$ | 344 | \$ | 23,990 | \$ | 78,738 |
| Conital Funding by Course | | -V204 <i>E</i> | | V2046 | | -V2047 | - | /204 <i>0</i> | _ | .V2040 | _ | -V2020 | _ | V2024 | _ | v 2022 | _ | v 2022 | | V 2024 | - | / 202E | _ | v 2026 | | Total |
| Capital Funding by Source Federal 5307 | \$ | 16.203 | \$ | 14,342 | \$ | F Y2017 16.722 | \$ | /2018 | \$ | 1.864 | <u> </u> | Y2020 | <u> </u> | Y2021 | <u> </u> | Y 2022 989 | \$ | Y 2023 | <u> </u> | 20,368 | \$ \$ | 2025 | \$ \$ | Y 2026 18,968 | ď | Total 54.285 |
| State Prop 1B PTMISEA - Rolling Stock | Ф | 3,210 | Φ | 3,055 | Φ | 1.580 | Φ | - | Φ | 1,004 | Φ | - | Φ | - | φ | 909 | Φ | - | Φ | 20,300 | Ф | - | Φ | 10,900 | Φ | 4,635 |
| State Prop 1B PTMISEA - Rolling Stock State Prop 1B PTMISEA - Facility Rehab | | 3,210 | | 3,055 | | 800 | | - | | - | | - | | - | | - | | - | | - | | - | | - | | 800 |
| Lifeline - 1B Population based Bonds | | - | | 255 | | 800 | | - | | 300 | | - | | 300 | | - | | 300 | | - | | - | | - | | 1,155 |
| MTC TPI Funds - Stop Access & IT | | _ | | 280 | | 280 | | 280 | | 280 | | 280 | | 280 | | 280 | | 280 | | 280 | | 280 | | 280 | | 2,800 |
| Bridge Toll Revenue | | 929 | | 868 | | 480 | | 200 | | 100 | | 200 | | 200 | | 80 | | 29 | | 850 | | 200 | | 850 | | 2,407 |
| Transportation Development Act | | 378 | | 2,589 | | 148 | | 651 | | 568 | | 409 | | 57 | | 370 | | 700 | | 3,100 | | 64 | | 3,892 | | 8,656 |
| To Be Determined | | 370 | | 2,303 | | 140 | | - | | 300 | | -103 | | - | | 570 | | 700 | | 4.000 | | - | | 5,032 | | 4,000 |
| Total Capital Funding by Source | \$ | 20,720 | \$ | 21,389 | \$ | 20.010 | \$ | 931 | \$ | 3,112 | \$ | 689 | \$ | 637 | \$ | 1,719 | \$ | 1,309 | \$ | 28,598 | \$ | 344 | \$ | 23,990 | \$ | 78,738 |
| rotal capital rainaing by course | • | 20,120 | • | 21,000 | * | 20,010 | • | | • | 0,112 | • | 000 | • | 00. | ٠ | .,0 | ۳ | 1,000 | • | 20,000 | • | 0.1.1 | • | 20,000 | ٠ | 70,700 |
| Revenue Fleet Replacements | ı | Y2015 | F | Y2016 | F | FY2017 | F۱ | /2018 | F | Y2019 | F | Y2020 | F | Y2021 | F | Y 2022 | F | Y 2023 | F | Y 2024 | FY | 2025 | F | Y 2026 | | Total |
| # Fixed Route Vehicles | | 31 | | 33 | | 35 | | - | | - | | - | | - | | - | | - | | 40 | | - | | 40 | | 108 |
| # Paratransit Vehicles | | 3 | | - | | - | | - | | 42 | | - | | - | | 21 | | - | | - | | - | | - | | 63 |
| Total Revenue Fleet Replacement | | 34 | | 33 | | 35 | | - | | 42 | | - | | - | | 21 | | - | | 40 | | - | | 40 | | 171 |

CENTRAL CONTRA COSTA TRANSIT AUTHORITY TEN YEAR FINANCIAL FORECAST \$ in Thousands

| | | FY2016 | FY2017 | FY 2018 | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 | FY 2024 | FY 2025 | FY 2026 |
|---------------|---------------------------------------|-----------------------|-----------------------|---------------|-----------------------|-----------------------|-----------------------|-----------|-----------------------|-----------------------|-----------------------|---------------|
| Re | evenue Hours | 227,916 | 227,916 | 227,916 | 227,916 | 227,916 | 227,916 | 227,916 | 227,916 | 227,916 | 227,916 | 227,916 |
| 1 Pa | assenger Fares | 3,000 | 2,852 | 2,852 | 2,852 | 2,852 | 2,852 | 2,852 | 2,852 | 2,852 | 2,852 | 2,852 |
| 2 Sp | pecial Fares | 1,441 | 1,485 | 1,545 | 1,576 | 1,608 | 1,640 | 1,673 | 1,706 | 1,740 | 1,775 | 1,811 |
| 3 Ac | dvertising | 530 | 607 | 616 | 622 | 631 | 643 | 656 | 669 | 683 | 696 | 710 |
| 4 No | on-Operating Revenue | 290 | 135 | 110 | 111 | 112 | 113 | 114 | 115 | 116 | 117 | 118 |
| 5 FT | TA Mobility | 35 | - | - | - | - | - | - | - | - | - | - |
| 6 FT | TA New Freedom | 15 | - | - | - | - | - | - | - | - | - | - |
| 7 Lo | ow Carbon Transit Operations Program | 165 | 308 | 285 | 290 | 296 | 301 | 306 | 312 | 317 | 323 | 329 |
| | ther State Grants | 201 | 150 | 94 | - | - | - | - | - | - | - | - |
| 9 ST | TA Population & Revenue Based | 2,110 | 1,457 | 1,613 | 1,661 | 1,711 | 1,762 | 1,815 | 1,870 | 1,926 | 1,983 | 2,043 |
| 10 TE | DA 4.0 | 14,884 | 17,092 | 19,148 | 19,649 | 20,607 | 21,703 | 22,684 | 23,655 | 24,456 | 25,382 | 26,230 |
| 11 Me | easure J | 4,231 | 4,507 | 4,544 | 4,680 | 4,834 | 5,003 | 5,183 | 5,369 | 5,562 | 5,762 | 5,971 |
| 12 B <i>A</i> | ART Express Funds | 740 | 778 | 807 | 839 | 873 | 908 | 944 | 982 | 1,021 | 1,062 | 1,104 |
| 13 Do | ougherty Valley Dev Fees | - | 25 | 50 | 75 | 75 | 85 | 100 | 100 | 100 | - | - |
| 14 Ot | ther Local Grants | 30 | - | - | - | - | - | - | - | - | - | - |
| 15 RN | M2/Other - Express | 145 | 145 | 145 | 145 | 145 | 145 | 145 | 145 | 145 | 145 | 145 |
| 16 Lif | feline | 535 | 500 | 500 | 500 | 500 | 500 | 500 | 500 | 500 | 500 | 500 |
| 17 Tot | al Fixed Route Operating Revenue | 28,352 | 30,041 | 32,309 | 33,000 | 34,244 | 35,655 | 36,972 | 38,275 | 39,418 | 40,597 | 41,813 |
| Or | perating Expenses w/o contingency and | | | | | | | | | | | |
| | ASB 68 | 28,397 | 30,043 | 31,809 | 33,000 | 34,244 | 35,655 | 36,972 | 38,275 | 39,418 | 40,597 | 41,813 |
| | % increase in expenses | 3.4% | 5.8% | 5.9% | 3.7% | 3.8% | 4.1% | 3.7% | 3.5% | 3.0% | 3.0% | 3.0% |
| 19 C a | alPERS GASB 68 adjustment | (1,170) | - | - | - | - | - | _ | - | - | - | - |
| | perating expense contingency | (1,115) | _ | 500 | _ | _ | - | _ | - | _ | - | _ |
| | tal Fixed Route Operating Expenses | 27,227 | 30,043 | 32,309 | 33,000 | 34,244 | 35,655 | 36,972 | 38,275 | 39,418 | 40,597 | 41,813 |
| Ba | evenue Hours | 74,394 | 74,394 | 74,394 | 74,394 | 74,394 | 74,394 | 74,394 | 74,394 | 74,394 | 74,394 | 74,394 |
| | assenger Fares | 7 4,394 550 | 7 4,394 507 | 74,394 508 | 7 4,394 508 | 7 4,394 508 | 7 4,394 508 | 508 | 7 4,394 508 | 7 4,394 508 | 7 4,394 508 | 74,394 508 |
| | on-Operating revenue | 330 | 507 | 500 | 506 | 506 | 506 | 500 | 506 | 506 | 506 | 506 |
| | TA Section 5307 | 2,176 | 1,350 | 1,375 | 1,380 | 1,385 | 1,390 | 1,395 | 1,400 | 1,405 | 1,411 | 1,436 |
| | TA Preventative Maintenance | 12 | 11 | 1,070 | 1,000 | 1,000 | 1,000 | 1,000 | 1,400 | 1,400 | | 1,400 |
| | DA 4.5 | 830 | 784 | 772 | 795 | 819 | 843 | 869 | 895 | 921 | 949 | 978 |
| | DA 4.0 | - | 698 | 729 | 761 | 821 | 879 | 950 | 1.023 | 1,100 | 1,176 | 1,235 |
| | easure J | 1,419 | 1,506 | 1,526 | 1,572 | 1,624 | 1,681 | 1,741 | 1,804 | 1,869 | 1,936 | 2,006 |
| 29 ST | TA Paratransit & Revenue Based | 280 | 648 | 753 | 776 | 799 | 823 | 848 | 873 | 899 | 926 | 954 |
| 30 Ba | art ADA service | 142 | 140 | 140 | 140 | 140 | 140 | 141 | 142 | 143 | 144 | 145 |
| 31 Tot | al Paratransit Operating Revenue | 5,409 | 5,644 | 5,803 | 5,932 | 6,096 | 6,264 | 6,452 | 6,645 | 6,845 | 7,050 | 7,262 |
| 32 Tot | tal Paratransit Operating Expenses | 5,409 | 5,645 | 5,803 | 5,932 | 6,096 | 6,264 | 6,452 | 6,645 | 6,845 | 7,050 | 7,262 |
| | % increase in expenses | 5.7% | 4.4% | 2.8% | 2.2% | 2.8% | 2.8% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% |
| 33 Tot | al CCCTA Operating Budget | \$ 32,636 | \$ 35,688 | \$ 38,112 | \$ 38,932 | \$ 40,340 | \$ 41,919 | \$ 43,424 | \$ 44,920 | \$ 46,263 | \$ 47,647 | \$ 49,075 |

8

CENTRAL CONTRA COSTA TRANSIT AUTHORITY

TEN YEAR FORECAST In \$ Thousands

| | | FY2016 | FY2017 | F | FY 2018 | F | Y 2019 | FY | 2020 | FY 2 | 2021 | FY 2022 | F | Y 2023 | F | Y 2024 | FY 20 | 25 | F | Y 2026 |
|------|--|-----------|----------|------|---------|----|--------|----|------|------|------|----------|----|--------|----|--------|-------|-----|----|--------|
| 34 (| Capital Revenue | | | | | | | | | | | | | | | | | | | |
| 35 | Federal 5307 | 14,342 | 16,72 | 2 | - | | 1,864 | | - | | - | 989 | | - | | 20,368 | | - | | 18,968 |
| 36 | State Prop 1B PTMISEA - Rolling Stock | 3,055 | 1,58 | 0 | - | | - | | - | | - | | | - | | - | | - | | - |
| 37 | State Prop 1B PTMISEA - Facility Rehab | - | 80 | 0 | - | | - | | - | | - | | | - | | - | | - | | - |
| 38 | Lifeline - 1B Population based Bonds | 255 | | - | - | | 300 | | - | | 300 | | | 300 | | - | | - | | - |
| 39 | MTC TPI Funds - Stop Access & IT | 280 | 28 | 0 | 280 | | 280 | | 280 | | 280 | 280 | 1 | 280 | | 280 | 2 | 280 | | 280 |
| 40 | Bridge Toll Revenue | 868 | 48 | 0 | - | | 100 | | - | | - | 80 | 1 | 29 | | 850 | | - | | 850 |
| 41 | Transportation Development Act | 2,589 | 14 | 8 | 651 | | 568 | | 409 | | 57 | 370 | | 700 | | 3,100 | | 64 | | 3,892 |
| 42 | To Be Determined | - | | - | - | | - | | - | | - | | | - | | 4,000 | | - | | - |
| 43 | Total Capital Revenue | \$ 21,389 | \$ 20,01 | 0 \$ | 931 | \$ | 3,112 | \$ | 689 | \$ | 637 | \$ 1,719 | \$ | 1,309 | \$ | 28,598 | \$: | 344 | \$ | 23,990 |
| | | | | | | | | | | | | | | | | | | | | |
| 44 | Capital Projects | \$ 21,389 | \$ 20,01 | 0 \$ | 931 | \$ | 3,112 | \$ | 689 | \$ | 637 | \$ 1,719 | \$ | 1,309 | \$ | 28,598 | \$ 3 | 344 | \$ | 23,990 |

CENTRAL CONTRA COSTA TRANSIT AUTHORITY TDA RESERVE \$ In Thousands

| | | | FY2016 | F | FY2017 | FY 2018 | F | Y 2019 | F | Y 2020 | F | Y 2021 | F | Y 2022 | F | Y 2023 | F | FY 2024 | F | Y 2025 | F | Y 2026 |
|----|---|-----|----------|----|----------|--------------|----|----------|----|----------|----|----------|----|----------|----|----------|----|----------|----|----------|----|----------|
| 45 | Beginning Balance | \$ | 11,899 | \$ | 11,282 | \$ 10,234 | \$ | 7,041 | \$ | 3,918 | \$ | 472 | \$ | (3,225) | \$ | (7,719) | \$ | (13,001) | \$ | (20,958) | \$ | (26,260) |
| 46 | Estimated TDA 4.0 Allocation | \$ | 16,856 | \$ | 16,890 | \$ 17,335 | \$ | 17,855 | \$ | 18,391 | \$ | 18,942 | \$ | 19,510 | \$ | 20,096 | \$ | 20,699 | \$ | 21,320 | \$ | 21,959 |
| | | | 4.41% | | 0.20% | 2.63% | | 3.00% | | 3.00% | | 3.00% | | 3.00% | | 3.00% | | 3.00% | | 3.00% | | 3.00% |
| | TDA 4.0 Needed for Operations and Capit | al: | | | | | | | | | | | | | | | | | | | | |
| 47 | Used for Fixed route operations | | (14.884) | | (17,092) | (19,148) | | (19,649) | | (20,607) | | (21,703) | | (22,684) | | (23,655) | | (24,456) | | (25,382) | | (26,230) |
| 48 | Used for Paratransit operations | | - | | (698) | (729) | | (761) | | (821) | | (879) | | (950) | | (1,023) | | (1,100) | | (1,176) | | (1,235) |
| 49 | TDA Used for Operations | _ | (14,884) | | (17,790) | (19,877) | | (20,410) | | (21,428) | | (22,582) | | (23,634) | | (24,678) | | (25,556) | | (26,558) | | (27,465) |
| | · | | , , | | , , | , , , | | , , | | , , | | , , | | , , | | , , | | , , | | , , | | , , |
| 50 | Used for Capital Program | | (2,589) | | (148) | (651) | | (568) | | (409) | | (57) | | (370) | | (700) | | (3,100) | | (64) | | (3,892) |
| | | | | | | | | | | | | | | | | | | | | | | |
| 51 | Ending TDA Reserve | \$ | 11,282 | \$ | 10,234 | \$ 7,041 | \$ | 3,918 | \$ | 472 | \$ | (3,225) | \$ | (7,719) | \$ | (13,001) | \$ | (20,958) | \$ | (26,260) | \$ | (35,658) |
| | | | | | | | | | | | | | | | | | | | | | | |
| | Number Of Months of Operating Expenses | | | | | | | | | | | (= =) | | | | (= =\ | | - | | (= =) | | |
| 52 | in Reserve | | 4.1 | | 3.4 | 2.2 | | 1.2 | | 0.1 | | (0.9) | | (2.1) | | (3.5) | | (5.4) | | (6.6) | | (8.7) |
| 53 | Percentage of operating budget | | 34.6% | | 28.7% | 18.5% | | 10.1% | | 1.2% | | -7.7% | | -17.8% | | -28.9% | | -45.3% | | -55.1% | | -72.7% |
| 33 | r ercentage or operating budget | | 34.076 | | 20.77 | 10.576 | | 10.176 | | 1.2/0 | | -1.1 /0 | | -17.076 | | -20.976 | | -43.376 | | -55.176 | | -12.170 |
| | Reserve Percentage of: | | FY2016 | F | FY2017 | FY 2018 | F | Y 2019 | F | Y 2020 | F | Y 2021 | F | Y 2022 | F | Y 2023 | F | FY 2024 | F | Y 2025 | F | Y 2026 |
| 54 | 12% | \$ | 3,916 | \$ | 4,283 | \$ 4,573 | \$ | 4,672 | \$ | 4,841 | \$ | 5,030 | \$ | 5,211 | \$ | 5,390 | \$ | 5,552 | \$ | 5,718 | \$ | 5,889 |
| 55 | Amount Above/(Below) Reserve Level | \$ | 7,366 | \$ | 5,951 | \$ 2,468 | \$ | (754) | \$ | (4,369) | \$ | (8,255) | \$ | (12,930) | \$ | (18,391) | \$ | (26,510) | \$ | (31,978) | \$ | (41,547) |
| | | | | | | | | | | | | | | | | | | | | | | |
| 56 | 16% | \$ | 5,222 | \$ | 5,710 | \$ 6,098 | \$ | 6,229 | \$ | 6,454 | \$ | 6,707 | \$ | 6,948 | \$ | 7,187 | \$ | 7,402 | \$ | 7,624 | \$ | 7,852 |
| 57 | Amount Above/(Below) Reserve Level | \$ | 6,060 | \$ | 4,524 | \$ 943 | \$ | (2,311) | \$ | (5,982) | \$ | (9,932) | \$ | (14,667) | \$ | (20,188) | \$ | (28,360) | \$ | (33,884) | \$ | (43,510) |
| | | | | | | | | | | | | | | | | | | | | | | |
| 58 | 20% | \$ | 6,527 | \$ | , | \$ 7,622 | \$ | 7,786 | | -, | \$ | 8,384 | \$ | -, | \$ | 8,984 | \$ | -, | \$ | 9,529 | \$ | 9,815 |
| 59 | Amount Above/(Below) Reserve Level | \$ | 4,755 | \$ | 3,096 | \$ (581) | \$ | (3,868) | \$ | (7,596) | \$ | (11,609) | \$ | (16,404) | \$ | (21,985) | \$ | (30,211) | \$ | (35,789) | \$ | (45,473) |

CENTRAL CONTRA COSTA TRANSIT AUTHORITY OPERATING EXPENSE DETAIL

| Account Desc | FY 2016 Actual | FY 2017 Estimated | FY 2017 Budget | Over (Under) FY 2017 Budget | Proposed FY 2018 Budget | Over (Under) FY 2017 Est/Actual | Over (Under) % FY 2017 Est/Actual |
|--------------------------|----------------|-------------------|----------------|--------------------------------|----------------------------|------------------------------------|--------------------------------------|
| Wages, Operators | 7,787,179 | 7,882,000 | 7,885,000 | (3,000) | 8,190,000 | 308,000 | |
| Wages, Operator Trainer | 209,237 | 173,075 | 165,000 | 8,075 | 160,000 | (13,075) | |
| Wages, Trans Admin | 1,096,050 | 1,125,000 | 1,132,410 | (7,410) | 1,158,981 | 33,981 | |
| Wages, Scheduling | 121,255 | 129,238 | 129,841 | (603) | 131,107 | 1,869 | |
| Wages, Maint Admin | 451,668 | 452,000 | 447,043 | 4,957 | 461,479 | 9,479 | |
| Wages, Building Maint. | 289,186 | 316,000 | 324,795 | (8,795) | 339,668 | 23,668 | |
| Wages, Customer Service | 397,734 | 415,000 | 423,509 | (8,509) | 446,285 | 31,285 | |
| Wages, Promotion | 141,661 | 141,000 | 143,791 | (2,791) | 148,498 | 7,498 | |
| Wages, EE Services | 174,319 | 171,600 | 164,628 | 6,972 | 176,231 | 4,631 | |
| Wages, Finance | 406,314 | 400,000 | 402,818 | (2,818) | 411,886 | 11,886 | |
| Wages, Safety & Training | 133,780 | 144,620 | 146,871 | (2,251) | 149,520 | 4,900 | |
| Wages, General Admin | 497,670 | 496,000 | 489,698 | 6,302 | 509,319 | 13,319 | |
| Wages, Salaried Pool | - | - | - | - | - | - | |
| Wages, Performance based | - | - | - | - | - | - | |
| Wages, Admin Bonus | - | - | 41,400 | (41,400) | - | - | |
| Wages, Board Members | 19,900 | 20,300 | 26,400 | (6,100) | 26,400 | 6,100 | |
| Wages, Planning | 388,469 | 440,000 | 506,592 | (66,592) | 520,564 | 80,564 | |
| Wages, Service Workers | 366,599 | 420,000 | 446,958 | (26,958) | 457,755 | 37,755 | |
| Wages, Serv Wrkr Bonus | - | 2,250 | 2,250 | - | 2,250 | - | |
| Wages, Mechanics | 1,141,996 | 1,100,000 | 1,149,019 | (49,019) | 1,207,838 | 107,838 | |
| Wages, Mechanic Bonus | 11,610 | 11,500 | 4,500 | 7,000 | 4,500 | (7,000) | |
| | 13,634,627 | 13,839,583 | 14,032,523 | (192,940) | 14,502,281 | 662,698 | 5% |
| Sick, Operators | 290,519 | 315,000 | 309,000 | 6,000 | 324,500 | 9,500 | |
| Sick, Trans Admin | 67,469 | 37,000 | 37,348 | (348) | 49,556 | 12,556 | |
| Sick, Scheduling | 10,021 | 3,500 | 4,314 | (814) | 5,654 | 2,154 | |
| Sick, Maint Admin | 13,945 | 15,000 | 14,990 | 10 | 20,089 | 5,089 | |
| Sick, Building Maint. | 15,055 | 14,900 | 10,635 | 4,265 | 14,339 | (561) | |
| Sick, Customer Svc | 19,198 | 19,000 | 13,783 | 5,217 | 18,800 | (200) | |
| Sick, Promotion | 3,725 | 2,500 | 4,828 | (2,328) | 6,474 | 3,974 | |
| Sick, EE Services | 3,607 | 5,529 | 5,529 | - | 7,683 | 2,154 | |
| Sick, Finance | 8,949 | 18,000 | 13,322 | 4,678 | 17,588 | (412) | |
| Sick, Safety & Trng | 12,382 | 5,000 | 4,932 | 68 | 6,519 | 1,519 | |
| Sick, General Admin | 10,559 | 16,000 | 16,232 | (232) | 21,911 | 5,911 | |
| Sick, Planning | 10,773 | 10,000 | 16,993 | (6,993) | 22,670 | 12,670 | |
| Sick, Service Workers | 21,668 | 14,600 | 6,162 | 8,438 | 6,317 | (8,283) | |
| Sick, Mechanics | 21,314 | 20,000 | 22,443 | (2,443) | 23,097 | 3,097 | _ |
| | 509,184 | 496,029 | 480,511 | 15,518 | 545,197 | 49,168 | 10% |

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CENTRAL CONTRA COSTA TRANSIT AUTHORITY OPERATING EXPENSE DETAIL

| Account Desc | FY 2016 Actual | FY 2017 Estimated | FY 2017 Budget | Over (Under) FY 2017 Budget | Proposed FY 2018 Budget | • • • | Over (Under) % FY 2017 Est/Actual |
|---------------------------|----------------|-------------------|----------------|--------------------------------|----------------------------|----------|--------------------------------------|
| Holiday, Operators | 393,405 | 386,000 | 400,000 | (14,000) | 398,000 | 12,000 | |
| Holiday, Trans Admin | 62,988 | 60,600 | 60,699 | (99) | 62,769 | 2,169 | |
| Holiday, Scheduling | 6,087 | 7,000 | 7,011 | (11) | 7,161 | 161 | |
| Holiday, Maint Admin | 21,516 | 24,300 | 24,362 | (62) | 25,444 | 1,144 | |
| Holiday, Building Maint. | 11,514 | 18,000 | 17,283 | 717 | 18,163 | 163 | |
| Holiday, Customer Svc | 17,431 | 20,000 | 22,397 | (2,397) | 23,812 | 3,812 | |
| Holiday, Promotion | 8,841 | 7,800 | 7,848 | (48) | 8,201 | 401 | |
| Holiday, EE Services | 6,103 | 8,900 | 8,985 | (85) | 9,731 | 831 | |
| Holiday, Finance | 21,540 | 20,000 | 21,651 | (1,651) | 22,278 | 2,278 | |
| Holiday, Safety & Trng | 6,182 | 9,000 | 8,016 | 984 | 8,256 | (744) | |
| Holiday, General Admin | 27,759 | 28,000 | 26,381 | 1,619 | 27,752 | (248) | |
| Holiday, Planning | 20,040 | 26,000 | 27,619 | (1,619) | 28,715 | 2,715 | |
| Holiday, Service Workers | 19,109 | 21,900 | 21,922 | (22) | 22,446 | 546 | |
| Holiday, Mechanics | 53,867 | 59,000 | 61,182 | (2,182) | 62,777 | 3,777 | |
| | 676,382 | 696,500 | 715,356 | (18,856) | 725,505 | 29,005 | 4% |
| Vacatn, Operators | 496,859 | 502,000 | 502,000 | - | 517,100 | 15,100 | |
| Vacatn, Trans Admin | 94,894 | 95,000 | 95,171 | (171) | 96,232 | 1,232 | |
| Vacatn, Scheduling | 9,464 | 10,300 | 10,308 | (8) | 10,516 | 216 | |
| Vacatn, Maint Admin | 39,122 | 42,000 | 39,928 | 2,072 | 41,692 | (308) | |
| Vacation, Building Maint. | 19,930 | 24,600 | 24,688 | (88) | 24,020 | (580) | |
| Vacation, Customer Svc | 27,223 | 32,000 | 31,041 | 959 | 31,810 | (190) | |
| Vacation, Promotion | 11,852 | 14,195 | 13,080 | 1,115 | 13,667 | (528) | |
| Vacation, EE Services | 14,608 | 17,025 | 14,974 | 2,051 | 16,219 | (806) | |
| Vacation, Finance | 29,919 | 25,500 | 29,962 | (4,462) | 28,664 | 3,164 | |
| Vacation, Safety & Trng | 9,924 | 11,300 | 13,360 | (2,060) | 13,760 | 2,460 | |
| Vacation, General Admin | 33,240 | 50,500 | 37,647 | 12,853 | 39,486 | (11,014) | |
| Vacation, Planning | 24,781 | 35,000 | 45,491 | (10,491) | 47,300 | 12,300 | |
| Vacation, Service Wrkrs | 24,885 | 27,000 | 27,354 | (354) | 28,210 | 1,210 | |
| Vacatn, Mechanics | 146,352 | 155,000 | 87,112 | 67,888 | 89,841 | (65,159) | |
| | 983,053 | 1,041,420 | 972,116 | 69,304 | 998,517 | (42,903) | -4% |

CENTRAL CONTRA COSTA TRANSIT AUTHORITY OPERATING EXPENSE DETAIL

| Account Desc | FY 2016 Actual | FY 2017 Estimated | FY 2017 Budget | Over (Under) FY 2017 Budget | Proposed FY 2018 Budget | Over (Under) FY 2017 Est/Actual | Over (Under) % FY 2017 Est/Actual |
|--------------------------|----------------|-------------------|----------------|--------------------------------|----------------------------|------------------------------------|--------------------------------------|
| Abs Pay, Operators | 59,798 | 59,350 | 69,000 | (9,650) | 61,025 | 1,675 | |
| Abs Pay, Trans Admin | - | 100 | 3,765 | (3,665) | 6,351 | 6,251 | |
| Abs Pay, Scheduling | - | 100 | 435 | (335) | 725 | 625 | |
| Abs Pay, Maint Admin | - | 700 | 1,511 | (811) | 2,574 | 1,874 | |
| Abs Pay, Building Maint. | - | 500 | 1,072 | (572) | 1,837 | 1,337 | |
| Abs Pay, Customer Svc | - | 500 | 1,389 | (889) | 2,409 | 1,909 | |
| Abs Pay, Promotion | - | 300 | 487 | (187) | 829 | 529 | |
| Abs Pay, EE Services | - | 400 | 557 | (157) | 985 | 585 | |
| Abs Pay, Finance | - | 500 | 1,342 | (842) | 2,254 | 1,754 | |
| Abs Pay, Safety & Trng | - | 400 | 498 | (98) | 835 | 435 | |
| Abs Pay, General Admin | - | 500 | 1,635 | (1,135) | 2,807 | 2,307 | |
| Abs Pay, Planning | (434) | 500 | 1,713 | (1,213) | 2,904 | 2,404 | |
| Separation Pay/Benefits | 22,945 | - | - | - | - | - | |
| Abs Pay, Service Wrkrs | - | 100 | 430 | (330) | 438 | 338 | |
| Abs Pay, Mechanics | - | 1,600 | 528 | 1,072 | 546 | (1,054) | |
| | 82,309 | 65,550 | 84,362 | (18,812) | 86,519 | 20,969 | 32% |
| | 2,250,928 | 2,299,499 | 2,252,345 | 47,154 | 2,355,738 | 56,239 | 2% |
| | 15,885,555 | 16,139,082 | 16,284,868 | (145,786) | 16,858,019 | 718,937 | 4% |
| FICA, Operators | 128,210 | 135,000 | 131,300 | 3,700 | 139,050 | 4,050 | |
| FICA, Trans Admin | 17,573 | 19,000 | 19,270 | (270) | 19,914 | 914 | |
| FICA, Scheduling | 1,957 | 2,100 | 2,203 | (103) | 2,250 | 150 | |
| FICA, Maint Admin | 2,212 | 2,300 | 3,642 | (1,342) | 3,805 | 1,505 | |
| FICA, Building Maint. | 7,021 | 5,360 | 5,489 | (129) | 5,770 | 410 | |
| FICA, Customer Service | 6,689 | 7,136 | 7,136 | - | 7,586 | 450 | |
| FICA, Promotion | 2,426 | 2,500 | 2,465 | 35 | 2,577 | 77 | |
| FICA, EE Services | 2,817 | 3,200 | 2,823 | 377 | 3,057 | (143) | |
| FICA, Finance | 6,425 | 6,790 | 6,803 | (13) | 6,999 | 209 | |
| FICA, Safety & Trng | 1,081 | 1,300 | 1,284 | 16 | 1,323 | 23 | |
| FICA, General Admin | 8,125 | 8,853 | 8,398 | 455 | 9,406 | 553 | |
| FICA, Board Members | 1,641 | 1,500 | 2,020 | (520) | 2,020 | 520 | |
| FICA, Planning | 6,365 | 8,180 | 8,679 | (499) | 9,021 | 841 | |
| FICA, Service Workers | 5,458 | 5,760 | 6,640 | (880) | 6,795 | 1,035 | |
| FICA, Mechanics | 15,072 | 14,500 | 15,998 | (1,498) | 17,979 | 3,479 | |
| | 213,072 | 223,479 | 224,150 | (671) | 237,552 | 14,073 | 6% |

CENTRAL CONTRA COSTA TRANSIT AUTHORITY OPERATING EXPENSE DETAIL

| Account Desc | FY 2016 Actual | FY 2017 Estimated | FY 2017 Budget | Over (Under) FY 2017 Budget | Proposed FY 2018 Budget | Over (Under) FY 2017 Est/Actual | Over (Under) % FY 2017 Est/Actual |
|--------------------------|----------------|-------------------|----------------|--------------------------------|----------------------------|------------------------------------|--------------------------------------|
| PERS-RET, Operators | 921,554 | 875,000 | 900,000 | (25,000) | 904,031 | 29,031 | |
| PERS-RET, Trans Admin | 161,076 | 162,775 | 159,569 | 3,206 | 165,601 | 2,826 | |
| PERS-RET, Scheduling | 17,645 | 18,078 | 16,790 | 1,288 | 17,511 | (567) | |
| PERS-RET, Maint Admin | 79,365 | 84,684 | 74,580 | 10,104 | 79,752 | (4,932) | |
| PERS-RET, Bldg Maint. | 42,386 | 42,861 | 43,268 | (407) | 43,198 | 337 | |
| PERS-RET, Cstmr Svc | 53,491 | 54,453 | 56,483 | (2,030) | 56,753 | 2,300 | |
| PERS-RET, Promotion | 24,891 | 26,280 | 22,594 | 3,686 | 24,116 | (2,164) | |
| PERS-RET, EE Services | 27,656 | 29,826 | 25,872 | 3,954 | 28,783 | (1,043) | |
| PERS-RET, Finance | 63,200 | 66,894 | 61,115 | 5,779 | 61,610 | (5,284) | |
| PERS-RET, Sfty & Trng | 22,041 | 22,503 | 25,275 | (2,772) | 26,494 | 3,991 | |
| PERS-RET, Gen Admin | 73,474 | 76,204 | 72,253 | 3,951 | 79,049 | 2,845 | |
| PERS-RET, Planning | 68,860 | 72,228 | 82,392 | (10,164) | 78,995 | 6,767 | |
| GM- 457 Retirement | 16,800 | 18,000 | 17,000 | 1,000 | 18,000 | - | |
| PERS-RET, Service Wrkr | 48,567 | 46,473 | 50,717 | (4,244) | 48,553 | 2,080 | |
| PERS-RET, Mechanics | 139,844 | 133,894 | 136,205 | (2,311) | 137,402 | 3,508 | |
| | 1,760,850 | 1,730,153 | 1,744,113 | (13,960) | 1,769,848 | 39,695 | 2% |
| Medical, Operators | 611,241 | 713,937 | 682,730 | 31,207 | 751,277 | 37,340 | |
| Medical, Trans Admin | 100,040 | 112,322 | 112,624 | (302) | 112,883 | 561 | |
| Medical, Scheduling | 14,921 | 16,756 | 16,924 | (168) | 16,840 | 84 | |
| Medical, Maint Admin | 27,771 | 32,306 | 30,619 | 1,687 | 32,468 | 162 | |
| Medical, Building Maint. | 43,344 | 58,113 | 51,544 | 6,569 | 68,993 | 10,880 | |
| Medical, Customer Svc | 33,503 | 43,004 | 35,257 | 7,747 | 43,054 | 50 | |
| Medical, Promotion | 10,576 | 11,877 | 11,996 | (119) | 11,936 | 59 | |
| Medical, Finance | 31,359 | 24,991 | 35,029 | (10,038) | 25,115 | 124 | |
| Medical, Safety & Trng | 16,462 | 21,377 | 21,592 | (215) | 21,485 | 108 | |
| Medical, General Admin | 60,026 | 63,862 | 66,496 | (2,634) | 66,376 | 2,514 | |
| Medical, Planning | 29,442 | 33,653 | 41,776 | (8,123) | 40,824 | 7,171 | |
| Medical, Service Workers | 173,786 | 175,948 | 209,300 | (33,352) | 210,970 | 35,022 | |
| Medical, Mechanics | 347,572 | 351,896 | 417,763 | (65,867) | 400,843 | 48,947 | |
| Medical Admin Charge | 10,836 | 11,000 | 11,000 | - | 11,300 | 300 | |
| Medical, Retirees | 153,755 | 180,000 | 186,560 | (6,560) | 185,400 | 5,400 | |
| OPEB Benefits | 572,776 | 424,819 | 423,440 | 1,379 | 444,600 | 19,781 | |
| _ | 2,237,601 | 2,275,861 | 2,354,650 | (78,789) | 2,444,364 | 168,503 | 7% |

CENTRAL CONTRA COSTA TRANSIT AUTHORITY OPERATING EXPENSE DETAIL

| Account Desc | FY 2016 Actual | FY 2017 Estimated | FY 2017 Budget | Over (Under) FY 2017 Budget | Proposed FY 2018 Budget | Over (Under) FY 2017 Est/Actual | Over (Under) % FY 2017 Est/Actual |
|-------------------------|----------------|-------------------|----------------|--------------------------------|----------------------------|------------------------------------|-----------------------------------|
| Dental, Operators | 233,307 | 223,407 | 249,660 | (26,253) | 241,615 | 18,208 | |
| Dental, Transport Admin | 26,363 | 27,487 | 26,990 | 497 | 28,311 | 824 | |
| Dental, Scheduling | 3,468 | 2,642 | 3,500 | (858) | 2,721 | 79 | |
| Dental, Maint Admin | 5,540 | 5,746 | 5,500 | 246 | 5,654 | (92) | |
| Dental, Building Maint. | 8,452 | 10,964 | 7,590 | 3,374 | 11,293 | 329 | |
| Dental, Customer Svc | 13,520 | 18,243 | 11,290 | 6,953 | 18,790 | 547 | |
| Dental, Promotion | 2,071 | 2,164 | 2,100 | 64 | 2,229 | 65 | |
| Dental, EE Services | 2,885 | 2,982 | 2,850 | 132 | 3,071 | 89 | |
| Dental, Finance | 6,841 | 9,185 | 5,470 | 3,715 | 9,461 | 276 | |
| Dental, Safety & Trng | 2,353 | 2,982 | 1,030 | 1,952 | 3,071 | 89 | |
| Dental, General Admin | 7,681 | 7,946 | 6,750 | 1,196 | 8,184 | 238 | |
| Dental, Planning | 6,006 | 7,365 | 7,900 | (535) | 8,377 | 1,012 | |
| | 318,487 | 321,112 | 330,630 | (9,518) | 342,777 | 21,665 | 7% |
| WC, Operators | 312,207 | 777,942 | 545,141 | 232,801 | 663,055 | (114,887) | |
| WC, Trans Admin | 33,662 | 72,366 | 58,974 | 13,392 | 61,679 | (10,687) | |
| WC, Scheduling | 3,038 | 9,046 | 5,559 | 3,487 | 7,710 | (1,336) | |
| WC, Maint Admin | 14,843 | 22,615 | 26,224 | (3,609) | 19,275 | (3,340) | |
| WC, Building Maint. | 7,559 | 27,137 | 13,051 | 14,086 | 23,130 | (4,007) | |
| WC, Customer Svc | 17,494 | 36,183 | 30,575 | 5,608 | 30,840 | (5,343) | |
| WC, Promotion | 8,609 | 9,046 | 15,348 | (6,302) | 7,710 | (1,336) | |
| WC, EE Services | 8,609 | 9,046 | 15,348 | (6,302) | 7,710 | (1,336) | |
| WC, Finance | 14,843 | 22,615 | 26,224 | (3,609) | 19,275 | (3,340) | |
| WC, Safety & Trng | 8,609 | 9,046 | 15,348 | (6,302) | 7,710 | (1,336) | |
| WC, General Admin | 16,168 | 31,660 | 28,399 | 3,261 | 26,985 | (4,675) | |
| WC, Planning | 13,248 | 27,137 | 22,961 | 4,176 | 23,130 | (4,007) | |
| WC, Service Workers | 25,441 | 45,229 | 44,835 | 394 | 38,550 | (6,679) | |
| WC, Mechanics | 77,259 | 85,935 | 135,470 | (49,535) | 73,244 | (12,691) | |
| | 561,589 | 1,185,003 | 983,457 | 201,546 | 1,010,003 | (175,000) | -15% |

CENTRAL CONTRA COSTA TRANSIT AUTHORITY OPERATING EXPENSE DETAIL

| Account Desc | FY 2016 Actual | FY 2017 Estimated | FY 2017 Budget | Over (Under) FY 2017 Budget | Proposed FY 2018 Budget | Over (Under) FY 2017 Est/Actual | Over (Under) % FY 2017 Est/Actual |
|-------------------------|----------------|-------------------|----------------|--------------------------------|----------------------------|------------------------------------|--------------------------------------|
| Life, Operators | 65,721 | 68,038 | 65,880 | 2,158 | 74,150 | 6,112 | |
| Life, Trans Admin | 6,916 | 8,908 | 7,510 | 1,398 | 9,660 | 752 | |
| Life, Scheduling | 884 | 913 | 900 | 13 | 950 | 37 | |
| Life, Maint Admin | 3,715 | 4,095 | 3,800 | 295 | 7,161 | 3,066 | |
| Life, Building Maint. | 2,709 | 3,103 | 2,910 | 193 | 3,260 | 157 | |
| Life, Customer Svc | 4,594 | 5,603 | 4,680 | 923 | 6,220 | 617 | |
| Life, Promotion | 1,285 | 1,406 | 1,310 | 96 | 1,490 | 84 | |
| Life, EE Services | 1,393 | 1,687 | 1,420 | 267 | 1,800 | 113 | |
| Life, Finance | 2,504 | 3,702 | 2,390 | 1,312 | 3,720 | 18 | |
| Life, Safety & Trng | 665 | 785 | 660 | 125 | 750 | (35) | |
| Life, General Admin | 3,071 | 3,232 | 3,140 | 92 | 3,390 | 158 | |
| Life, Planning | 3,138 | 4,026 | 3,230 | 796 | 4,190 | 164 | |
| | 96,595 | 105,496 | 97,830 | 7,666 | 116,741 | 11,245 | 11% |
| SUI, Operators | 68,081 | 75,000 | 85,000 | (10,000) | 77,000 | 2,000 | |
| SUI, Trans Admin | 5,376 | 6,000 | 7,088 | (1,088) | 7,088 | 1,088 | |
| SUI, Scheduling | 672 | 600 | 886 | (286) | 886 | 286 | |
| SUI, Maint Admin | 1,680 | 1,700 | 2,215 | (515) | 2,215 | 515 | |
| SUI, Building Maint. | 2,415 | 2,500 | 2,658 | (158) | 2,658 | 158 | |
| SUI, Customer Svc | 3,024 | 3,000 | 4,430 | (1,430) | 4,430 | 1,430 | |
| SUI, Promotion | 672 | 700 | 886 | (186) | 886 | 186 | |
| SUI, Safety & Trng | 1,071 | 800 | 886 | (86) | 886 | 86 | |
| SUI, General Admin | 2,352 | 3,000 | 3,101 | (101) | 3,101 | 101 | |
| SUI, EE Services | 672 | 800 | 886 | (86) | 886 | 86 | |
| SUI, Finance | 3,233 | 1,800 | 2,215 | (415) | 2,215 | 415 | |
| SUI, Planning | 2,567 | 2,300 | 2,658 | (358) | 2,658 | 358 | |
| SUI, Service Workers | 3,024 | 3,500 | 4,430 | (930) | 4,430 | 930 | |
| SUI, Mechanics | 6,175 | 6,100 | 8,860 | (2,760) | 8,417 | 2,317 | |
| | 101,014 | 107,800 | 126,199 | (18,399) | 117,756 | 9,956 | 9% |
| Operator Uniforms | 45,034 | 48,160 | 50,000 | (1,840) | 50,000 | 1,840 | |
| Uniforms - Maint. Pers. | 15,581 | 16,001 | 16,640 | (639) | 16,500 | 499 | |
| | 60,615 | 64,161 | 66,640 | (2,479) | 66,500 | 2,339 | 4% |

CENTRAL CONTRA COSTA TRANSIT AUTHORITY OPERATING EXPENSE DETAIL

| Account Desc | FY 2016 Actual | FY 2017 Estimated | FY 2017 Budget | Over (Under) FY 2017 Budget | Proposed FY 2018 Budget | Over (Under) FY 2017 Est/Actual | Over (Under) % FY 2017 Est/Actual |
|----------------------------|----------------|-------------------|----------------|--------------------------------|----------------------------|------------------------------------|--------------------------------------|
| Operator Med Exams | 17,195 | 15,500 | 15,000 | 500 | 16,000 | 500 | |
| Emp Assistance Prog | 13,519 | 14,000 | 14,000 | - | 14,000 | - | |
| Cafeteria Plan- Admin | 401,328 | 444,453 | 344,277 | 100,176 | 482,706 | 38,253 | |
| Cafeteria Plan-ATU | 1,008,554 | 1,157,997 | 1,126,917 | 31,080 | 1,315,425 | 157,428 | |
| Mechanic Tool Allowance | 14,300 | 15,820 | 15,820 | - | 16,200 | 380 | |
| Wellness Program | 21,369 | 28,200 | 30,000 | (1,800) | 30,000 | 1,800 | |
| Substance Abuse Prog. | 10,358 | 9,000 | 10,500 | (1,500) | 10,500 | 1,500 | |
| Ergonomics/W/C Prog | 700 | 1,200 | 3,000 | (1,800) | 2,500 | 1,300 | |
| | 1,487,323 | 1,686,170 | 1,559,514 | 126,656 | 1,887,331 | 201,161 | 12% |
| | 9,088,074 | 9,998,734 | 9,739,528 | 259,206 | 10,348,610 | 349,876 | 3% |
| | 22,722,701 | 23,838,317 | 23,772,051 | 66,266 | 24,850,891 | 1,012,574 | 4% |
| Management Services | 10,191 | 25,000 | 25,000 | - | 25,000 | - | |
| Agency Fees | 50 | 150 | 200 | (50) | 150 | - | |
| In-Service Monitoring | 719 | 2,000 | 6,000 | (4,000) | 2,000 | - | |
| Mobility Services | 30,154 | 30,000 | 33,000 | (3,000) | 32,000 | 2,000 | |
| Schedules/Graphics | 43,179 | 63,015 | 70,000 | (6,985) | 70,000 | 6,985 | |
| Promotions | 138,883 | 143,770 | 180,000 | (36,230) | 150,000 | 6,230 | |
| Recruitment | 6,573 | 18,000 | 25,000 | (7,000) | 20,000 | 2,000 | |
| Hiring Costs | 7,390 | 12,000 | 18,000 | (6,000) | 15,000 | 3,000 | |
| Legal Fees | 268,149 | 350,000 | 350,000 | - | 330,000 | (20,000) | |
| Financial Services | 12,269 | 5,000 | 5,000 | - | 15,000 | 10,000 | |
| Auditor Fees | 45,140 | 47,000 | 45,000 | 2,000 | 48,500 | 1,500 | |
| Freight In and Out | 6,564 | 6,489 | 7,000 | (511) | 7,000 | 511 | |
| Bid and Hearing Notices | 611 | 1,000 | 1,000 | - | 1,000 | - | |
| Service Development | 4,552 | 25,508 | 40,000 | (14,492) | 40,000 | 14,492 | |
| Section 8 Planning | - | - | - | - | - | - | |
| Trans. Printing/Reproduc. | 8,218 | 7,000 | 5,000 | 2,000 | 7,000 | - | |
| Payroll Services | 68,937 | 74,000 | 73,976 | 24 | 76,220 | 2,220 | |
| Retail service charge | - | - | - | - | - | - | |
| Bank service charge | 24,429 | 23,300 | 27,500 | (4,200) | 24,000 | 700 | |
| Commuter check process fe | 225 | 250 | 300 | (50) | 300 | 50 | |
| Pay PERS file upload | 591 | 2,610 | - | 2,610 | 2,650 | 40 | |
| Special Planning- reimb ex | 140,781 | 24,540 | 50,000 | (25,460) | 07.000 | (24,540) | |
| Temporary Help-All depts | 59,571 | 68,850 | 27,000 | 41,850 | 27,000 | (41,850) | |
| Temp Help-Shop | 1,076 | - | - | - | - | - | |
| Temporary Help-Transporta | 10.640 | 24 200 | 11 100 | 16,800 | 24 500 | 300 | |
| Clipper Fees | 13,643 | 31,200 | 14,400 | • | 31,500 | | |
| SVR-Differential/Radiator | 13,192 | 20,960 | 21,600 | (640) | 15,000 | (5,960) | |

CENTRAL CONTRA COSTA TRANSIT AUTHORITY OPERATING EXPENSE DETAIL

| | | | | Over (Under) | Proposed FY 2018 | Over (Under) | Over (Under) % |
|----------------------------|----------------|-------------------|----------------|----------------|------------------|--------------------|--------------------|
| Account Desc | FY 2016 Actual | FY 2017 Estimated | FY 2017 Budget | FY 2017 Budget | Budget | FY 2017 Est/Actual | FY 2017 Est/Actual |
| SVR-Transmission | 30,191 | 26,000 | 52,000 | (26,000) | 40,000 | 14,000 | |
| SVR-Upholstery/Glass | 4,919 | 27,974 | 40,000 | (12,026) | 35,000 | 7,026 | |
| SVR-Towing | 10,540 | 12,195 | 18,400 | (6,205) | 18,400 | 6,205 | |
| SVR-Engine Repair | 57,989 | 41,121 | 44,000 | (2,879) | 44,000 | 2,879 | |
| SVR-Body Repair | 82,410 | 106,740 | 110,250 | (3,510) | 110,000 | 3,260 | |
| Emission controls | 25,418 | 35,175 | 35,000 | 175 | 32,000 | (3,175) | |
| Phone Maint. Services | 8,490 | 8,490 | 9,000 | (510) | 9,000 | 510 | |
| Support Vehicle maint | 9,574 | 12,674 | 20,000 | (7,326) | 13,500 | 826 | |
| IT Supplies/replacements | 10,153 | 5,939 | 18,000 | (12,061) | 10,000 | 4,061 | |
| Clever Devices/rideck main | 198,560 | 245,000 | 231,000 | 14,000 | 245,000 | - | |
| Office Equipment Maint. | 16,368 | 20,000 | 20,000 | - | 20,000 | - | |
| Building Maint. Service | 69,001 | 88,318 | 82,000 | 6,318 | 87,000 | (1,318) | |
| Trapeze Maintenance | 120 | - | - | - | - | - | |
| Landscape Service | 69,874 | 86,419 | 86,400 | 19 | 89,400 | 2,981 | |
| IT Contracts | 108,841 | 130,453 | 135,000 | (4,547) | 159,000 | 28,547 | |
| Radio Maint. Service | 6,174 | 14,116 | 10,500 | 3,616 | 18,500 | 4,384 | |
| IT Consulting | - | - | 10,000 | (10,000) | - | - | |
| RED Support Expense | 6,458 | 9,000 | 10,000 | (1,000) | 4,000 | (5,000) | |
| Real Time Bus maintenance | - | - | - | - | - | - | |
| Contract Cleaning Service | 2,626 | 2,590 | 2,500 | 90 | 2,500 | (90) | |
| Waste Removal | 12,518 | 15,527 | 13,200 | 2,327 | 18,000 | 2,473 | |
| Hazardous Waste | 99,790 | 87,000 | 86,625 | 375 | 93,112 | 6,112 | |
| Armored Transport | - | - | - | - | - | - | |
| Fire Monitoring | 1,637 | 3,756 | 4,000 | (244) | 4,000 | 244 | |
| Security Services | 79,974 | 86,359 | 86,400 | (41) | 89,000 | 2,641 | |
| Other Services | 3,030 | 4,000 | 4,000 | - | 4,000 | - | |
| | 1,826,413 | 2,050,488 | 2,153,251 | (102,763) | 2,084,732 | 34,244 | 2% |

CENTRAL CONTRA COSTA TRANSIT AUTHORITY OPERATING EXPENSE DETAIL

| Account Desc | FY 2016 Actual | FY 2017 Estimated | FY 2017 Budget | Over (Under) FY 2017 Budget | Proposed FY 2018 Budget | Over (Under) FY 2017 Est/Actual | Over (Under) % FY 2017 Est/Actual |
|------------------------------|----------------|-------------------|----------------|---|----------------------------|------------------------------------|--------------------------------------|
| Diesel Fuel | 1,087,733 | 1,192,182 | 1,440,000 | (247,818) | 1,639,240 | 447,058 | |
| Oil & Lubricants | 64,901 | 87,908 | 90,000 | (2,092) | 90,000 | 2,092 | |
| Gasoline | 22,015 | 19,278 | 32,000 | (12,722) | 29,120 | 9,842 | |
| CNG Alternative Fuel | - | - | · - | - | - | - | |
| Tires & Tubes | 231,864 | 223,131 | 225,950 | (2,819) | 226,904 | 3,773 | |
| Safety Supply | 2,283 | 2,369 | 5,000 | (2,631) | 5,500 | 3,131 | |
| Transport Supplies | 14,998 | 14,000 | 13,000 | 1,000 | 14,000 | - | |
| BART Relief Tickets | 49,545 | 57,000 | 57,000 | - | 57,000 | - | |
| CSS, Soaps | 1,877 | 7,797 | 14,000 | (6,203) | 8,500 | 703 | |
| CSS-Solvents | - | - | - | - · · · · · · · · · · · · · · · · · · · | - | - | |
| CSS, Cleaning | 9,114 | 8,766 | 7,000 | 1,766 | 8,500 | (266) | |
| CSS, Safety | 9,130 | 8,334 | 8,000 | 334 | 8,000 | (334) | |
| CSS, Antifreeze | 6,220 | 6,333 | 6,400 | (67) | 6,400 | 67 | |
| CSS, Gasses | 4,938 | 5,351 | 7,000 | (1,649) | 3,500 | (1,851) | |
| Oil Analysis | 17,441 | 18,000 | 18,000 | - | 18,000 | - | |
| Equipment/Garage Exp. | 18,788 | 24,463 | 25,000 | (537) | 25,000 | 537 | |
| Coach Repair Parts | 543,504 | 550,147 | 625,000 | (74,853) | 545,000 | (5,147) | |
| Shelter/Bus Stop Supply | 17,912 | 15,000 | 15,000 | - | 15,000 | - | |
| Radio Maint Supply | - | - | - | - | - | - | |
| Janitorial Supplies | 18,803 | 19,943 | 20,000 | (57) | 21,000 | 1,057 | |
| Lighting Supply | 457 | 4,583 | 6,000 | (1,417) | 5,000 | 417 | |
| Building Repair Supply | 36,592 | 43,426 | 45,000 | (1,574) | 45,000 | 1,574 | |
| Landscape Supply | 1,591 | 9,302 | 10,000 | (698) | 10,000 | 698 | |
| Tickets, Passes, Xfrs | 22,054 | 25,860 | 23,000 | 2,860 | 20,000 | (5,860) | |
| Supplies - Offsites | 1,344 | 2,095 | 2,500 | (405) | 2,300 | 205 | |
| Personnel Office Supply | 2,644 | 3,000 | 1,000 | 2,000 | 3,000 | - | |
| Computer Supplies | 573 | - | - | - | - | - | |
| Office Supplies-Administrati | 16,728 | 17,500 | 16,500 | 1,000 | 17,500 | - | |
| Office Supplies-2nd Floor | 5 | - | - | - | - | - | |
| Office Supplies-Maint. | 2,450 | 3,766 | 3,500 | 266 | 3,500 | (266) | |
| Postage | 4,309 | 11,000 | 11,000 | - | 11,000 | - | |
| Obsolete Parts Write-Off | 57,022 | - | - | - | - | - | |
| Safety Contingency Plans | - | 1,000 | 4,000 | (3,000) | 3,000 | 2,000 | |
| Training Supply | 1,475 | 1,500 | 1,300 | 200 | 1,500 | - | |
| Contracts & Grants Supply | - | 1,000 | 3,000 | (2,000) | 1,000 | - | |
| Supplies- IC | 3,422 | 4,798 | 6,000 | (1,202) | 6,000 | 1,202 | |
| Repair parts-grant exp | - | 25,000 | 25,000 | - | 25,000 | - | |
| | 2,272,005 | 2,413,832 | 2,766,150 | (352,318) | 2,874,464 | 460,632 | 19% |

CENTRAL CONTRA COSTA TRANSIT AUTHORITY OPERATING EXPENSE DETAIL

| Account Desc | FY 2016 Actual | FY 2017 Estimated | FY 2017 Budget | Over (Under) FY 2017 Budget | Proposed FY 2018 Budget | Over (Under) FY 2017 Est/Actual | Over (Under) % FY 2017 Est/Actual |
|-----------------------------|----------------|-------------------|----------------|--------------------------------|----------------------------|---------------------------------|-----------------------------------|
| Pacific Gas and Electric | 158,232 | 180,000 | 185,000 | (5,000) | 185,000 | 5,000 | |
| PG&E - WC Trolley | - | 30,000 | 100,000 | (70,000) | 70,000 | 40,000 | |
| Telephone Svc - Concord | 15,139 | 20,876 | 25,000 | (4,124) | 25,000 | 4,124 | |
| Contra Costa Water District | 23,820 | 26,000 | 26,000 | - | 26,000 | - | |
| Telephone-Cellular | 65,230 | 82,792 | 85,000 | (2,208) | 85,000 | 2,208 | |
| | 262,421 | 339,668 | 421,000 | (81,332) | 391,000 | 51,332 | 15% |
| Physical Damage | 26,462 | 86,000 | 85,745 | 255 | 118,000 | 32,000 | |
| Property Premiums | 41,230 | 45,500 | 44,300 | 1,200 | 46,865 | 1,365 | |
| Other Premiums | 22,104 | 21,200 | 25,000 | (3,800) | 25,000 | 3,800 | |
| UST Insurance | - | - | 9,000 | (9,000) | - | - | |
| Liability Premiums | 313,703 | 375,000 | 372,300 | 2,700 | 486,000 | 111,000 | |
| Insurance/Liability losses | 282,052 | 175,000 | 175,000 | - | 175,000 | - | |
| | 685,551 | 702,700 | 711,345 | (8,645) | 850,865 | 148,165 | 21% |
| Property Tax | 11,340 | 16,796 | 11,500 | 5,296 | 13,500 | (3,296) | |
| Licenses / Registrations | 1,625 | 1,500 | 1,500 | - | 2,015 | 515 | |
| Fuel Storage Tank Fees | 13,816 | 14,000 | 15,000 | (1,000) | 15,000 | 1,000 | |
| Use and Other Taxes | 6,908 | 7,000 | 7,500 | (500) | 7,500 | 500 | |
| Sales Tax | 160,210 | 141,100 | 250,000 | (108,900) | 190,000 | 48,900 | |
| | 193,899 | 180,396 | 285,500 | (105,104) | 228,015 | 47,619 | 26% |
| Radio Site Lease-Diablo | 38,370 | 41,000 | 39,000 | 2,000 | 42,500 | 1,500 | |
| Equipment Leases | 6,613 | 8,860 | 7,000 | 1,860 | 9,000 | 140 | |
| | 44,983 | 49,860 | 46,000 | 3,860 | 51,500 | 1,640 | 3% |

CENTRAL CONTRA COSTA TRANSIT AUTHORITY OPERATING EXPENSE DETAIL

| | | | | Over (Under) | Proposed FY 2018 | Over (Under) | Over (Under) % |
|---------------------------|----------------|-------------------|----------------|----------------|------------------|--------------------|--------------------|
| Account Desc | FY 2016 Actual | FY 2017 Estimated | FY 2017 Budget | FY 2017 Budget | Budget | FY 2017 Est/Actual | FY 2017 Est/Actual |
| Business Expense- Tran | 80 | - | - | - | - | - | |
| Business Expense-admin | - | 250 | 400 | (150) | 250 | - | |
| Business Expense-Fin | 856 | 2,000 | 500 | 1,500 | 2,000 | - | |
| Board Travel | 7,709 | 16,500 | 16,500 | - | 20,000 | 3,500 | |
| Staff Travel | 59,231 | 50,000 | 50,000 | - | 55,000 | 5,000 | |
| CTA Dues | 13,558 | 14,236 | 14,000 | 236 | 14,950 | 714 | |
| APTA Dues | 32,153 | 35,560 | 35,560 | - | 36,650 | 1,090 | |
| Other Memberships | 499 | - | - | - | - | - | |
| Business Expense | 1,916 | 4,000 | 4,000 | - | 4,000 | - | |
| Training Program | 65 | 25,000 | 25,000 | - | 25,000 | - | |
| Training / Subs-Gm | 1,469 | 7,000 | 7,500 | (500) | 7,000 | - | |
| Misc exp | 167 | 1,000 | 1,000 | - | 1,000 | - | |
| Employee Functions | 35,842 | 35,000 | 35,000 | - | 35,000 | - | |
| Employee Awards | 5,406 | 5,000 | 5,000 | - | 5,000 | - | |
| Departing Emp gifts | - | 1,000 | 1,000 | - | 1,000 | - | |
| Paypal fees | 2,903 | 3,800 | 4,100 | (300) | 4,000 | 200 | |
| | 161,854 | 200,346 | 199,560 | 786 | 210,850 | 10,504 | 5% |
| Alamo Creek Shuttle | 100,129 | 125,000 | 166,000 | (41,000) | 125,000 | - | |
| St. Mary's Shuttle | 44,416 | 48,000 | 48,000 | - | 48,000 | - | |
| CalStateEB Rte260 Shuttle | 82,670 | 94,100 | 87,440 | 6,660 | 94,100 | - | |
| <u>-</u> | 227,215 | 267,100 | 301,440 | (34,340) | 267,100 | - | 0% |
| | 5,674,341 | 6,204,390 | 6,884,246 | (679,856) | 6,958,526 | 754,136 | 12% |
| _ | | | 800,000 | (800,000) | 500,000 | 500,000 | |
| | 28,397,042 | 30,042,707 | 31,456,297 | (1,413,590) | 32,309,417 | 2,266,710 | 8% |

CENTRAL CONTRA COSTA TRANSIT AUTHORITY OPERATING EXPENSE DETAIL

| Account Desc | FY 2016 Actual | FY 2017 Estimated | FY 2017 Budget | Over (Under) FY 2017 Budget | Proposed FY 2018 Budget | Over (Under) FY 2017 Est/Actual | Over (Under) % FY 2017 Est/Actual |
|---------------------------|----------------|-------------------|----------------|--------------------------------|----------------------------|------------------------------------|--------------------------------------|
| Wages | 90,846 | 98,400 | 98,489 | (89) | 100,286 | 1,886 | |
| Sick Wages | - | 3,000 | 3,300 | (300) | 4,360 | 1,360 | |
| Holiday Pay | 3,237 | 3,500 | 5,562 | (2,062) | 5,724 | 2,224 | |
| Vacation Pay | 9,378 | 9,200 | 8,489 | 711 | 8,746 | (454) | |
| Absence pay | 434 | 430 | 332 | 98 | 558 | 128 | |
| Cafeteria Plan | 8,618 | 6,711 | 9,894 | (3,183) | 9,406 | 2,695 | |
| FICA | 1,427 | 1,500 | 1,684 | (184) | 1,736 | 236 | |
| PERS | 14,215 | 13,529 | 12,840 | 689 | 13,497 | (32) | |
| Medical | 10,076 | 9,581 | 9,678 | (97) | 9,630 | 49 | |
| Dental | 1,535 | 1,546 | 2,100 | (554) | 1,592 | 46 | |
| Life Insurance | 891 | 892 | 920 | (28) | 920 | 28 | |
| SUI | - | 500 | 886 | (386) | 886 | 386 | |
| Agency Fees/Public Info | - | - | 100 | (100) | - | - | |
| Promotions | - | - | 400 | (400) | - | - | |
| Legal Fees | - | 3,000 | 3,000 | - | 3,000 | - | |
| Building Maint Services | 1,109 | 1,500 | 1,500 | - | 1,500 | - | |
| Radio Maint Services | 4,371 | 6,000 | 6,100 | (100) | 6,100 | 100 | |
| Community Van Maint | 6,938 | 20,000 | 5,000 | 15,000 | 5,000 | (15,000) | |
| Office Supply, PTF | 1,859 | 3,400 | 3,400 | - | 3,400 | - | |
| Gas and Electric | 20,881 | 24,000 | 24,000 | - | 25,000 | 1,000 | |
| Cell Phone | 1,343 | 1,400 | 1,400 | - | 1,450 | 50 | |
| Sales Tax | 14 | 300 | 400 | (100) | 300 | - | |
| Purchased Trans-LINK | 5,087,383 | 5,275,000 | 5,275,000 | - | 5,433,250 | 158,250 | |
| Purchased Trans-BART | 144,243 | 160,000 | 160,000 | - | 164,800 | 4,800 | |
| Other Purch Trans | - | 1,000 | 1,000 | - | 1,000 | - | |
| Training/Subs Paratransit | - | 200 | 500 | (300) | 200 | - | |
| Other Misc Expenses | 39 | 500 | 400 | 100 | 500 | - | |
| | 5,408,837 | 5,645,088 | 5,636,374 | 8,714 | 5,802,841 | 157,752 | 3% |
| Total Operating Expense | 33,805,879 | 35,687,795 | 37,092,671 | (1,404,876) | 38,112,258 | 2,424,463 | 7% |
| GASB 68 Pension | (1,169,716) | - | - | - | - | - | |
| Total Expense | 32,636,163 | 35,687,795 | 37,092,671 | (1,404,876) | 38,112,258 | 2,424,463 | 7% |

RESOLUTION NO. 2017-____ BOARD OF DIRECTORS CENTRAL CONTRA COSTA TRANSIT AUTHORITY STATE OF CALIFORNIA

ADOPTION OF FINAL FISCAL YEAR 2018 OPERATING AND CAPITAL BUDGET IN THE AMOUNT OF \$39,043,258

WHEREAS, the County of Contra Costa and the Cities of Clayton, Concord, the Town of Danville, Lafayette, Martinez, the Town of Moraga, Orinda, Pleasant Hill, San Ramon and Walnut Creek (hereinafter "Member Jurisdictions") have formed the Central Contra Costa Transit Authority ("CCCTA"), a joint exercise of powers agency created under California Government Code Section 6500 et seq., for the joint exercise of certain powers to provide coordinated and integrated public transportation services within the area of its Member Jurisdictions; and

WHEREAS, the adoption of an operating and capital budget is required by the Joint Exercise of Powers Agreement and Bylaws of CCCTA, and is necessary for obtaining both Federal and State funds to support the CCCTA's transit program; and

WHEREAS, the General Manager and the Director of Finance have prepared and presented to the Board of Directors a proposed final Operating Budget for Fiscal Year 2018 in the amount of \$38,112,258, which sets forth projected revenues and expenses associated with CCCTA's operating and maintenance program; and

WHEREAS, the General Manager and Director of Finance have prepared and presented a proposed final Capital Budget for Fiscal Year 2018 in the amount of \$931,000.

NOW, THEREFORE, BE IT RESOLVED that the Board of Directors of the Central Contra Costa Transit Authority adopts the Operating and Capital Budget for Fiscal Year 2018, a copy of which is attached and incorporated by this reference; and

BE IT FURTHER RESOLVED that the General Manager is directed to submit this budget to the Metropolitan Transportation Commission, together with a copy of this resolution at the earliest practicable date.

Regularly passed and adopted this 15th day of June 2017, by the following vote:

Lathina Hill, Clerk to the Board

| | | - | • | |
|-------|----------|---|---|--|
| | AYES: | | | |
| | NOES: | | | |
| | ABSTAIN: | | | |
| | ABSENT: | | | |
| | | | | |
| | | | | |
| | | | | Laura Hoffmeister, Chair, Board of Directors |
| ATTES | ST: | | | |
| | | | | |