

To: Administration and Finance Committee

Date: April 11, 2018

From: Erick Cheung, Chief Finance Officer

Reviewed by: Rick Ramacier, GM

SUBJECT: Fiscal Year 2019 Draft Budget and Ten Year Forecast

SUMMARY:

County Connection's Fiscal Year (FY) 2019 Draft Budget and Forecast are submitted to the Administration and Finance Committee (Committee) for review and discussion. This was presented to the Committee in March and there are no material changes from that draft. The FY 2019 Budget proposes \$39.3 million in operational expenses for fixed route and paratransit with revenues to offset these costs. County Connection's main revenue source is TDA 4.0 funds from MTC; the budget proposes using \$20.1 million, which is \$1.8 million more than MTC estimates we will receive next fiscal year of \$18.3 million. Therefore, TDA reserves will be needed and bringing our balance to \$8.3 million by the end of the FY 2019. Assuming no additional revenues, our reserves will continue to decline as expenses are growing at a faster rate than TDA revenue. The main driver to our rising costs relates to the increases in pension costs. The CalPERS employer rates and unfunded liability payments will rise significantly over the next several years due to lower than expected investment returns and assumption changes over the past several years.

The outlook has improved compared to the FY 2018 Budget when TDA reserves were estimated to be negative by FY 2021. There are a couple of major differences from the current forecast and the prior year; the first being the inclusion of Senate Bill 1 (SB1) funds. SB1 is the Road Repair and Accountability Act of 2017 and estimated to raise \$52.4 billion for transportation investments statewide over the next decade. County Connection currently estimates additional STA funding of \$1.2 million from SB1 compared to the previous year. The second is the Contra Costa Auditor's Office has revised their sales tax estimates for FY 2018 by an additional \$406,660 (2.3%) to \$17.7 million based on improved sales tax revenue.

Staff requests that the Committee provide comments and forward the draft to the Board of Directors with a recommendation for approval so a timely TDA claim can be submitted to MTC. The exception this year is there will be material changes in future drafts due to SB1 and OPEB. SB1 allocations still need to be resolved as these funds will now be done by Contra Costa Transportation Authority (CCTA) and no longer by MTC. Staff is still working with CCTA on the allocations for next fiscal year and the budget will be updated when resolved. Also, staff will be providing an update on Other Post-Employment Benefits (OPEB) Liability and the budget may need to be amended to reflect changes. Finally, there could be changes to service levels and fares which will impact the budget in the months to come.

Overview of Fiscal Year 2018

Expenses

Estimated Operating Expenses (Page 2) for FY 2018 are expected to be \$37.0 million, which is below the adopted budget of \$38.1 million by \$1.1 million (2.9%). The following is an analysis of estimated expenses in comparison to budget:

Category	Description	FY 2018 Estimated Amount (\$ in thousands)	FY 2018 Budget Amount (\$ in thousands)	Estimated Amount Over (Under) Budget (\$ in thousands)
FIXED ROUTE				
Wages and benefits	Wages and benefits are slight under budget due to several vacancies (i.e. Marketing and Customer Service Manager, Mechanics) but were partially offset by adjustments due to the staff reorganization.	\$ 24,807	\$ 24,851	\$ (44)
Services	Services are currently under budget with fewer service repairs costs for \$45K and information technology services for \$38K. This is partially offset by additional management costs of \$31K and Clipper fees of \$21K.	\$ 2,064	\$ 2,085	\$ (21)
Materials and supplies	Diesel fuel costs are rising, but lower than budget by \$263K and coach repair parts are less than budget by \$63K.	\$ 2,578	\$ 2,944	\$ (366)
Utilities	Cellular telephone costs are \$21K higher as unlimited 3G plans are no longer available for buses and staff is currently looking for new options.	\$ 348	\$ 321	\$ 27
Other Categories		\$ 1,595	\$ 1,608	\$ (13)
Contingency	Contingency is not currently needed based on estimated expenses	\$ -	\$ 500	\$ (500)
	Total Fixed Route	\$ 31,392	\$ 32,309	\$ (917)
PARATRANSIT				
Wages and benefits	Wages and benefits are over budget with the hire of the ADA Manager through the staff reorganization.	\$ 122	\$ 100	\$ 22
Purchased transportation	First Transit Services are currently under budget.	\$ 5,400	\$ 5,599	\$ (199)
Other Categories		\$ 110	\$ 104	\$ 6
	Total Paratransit	\$ 5,632	\$ 5,803	\$ (171)
	Grand Total	\$ 37,024	\$ 38,112	\$ (1,088)

Revenues

Estimated Operating Revenues for FY 2018 are equal with estimated expenses at \$37.0 million, since the majority of County Connection's revenue is on a reimbursement basis. The following is an analysis of estimated revenues expenses in comparison to budget:

Category	Description	FY 2018 Estimated Amount (\$ in thousands)	FY 2018 Budget Amount (\$ in thousands)	Estimated Amount Over (Under) Budget (\$ in thousands)
FIXED ROUTE				
Fare/Special Fare Revenue	Fare revenue is lower than budget as ridership has decreased over the previous year. Fare revenue has declined by 2%-3% or \$21K and passes have decreased \$27K over the previous year.	\$ 4,160	\$ 4,397	\$ (237)
Non-Operating Revenue	County Connection sold 27 buses for \$134K that were fully depreciated and were replaced in the previous fiscal year.	\$ 341	\$ 136	\$ 205
Measure J	Measure J is lower due to a swap for Paratransit Funds done after budget adoption.	\$ 4,399	\$ 4,543	\$ (144)
Other revenues		\$ 4,035	\$ 4,084	\$ (49)
TDA 4.0	TDA 4.0 is considered revenue of last resort, as estimated expenses are lower than budgeted, the use of TDA 4.0 revenues is also lowered.	\$ 18,457	\$ 19,149	\$ (692)
	Total Fixed Route	\$ 31,392	\$ 32,309	\$ (917)
Paratransit				
Fare/Special Fare Revenue	Fare revenue appears similar to the previous year.	\$ 507	\$ 507	\$ -
FTA Section 5307	FTA fund allocation is normally not complete till June 2018 for the fiscal year we are currently in, but funding appears on track.	\$ 1,375	\$ 1,375	\$ -
Measure J	Measure J is higher due to swap for Paratransit Funds done after budget adoption.	\$ 1,831	\$ 1,526	\$ 305
Other revenues		\$ 1,706	\$ 1,666	\$ 40
TDA 4.0	TDA 4.0 is considered revenue of last resort, as estimated expenses are lower than budgeted, the use of TDA 4.0 revenues is also lowered.	\$ 213	\$ 729	\$ (516)
	Total Paratransit	\$ 5,632	\$ 5,803	\$ (171)
	Grand Total	\$ 37,024	\$ 38,112	\$ (1,088)

Overview of FY 2019 Proposed Budget

Expenses

The FY 2019 Proposed Operating Budget is \$39.3 million, which is \$2.3 million or 6.1% more than the FY 2018 estimated amount (increase of \$1.2 million or 3.1% of FY 2018 Budget). The budget includes an operating contingency of \$0.5 million. For budget purposes, the wages and fringe benefits currently assume that the current MOU's were to continue knowing that they will expire prior to next fiscal year and may need to be adjusted pending on the final agreement. This also incorporates the higher pension costs from CalPERS due to lowering the discount rate and lower investment return assumption of 7.5%, when actual returns during FY 2015 and FY 2016 were 2.4% and 0.6%, respectively. The pension costs are discussed in more detail in the forecast section. The following highlights the proposed expenses and comparing them to the FY 2018 estimated and budget amount:

Category for Fixed Route and Paratransit	Description	(\$ In Thousands)						
		Proposed FY 2019 Budget Amount	Estimated FY 2018 Amount	Amount Over (Under) Estimate	% Over (Under) Estimate	Budget FY 2018 Amount	Amount Over (Under) Budget	% Over (Under) Budget
Wages/Fringe Benefits Paid Time Off	Includes increases of 3% based on forecast as current MOUs will expire next fiscal year. Budget amount is higher than estimated since it include amounts for vacant Planning Administration, Marketing/Customer Service Manager and Mechanic positions.	\$ 17,502	\$ 16,964	\$ 538	3.1%	\$ 16,958	\$ 544	3.1%
Fringe Benefits Other	Incorporates the higher pension costs related to PERS reducing discount rate which raises employer rate and unfunded actuarial liability payment. Budget assumes fully staffed and higher medical premium increases of 6% which effect the cafeteria plan. Also, we are currently updating our OPEB Liability as part of GASB 75 and will have more information in a few months.	\$ 8,464	\$ 8,017	\$ 447	5.3%	\$ 8,050	\$ 414	4.9%
Services	Services includes legal fees, service repair, IT agreements and promotions are higher due to legal costs for labor negotiations and additional work related to potential service adjustment.	\$ 2,254	\$ 2,091	\$ 163	7.2%	\$ 2,101	\$ 153	6.8%
Materials and supplies	Diesel fuel prices have risen, but the FY 2018 estimated amount is still lower than the FY 2018 Budget. The FY 2019 Budget assumes continued rising gas prices from estimated FY 2018.	\$ 2,914	\$ 2,581	\$ 333	11.4%	\$ 2,948	\$ (34)	-1.2%
Utilities	Reflects higher cellular telephone costs as unlimited 3G plans are no longer available for buses and staff is currently looking for new options.	\$ 381	\$ 375	\$ 6	1.6%	\$ 347	\$ 34	8.9%
Casualty and liability	Insurance premiums are assumed to increase 10%, but the information from CalTIP will be released at the April Board Meeting.	\$ 898	\$ 826	\$ 72	8.0%	\$ 851	\$ 47	5.2%
Other	Taxes, Leases & Rental & Miscellaneous expense categories.	\$ 510	\$ 493	\$ 17	3.3%	\$ 491	\$ 19	3.7%
Purchased transportation	The contract was extended one year for 3%	\$ 5,848	\$ 5,677	\$ 171	2.9%	\$ 5,866	\$ (18)	-0.3%
Contingency	Estimated contingency.	\$ 500	\$ -	\$ 500	100.0%	\$ 500	\$ -	0.0%
	Total	\$ 39,271	\$ 37,024	\$ 2,247	5.7%	\$ 38,112	\$ 1,159	3.0%

Revenues

The Proposed Operating Revenues for FY 2019 are equal with expenses, since the majority of County Connection's revenue is on a reimbursement basis. As noted earlier, the budget proposes the use of \$20.1 million in TDA 4.0 funds, which is \$1.8 million more than MTC estimates we will receive next fiscal year. Based on MTC's current estimate, our TDA 4.0 revenue for FY 2019 is estimated to increase \$0.6 million from a revised \$17.7 million to \$18.3 million based on improved sales tax revenue. The estimated amount for FY 2018 will be revised and will increase/decrease as additional sales tax information becomes available.

STA revenue is expected to significantly increase in FY 2019 with the additional funding through SB1 as mentioned earlier. MTC has finalized the changes to process and allocation of the STA revenue. MTC will convert the STA Population Based Funds (funds transit, paratransit and Lifeline) from a formula based allocation to a County Block Program that will be allocated by the Congestion Management Agency (CMA) for each county. MTC estimates that Contra Costa County will receive \$8.3 million of STA Population Based Funds. There were additions to the Block Program by adding guarantees for transit through the work of various transit operators in the Bay Area. For Contra Costa County, 60% of the block grant would be guaranteed to small operators (County Connection, ECCTA, and WestCAT). The remaining 40% will be through a grant process to apply and receive funding. The non-guarantee process could be similar to the Lifeline program (a combination of federal and STA funds for transit programs/projects for low income communities) which County Connection has received approximately \$0.5 million annually. CCTA has met with transit operators on the allocation of funds but staff has requested some clarification and will amend the budget when the issues are resolved.

The following is a summary of STA funding and assumptions:

MTC - STA	2019 Budget (a)	2018 Estimate	2017 Actual	2016 Actual
STA Population	\$ 2,853,503	\$ 1,612,760	\$ 1,475,391	\$ 1,597,874
STA Regional Paratransit (b)	\$ -	\$ 270,946	\$ 235,968	\$ 255,592
STA Revenue Based	\$ 628,747	\$ 482,118	\$ 441,617	\$ 484,822
State of Good Repair (c)	\$ 119,162	\$ -	\$ -	\$ -
Lifeline (d)	\$ 500,000	\$ 500,000	\$ 500,000	\$ 535,000
STA Total	\$ 4,101,412	\$ 2,865,824	\$ 2,652,976	\$ 2,873,288
\$ Difference compared to Prior Year	\$ 1,235,588	\$ 212,848	\$ (220,312)	
% Difference compared to Prior Year	43%	8%	-8%	
(a) Based upon preliminary amounts from MTC as of February 2018. Staff has estimated based on current population formula, but CCTA will need to determine process to approve and allocate funds for FY 2019.				
(b) Under MTC's proposed block grant process, the Regional Paratransit Funds which are funded by STA Population funds are no longer a separate category.				
(c) State of Good Repair funds are new through SB1, which can be used similar to Transit Security Grant Program which ended in FY 2018.				
(d) Lifeline funds are a combination of federal and STA population funding through a grant award. County Connection will need to go through a competitive grant process but assuming we will receive for FY 2019.				

Passenger fares revenues in the proposed budget for FY 2019 is \$2.52 million which is a slight decrease from the estimated amount of \$2.59 million. Fare revenues peaked in FY 2013 peaked at \$3.58 million for fixed route and has continued to decline since then. The decline in overall fare revenue seems to have slowed down but pass revenues have declined at a faster rate since the introduction of Clipper in January 2016, as riders are probably switching from passes to Clipper.

Fare Revenue	Actual 2014	Actual 2015	Actual 2016 (a)	Actual 2017	Estimate 2018	Budget 2019
Cash & Clipper Fares	\$2,166	\$2,090	\$2,034	\$2,027	\$1,955	\$1,916
Pass Fares	\$1,093	\$1,066	\$920	\$692	\$639	\$606
Total	\$3,259	\$3,156	\$2,954	\$2,719	\$2,594	\$2,522
Cash & Clipper Fares % Diff	n/a	-3.5%	-2.7%	-0.3%	-3.6%	-2.0%
Pass Fares & Diff	n/a	-2.5%	-13.7%	-24.8%	-7.7%	-5.2%
Total % Diff	n/a	-3.2%	-6.4%	-8.0%	-4.6%	-2.8%

(a) Began receiving Clipper Revenue January 2016.

FTA 5307 revenue is estimated on a continuing basis for \$1.25 million annually based on the latest information. County Connection still has some carryover federal funds from the previous year and budgeted for \$1.37 million for FY 2019. Federal funds have doubled since FY 2013, when we received approximately \$0.7 million annually. The budget assumes that the federal government continues to fund transit at its current level.

Low Carbon Transit Operations Program (LCTOP) funds are still a relatively new funding source and an original estimate by MTC was for County Connection to receive \$20 million over 25 years. The funding has improved from state auctions and County Connection will receive \$0.75 million in FY 2019 compared to \$0.3 million. Based on new guidelines, half of these funds must benefit Disadvantaged Communities (DAC) and a proposed Martinez/Amtrak to BART Route is currently going through a Title VI process and the other half of the funds for the Electric Bus project.

Capital Program

The FY 2019 Proposed Budget includes \$6.6 million in capital purchases (see PP.6). The majority of the expenses are for the purchase of 42 paratransit vehicles.

Key Assumptions Used for the Ten-Year Financial Forecast

Operating Revenues

- As stated earlier, passenger fares in FY 2013 peaked for fixed route and have continue to decline since then. The proposed budget for FY 2019 is \$2.59 million which assumes a slight decrease from the estimated FY 2018 amount of \$2.55 million and stay level at \$2.55 million as we have seen the decline decrease over the last several years.
- STA revenue for FY 2019 is estimated by MTC and assumes a 2% growth rate in the out years. Additional discussion regarding SB1 is shown below under TDA Reserves section.
- Measure J is projected to grow at the rate used in the Authority’s revised Measure J Strategic Plan published in 2016 which averages 3.75% from FY 2018 to FY 2033.
- LCTOP Funds improved from \$0.3 million in FY 2018 to \$0.75 million in FY 2019. This amount is assumed to increase annually by 3%. The new LCTOP guidelines require that half of the funds received can be for operating funds that serve the DAC. Staff has proposed a new Martinez/Amtrak to Bart route which would be eligible and the forecast assumes \$0.37 million with inflation will continue. Also, half of the funds must be used for capital projects which will are currently used for the electric bus project.
- Lifeline Funds is budgeted for \$0.5 million in FY 2019, but these funds will need to be applied, approved and allocated by CCTA as this has shifted with the passage of SB1. Lifeline appears to continue and we are currently assuming the \$0.5 million will continue in the future.

Operating Expenses

The forecast assumes that the service levels will remain the same and 3% wage increases per the last approved MOUs continue into future years. A 2.85% growth rate in the out years has been used for fixed route nonwage expenses except as noted in the following bullets:

- Cafeteria plan expenses are assumed to increase at 4% per year.
- County Connection was able to absorb most of the impact from the Great Recession in regards to pension and was 99.9% funded in FY 2017, since pension benefits were not enhanced in the early 2000's like many other agencies. But, additional changes were required to amend the forecast to reflect the CalPERS Board reducing the discount rate from 7.5% to 7.0% in December of 2016. There is an 8 year phase in of the new discount rate beginning in FY 2019, which is why the employer rate is increasing from 7.471% to 8.114%. The employer rate will continue to rise to 9.4% by FY 2021 and would remain level assuming no further changes by CalPERS. Also, as the discount rate is being reduced and phasing in investment losses in previous fiscal years, the Unfunded Actuarial Liability (UAL) payments will rise from \$47 thousand in FY 2018 to \$1.2 million by FY 2023. The following changes have been incorporated into the forecast and a summary is shown below:

PERS FORECAST									
Employer Contribution Rate	7.105%	8.997%	7.553%	7.471%	8.114%	8.500%	9.400%	9.400%	9.400%
Funded Status (b)	89.6%	95.1%	99.9%	95.8%	88.9%	-			
	Actual			Estimate	Budget (a)	Forecast			
Description	2015	2016	2017	2018	2019	2020	2021	2022	2023
Wage based pension costs	\$1,535,367	\$1,744,048	\$1,522,798	\$1,631,741	\$1,777,435	\$2,225,996	\$2,440,306	\$2,513,516	\$2,588,922
UAL costs	\$0	\$0	\$0	\$47,020	\$210,673	\$412,000	\$679,000	\$973,000	\$1,226,000
Total costs	\$1,535,367	\$1,744,048	\$1,522,798	\$1,678,761	\$1,988,108	\$2,637,996	\$3,119,306	\$3,486,516	\$3,814,922

(a) In December 2016, CalPERS Board approved reducing discount rate from 7.5% to 7% which results in higher employer rates for FY 2019.

(b) Information from CalPERS Actuarial Valuations which are always three years prior to current fiscal year.

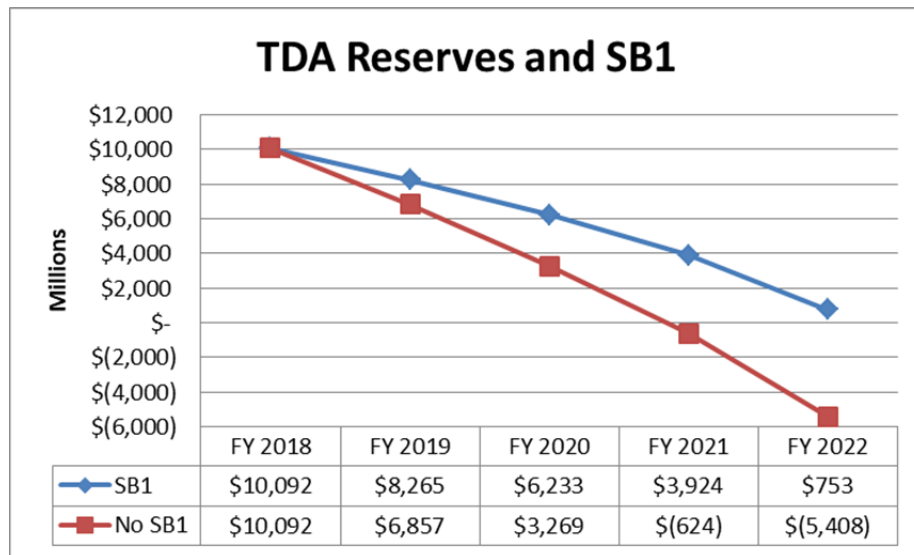
TDA Reserve

As stated earlier, the reserves are estimated to be \$8.27 million by the end of FY 2019. This is a significant difference from the FY 2018 Budget; the reserves were estimated to be \$472 thousand by 2020 compared to \$6.23 million in the current forecast. The major differences are additional revenues from SB1 and increased sales tax estimates for \$1.5 million and \$407 thousand, respectively. Even with the additional revenues, the reserve is expected to decline to \$753 thousand in FY 2022 and would go negative the following year. The main reason as shown in the section is above is the rising costs of pension.

SB1 has provided needed additional funding for the coming year and the future, while it doesn't resolve all our financial issues it is part of the solution. At the current time, there is a petition to repeal SB1 funding that could be on the December 2018 ballot. If no SB1 funds were coming in, County Connection would lose \$1.5 million it is expecting to receive next fiscal year and the TDA reserve would be negative \$606 thousand in FY 2021 (see attachment - FY 2019 Budget NO SB1 funding). The following is a summary of STA funds with/without SB1:

STA Funds	SB 1 Amount	No SB1 Amount	Difference	Notes
Guarantee Portion of Population	\$ 2,853,503	\$ 1,591,562	\$ (1,261,941)	Without SB1 funds, revenue would have been flat due to LA Metro sales tax measure shifting revenue to them and our statewide percentage would decrease from 0.06% to 0.44%. SGR funded through SB1. Assumes we would receive through non-guarantee portion.
Revenue Based	\$ 628,747	\$ 482,118	\$ (146,629)	
State of Good Repair	\$ 119,162	\$ -	\$ (119,162)	
Lifeline	\$ 500,000	\$ 500,000	\$ -	
Total	\$ 4,101,412	\$ 2,573,680	\$ (1,527,732)	

The following is a summary of the TDA reserves with and without SB1:



RECOMMENDATION:

Staff requests that the Committee provide comments and forward the draft to the Board of Directors with a recommendation for approval so a timely TDA claim can be prepared.

Attachments:

- A. FY 2019 Budget and Ten Year Forecast
- B. FY 2019 Revenue Budget and Ten Year Forecast NO SB1

County Connection

Operating and Capital Budget

Fiscal Year 2019



Concord, California

Preliminary April 11, 2018

CENTRAL CONTRA COSTA TRANSIT AUTHORITY

County Connection

CENTRAL CONTRA COSTA TRANSIT AUTHORITY

**Fiscal Year 2019
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County Connection
CENTRAL CONTRA COSTA TRANSIT AUTHORITY
FY 2019 BUDGET SUMMARY

	ESTIMATED FY 2018	ADOPTED BUDGET FY 2018	% VARIANCE	PROPOSED BUDGET FY 2019	PROPOSED OVER/(UNDER) ESTIMATED
Operations					
Fixed Route	\$ 31,391,466	\$ 32,309,417	-2.8%	\$ 33,387,889	6.4%
Paratransit	\$ 5,632,031	\$ 5,802,841	-2.9%	\$ 5,883,053	4.5%
Subtotal	\$ 37,023,497	\$ 38,112,258	-2.9%	\$ 39,270,942	6.1%
Capital					
Fixed Route	\$ 931,000	\$ 931,000	0.0%	\$ 1,049,000	12.7%
Paratransit	\$ -	\$ -	N/A	\$ 5,540,000	N/A
Subtotal	\$ 931,000	\$ 931,000	0.0%	\$ 6,589,000	607.7%
Grand Total	\$ 37,954,497	\$ 39,043,258	-2.8%	\$ 45,859,942	20.8%

County Connection
CENTRAL CONTRA COSTA TRANSIT AUTHORITY
FY 2019 BUDGET- OPERATING EXPENDITURES

Category	ACTUAL FY 2017	ESTIMATED FY 2018	ADOPTED FY 2018	FY 2018 Estimate vs Budget		PROPOSED FY 2019	FY2019 vs 2018 Estimate	
				Amount +/-	% +/-		Amount +/-	% +/-
Fixed Route								
Wages	\$ 13,633,322	\$ 14,389,725	\$ 14,502,281	\$ (112,556)	-0.8%	\$ 14,927,044	\$ 537,319	3.7%
Fringe benefits-paid time off	2,215,137	\$ 2,452,270	2,355,738	96,532	4.1%	2,401,867	(50,403)	-2.1%
Fringe benefits-other	7,806,120	\$ 7,964,640	7,992,872	(28,232)	-0.4%	8,388,304	423,664	5.3%
Total Wages and benefits	23,654,579	\$ 24,806,635	24,850,891	(44,256)	-0.2%	25,717,215	910,580	3.7%
Services	1,756,448	\$ 2,063,766	2,084,732	(20,966)	-1.0%	2,215,799	152,033	7.4%
Materials and supplies	2,114,113	\$ 2,577,526	2,944,464	(366,938)	-12.5%	2,910,125	332,599	12.9%
Utilities	296,670	\$ 348,410	321,000	27,410	8.5%	352,550	4,140	1.2%
Casualty and liability	676,984	\$ 825,865	850,865	(25,000)	-2.9%	897,651	71,786	8.7%
Taxes	184,435	\$ 224,515	228,015	(3,500)	-1.5%	231,515	7,000	3.1%
Leases and rentals	48,466	\$ 51,500	51,500	-	0.0%	52,775	1,275	2.5%
Miscellaneous	178,397	\$ 216,249	210,850	5,399	2.6%	224,949	8,700	4.0%
Purchased transportation	269,414	\$ 277,000	267,100	9,900	3.7%	285,310	8,310	3.0%
Total Other Expenses	5,524,927	\$ 6,584,831	6,958,526	(373,695)	-5.4%	7,170,674	585,843	8.9%
Subtotal	29,179,506	\$ 31,391,466	31,809,417	(417,951)	-1.3%	32,887,889	1,496,423	4.8%
Contingency			500,000	(500,000)	-100.0%	500,000	500,000	N/A
Subtotal	29,179,506	\$ 31,391,466	32,309,417	(917,951)	-2.8%	33,387,889	1,996,423	6.4%
Paratransit								
Wages	72,816	\$ 122,310	100,286	22,024	22.0%	172,525	50,215	41.1%
Fringe benefits	51,722	\$ 52,141	57,055	(4,914)	-8.6%	76,378	24,237	46.5%
Total Wages and benefits	124,538	\$ 174,451	157,341	17,110	10.9%	248,903	74,452	42.7%
Services	26,772	\$ 26,818	15,600	11,218	71.9%	38,600	11,782	43.9%
Materials and supplies	4,291	\$ 3,312	3,400	(88)	-2.6%	4,400	1,088	32.9%
Utilities	23,393	\$ 26,700	26,450	250	0.9%	27,500	800	3.0%
Taxes	-	\$ 150	300	(150)	-50.0%	300	150	100.0%
Miscellaneous	382	\$ 600	700	(100)	-14.3%	850	250	41.7%
Purchased transportation	5,039,996	\$ 5,400,000	5,599,050	(199,050)	-3.6%	5,562,500	162,500	3.0%
Total Other Expenses	5,094,834	\$ 5,457,580	5,645,500	(187,920)	-3.3%	5,634,150	176,570	3.2%
Subtotal	5,219,372	\$ 5,632,031	5,802,841	(170,810)	-2.9%	5,883,053	251,021	4.5%
Total Operating Expenses	\$ 34,398,878	\$ 37,023,497	38,112,258	\$ (1,088,761)	-2.9%	\$ 39,270,942	\$ 2,247,445	6.1%

County Connection
CENTRAL CONTRA COSTA TRANSIT AUTHORITY
FY 2019 BUDGET- OPERATING REVENUES

Category	ACTUAL FY 2017	ESTIMATE FY 2018	ADOPTED FY 2018	FY 2018 Estimate vs Budget		PROPOSED FY 2019	FY2019 vs 2018 Estimate	
				Amount +/-	% +/-		Amount +/-	% +/-
Fixed Route								
Fare revenue	\$ 2,760,782	\$2,632,279	\$2,852,100	\$ (219,821)	-7.7%	\$ 2,559,459	\$ (72,820)	-2.8%
Special service revenue	1,480,747	1,527,837	\$1,545,029	(17,192)	-1.1%	1,531,293	3,456	0.2%
	4,241,529	4,160,116	4,397,129	(237,013)	-5.4%	4,090,752	(69,364)	-1.7%
Advertising revenue	582,500	589,500	589,500	-	0.0%	594,540	5,040	0.9%
Non-Operating rev	164,747	340,925	136,438	204,487	149.9%	194,677	(146,248)	-42.9%
Low Carbon Transit Ops Prog	305,582	285,190	285,190	-	0.0%	375,377	90,187	31.6%
Other State Grants	149,678	93,535	93,535	-	0.0%	119,162	25,627	27.4%
STA Population and Revenue	1,658,179	1,612,760	1,612,760	-	0.0%	2,853,503	1,240,743	76.9%
TDA 4.0	16,228,987	18,457,339	19,148,700	(691,361)	-3.6%	18,928,309	470,970	2.6%
Measure J	4,493,370	4,399,448	4,543,512	(144,064)	-3.2%	4,735,106	335,658	7.63%
BART Express Funds	693,935	807,314	807,314	-	0.0%	826,124	18,810	2.3%
Dougherty Valley Dev Fees	-	-	50,000	(50,000)	-100.0%	25,000	25,000	N/A
Other Local Grants	15,664	-	-	-	100.0%	-	-	N/A
RM 2/Other- Express	145,339	145,339	145,339	-	0.0%	145,339	-	0.0%
Lifeline	500,000	500,000	500,000	-	0.0%	500,000	-	0.0%
Subtotal	29,179,510	31,391,466	32,309,417	(917,951)	-2.8%	33,387,889	1,996,423	6.4%
Paratransit								
Fare revenue	515,182	\$507,500	507,500	-	0.0%	507,500	-	0.0%
Non-Operating revenue	-	100	100	-	0.0%	100	-	0.0%
FTA Section 5307	988,499	1,375,000	1,375,000	-	0.0%	1,380,000	5,000	0.4%
FTA Preventive Maintenance	14,451	14,064	-	14,064	N/A	12,800	(1,264)	-9.0%
TDA 4.5	770,897	800,163	771,677	28,486	3.7%	869,577	69,414	8.7%
TDA 4.0	655,727	213,139	729,197	(516,058)	N/A	736,842	523,703	N/A
Measure J	1,515,212	1,831,001	1,526,303	304,698	20.0%	1,609,487	(221,514)	-12.10%
STA Paratransit & Rev based	623,893	753,064	753,064	-	0.0%	628,747	(124,317)	-16.5%
BART ADA Service/Other	135,512	138,000	140,000	(2,000)	-1.4%	138,000	-	0.0%
Subtotal	5,219,373	5,632,031	5,802,841	(170,810)	-2.9%	5,883,053	251,022	4.5%
Total	\$ 34,398,883	\$ 37,023,497	\$ 38,112,258	\$ (1,088,761)	-3.0%	\$ 39,270,942	\$ 2,247,445	6.1%

County Connection
CENTRAL CONTRA COSTA TRANSIT AUTHORITY
FY 2019 Revenue Source Utilization

	Anticipated Revenue	Anticipated Utilization	Difference
Fixed Route			
Fare revenue	\$ 2,559,459	\$ 2,559,459	\$ -
Special service revenue	1,531,293	1,531,293	-
Advertising revenue	594,540	594,540	-
Non-Operating revenue	194,677	194,677	-
Low Carbon Transit Operations Program (LCTOP)	375,377	375,377	-
Other State Grants	119,162	119,162	-
STA Population and Revenue Based	2,853,503	2,853,503	-
TDA 4.0	17,102,282	18,928,309	(1,826,027)
Measure J	4,735,106	4,735,106	-
BART Express Funds	826,124	826,124	-
Dougherty Valley Development Fees	25,000	25,000	-
RM2- Express	145,339	145,339	-
Lifeline	500,000	500,000	-
Total Fixed Route Operating Revenue	\$ 31,561,862	\$ 33,387,889	\$ (1,826,027)
Paratransit			
Fare revenue	\$ 507,500	\$ 507,500	\$ -
Non-operating revenue	100	100	-
FTA Section 5307	1,380,000	1,380,000	-
FTA Preventive Maintenance	12,800	12,800	-
TDA 4.5	869,577	869,577	-
TDA 4.0	736,842	736,842	-
Measure J	1,609,487	1,609,487	-
STA Paratransit	628,747	628,747	-
BART ADA Service/Other	138,000	138,000	-
Total Paratransit Operating Revenue	\$ 5,883,053	\$ 5,883,053	\$ -
Capital Program			
TDA 4.0	\$ 473,000	\$ 473,000	\$ -
Increase (Decrease) to TDA reserve			\$ (1,826,027)

County Connection
CENTRAL CONTRA COSTA TRANSIT AUTHORITY
STAFFING

	Position Type	FY 2012 ACTUAL	FY 2013 ACTUAL	FY 2014 ACTUAL	FY 2015 ACTUAL	FY 2016 ACTUAL	FY 2017 ACTUAL	FY 2018 BUDGET	FY 2018 ACTUAL	FY 2019 PROPOSED
Transportation	Transportation administration	3.0	4.0	4.0	4.0	4.0	4.0	4.0	4.0	4.0
	Training	2.0	2.0	2.0	2.0	2.0	2.0	2.0	1.0	2.0 (b)
	Transit Supervisor/Dispatcher	10.0	10.0	11.0	12.0	12.0	12.0	12.0	12.0	12.0
		15.0	16.0	17.0	18.0	18.0	18.0	18.0	17.0	18.0
	Full-time runs	125.0	127.0	128.0	128.0	122.0	122.0	130.0	126.0	130.0
	Part-time runs	12.0	12.0	12.0	12.0	12.0	12.0	12.0	8.0	12.0
	Full-time stand-by (Protection)	35.0	36.0	36.0	36.0	36.0	36.0	36.0	36.0	36.0
		172.0	175.0	176.0	176.0	170.0	170.0	178.0	170.0	178.0
	Total Transportation	187.0	191.0	193.0	194.0	188.0	188.0	196.0	187.0	196.0
	Maintenance	Maintenance administration	5.0	5.0	5.0	5.0	5.0	5.0	5.0	5.0
Facilities		5.0	5.0	6.0	6.0	6.0	6.0	6.0	6.0	6.0
		10.0	10.0	11.0	11.0	11.0	11.0	11.0	11.0	11.0
Mechanic, Level VI					4.0	4.0	4.0	4.0	3.0	4.0
Mechanic, Level V		5.0	5.0	5.0	3.0	3.0	3.0	3.0	3.0	3.0
Mechanic, Level IV		4.0	4.0	3.0	5.0	5.0	5.0	5.0	5.0	5.0
Mechanic, Level III		7.0	7.0	5.0	5.0	6.0	6.0	7.0	6.0	7.0
Mechanic, Level II		2.0	2.0	3.0	-	-	-	0.0	-	-
Mechanic, Level I		1.0	1.0	3.0	-	-	-	0.0	-	-
Bus service workers		10.0	10.0	10.0	9.0	9.0	9.0	10.0	9.0	10.0
		29.0	29.0	29.0	26.0	27.0	27.0	29.0	26.0	29.0
Total Maintenance		39.0	39.0	40.0	37.0	38.0	38.0	40.0	37.0	40.0
General Administration		General Administration	4.0	3.0	3.0	4.0	4.0	4.0	4.0	5.0
	Stores & Procurement	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0
	Stores workers	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0
	Finance	5.0	5.0	5.0	5.0	5.0	5.0	5.0	5.0	5.0
	Human Resources	2.0	2.0	2.0	2.0	2.0	2.0	2.0	3.0	3.0 (a)
	Marketing	2.0	2.0	2.0	2.0	2.0	2.0	2.0	1.0	2.0 (a)
	Customer service	6.0	6.0	6.0	8.0	8.0	8.0	8.0	5.0	8.0 (c)
	IT	2.0	2.0	2.0	2.0	2.0	2.0	2.0	4.0	4.0 (a)
	Planning/Scheduling	6.0	6.0	6.0	5.0	5.0	5.0	6.0	5.0	6.0 (a), (d)
	Subtotal in full time equivalents	30.0	29.0	29.0	31.0	31.0	31.0	32.0	31.0	36.0
Fixed Route Operations	Total	256.0	259.0	262.0	262.0	257.0	257.0	268.0	255.0	272.0
	Paratransit	2.0	2.0	2.0	2.0	2.0	2.0	2.0	3.0	3.0 (a)
Total Operations		258.0	261.0	264.0	264.0	259.0	259.0	270.0	258.0	275.0

(a) The Board approved a reorganization effective July 1, 2017 which was after budget adoption and had the following changes:

- 1 General Administration added the Director of Innovation and Mobility.
- 2 Human Resources added an Administrative Assistant III.
- 3 Marketing reclassified the position from a Manager of Marketing & Customer Service to a Planner/Community Liaison position.
- 4 IT added a Developer and a System Administrator.
- 5 Planning added an Administrative Assistant III.
- 6 Paratransit added a Manager of Accessible Services.

(b) Assistant Trainer Position is vacant and not budgeted.

(c) Customer Service has 2 vacant positions that are not budgeted.

(d) Planning/Scheduling has a vacant Assistant Scheduler that is not budgeted.

County Connection
CENTRAL CONTRA COSTA TRANSIT AUTHORITY
FY2019 CAPITAL PROGRAM-BUDGET YEAR
(\$ in thousands)

Capital Category	Funding Source								Total
	Federal	State	State Prop 1B - PTMISEA Facility Rehab	State LCTOP	State Lifeline - 1B Population Based Bonds	State Bridge Tolls	MTC TPI Funds - Stop Access & IT	MTC TDA	
Non Revenue Fleet	-	-	-	-	-	-	-	78	78
Revenue Fleet	4,436	1,005	-	375	-	100	-	-	5,916
Facility Maintenance and Modernization	-	-	-	-	-	-	-	100	100
Street Amenities	-	-	-	-	-	-	200	-	200
Information Technology	-	-	-	-	-	-	-	195	195
Maintenance Equipment & Tools	-	-	-	-	-	-	-	100	100
Office Furniture and Equipment	-	-	-	-	-	-	-	-	-
Total	\$ 4,436	\$ 1,005	\$ -	\$ 375	\$ -	\$ 100	\$ 200	\$ 473	\$ 6,589

County Connection
CENTRAL CONTRA COSTA TRANSIT AUTHORITY
TEN YEAR CAPITAL PROGRAM

\$ In Thousands

Capital Program:	FY2018	FY2019	FY2020	FY2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	Total
Non Revenue Fleet	\$ 78	\$ 78	\$ 369	\$ 227	\$ -	\$ 99	\$ 126	\$ 109	\$ -	\$ 70	\$ 1,156
Revenue Fleet	-	5,916	-	-	1,189	-	25,182	-	23,711	-	55,998
Facility Maintenance & Modernization	550	100	100	100	100	500	2,100	-	-	225	3,775
Street Amenities	-	200	-	-	-	500	-	-	50	50	800
Information Technology	80	195	85	180	300	80	90	85	100	150	1,345
Maintenance Equipment & Tools	100	100	65	50	50	50	250	50	50	-	765
Office Furniture and Equipment	123	-	70	80	80	80	100	100	80	25	738
Total Capital Program	\$ 931	\$ 6,589	\$ 689	\$ 637	\$ 1,719	\$ 1,309	\$ 27,848	\$ 344	\$ 23,991	\$ 520	\$ 64,577

Capital Program by Service:	FY2018	FY2019	FY2020	FY2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	Total
Fixed-Route	\$ 931	\$ 1,049	\$ 689	\$ 637	\$ 530	\$ 1,309	\$ 27,848	\$ 344	\$ 20,562	\$ 520	\$ 54,419
Paratransit	-	5,540	-	-	1,189	-	-	-	3,429	-	10,158
Total Capital Program by Service	\$ 931	\$ 6,589	\$ 689	\$ 637	\$ 1,719	\$ 1,309	\$ 27,848	\$ 344	\$ 23,991	\$ 520	\$ 64,577

Capital Funding by Source	FY2018	FY2019	FY2020	FY2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	Total
Federal 5307	\$ -	\$ 4,435	\$ -	\$ -	\$ 989	\$ -	\$ 20,368	\$ -	\$ 18,969	\$ -	\$ 44,761
State Prop 1B PTMISEA - Rolling Stock	-	1,005	-	-	-	-	-	-	-	-	1,005
State - LCTOP	-	375	300	300	300	300	300	300	300	300	2,775
Lifeline - 1B Population based Bonds	-	-	-	300	-	300	-	-	-	-	600
MTC TPI Funds - Stop Access & IT	280	200	-	-	-	-	-	-	-	-	480
Bridge Toll Revenue	-	100	-	-	80	29	850	-	850	-	1,909
Transportation Development Act	651	474	389	37	350	680	2,330	44	3,872	220	9,047
To Be Determined	-	-	-	-	-	-	4,000	-	-	-	4,000
Total Capital Funding by Source	\$ 931	\$ 6,589	\$ 689	\$ 637	\$ 1,719	\$ 1,309	\$ 27,848	\$ 344	\$ 23,991	\$ 520	\$ 64,577

Revenue Fleet Replacements	FY2018	FY2019	FY2020	FY2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2026	Total
# Fixed Route Vehicles	-	-	-	-	-	-	40	-	40	-	108
# Paratransit Vehicles	-	42	-	-	21	-	-	-	-	-	63
Total Revenue Fleet Replacement	-	42	-	-	21	-	40	-	40	-	171

County Connection

**CENTRAL CONTRA COSTA TRANSIT AUTHORITY
TEN YEAR FINANCIAL FORECAST \$ In Thousands**

	FY2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Revenue Hours	220,582	220,582	220,582	220,582	220,582	220,582	220,582	220,582	220,582	220,582	220,582
1 Passenger Fares	2,761	2,632	2,559	2,559	2,559	2,559	2,559	2,559	2,559	2,559	2,559
2 Special Fares	1,481	1,528	1,531	1,562	1,593	1,625	1,658	1,691	1,725	1,760	1,760
3 Advertising	582	590	595	603	603	615	627	640	653	666	679
4 Non-Operating Revenue	165	341	195	197	199	201	203	205	207	209	209
5 Low Carbon Transit Operations Program	306	285	375	382	389	397	404	412	419	427	435
6 Other State Grants	150	94	119	119	119	119	119	119	119	119	119
7 STA Population & Revenue Based	1,658	1,613	2,854	2,911	2,969	3,028	3,089	3,150	3,214	3,278	3,343
8 TDA 4.0	16,229	18,457	18,928	19,689	20,820	21,872	22,905	23,871	24,932	25,923	26,989
9 Measure J	4,493	4,399	4,735	4,891	5,062	5,244	5,432	5,627	5,829	6,038	6,255
10 BART Express Funds	694	807	826	843	859	877	894	912	930	949	968
11 Dougherty Valley Dev Fees	-	-	25	50	75	85	100	100	-	-	-
12 Other Local Grants	16	-	-	-	-	-	-	-	-	-	-
13 RM2/Other - Express	145	145	145	145	145	145	145	145	145	145	145
14 Lifeline	500	500	500	500	500	500	500	500	500	500	500
15 Total Fixed Route Operating Revenue	29,180	31,391	33,387	34,451	35,892	37,267	38,635	39,931	41,232	42,573	43,961
Operating Expenses w/o contingency and GASB 68	29,180	31,391	32,888	34,451	35,892	37,267	38,635	39,931	41,232	42,573	43,961
% increase in expenses	2.8%	7.6%	4.8%	4.8%	4.2%	3.8%	3.7%	3.4%	3.3%	3.3%	3.3%
17 CalPERS GASB 68 adjustment	(18)	-	-	-	-	-	-	-	-	-	-
18 Operating expense contingency	-	-	500	-	-	-	-	-	-	-	-
19 Total Fixed Route Operating Expenses	29,162	31,391	33,388	34,451	35,892	37,267	38,635	39,931	41,232	42,573	43,961
Revenue Hours	74,394	74,394	74,394	74,394	74,394	74,394	74,394	74,394	74,394	74,394	74,394
20 Passenger Fares	515	508	508	508	508	508	508	508	508	508	508
21 Non-Operating revenue	-	-	-	-	-	-	-	-	-	-	-
22 FTA Section 5307	988	1,375	1,380	1,385	1,390	1,395	1,400	1,405	1,430	1,432	1,434
23 FTA Preventative Maintenance	14	14	12	-	-	-	-	-	-	-	-
24 TDA 4.5	771	800	870	896	923	950	979	1,008	1,038	1,069	1,102
25 TDA 4.0	656	213	737	815	879	958	1,037	1,120	1,185	1,276	1,442
26 Measure J	1,515	1,831	1,609	1,662	1,720	1,782	1,846	1,912	1,981	2,052	2,052
27 STA Paratransit & Revenue Based	624	753	629	641	654	667	681	694	708	722	737
28 Bart ADA service	136	138	138	138	138	139	140	141	142	143	143
29 Total Paratransit Operating Revenue	5,219	5,632	5,883	6,045	6,212	6,399	6,591	6,788	6,992	7,202	7,418
30 Total Paratransit Operating Expenses	5,219	5,632	5,883	6,045	6,212	6,399	6,591	6,788	6,992	7,202	7,418
% increase in expenses	-3.5%	7.9%	4.5%	2.8%	2.8%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%
31 Total CCCTA Operating Budget	\$ 34,381	\$ 37,023	\$ 39,271	\$ 40,496	\$ 42,104	\$ 43,666	\$ 45,226	\$ 46,719	\$ 48,224	\$ 49,775	\$ 51,379

County Connection
CENTRAL CONTRA COSTA TRANSIT AUTHORITY
TEN YEAR FORECAST *In \$ Thousands*

	FY2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
32 Capital Revenue											
33 Federal 5307	16,722	-	4,435	-	-	989	-	20,368	-	18,969	-
34 State Prop 1B PTMISEA - Rolling Stock	1,580	-	1,005	-	-	-	-	-	-	-	-
35 State Prop 1B PTMISEA - Facility Rehab	800	-	-	-	-	-	-	-	-	-	-
36 State - LCTOP	-	-	375	300	300	300	300	300	300	300	300
37 Lifeline - 1B Population based Bonds	-	-	-	-	300	-	300	-	-	-	-
38 MTC TPI Funds - Stop Access & IT	280	280	200	-	-	-	-	-	-	-	-
39 Bridge Toll Revenue	480	-	100	-	-	80	29	850	-	850	-
40 Transportation Development Act	148	651	474	389	37	350	680	2,330	44	3,872	220
41 To Be Determined	-	-	-	-	-	-	-	4,000	-	-	-
42 Total Capital Revenue	\$ 20,010	\$ 931	\$ 6,589	\$ 689	\$ 637	\$ 1,719	\$ 1,309	\$ 27,848	\$ 344	\$ 23,991	\$ 520
43 Capital Projects	\$ 20,010	\$ 931	\$ 6,589	\$ 689	\$ 637	\$ 1,719	\$ 1,309	\$ 27,848	\$ 344	\$ 23,991	\$ 520

County Connection
CENTRAL CONTRA COSTA TRANSIT AUTHORITY
TDA RESERVE \$ In Thousands

	FY2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
44 Beginning Balance	\$ 11,474	\$ 11,672	\$ 10,092	\$ 8,265	\$ 6,233	\$ 3,924	\$ 753	\$ (3,258)	\$ (9,350)	\$ (13,645)	\$ (22,194)
45 Estimated TDA 4.0 Allocation	\$ 17,231 2.79%	\$ 17,741 2.96%	\$ 18,312 3.22%	\$ 18,861 3.00%	\$ 19,427 3.00%	\$ 20,010 3.00%	\$ 20,610 3.00%	\$ 21,229 3.00%	\$ 21,866 3.00%	\$ 22,522 3.00%	\$ 23,197 3.00%
TDA 4.0 Needed for Operations and Capital:											
46 Used for Fixed route operations	(16,229)	(18,457)	(18,928)	(19,689)	(20,820)	(21,872)	(22,905)	(23,871)	(24,932)	(25,923)	(26,989)
47 Used for Paratransit operations	(656)	(213)	(737)	(815)	(879)	(958)	(1,037)	(1,120)	(1,185)	(1,276)	(1,442)
48 TDA Used for Operations	(16,885)	(18,670)	(19,665)	(20,504)	(21,699)	(22,830)	(23,942)	(24,991)	(26,117)	(27,199)	(28,431)
49 Used for Capital Program	(148)	(651)	(474)	(389)	(37)	(350)	(680)	(2,330)	(44)	(3,872)	(220)
50 Ending TDA Reserve	\$ 11,672	\$ 10,092	\$ 8,265	\$ 6,233	\$ 3,924	\$ 753	\$ (3,258)	\$ (9,350)	\$ (13,645)	\$ (22,194)	\$ (27,649)
51 Number Of Months of Operating Expenses in Reserve	4.1	3.3	2.5	1.8	1.1	0.2	(0.9)	(2.4)	(3.4)	(5.4)	(6.5)
52 Percentage of operating budget	33.9%	27.3%	21.0%	15.4%	9.3%	1.7%	-7.2%	-20.0%	-28.3%	-44.6%	-53.8%
Reserve Percentage of:	FY2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
53 12%	\$ 4,126	\$ 4,443	\$ 4,713	\$ 4,860	\$ 5,052	\$ 5,240	\$ 5,427	\$ 5,606	\$ 5,787	\$ 5,973	\$ 6,165
54 Amount Above/(Below) Reserve Level	\$ 7,546	\$ 5,649	\$ 3,552	\$ 1,373	\$ (1,128)	\$ (4,487)	\$ (8,685)	\$ (14,956)	\$ (19,432)	\$ (28,167)	\$ (33,814)
55 16%	\$ 5,501	\$ 5,924	\$ 6,283	\$ 6,479	\$ 6,737	\$ 6,987	\$ 7,236	\$ 7,475	\$ 7,716	\$ 7,964	\$ 8,221
56 Amount Above/(Below) Reserve Level	\$ 6,171	\$ 4,168	\$ 1,982	\$ (246)	\$ (2,813)	\$ (6,234)	\$ (10,494)	\$ (16,825)	\$ (21,361)	\$ (30,158)	\$ (35,870)

County Connection
CENTRAL CONTRA COSTA TRANSIT AUTHORITY
OPERATING EXPENSE DETAIL

Account Desc	FY 2017 Actual	FY 2018 Estimated	FY 2018 Budget	Over (Under) FY 2018 Budget	Proposed FY 2019 Budget	Over (Under) FY 2018 Est/Actual	Over (Under) % FY 2018 Est/Actual
FIXED ROUTE							
Wages, Operators	7,806,502	8,160,000	8,190,000	(30,000)	8,435,000	275,000	
Wages, Operator/trainer	160,648	175,000	160,000	15,000	160,000	(15,000)	
Wages, Trans Admin	1,100,683	1,031,061	1,158,981	(127,920)	1,046,644	15,583	
Wages, Scheduling	103,005	75,000	131,107	(56,107)	68,671	(6,329)	
Wages, Maint Admin	467,883	495,000	461,479	33,521	507,291	12,291	
Wages, Building Maint.	313,442	325,000	339,668	(14,668)	347,541	22,541	
Wages, Customer Service	407,347	383,644	446,285	(62,641)	336,574	(47,070)	
Wages, Promotion	150,635	114,561	148,498	(33,937)	137,024	22,463	
Wages, EE Services	177,021	224,949	176,231	48,718	237,318	12,369	
Wages, Finance	374,573	405,000	411,886	(6,886)	416,494	11,494	
Wages, Safety & Trng	134,343	80,590	149,520	(68,930)	79,255	(1,335)	
Wages, General Admin	551,506	626,233	509,319	116,914	661,813	35,580	
Wages, Board	17,500	22,600	26,400	(3,800)	26,400	3,800	
Wages, Planning	482,898	734,759	520,564	214,195	786,246	51,487	
Wages, Service Workers	391,129	425,000	457,755	(32,755)	474,781	49,781	
Wages, Serv Wrkr Bonus	200	1,250	2,250	(1,000)	1,250	-	
Wages, Mechanics	983,696	1,100,000	1,207,838	(107,838)	1,193,492	93,492	
Wages, Mechanic Bonus	10,311	10,078	4,500	5,578	11,250	1,172	
Total Wages	13,633,322	14,389,725	14,502,281	(112,556)	14,927,044	537,319	4%
Sick, Operators	296,460	311,000	324,500	(13,500)	325,000	14,000	
Sick, Trans Admin	34,067	36,838	49,556	(12,718)	44,630	7,792	
Sick, Scheduling	2,382	2,500	5,654	(3,154)	2,994	494	
Sick, Maintenance Admin	21,154	25,030	20,089	4,941	22,084	(2,946)	
Sick, Building Maintenance.	16,620	28,152	14,339	13,813	14,642	(13,510)	
Sick, Customer Svc	15,902	16,475	18,800	(2,325)	13,871	(2,604)	
Sick, Promotion	951	1,076	6,474	(5,398)	5,850	4,774	
Sick, EE Services	4,227	1,800	7,683	(5,883)	10,292	8,492	
Sick, Finance	21,691	13,000	17,588	(4,588)	17,848	4,848	
Sick, Safety & Training	5,284	2,390	6,519	(4,129)	3,455	1,065	
Sick, General Admin	17,646	16,600	21,911	(5,311)	28,571	11,971	
Sick, Planning	12,629	22,140	22,670	(530)	33,957	11,817	
Sick, Service Workers	8,881	16,970	6,317	10,653	6,598	(10,372)	
Sick, Mechanics	27,867	22,433	23,097	(664)	22,802	369	
Total Sick Pay	485,761	516,404	545,197	(28,793)	552,594	36,190	7%

County Connection
CENTRAL CONTRA COSTA TRANSIT AUTHORITY
OPERATING EXPENSE DETAIL

Account Desc	FY 2017 Actual	FY 2018 Estimated	FY 2018 Budget	Over (Under) FY 2018 Budget	Proposed FY 2019 Budget	Over (Under) FY 2018 Est/Actual	Over (Under) % FY 2018 Est/Actual
Holiday, Operators	369,131	395,000	398,000	(3,000)	401,000	6,000	
Holiday, Trans Admin	64,782	62,290	62,769	(479)	56,529	(5,761)	
Holiday, Scheduling	7,003	6,348	7,161	(813)	3,792	(2,556)	
Holiday, Maintenance Admin	23,823	28,860	25,444	3,416	27,971	(889)	
Holiday, Building Maintenance.	20,288	18,000	18,163	(163)	18,545	545	
Holiday, Customer Svc	21,917	23,585	23,812	(227)	17,570	(6,015)	
Holiday, Promotion	7,469	6,300	8,201	(1,901)	7,409	1,109	
Holiday, EE Services	11,955	11,289	9,731	1,558	13,035	1,746	
Holiday, Finance	19,396	21,547	22,278	(731)	22,606	1,059	
Holiday, Safety & Training	9,312	4,492	8,256	(3,764)	4,376	(116)	
Holiday, General Admin	32,361	36,312	27,752	8,560	36,188	(124)	
Holiday, Planning	32,333	42,311	28,715	13,596	43,011	700	
Holiday, Service Workers	20,379	20,500	22,446	(1,946)	23,456	2,956	
Holiday, Mechanics	41,709	62,509	62,777	(268)	61,978	(531)	
Total Holiday Pay	681,858	739,343	725,505	13,838	737,466	(1,877)	0%
Vacation, Operators	459,697	515,000	517,100	(2,100)	530,450	15,450	
Vacation, Trans Admin	104,067	109,647	96,232	13,415	85,612	(24,035)	
Vacation, Scheduling	12,202	9,038	10,516	(1,478)	6,320	(2,718)	
Vacation, Maintenance Admin	37,246	46,190	41,692	4,498	45,882	(308)	
Vacation, Building Maintenance.	20,739	24,020	24,020	-	24,579	559	
Vacation, Customer Svc	28,809	41,262	31,810	9,452	25,103	(16,159)	
Vacation, Promotion	12,227	35,295	13,667	21,628	9,496	(25,799)	
Vacation, EE Services	18,342	18,377	16,219	2,158	20,471	2,094	
Vacation, Finance	24,060	25,805	28,664	(2,859)	30,558	4,753	
Vacation, Safety & Training	16,824	7,247	13,760	(6,513)	7,294	47	
Vacation, General Admin	44,635	62,973	39,486	23,487	53,841	(9,132)	
Vacation, Planning	41,822	47,300	47,300	-	64,324	17,024	
Vacation, Service Wrks	23,548	28,339	28,210	129	32,290	3,951	
Vacation, Mechanics	150,326	151,144	89,841	61,303	87,996	(63,148)	
Total Accrued Vacation	994,544	1,121,637	998,517	123,120	1,024,216	(97,421)	-9%

County Connection
CENTRAL CONTRA COSTA TRANSIT AUTHORITY
OPERATING EXPENSE DETAIL

Account Desc	FY 2017 Actual	FY 2018 Estimated	FY 2018 Budget	Over (Under) FY 2018 Budget	Proposed FY 2019 Budget	Over (Under) FY 2018 Est/Actual	Over (Under) % FY 2018 Est/Actual
Abs Pay, Operators	43,685	63,000	61,025	1,975	61,200	(1,800)	
Abs Pay, Trans Admin	-	2,000	6,351	(4,351)	5,718	3,718	
Abs Pay, Scheduling	-	250	725	(475)	384	134	
Abs Pay, Maintenance Admin	-	750	2,574	(1,824)	2,829	2,079	
Abs Pay, Building Maintenance.	-	500	1,837	(1,337)	1,876	1,376	
Abs Pay, Customer Svc	-	1,000	2,409	(1,409)	1,777	777	
Abs Pay, Promotion	-	300	829	(529)	750	450	
Abs Pay, EE Services	-	400	985	(585)	1,319	919	
Abs Pay, Finance	-	500	2,254	(1,754)	2,287	1,787	
Abs Pay, Safety & Training	-	400	835	(435)	443	43	
Abs Pay, General Admin	-	500	2,807	(2,307)	3,662	3,162	
Abs Pay, Planning	-	500	2,904	(2,404)	4,351	3,851	
Separation Pay/Benefits	6,814	2,081	-	2,081	-	(2,081)	
Abs Pay, Service Wrkrs	-	100	438	(338)	456	356	
Abs Pay, Mechanics	2,475	2,605	546	2,059	539	(2,066)	
Total Absence Pay	52,974	74,886	86,519	(11,633)	87,591	12,705	17%
Total Paid Time Off	2,215,137	2,452,270	2,355,738	96,532	2,401,867	(50,403)	-2%
Total Compensation	15,848,459	16,841,995	16,858,019	(16,024)	17,328,911	486,916	3%
FICA, Operators	127,468	135,000	139,050	(4,050)	139,050	4,050	
FICA, Trans Admin	18,021	17,838	19,914	(2,076)	17,961	123	
FICA, Scheduling	1,794	1,141	2,250	(1,109)	1,191	50	
FICA, Maintenance Admin	2,206	2,347	3,805	(1,458)	4,195	1,848	
FICA, Building Maintenance.	5,148	5,472	5,770	(298)	5,902	430	
FICA, Customer Service	6,965	6,351	7,586	(1,235)	5,727	(624)	
FICA, Promotion	2,503	2,065	2,577	(512)	2,328	263	
FICA, EE Services	3,129	3,938	3,057	881	4,095	157	
FICA, Finance	6,225	6,826	6,999	(173)	7,102	276	
FICA, Safety & Training	1,221	250	1,323	(1,073)	-	(250)	
FICA, General Admin	9,352	10,975	9,406	1,569	11,476	501	
FICA, Board Members	1,392	1,796	2,020	(224)	2,020	224	
FICA, Planning	8,250	11,279	9,021	2,258	13,512	2,233	
FICA, Service Workers	5,664	5,576	6,795	(1,219)	7,087	1,511	
FICA, Mechanics	13,254	13,979	17,979	(4,000)	17,820	3,841	
Total FICA/Medicare	212,592	224,833	237,552	(12,719)	239,466	14,633	7%

County Connection
CENTRAL CONTRA COSTA TRANSIT AUTHORITY
OPERATING EXPENSE DETAIL

Account Desc	FY 2017 Actual	FY 2018 Estimated	FY 2018 Budget	Over (Under) FY 2018 Budget	Proposed FY 2019 Budget	Over (Under) FY 2018 Est/Actual	Over (Under) % FY 2018 Est/Actual
PERS-RET, Operators	788,169	843,991	904,031	(60,040)	1,034,959	190,968	
PERS-RET, Trans Admin	142,815	167,384	165,601	1,783	166,859	(525)	
PERS-RET, Scheduling	15,335	16,255	17,511	(1,256)	11,564	(4,691)	
PERS-RET, Maintenance Admin	75,009	87,513	79,752	7,761	99,955	12,442	
PERS-RET, Bldg Maintenance.	38,322	44,910	43,198	1,712	50,586	5,676	
PERS-RET, Customer Svc	48,049	55,094	56,753	(1,659)	50,082	(5,012)	
PERS-RET, Promotion	23,339	23,754	24,116	(362)	17,084	(6,670)	
PERS-RET, EE Services	26,519	31,350	28,783	2,567	41,692	10,342	
PERS-RET, Finance	54,079	64,252	61,610	2,642	67,949	3,697	
PERS-RET, Sfty & Training	20,155	23,727	26,494	(2,767)	17,281	(6,446)	
PERS-RET, Gen Admin	71,374	90,004	79,049	10,955	115,559	25,555	
PERS-RET, Planning	64,087	59,003	78,995	(19,992)	105,810	46,807	
GM-457 Retirement	17,400	18,000	18,000	-	18,540	540	
PERS-RET, Service Wrkr	40,531	45,216	48,553	(3,337)	57,317	12,101	
PERS-RET, Mechanics	115,015	126,308	137,402	(11,094)	151,411	25,103	
Total Retirement	1,540,198	1,696,761	1,769,848	(73,087)	2,006,648	309,887	18%
Medical, Operators	616,380	749,969	751,277	(1,308)	708,894	(41,075)	
Medical, Trans Admin	95,896	126,922	112,883	14,039	135,279	8,357	
Medical, Scheduling	13,715	10,261	16,840	(6,579)	9,519	(742)	
Medical, Maintenance Admin	28,750	29,782	32,468	(2,686)	23,481	(6,301)	
Medical, Building Maintenance.	41,092	65,594	68,993	(3,399)	69,389	3,795	
Medical, Customer Svc	35,366	49,205	43,054	6,151	45,647	(3,558)	
Medical, Promotion	10,722	7,522	11,936	(4,414)	3,969	(3,553)	
Medical, EE Services	1,009	-	-	-	-	-	
Medical, Finance	22,714	20,145	25,115	(4,970)	13,180	(6,965)	
Medical, Safety & Training	18,971	6,433	21,485	(15,052)	5,968	(465)	
Medical, General Admin	60,429	55,595	66,376	(10,781)	30,130	(25,465)	
Medical, Planning	30,202	63,774	40,824	22,950	86,974	23,200	
Medical, Service Workers	170,883	217,017	210,970	6,047	217,730	713	
Medical, Mechanics	330,458	398,705	400,843	(2,138)	413,687	14,982	
Medical Admin Charge	9,972	11,000	11,300	(300)	11,300	300	
Vision Plan, Operators	(272)	-	-	-	-	-	
Medical, Retirees	168,770	181,000	185,400	(4,400)	186,430	5,430	
OPEB benefits	580,450	444,600	444,600	-	480,835	36,235	
Total Medical	2,235,507	2,437,524	2,444,364	(6,840)	2,442,412	4,888	0%

County Connection
CENTRAL CONTRA COSTA TRANSIT AUTHORITY
OPERATING EXPENSE DETAIL

Account Desc	FY 2017 Actual	FY 2018 Estimated	FY 2018 Budget	Over (Under) FY 2018 Budget	Proposed FY 2019 Budget	Over (Under) FY 2018 Est/Actual	Over (Under) % FY 2018 Est/Actual
Dental, Operators	228,782	230,546	241,615	(11,069)	244,587	14,041	
Dental, Trans Admin	27,304	27,501	28,311	(810)	28,326	825	
Dental, Scheduling	2,556	2,736	2,721	15	2,819	83	
Dental, Maintenance Admin	5,706	5,922	5,654	268	6,100	178	
Dental, Building Maintenance.	10,954	11,252	11,293	(41)	11,589	337	
Dental, Customer Svc	15,865	17,836	18,790	(954)	18,371	535	
Dental, Promotion	2,133	1,682	2,229	(547)	1,732	50	
Dental, EE Services	2,971	3,082	3,071	11	3,175	93	
Dental, Finance	9,172	10,137	9,461	676	10,441	304	
Dental, Safety & Training	2,971	759	3,071	(2,312)	2,222	1,463	
Dental, General Admin	7,911	7,516	8,184	(668)	7,741	225	
Dental, Planning	7,881	11,896	8,377	3,519	13,044	1,148	
Total Dental	324,206	330,867	342,777	(11,910)	350,147	19,280	6%
WC, Operators	934,228	682,848	663,055	19,793	693,089	10,241	
WC, Trans Admin	101,266	63,521	61,679	1,842	64,473	952	
WC, Scheduling	9,788	7,940	7,710	230	8,059	119	
WC, Maintenance Admin	45,255	19,850	19,275	575	20,148	298	
WC, Building Maintenance.	22,214	23,820	23,130	690	24,178	358	
WC, Customer Svc	52,426	31,760	30,840	920	32,237	477	
WC, Promotion	26,626	7,940	7,710	230	8,059	119	
WC, EE Services	26,626	11,910	7,710	4,200	12,089	179	
WC, Finance	45,255	19,850	19,275	575	20,148	298	
WC, Safety & Training	26,626	7,940	7,710	230	8,059	119	
WC, General Admin	48,840	26,460	26,985	(525)	26,857	397	
WC, Planning	39,173	31,760	23,130	8,630	32,237	477	
WC, Service Workers	77,259	39,700	38,550	1,150	40,296	596	
WC, Mechanics	232,742	75,431	73,244	2,187	76,562	1,131	
Total Workers Comp	1,688,324	1,050,730	1,010,003	40,727	1,066,491	15,761	2%

County Connection
CENTRAL CONTRA COSTA TRANSIT AUTHORITY
OPERATING EXPENSE DETAIL

Account Desc	FY 2017 Actual	FY 2018 Estimated	FY 2018 Budget	Over (Under) FY 2018 Budget	Proposed FY 2019 Budget	Over (Under) FY 2018 Est/Actual	Over (Under) % FY 2018 Est/Actual
Life, Operators	68,322	70,176	74,150	(3,974)	74,150	3,974	
Life, Trans Admin	7,424	7,550	9,660	(2,110)	7,776	226	
Life, Scheduling	824	792	950	(158)	952	160	
Life, Maintenance Admin	4,095	4,230	7,161	(2,931)	4,360	130	
Life, Building Maintenance.	3,102	3,475	3,260	215	3,560	85	
Life, Customer Svc	5,396	5,594	6,220	(626)	5,810	216	
Life, Promotion	1,406	1,299	1,490	(191)	1,500	201	
Life, EE Services	1,652	1,645	1,800	(155)	1,800	155	
Life, Finance	3,701	3,436	3,720	(284)	3,720	284	
Life, Safety & Training	785	728	750	(22)	750	22	
Life, General Admin	3,232	3,163	3,390	(227)	3,390	227	
Life, Planning	4,279	6,100	4,190	1,910	6,642	542	
Total Life Insurance	104,218	108,188	116,741	(8,553)	114,410	6,222	6%
SUI, Operators	59,849	70,000	77,000	(7,000)	72,000	2,000	
SUI, Trans Admin	4,620	7,000	7,088	(88)	7,974	974	
SUI, Scheduling	616	473	886	(413)	443	(30)	
SUI, Maintenance Admin	1,540	2,000	2,215	(215)	2,215	215	
SUI, Building Maintenance.	1,800	2,614	2,658	(44)	2,658	44	
SUI, Customer Svc	2,464	2,626	4,430	(1,804)	3,101	475	
SUI, Promotion	616	473	886	(413)	886	413	
SUI, Safety & Training	619	473	886	(413)	443	(30)	
SUI, General Admin	2,258	2,685	3,101	(416)	3,544	859	
SUI, EE Services	616	886	886	-	1,329	443	
SUI, Finance	1,577	2,196	2,215	(19)	2,215	19	
SUI, Planning	2,400	3,526	2,658	868	3,987	461	
SUI, Service Workers	3,108	3,214	4,430	(1,216)	4,430	1,216	
SUI, Mechanics	5,235	7,246	8,417	(1,171)	8,417	1,171	
Total SUI	87,318	105,412	117,756	(12,344)	113,642	8,230	8%
Operator Uniforms	45,950	50,000	50,000	-	50,000	-	
Uniforms - Maintenance. Pers.	17,799	16,904	16,500	404	17,000	96	
Total Uniforms	63,749	66,904	66,500	404	67,000	96	0%

County Connection
CENTRAL CONTRA COSTA TRANSIT AUTHORITY
OPERATING EXPENSE DETAIL

Account Desc	FY 2017 Actual	FY 2018 Estimated	FY 2018 Budget	Over (Under) FY 2018 Budget	Proposed FY 2019 Budget	Over (Under) FY 2018 Est/Actual	Over (Under) % FY 2018 Est/Actual
Operator Medical Exams	15,430	15,820	16,000	(180)	17,000	1,180	
Emp Assistance Prog.	12,362	12,612	14,000	(1,388)	14,500	1,888	
Cafeteria Plan- Admin	424,540	507,662	482,706	24,956	539,772	32,110	
Cafeteria Plan-ATU	1,058,987	1,353,574	1,315,425	38,149	1,357,816	4,242	
Mechanic Tool Allowance	12,468	15,680	16,200	(520)	16,500	820	
Wellness Program	17,842	26,181	30,000	(3,819)	30,000	3,819	
Substance Abuse Prog.	8,379	9,393	10,500	(1,107)	10,000	607	
Ergonomics/W/C Prog	-	2,500	2,500	-	2,500	-	
Total Other Benefits	1,550,008	1,943,422	1,887,331	56,091	1,988,088	44,666	2%
Total Benefits	10,021,257	10,416,910	10,348,610	68,300	10,790,171	373,261	4%
Total Wages and Benefits	23,654,579	24,806,635	24,850,891	(44,256)	25,717,215	910,580	4%
Management Services	56,807	56,000	25,000	31,000	35,000	(21,000)	
Agency Fees	50	150	150	-	150	-	
In-Service Monitoring	-	6,000	2,000	4,000	5,500	(500)	
Mobility Services	19,323	30,000	32,000	(2,000)	30,000	-	
Schedules/Graphics	50,793	69,790	70,000	(210)	115,000	45,210	
Promotions	76,607	149,173	150,000	(827)	150,000	827	
Recruitment	5,118	8,357	20,000	(11,643)	15,000	6,643	
Hiring Costs	10,635	13,465	15,000	(1,535)	15,000	1,535	
Legal Fees	222,215	330,000	330,000	-	375,000	45,000	
Financial services	-	15,000	15,000	-	7,500	(7,500)	
Auditor Fees	44,996	47,000	48,500	(1,500)	48,500	1,500	
Freight In and Out	1,111	7,041	7,000	41	7,000	(41)	
Bid and Hearing Notices	1,161	1,095	1,000	95	1,000	(95)	
Service Development	9,813	40,000	40,000	-	80,000	40,000	
Trans. Printing/Reproduc.	5,325	3,328	7,000	(3,672)	7,000	3,672	
Payroll Services	81,593	83,000	76,220	6,780	85,490	2,490	
Bank service charge	23,192	23,000	24,000	(1,000)	24,000	1,000	
Commuter check process fee	142	300	300	-	300	-	
Pay PERS file upload	2,544	2,650	2,650	-	2,730	80	
Special Planning- reimb expenses	31,840	-	-	-	-	-	
Temporary Help-All depts	84,694	62,176	27,000	35,176	25,000	(37,176)	
Temporary Help-Finance	31,952	-	-	-	-	-	
Clipper Fees	39,286	52,000	31,500	20,500	53,560	1,560	
SVR-Differential/Radiator	20,730	12,000	15,000	(3,000)	15,800	3,800	

County Connection
CENTRAL CONTRA COSTA TRANSIT AUTHORITY
OPERATING EXPENSE DETAIL

Account Desc	FY 2017 Actual	FY 2018 Estimated	FY 2018 Budget	Over (Under) FY 2018 Budget	Proposed FY 2019 Budget	Over (Under) FY 2018 Est/Actual	Over (Under) % FY 2018 Est/Actual
SVR-Transmission	10,306	31,658	40,000	(8,342)	34,400	2,742	
SVR-Upholstery/Glass	10,110	22,691	35,000	(12,309)	30,000	7,309	
SVR-Towing	8,370	12,413	18,400	(5,987)	16,000	3,587	
SVR-Engine Repair	16,526	33,691	44,000	(10,309)	40,720	7,029	
SVR-Body Repair	73,438	104,978	110,000	(5,022)	105,000	22	
Emission controls	15,795	31,255	32,000	(745)	42,000	10,745	
Phone Maintenance. Services	8,490	-	9,000	(9,000)	-	-	
Support Vehicle maint	12,153	13,409	13,500	(91)	13,500	91	
IT Supplies/replacements	8,724	11,865	10,000	1,865	12,000	135	
Clever Devices/rideck maint	244,622	226,190	245,000	(18,810)	239,349	13,159	
Office Equipment Maint.	16,952	18,000	20,000	(2,000)	20,000	2,000	
Building Maint. Service	94,133	84,195	87,000	(2,805)	87,000	2,805	
Landscape Service	65,743	89,370	89,400	(30)	89,400	30	
IT Contracts	102,509	139,596	159,000	(19,404)	150,000	10,404	
Radio Maint. Service	10,778	17,984	18,500	(516)	18,000	16	
RED Support Expense	7,875	3,000	4,000	(1,000)	4,000	1,000	
Contract Cleaning Service	2,385	2,670	2,500	170	2,600	(70)	
Waste Removal	15,287	17,913	18,000	(87)	19,800	1,887	
Hazardous Waste	124,496	93,670	93,112	558	95,000	1,330	
Fire Monitoring	3,106	3,156	4,000	(844)	4,000	844	
Security Services	80,215	89,037	89,000	37	89,000	(37)	
Other Services	4,508	5,500	4,000	1,500	5,500	-	
Total Services	1,756,448	2,063,766	2,084,732	(20,966)	2,215,799	152,033	7%

County Connection
CENTRAL CONTRA COSTA TRANSIT AUTHORITY
OPERATING EXPENSE DETAIL

Account Desc	FY 2017 Actual	FY 2018 Estimated	FY 2018 Budget	Over (Under) FY 2018 Budget	Proposed FY 2019 Budget	Over (Under) FY 2018 Est/Actual	Over (Under) % FY 2018 Est/Actual
Diesel Fuel	1,104,108	1,376,557	1,639,240	(262,683)	1,650,000	273,443	
Oils and Lubricants	76,413	85,121	90,000	(4,879)	90,000	4,879	
Gasoline	21,904	22,991	29,120	(6,129)	25,000	2,009	
PG&E - WC Trolley	12,884	52,278	70,000	(17,722)	85,000	32,722	
Tires and Tubes	229,923	226,904	226,904	-	231,000	4,096	
Safety Supply	1,933	5,500	5,500	-	5,500	-	
Transportation Supplies	18,219	14,000	14,000	-	14,000	-	
BART Relief Tickets	53,183	57,000	57,000	-	58,425	1,425	
CSS-Soaps	2,343	7,429	8,500	(1,071)	8,000	571	
CSS-Cleaning	11,348	9,720	8,500	1,220	9,000	(720)	
CSS-Safety	10,990	8,938	8,000	938	8,500	(438)	
CSS-Antifreeze	8,357	6,200	6,400	(200)	6,400	200	
CSS-Gases	5,065	4,038	3,500	538	4,000	(38)	
Oil Analysis	-	16,760	18,000	(1,240)	8,000	(8,760)	
Equipment/Garage Exp.	18,308	23,615	25,000	(1,385)	25,000	1,385	
Coach Repair Parts	421,273	482,133	545,000	(62,867)	495,000	12,867	
Shelter/Bus Stop Supply	-	15,000	15,000	-	15,000	-	
Janitorial Supplies	23,464	21,027	21,000	27	21,000	(27)	
Lighting Supply	1,127	4,091	5,000	(909)	5,000	909	
Building Repair Supply	30,572	41,761	45,000	(3,239)	45,000	3,239	
Landscape Supply	3,952	5,000	10,000	(5,000)	5,000	-	
Tickets, Passes, Xfrs	20,669	19,784	20,000	(216)	20,000	216	
Supplies - Offsites	1,433	2,168	2,300	(132)	2,300	132	
Personnel Office Supply	1,951	2,134	3,000	(866)	3,000	866	
Computer Supplies	1,725	-	-	-	-	-	
Office Supplies-Administration	17,732	17,406	17,500	(94)	17,500	94	
Office Supplies-2nd Floor	-	29	-	29	-	(29)	
Office Supplies-Maint.	1,702	3,470	3,500	(30)	3,500	30	
Postage	6,865	10,000	11,000	(1,000)	10,000	-	
Safety Contingency Plans	1,505	3,000	3,000	-	3,000	-	
Training Supply	1,489	1,500	1,500	-	5,000	3,500	
Contracts & Grants Supply	-	1,000	1,000	-	1,000	-	
Supplies- IC	3,676	5,972	6,000	(28)	6,000	28	
Repair parts-grant exp	-	25,000	25,000	-	25,000	-	
Total Materials & Supplies	2,114,113	2,577,526	2,944,464	(366,938)	2,910,125	332,599	13%

County Connection
CENTRAL CONTRA COSTA TRANSIT AUTHORITY
OPERATING EXPENSE DETAIL

Account Desc	FY 2017 Actual	FY 2018 Estimated	FY 2018 Budget	Over (Under) FY 2018 Budget	Proposed FY 2019 Budget	Over (Under) FY 2018 Est/Actual	Over (Under) % FY 2018 Est/Actual
Telephone Svc - TC				-		-	
Pacific Gas and Electric	172,021	185,000	185,000	-	190,550	5,550	
Telephone Svc - Concord	21,881	31,947	25,000	6,947	36,000	4,053	
Contra Costa Water District	16,890	26,000	26,000	-	26,000	-	
Telephone-Cellular	85,878	105,463	85,000	20,463	100,000	(5,463)	
Total Utilities	296,670	348,410	321,000	27,410	352,550	4,140	1%
Physical Damage	85,944	118,000	118,000	-	141,600	23,600	
Property Premiums	45,500	46,865	46,865	-	48,271	1,406	
Other Premiums	21,160	26,000	25,000	1,000	26,780	780	
Liability Premiums	373,141	460,000	486,000	(26,000)	506,000	46,000	
Insurance/Liability losses	151,239	175,000	175,000	-	175,000	-	
Total Insurance	676,984	825,865	850,865	(25,000)	897,651	71,786	9%
Property Tax	16,759	16,000	13,500	2,500	18,000	2,000	
Licenses / Registrations	722	2,015	2,015	-	2,015	-	
Fuel Storage Tank Fees	9,773	14,000	15,000	(1,000)	14,000	-	
Use and Other Taxes	4,886	7,500	7,500	-	7,500	-	
Sales Tax	152,295	185,000	190,000	(5,000)	190,000	5,000	
Total Taxes	184,435	224,515	228,015	(3,500)	231,515	7,000	3%
Radio Site Lease-Diablo	40,457	42,500	42,500	-	43,775	1,275	
Equipment Leases	8,009	9,000	9,000	-	9,000	-	
Total Leases	48,466	51,500	51,500	-	52,775	1,275	2%

County Connection
CENTRAL CONTRA COSTA TRANSIT AUTHORITY
OPERATING EXPENSE DETAIL

Account Desc	FY 2017 Actual	FY 2018 Estimated	FY 2018 Budget	Over (Under) FY 2018 Budget	Proposed FY 2019 Budget	Over (Under) FY 2018 Est/Actual	Over (Under) % FY 2018 Est/Actual
Business Expense- Tran	346	-	-	-	500	500	
Business Expense-admin	-	400	250	150	400	-	
Business Expense-Fin	2,730	2,000	2,000	-	2,000	-	
Board Travel	20,653	28,000	20,000	8,000	25,000	(3,000)	
Staff Travel	56,048	67,500	55,000	12,500	60,000	(7,500)	
CTA Dues	14,236	14,950	14,950	-	15,399	449	
APTA Dues	35,029	35,560	36,650	(1,090)	36,650	1,090	
Other Memberships	-	3,000	-	3,000	3,000	-	
Business Expense	2,982	4,000	4,000	-	4,000	-	
Training Program	6,301	9,139	25,000	(15,861)	25,000	15,861	
Training / Subs-Gm	1,533	7,000	7,000	-	7,000	-	
Misc exp	445	1,000	1,000	-	1,000	-	
Employee Functions	30,409	35,000	35,000	-	35,000	-	
Employee Awards	4,376	5,000	5,000	-	5,000	-	
Departing Emp gifts	207	300	1,000	(700)	1,000	700	
Paypal fees	3,102	3,400	4,000	(600)	4,000	600	
Total Miscellaneous	178,397	216,249	210,850	5,399	224,949	8,700	4%
Alamo Creek Shuttle	122,057	124,000	125,000	(1,000)	127,720	3,720	
St Mary's Shuttle	48,564	48,000	48,000	-	49,440	1,440	
Cal State rte. 260 Shuttle	98,793	105,000	94,100	10,900	108,150	3,150	
Total Purchased Transportation	269,414	277,000	267,100	9,900	285,310	8,310	3%
Total Other Operating Expense	5,524,927	6,584,831	6,958,526	(373,695)	7,170,674	585,843	9%
Contingency			500,000	(500,000)	500,000	500,000	
TOTAL FIXED ROUTE EXPENSE	29,179,506	31,391,466	32,309,417	(917,951)	33,387,889	1,996,423	6%

County Connection
CENTRAL CONTRA COSTA TRANSIT AUTHORITY
OPERATING EXPENSE DETAIL

Account Desc	FY 2017 Actual	FY 2018 Estimated	FY 2018 Budget	Over (Under) FY 2018 Budget	Proposed FY 2019 Budget	Over (Under) FY 2018 Est/Actual	Over (Under) % FY 2018 Est/Actual
Paratransit							
Wages	72,816	122,310	100,286	22,024	172,525	50,215	
Sick Wages	4,133	4,300	4,360	(60)	7,332	3,032	
Holiday Pay	2,681	5,000	5,724	(724)	9,687	4,687	
Vacation Pay	7,252	6,000	8,746	(2,746)	10,709	4,709	
Absence pay	-	558	558	-	940	382	
Cafeteria Plan	6,804	7,734	9,406	(1,672)	9,406	1,672	
FICA	1,013	1,736	1,736	-	2,917	1,181	
PERS	18,806	13,615	13,497	118	18,264	4,649	
Medical	8,659	9,136	9,630	(494)	9,630	494	
Dental	1,321	2,188	1,592	596	4,534	2,346	
Life Insurance	814	988	920	68	1,630	642	
SUI	239	886	886	-	1,329	443	
Legal Fees	-	3,000	3,000	-	15,000	12,000	
Bank Service Charge	218	164	-	164	-	(164)	
Building Maint Services	1,100	1,572	1,500	72	1,500	(72)	
Radio Maint Services	5,655	6,018	6,100	(82)	6,100	82	
Community Van Maint	19,799	16,064	5,000	11,064	16,000	(64)	
Office Supply, PTF	4,291	3,312	3,400	(88)	4,400	1,088	
Gas and Electric	22,273	25,000	25,000	-	25,000	-	
Cell Phone	1,120	1,700	1,450	250	2,500	800	
Sales Tax	-	150	300	(150)	300	150	
Purchased Trans-LINK	4,902,547	5,250,000	5,433,250	(183,250)	5,407,500	157,500	
Purchased Trans-BART	137,449	150,000	164,800	(14,800)	154,500	4,500	
Other Purch Trans	-	-	1,000	(1,000)	500	500	
Training / Subscriptions	-	350	200	150	350	-	
Other Misc Expenses	382	250	500	(250)	500	250	
Total Paratransit	5,219,372	5,632,031	5,802,841	(170,810)	5,883,053	251,021	4%
TOTAL CCCTA	34,398,878	37,023,497	38,112,258	(1,088,761)	39,270,942	2,247,445	6%
PERS GASB 68 Adjustment	(17,761)	-	-	-	-	-	
TOTAL CCCTA	34,381,117	37,023,497	38,112,258	(1,088,761)	39,270,942	2,247,445	6%

County Connection
ALTERNATIVE DRAFT
Operating and Capital Budget NO SB1

Fiscal Year 2019

Concord, California

Preliminary March 7, 2018

CENTRAL CONTRA COSTA TRANSIT AUTHORITY

County Connection

CENTRAL CONTRA COSTA TRANSIT AUTHORITY

FY 2019 BUDGET- OPERATING REVENUES NO SB1 (ALTERNATIVE DRAFT)

Category	ACTUAL FY 2017	ESTIMATE FY 2018	ADOPTED FY 2018	FY 2018 Estimate vs Budget Amount +/- % +/-		PROPOSED FY 2019	FY2019 vs 2018 Estimate Amount +/- % +/-	
Fixed Route								
Fare revenue	\$ 2,760,782	\$2,632,279	\$2,852,100	\$ (219,821)	-7.7%	\$ 2,559,459	\$ (72,820)	-2.8%
Special service revenue	1,480,747	1,527,837	\$1,545,029	(17,192)	-1.1%	1,531,293	3,456	0.2%
	4,241,529	4,160,116	4,397,129	(237,013)	-5.4%	4,090,752	(69,364)	-1.7%
Advertising revenue	582,500	589,500	589,500	-	0.0%	594,540	5,040	0.9%
Non-Operating rev	164,747	340,925	136,438	204,487	149.9%	194,677	(146,248)	-42.9%
FTA Section 5303 /Mobility	-	-	-	-	N/A	-	-	N/A
FTA Preventive Maintenance	-	-	-	-	N/A	-	-	N/A
FTA New Freedom	-	-	-	-	N/A	-	-	N/A
Federal Stimululs	-	-	-	-	N/A	-	-	N/A
Low Carbon Transit Ops Prog	305,582	285,190	285,190	-	0.0%	375,377	90,187	31.6%
Other State Grants	149,678	93,535	93,535	-	0.0%	119,162	25,627	27.4%
STA Population and Revenue	1,658,179	\$1,612,760	1,612,760	-	0.0%	1,591,562	(21,198)	-1.3%
TDA 4.0	16,228,987	18,457,339	19,148,700	(691,361)	-3.6%	20,190,250	1,732,911	9.4%
Measure J	4,493,370	4,399,448	4,543,512	(144,064)	-3.2%	4,735,106	335,658	7.63%
BART Express Funds	693,935	\$807,314	807,314	-	0.0%	826,124	18,810	2.3%
Dougherty Valley Dev Fees	-	-	50,000	(50,000)	-100.0%	25,000	25,000	N/A
Other Local Grants	15,664	-	-	-	100.0%	-	-	N/A
RM 2/Other- Express	145,339	145,339	145,339	-	0.0%	145,339	-	0.0%
Lifeline	500,000	500,000	500,000	-	0.0%	500,000	-	0.0%
Subtotal	29,179,510	31,391,466	32,309,417	(917,951)	-2.8%	33,387,889	1,996,423	6.4%
Paratransit								
Fare revenue	515,182	\$507,500	507,500	-	0.0%	507,500	-	0.0%
Non-Operating revenue	-	100	100	-	0.0%	100	-	0.0%
FTA Section 5307	988,499	1,375,000	1,375,000	-	0.0%	1,380,000	5,000	0.4%
FTA Preventive Maintenance	14,451	14,064	-	14,064	N/A	12,800	(1,264)	-9.0%
TDA 4.5	770,897	800,163	771,677	28,486	3.7%	869,577	69,414	8.7%
TDA 4.0	655,727	213,139	729,197	(516,058)	N/A	883,471	670,332	N/A
Measure J	1,515,212	1,831,001	1,526,303	304,698	20.0%	1,609,487	(221,514)	-12.10%
STA Paratransit & Rev based	623,893	753,064	753,064	-	0.0%	482,118	(270,946)	-36.0%
BART ADA Service/Other	135,512	138,000	140,000	(2,000)	-1.4%	138,000	-	0.0%
Subtotal	5,219,373	5,632,031	5,802,841	(170,810)	-2.9%	5,883,053	251,022	4.5%
Total	\$ 34,398,883	\$ 37,023,497	\$ 38,112,258	\$ (1,088,761)	-3.0%	\$ 39,270,942	\$ 2,247,445	6.1%

County Connection
CENTRAL CONTRA COSTA TRANSIT AUTHORITY
FY 2019 Revenue Source Utilization NO SB1 (ALTERNATIVE DRAFT)

	Anticipated Revenue	Anticipated Utilization	Difference
Fixed Route			
Fare revenue	\$ 2,559,459	\$ 2,559,459	\$ -
Special service revenue	1,531,293	1,531,293	-
Advertising revenue	594,540	594,540	-
Non-Operating revenue	194,677	194,677	-
Low Carbon Transit Operations Program (LCTOP)	375,377	375,377	-
Other State Grants	119,162	119,162	-
STA Population and Revenue Based TDA 4.0	1,591,562	1,591,562	-
	16,777,653	20,190,250	(3,412,597)
Measure J	4,735,106	4,735,106	-
BART Express Funds	826,124	826,124	-
Dougherty Valley Development Fees	25,000	25,000	-
Other Local Grants	-	-	-
RM2- Express	145,339	145,339	-
Lifeline	500,000	500,000	-
Total Fixed Route Operating Revenue	\$ 29,975,292	\$ 33,387,889	\$ (3,412,597)
Paratransit			
Fare revenue	\$ 507,500	\$ 507,500	\$ -
Non-operating revenue	100	100	-
FTA Section 5307	1,380,000	1,380,000	-
TDA 4.5	869,577	869,577	-
TDA 4.0	883,471	883,471	-
Measure J	1,609,487	1,609,487	-
STA Paratransit	482,118	482,118	-
BART ADA Service/Other	138,000	138,000	-
Total Paratransit Operating Revenue	\$ 5,870,253	\$ 5,870,253	\$ -
Capital Program			
TDA 4.0	\$ 651,000	\$ 473,000	\$ 178,000
Increase (Decrease) to TDA reserve			\$ (3,234,597)

County Connection

CENTRAL CONTRA COSTA TRANSIT AUTHORITY

TEN YEAR FINANCIAL FORECAST NO SB1 \$ In Thousands(ALTERNATIVE DRAFT)

	FY2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
Revenue Hours	220,582	220,582	220,582	220,582	220,582	220,582	220,582	220,582	220,582	220,582	220,582
1 Passenger Fares	2,761	2,632	2,559	2,559	2,559	2,559	2,559	2,559	2,559	2,559	2,559
2 Special Fares	1,481	1,528	1,531	1,562	1,593	1,625	1,658	1,691	1,725	1,760	1,760
3 Advertising	582	590	595	603	603	615	627	640	653	666	679
4 Non-Operating Revenue	165	341	195	197	199	201	203	205	207	209	209
5 Low Carbon Transit Operations Program	306	285	375	382	389	397	404	412	419	427	435
6 Other State Grants	150	94	-	-	-	-	-	-	-	-	-
7 STA Population & Revenue Based	1,658	1,613	1,592	1,623	1,656	1,689	1,723	1,757	1,792	1,828	1,865
8 TDA 4.0	16,229	18,457	20,190	21,096	22,252	23,330	24,390	25,383	26,473	27,492	28,586
9 Measure J	4,493	4,399	4,735	4,891	5,062	5,244	5,432	5,627	5,829	6,038	6,255
10 BART Express Funds	694	807	826	843	859	877	894	912	930	949	968
11 Dougherty Valley Dev Fees	-	-	25	50	75	85	100	100	-	-	-
12 Other Local Grants	16	-	-	-	-	-	-	-	-	-	-
13 RM2/Other - Express	145	145	145	145	145	145	145	145	145	145	145
14 Lifeline	500	500	500	500	500	500	500	500	500	500	500
15 Total Fixed Route Operating Revenue	29,180	31,391	33,268	34,451	35,892	37,267	38,635	39,931	41,232	42,573	43,961
Operating Expenses w/o contingency and GASB 68	29,180	31,391	32,888	34,451	35,892	37,267	38,635	39,931	41,232	42,573	43,961
% increase in expenses	2.8%	7.6%	4.8%	4.8%	4.2%	3.8%	3.7%	3.4%	3.3%	3.3%	3.3%
17 CalPERS GASB 68 adjustment	(18)	-	-	-	-	-	-	-	-	-	-
18 Operating expense contingency	-	-	500	-	-	-	-	-	-	-	-
19 Total Fixed Route Operating Expenses	29,162	31,391	33,388	34,451	35,892	37,267	38,635	39,931	41,232	42,573	43,961
Revenue Hours	74,394	74,394	74,394	74,394	74,394	74,394	74,394	74,394	74,394	74,394	74,394
20 Passenger Fares	515	508	508	508	508	508	508	508	508	508	508
21 Non-Operating revenue	-	-	-	-	-	-	-	-	-	-	-
22 FTA Section 5307	988	1,375	1,380	1,385	1,390	1,395	1,400	1,405	1,430	1,432	1,434
23 FTA Preventative Maintenance	14	14	12	-	-	-	-	-	-	-	-
24 TDA 4.5	771	800	870	896	923	950	979	1,008	1,038	1,069	1,102
25 TDA 4.0	656	213	883	964	1,031	1,113	1,196	1,282	1,350	1,444	1,614
26 Measure J	1,515	1,831	1,609	1,662	1,720	1,782	1,846	1,912	1,981	2,052	2,052
27 STA Paratransit & Revenue Based	624	753	482	492	502	512	522	532	543	554	565
28 Bart ADA service	136	138	138	138	138	139	140	141	142	143	143
29 Total Paratransit Operating Revenue	5,219	5,632	5,882	6,045	6,212	6,399	6,591	6,788	6,992	7,202	7,418
30 Total Paratransit Operating Expenses	5,219	5,632	5,883	6,045	6,212	6,399	6,591	6,788	6,992	7,202	7,418
% increase in expenses	-3.5%	7.9%	4.5%	2.8%	2.8%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%
31 Total CCCTA Operating Budget	\$ 34,381	\$ 37,023	\$ 39,271	\$ 40,496	\$ 42,104	\$ 43,666	\$ 45,226	\$ 46,719	\$ 48,224	\$ 49,775	\$ 51,379

County Connection

CENTRAL CONTRA COSTA TRANSIT AUTHORITY

TEN YEAR FINANCIAL FORECAST NO SB1 \$ In Thousands(ALTERNATIVE DRAFT)

	FY2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
32 Capital Revenue											
33 Federal 5307	16,722	-	4,435	-	-	989	-	20,368	-	18,969	-
34 State Prop 1B PTMISEA - Rolling Stock	1,580	-	1,005	-	-	-	-	-	-	-	-
35 State Prop 1B PTMISEA - Facility Rehab	800	-	-	-	-	-	-	-	-	-	-
36 State - LCTOP	-	-	375	300	300	300	300	300	300	300	300
37 Lifeline - 1B Population based Bonds	-	-	-	-	300	-	300	-	-	-	-
38 MTC TPI Funds - Stop Access & IT	280	280	200	-	-	-	-	-	-	-	-
39 Bridge Toll Revenue	480	-	100	-	-	80	29	850	-	850	-
40 Transportation Development Act	148	651	474	389	37	350	680	2,330	44	3,872	220
41 To Be Determined	-	-	-	-	-	-	-	4,000	-	-	-
42 Total Capital Revenue	\$ 20,010	\$ 931	\$ 6,589	\$ 689	\$ 637	\$ 1,719	\$ 1,309	\$ 27,848	\$ 344	\$ 23,991	\$ 520
43 Capital Projects	\$ 20,010	\$ 931	\$ 6,589	\$ 689	\$ 637	\$ 1,719	\$ 1,309	\$ 27,848	\$ 344	\$ 23,991	\$ 520

County Connection

CENTRAL CONTRA COSTA TRANSIT AUTHORITY

TEN YEAR FINANCIAL FORECAST NO SB1 \$ In Thousands(ALTERNATIVE DRAFT)

	FY2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
44 Beginning Balance	\$ 11,474	\$ 11,672	\$ 10,092	\$ 6,857	\$ 3,269	\$ (624)	\$ (5,408)	\$ (11,063)	\$ (18,829)	\$ (24,830)	\$ (35,116)
45 Estimated TDA 4.0 Allocation	\$ 17,231 2.79%	\$ 17,741 2.96%	\$ 18,312 3.22%	\$ 18,861 3.00%	\$ 19,427 3.00%	\$ 20,010 3.00%	\$ 20,610 3.00%	\$ 21,229 3.00%	\$ 21,866 3.00%	\$ 22,522 3.00%	\$ 23,197 3.00%
TDA 4.0 Needed for Operations and Capital:											
46 Used for Fixed route operations	(16,229)	(18,457)	(20,190)	(21,096)	(22,252)	(23,330)	(24,390)	(25,383)	(26,473)	(27,492)	(28,586)
47 Used for Paratransit operations	(656)	(213)	(883)	(964)	(1,031)	(1,113)	(1,196)	(1,282)	(1,350)	(1,444)	(1,614)
48 TDA Used for Operations	(16,885)	(18,670)	(21,073)	(22,060)	(23,283)	(24,443)	(25,586)	(26,665)	(27,823)	(28,936)	(30,200)
49 Used for Capital Program	(148)	(651)	(474)	(389)	(37)	(350)	(680)	(2,330)	(44)	(3,872)	(220)
50 Ending TDA Reserve	\$ 11,672	\$ 10,092	\$ 6,857	\$ 3,269	\$ (624)	\$ (5,408)	\$ (11,063)	\$ (18,829)	\$ (24,830)	\$ (35,116)	\$ (42,340)
51 Number Of Months of Operating Expenses in Reserve	4.1	3.3	2.1	1.0	(0.2)	(1.5)	(2.9)	(4.8)	(6.2)	(8.5)	(9.9)
52 Percentage of operating budget	33.9%	27.3%	17.5%	8.1%	-1.5%	-12.4%	-24.5%	-40.3%	-51.5%	-70.6%	-82.4%
53 Reserve Percentage of:	FY2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
12%	\$ 4,126	\$ 4,443	\$ 4,713	\$ 4,860	\$ 5,052	\$ 5,240	\$ 5,427	\$ 5,606	\$ 5,787	\$ 5,973	\$ 6,165
54 Amount Above/(Below) Reserve Level	\$ 7,546	\$ 5,649	\$ 2,144	\$ (1,591)	\$ (5,676)	\$ (10,648)	\$ (16,490)	\$ (24,435)	\$ (30,617)	\$ (41,089)	\$ (48,505)
55 16%	\$ 5,501	\$ 5,924	\$ 6,283	\$ 6,479	\$ 6,737	\$ 6,987	\$ 7,236	\$ 7,475	\$ 7,716	\$ 7,964	\$ 8,221
56 Amount Above/(Below) Reserve Level	\$ 6,171	\$ 4,168	\$ 574	\$ (3,210)	\$ (7,361)	\$ (12,395)	\$ (18,299)	\$ (26,304)	\$ (32,546)	\$ (43,080)	\$ (50,561)