

To: Board of Directors

Date: May 17, 2018

From: Erick Cheung, Chief Finance Officer

SUBJECT: Revised Fiscal Year 2019 Draft Budget and Ten Year Forecast

SUMMARY:

County Connection's Fiscal Year (FY) 2019 Draft Budget and Financial Forecast has been revised based on current information and input from the Board and Administration and Finance Committee's (Committee). Staff requests that the Board provide any additional comments. A final draft will be prepared for adoption in June following a public hearing.

The FY 2019 Draft Budget proposes \$39.5 million in expenses with proposed revenues to offset these costs. County Connection's main revenue source is TDA 4.0 funds from MTC. The proposed budget uses \$19.5 million of TDA 4.0 funds, which is \$1.1 million more than MTC estimates we will receive next fiscal year. Therefore, we would be reducing our TDA reserves and have a balance of \$8.9 million by the end of the fiscal year. *By FY 2023, the reserve balance will be a negative \$2.6 million which currently assumes State Assembly Bill 1 (SB1) revenue will not be repealed in November.* In April, the Board was presented with service adjustments and fare options and both will be moving forward through a public process for review and consideration.

The FY 2019 Draft Budget and Ten Year Forecast reflect the operations as it currently exists; any of the changes mentioned earlier require additional public input and Board approval. In regards to SB1 funds, these funds are included in the State Transit Assistance (STA) based funds. Beginning this year, MTC gave the authority to Contra Costa Transportation Authority (CCTA) as the Congestion Management Agency for Contra Costa County to allocate STA Population based funds. For FY 2019, the CCTA Board in April allocated \$8.3 million countywide STA funds based on MTC past practice, due to limited timing and possible repeal of SB1. CCTA will work on a new process next year to allocate the non-guarantee portion of the STA Population funds. County Connection received an allocation of \$3.9 million, which is \$1.1 million more than the April version of the FY 2019 Draft Budget.

The following are the changes from the FY 2019 Draft Budget that was presented in April:

- a) STA Population revenue – As noted above, CCTA allocated \$3.9 million to County Connection which is an increase of \$1.1 million in revenue in FY 2019.
- b) Lifeline revenue – CCTA is responsible for allocating the Lifeline funds and based on the estimates there is approximately \$400 thousand annually available over the next two years. This is a competitive process and the amount is still unknown how much will be allocated to agencies. For FY2019, staff reduced the amount from \$500 thousand to \$300 thousand, since there are at least two application submittals for Central Contra Costa County. For future years, the forecast assumes \$400 thousand, since the other applicant would not be eligible for future funding under the funding guidelines.
- c) Other Post-Employment Benefits (OPEB) expense – County Connection received an updated OPEB valuation report which the Unfunded Actuarial Accrued Liability (UAAL) as of June 30, 2018 is \$4.3 million, a decrease of \$2.5 million since the valuation two years ago. The liability decrease is due to

fewer new retirees electing coverage for themselves and/or their spouse and lower 2018 medical premiums than projected in the 2015 valuation. Therefore, the OPEB expense is less than originally presented in April for FY 2018 and FY 2019 for \$138 thousand and \$181 thousand, respectively.

- d) General Liability, Property and Employment Practices Liability insurance expense – County Connection is a part of CalTIP for general liability and property insurance. In late April, CalTIP informed members that premiums will increase 20% due to claims losses and fewer providers of insurance coverage. Staff had preliminarily assumed insurance increase of \$46 thousand (10%), but has been revised to \$95 thousand for a total of \$555 thousand for FY 2019.
- e) Workers Compensation expense – Staff increased FY 2018 workers compensation estimated expense by \$200 thousand based on possible claim settlements.
- f) Sales Tax expense – Increase sales tax expense due to rising diesel fuel costs between 20%-30% over the previous year. The increase for FY 2018 and FY 2019 is \$5 thousand and \$30K, respectively.
- g) Contingency expense – Increase the contingency for \$300 thousand due to timing of STA funds and labor negotiations in FY 2019.
- h) TDA Revenue needed – The net impact is an increase of TDA reserves of \$618 thousand in FY 2019 from \$8.3 million to \$8.9 million.
- i) The Ten Year Financial Forecast – The Board requested that the SB1 revenue and PERS Unfunded Actuarial Liability expense be shown on its own line (see PP. 8 of the FY 2019 Budget).

Overview of FY 2019 Proposed Budget

Expenses

The FY 2019 Draft Operating Budget is \$39.5 million which is \$2.4 million or 6.4% more than the FY 2018 estimated amount (increase of \$1.0 million or 2.7% of FY 2018 Budget). The budget includes an operating contingency of \$800,000. The following highlights the proposed expenses and comparing them to the FY 2018 estimated and budget amount:

| Category for Fixed Route and Paratransit | Description | (\$ In Thousands) | | | | | | |
|--|---|--------------------------------|--------------------------|------------------------------|-------------------------|-----------------------|----------------------------|-----------------------|
| | | Proposed FY 2019 Budget Amount | Estimated FY 2018 Amount | Amount Over (Under) Estimate | % Over (Under) Estimate | Budget FY 2018 Amount | Amount Over (Under) Budget | % Over (Under) Budget |
| Wages/Fringe Benefits Paid Time Off | Includes increases of 3% based on forecast as current MOUs will expire next fiscal year. | \$ 17,502 | \$ 16,964 | \$ 538 | 3.1% | \$ 16,958 | \$ 544 | 3.1% |
| Fringe Benefits Other | FY 2019, includes higher pension costs related to PERS reducing discount rate which raises employer rate and unfunded actuarial liability payment. Budget assumes fully staffed and higher medical premium increases of 6% which effect the cafeteria plan. Updated the OPEB expense which resulted in a lower amount for FY 2018 and FY 2019. Finally, increased workers compensation expense for FY2018 for possible settlements. | \$ 8,284 | \$ 8,077 | \$ 207 | 2.5% | \$ 8,050 | \$ 234 | 2.8% |
| Services | Services includes legal fees, service repair, IT agreements and promotions are higher due to legal costs for labor negotiations and additional work related to potential service adjustment. | \$ 2,254 | \$ 2,091 | \$ 163 | 7.2% | \$ 2,101 | \$ 153 | 6.8% |
| Materials and supplies | Diesel fuel prices have risen, but the FY 2018 estimated amount is still lower than the FY 2018 Budget. The FY 2019 Budget assumes gas prices continue rising from estimated FY 2018. | \$ 2,914 | \$ 2,581 | \$ 333 | 11.4% | \$ 2,948 | \$ (34) | -1.2% |
| Utilities | Reflects higher cellular telephone costs as unlimited 3G plans are no longer available for buses and staff is currently looking for new options. | \$ 381 | \$ 375 | \$ 6 | 1.6% | \$ 347 | \$ 34 | 8.9% |
| Casualty and liability | General liability premiums will increase 20%. | \$ 953 | \$ 826 | \$ 127 | 13.3% | \$ 851 | \$ 102 | 10.7% |
| Other | Taxes, Leases & Rental & Miscellaneous expense categories. | \$ 539 | \$ 498 | \$ 41 | 7.6% | \$ 491 | \$ 48 | 8.9% |
| Purchased transportation | The contract was extended one year for 3% | \$ 5,848 | \$ 5,677 | \$ 171 | 2.9% | \$ 5,866 | \$ (18) | -0.3% |
| Contingency | Estimated contingency. | \$ 800 | \$ - | \$ 800 | 100.0% | \$ 500 | \$ 300 | 37.5% |
| | Total | \$ 39,475 | \$ 37,089 | \$ 2,386 | 6.0% | \$ 38,112 | \$ 1,363 | 3.5% |

Revenues

The FY2019 Draft Budget for revenues are equal with expenses, since the majority of County Connection's revenue is on a reimbursement basis. The following is a summary of revenue:

| | | (\$ In Thousands) | | | | | | |
|--|--|--------------------------------|--------------------------|------------------------------|-------------------------|-----------------------|----------------------------|-----------------------|
| Category for Fixed Route and Paratransit | Description | Proposed FY 2019 Budget Amount | Estimated FY 2018 Amount | Amount Over (Under) Estimate | % Over (Under) Estimate | Budget FY 2018 Amount | Amount Over (Under) Budget | % Over (Under) Budget |
| Fare/Special Fare Revenue | Cash and pass fare revenue continue to decline and estimated to decline 2% in FY 2019. | \$ 4,599 | \$ 4,668 | \$ (69) | -1.5% | \$ 4,905 | \$ (306) | -6.7% |
| Federal Grants | Federal Grants are mainly for Paratransit Services. | \$ 1,393 | \$ 1,389 | \$ 4 | 0.3% | \$ 1,375 | \$ 18 | 1.3% |
| State Grants | Increase in STA revenue with the inclusion of SB1 for FY 2019. | \$ 5,065 | \$ 2,745 | \$ 2,320 | 45.8% | \$ 2,744 | \$ 2,321 | 45.8% |
| TDA | Funds of last resort and County auditor's office estimates growth of 3% in FY 2019. | \$ 19,851 | \$ 19,536 | \$ 315 | 1.6% | \$ 20,702 | \$ (851) | -4.3% |
| Measure J | Increase for FY 2018 is expected to increase only 1.9%. Also, cleanup payments from CCTA for previous year not expected to exceed estimates. | \$ 6,345 | \$ 6,230 | \$ 115 | 1.8% | \$ 6,070 | \$ 275 | 4.3% |
| Bart Express | Funds bus service to BART stations. | \$ 826 | \$ 807 | \$ 19 | 2.3% | \$ 807 | \$ 19 | 2.3% |
| Regional Measure 2 | Funds express service between Walnut Creek BART and Bishop Ranch Business Park. | \$ 145 | \$ 145 | \$ - | 0.0% | \$ 145 | \$ - | 0.0% |
| Lifeline | Funded by STA and Federal sources. | \$ 300 | \$ 500 | \$ (200) | -66.7% | \$ 500 | \$ (200) | -66.7% |
| Advertising & Other Revenue | Includes Advertising revenue, interest income, and miscellaneous income. | \$ 951 | \$ 1,069 | \$ (118) | -12.4% | \$ 864 | \$ 87 | 9.1% |
| | Total | \$ 39,475 | \$ 37,089 | \$ 2,386 | 6.0% | \$ 38,112 | \$ 1,363 | 3.5% |

Capital Program

FY 2019 Proposed Budget includes \$6.6 million in capital purchases (see PP.6 of the FY 2019 Budget). The majority of the expenses are for the purchase of 42 paratransit vehicles.

Key Assumptions Used for the Ten-Year Financial Forecast

Operating Revenues

- Passenger fares peaked in FY 2013 for fixed route and have continued to decline since then. The proposed budget for FY 2019 is \$2.6 million which assumes a slight decrease from the estimated FY 2018 amount of \$2.6 million and stay level at \$2.6 million as we have seen the decline decrease over the last several years.
- STA revenue for FY 2019 is estimated by MTC and assumes a 2% growth rate in the out years. Additional discussion regarding SB1 is shown below under TDA Reserves section.
- Measure J is projected to grow at the rate used in the Authority's revised Measure J Strategic Plan published in 2016 which averages 3.75% from FY 2018 to FY 2033.
- LCTOP Funds improved from \$0.3 million in FY 2018 to \$0.75 million in FY 2019. This amount is assumed to increase annually by 3%. The new LCTOP guidelines require that half of the funds received can be for operating funds that serve the DAC. Staff has proposed a new Martinez/Amtrak to Bart route which would be eligible and the forecast assumes \$0.4 million with inflation will continue. Also, half of the funds must be used for capital projects which will be currently used for the electric bus project.
- As stated earlier, Lifeline Funds is budgeted for \$0.3 million in FY 2019, but these funds will need to be approved and allocated by CCTA. Lifeline appears to continue and we are currently assuming the \$0.4 million will continue in the future.

Operating Expenses

The forecast assumes that the service levels will remain the same and 3% wage increases per the last approved MOUs continue into future years. A 2.85% growth rate in the out years has been used for fixed route nonwage expenses except as noted in the following bullets:

- Cafeteria plan expenses are assumed to increase at 4% per year.
- County Connection was able to absorb most of the impact from the Great Recession in regards to pension and was 99.9% funded in FY 2017, since pension benefits were not enhanced in the early 2000's like many other agencies. But, additional changes were required to amend the forecast to reflect the CalPERS Board reducing the discount rate from 7.5% to 7.0% in December of 2016. There is an 8 year phase in of the new discount rate beginning in FY 2019, which is why the employer rate is increasing from 7.471% to 8.114%. The employer rate will continue to rise to 9.4% by FY 2021 and would remain level assuming no further changes by CalPERS. Also, as the discount rate is being reduced and phasing in investment losses in previous fiscal years, the Unfunded Actuarial Liability (UAL) payments will rise from \$47 thousand in FY 2018 to \$1.2 million by FY 2023. The following changes have been incorporated into the forecast and a summary is shown below:

| PERS FORECAST | | | | | | | | | |
|----------------------------|---------------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| Employer Contribution Rate | 7.105% | 8.997% | 7.553% | 7.471% | 8.114% | 8.500% | 9.400% | 9.400% | 9.400% |
| Funded Status (b) | 89.6% 95.1% 99.9% 95.8% 88.9% - | | | | | | | | |
| | Actual | | | Estimate | Budget (a) | Forecast | | | |
| Description | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 | 2022 | 2023 |
| Wage based pension costs | \$1,535,367 | \$1,744,048 | \$1,522,798 | \$1,631,741 | \$1,777,435 | \$2,225,996 | \$2,440,306 | \$2,513,516 | \$2,588,922 |
| UAL costs | \$0 | \$0 | \$0 | \$47,020 | \$210,673 | \$412,000 | \$679,000 | \$973,000 | \$1,226,000 |
| Total costs | \$1,535,367 | \$1,744,048 | \$1,522,798 | \$1,678,761 | \$1,988,108 | \$2,637,996 | \$3,119,306 | \$3,486,516 | \$3,814,922 |

(a) In December 2016, CalPERS Board approved reducing discount rate from 7.5% to 7% which results in higher employer rates for FY 2019.

(b) Information from CalPERS Actuarial Valuations which are always three years prior to current fiscal year.

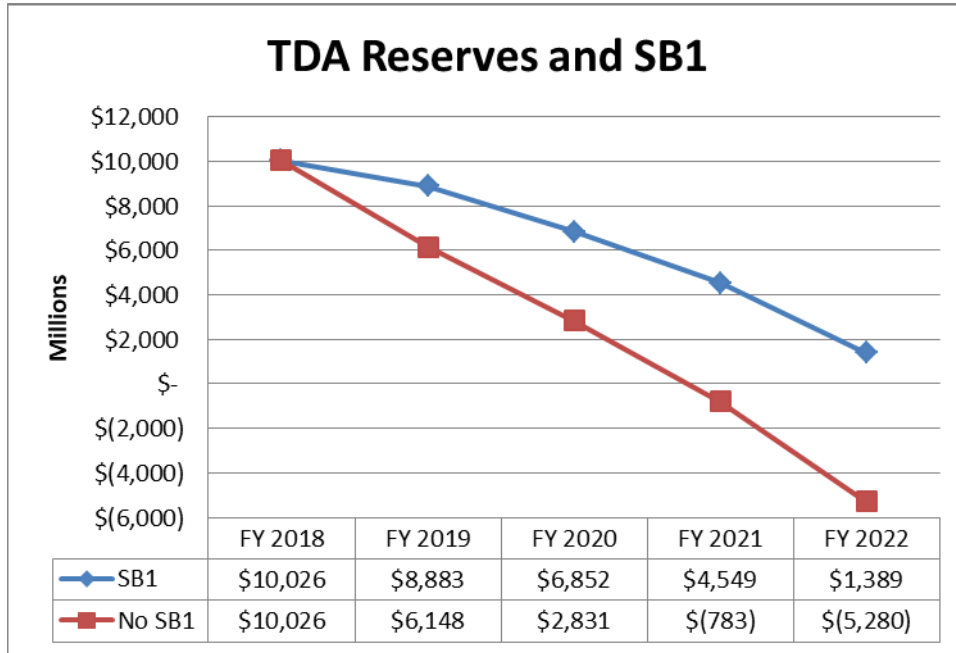
TDA Reserve

As stated earlier, the reserves are estimated to be \$8.9 million by the end of FY 2019. This is a significant difference from the FY 2018 Budget; the reserves were estimated to be \$472 thousand by 2020 compared to \$6.9 million in the current forecast. The major differences are additional revenues from SB1 and increased sales tax estimates for \$2.6 million and \$407 thousand, respectively. Even with the additional revenues, the reserve is expected to decline to \$1.4 million in FY 2022 and would go negative the following year. The main reason as shown above is the rising costs of pension.

SB1 has provided needed additional funding for the coming year and the future, while it doesn't resolve all our financial issues it is part of the solution. At the current time, there is a petition to repeal SB1 funding that could be on the November 2018 ballot. If SB1 funds were not coming in, County Connection would lose \$2.6 million it is expecting to receive next fiscal year and the TDA reserve would be negative \$783 thousand in FY 2021 (see table below). The following is a summary of STA funds with/without SB1:

| STA Funds | SB 1 Amount | No SB1 Amount | Difference | Notes |
|-------------------------------------|---------------------|---------------------|-----------------------|---|
| Guarantee Portion of Population | \$ 2,853,503 | \$ 1,591,562 | \$ (1,261,941) | |
| Non Guarantee Portion of Population | \$ 1,049,844 | \$ - | \$ (1,049,844) | CCTA due to timing has allocated the full amount based on population for year 1 but a program will probably be implemented in the following year. |
| Revenue Based | \$ 628,747 | \$ 482,118 | \$ (146,629) | Without SB1 funds, revenue would have been flat due to LA Metro sales tax measure shifting revenue to them and our statewide percentage would decrease from 0.06% to 0.44%. |
| State of Good Repair | \$ 119,162 | \$ - | \$ (119,162) | SGR funded through SB1. |
| Lifeline | \$ 300,000 | \$ 300,000 | \$ - | Assumes we would receive through non-guarantee portion. |
| Total | \$ 4,951,256 | \$ 2,373,680 | \$ (2,577,576) | |

The following is a summary of the TDA reserves with and without SB1:



RECOMMENDATION:

The FY 2019 Draft Budget and Forecast is submitted for Board review and comment. A final FY 2019 Budget will be submitted for June for approval following a public hearing.

ATTACHMENTS:

Attachment A – Operating and Capital Budget Fiscal Year 2019 – Preliminary May 9, 2018

County Connection

Operating and Capital Budget

Fiscal Year 2019



Concord, California

Preliminary May 9, 2018

CENTRAL CONTRA COSTA TRANSIT AUTHORITY

County Connection

CENTRAL CONTRA COSTA TRANSIT AUTHORITY

**Fiscal Year 2019
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County Connection
CENTRAL CONTRA COSTA TRANSIT AUTHORITY
FY 2019 BUDGET SUMMARY

| | ESTIMATED FY 2018 | ADOPTED BUDGET FY 2018 | % | PROPOSED BUDGET FY 2019 | PROPOSED OVER/(UNDER) ESTIMATED |
|--------------------|----------------------|------------------------------|--------------|-------------------------------|---------------------------------------|
| | | | VARIANCE | | |
| Operations | | | | | |
| Fixed Route | \$ 31,456,897 | \$ 32,309,417 | -2.6% | \$ 33,591,843 | 6.8% |
| Paratransit | \$ 5,632,031 | \$ 5,802,841 | -2.9% | \$ 5,883,053 | 4.5% |
| Subtotal | \$ 37,088,928 | \$ 38,112,258 | -2.7% | \$ 39,474,896 | 6.4% |
| Capital | | | | | |
| Fixed Route | \$ 931,000 | \$ 931,000 | 0.0% | \$ 1,049,000 | 12.7% |
| Paratransit | \$ - | \$ - | N/A | \$ 5,540,000 | N/A |
| Subtotal | \$ 931,000 | \$ 931,000 | 0.0% | \$ 6,589,000 | 607.7% |
| Grand Total | \$ 38,019,928 | \$ 39,043,258 | -2.6% | \$ 46,063,896 | 21.2% |

County Connection
CENTRAL CONTRA COSTA TRANSIT AUTHORITY
FY 2019 BUDGET- OPERATING EXPENDITURES

| Category | ACTUAL FY 2017 | ESTIMATED FY 2018 | ADOPTED FY 2018 | FY 2018 Estimate vs Budget | | PROPOSED FY 2019 | FY2019 vs 2018 Estimate | |
|---------------------------------|----------------------|----------------------|--------------------|----------------------------|--------------|----------------------|-------------------------|-------------|
| | | | | Amount +/- | % +/- | | Amount +/- | % +/- |
| Fixed Route | | | | | | | | |
| Wages | \$ 13,633,322 | \$ 14,389,725 | \$ 14,502,281 | \$ (112,556) | -0.8% | \$ 14,927,082 | \$ 537,357 | 3.7% |
| Fringe benefits-paid time off | 2,215,137 | \$ 2,452,270 | 2,355,738 | 96,532 | 4.1% | 2,401,874 | (50,396) | -2.1% |
| Fringe benefits-other | 7,806,120 | \$ 8,025,071 | 7,992,872 | 32,199 | 0.4% | 8,207,313 | 182,242 | 2.3% |
| Total Wages and benefits | 23,654,579 | \$ 24,867,066 | 24,850,891 | 16,175 | 0.1% | 25,536,269 | 669,203 | 2.7% |
| Services | 1,756,448 | \$ 2,063,766 | 2,084,732 | (20,966) | -1.0% | 2,215,799 | 152,033 | 7.4% |
| Materials and supplies | 2,114,113 | \$ 2,577,526 | 2,944,464 | (366,938) | -12.5% | 2,910,125 | 332,599 | 12.9% |
| Utilities | 296,670 | \$ 348,410 | 321,000 | 27,410 | 8.5% | 352,550 | 4,140 | 1.2% |
| Casualty and liability | 676,984 | \$ 825,865 | 850,865 | (25,000) | -2.9% | 952,551 | 126,686 | 15.3% |
| Taxes | 184,435 | \$ 229,515 | 228,015 | 1,500 | 0.7% | 261,515 | 32,000 | 13.9% |
| Leases and rentals | 48,466 | \$ 51,500 | 51,500 | - | 0.0% | 52,775 | 1,275 | 2.5% |
| Miscellaneous | 178,397 | \$ 216,249 | 210,850 | 5,399 | 2.6% | 224,949 | 8,700 | 4.0% |
| Purchased transportation | 269,414 | \$ 277,000 | 267,100 | 9,900 | 3.7% | 285,310 | 8,310 | 3.0% |
| Total Other Expenses | 5,524,927 | \$ 6,589,831 | 6,958,526 | (368,695) | -5.3% | 7,255,574 | 665,743 | 10.1% |
| Subtotal | 29,179,506 | \$ 31,456,897 | 31,809,417 | (352,520) | -1.1% | 32,791,843 | 1,334,946 | 4.2% |
| Contingency | | | 500,000 | (500,000) | -100.0% | 800,000 | 800,000 | N/A |
| Subtotal | 29,179,506 | \$ 31,456,897 | 32,309,417 | (852,520) | -2.6% | 33,591,843 | 2,134,946 | 6.8% |
| Paratransit | | | | | | | | |
| Wages | 72,816 | \$ 122,310 | 100,286 | 22,024 | 22.0% | 172,525 | 50,215 | 41.1% |
| Fringe benefits | 51,722 | \$ 52,141 | 57,055 | (4,914) | -8.6% | 76,378 | 24,237 | 46.5% |
| Total Wages and benefits | 124,538 | \$ 174,451 | 157,341 | 17,110 | 10.9% | 248,903 | 74,452 | 42.7% |
| Services | 26,772 | \$ 26,818 | 15,600 | 11,218 | 71.9% | 38,600 | 11,782 | 43.9% |
| Materials and supplies | 4,291 | \$ 3,312 | 3,400 | (88) | -2.6% | 4,400 | 1,088 | 32.9% |
| Utilities | 23,393 | \$ 26,700 | 26,450 | 250 | 0.9% | 27,500 | 800 | 3.0% |
| Taxes | - | \$ 150 | 300 | (150) | -50.0% | 300 | 150 | 100.0% |
| Miscellaneous | 382 | \$ 600 | 700 | (100) | -14.3% | 850 | 250 | 41.7% |
| Purchased transportation | 5,039,996 | \$ 5,400,000 | 5,599,050 | (199,050) | -3.6% | 5,562,500 | 162,500 | 3.0% |
| Total Other Expenses | 5,094,834 | \$ 5,457,580 | 5,645,500 | (187,920) | -3.3% | 5,634,150 | 176,570 | 3.2% |
| Subtotal | 5,219,372 | \$ 5,632,031 | 5,802,841 | (170,810) | -2.9% | 5,883,053 | 251,021 | 4.5% |
| Total Operating Expenses | \$ 34,398,878 | 37,088,928 | 38,112,258 | \$ (1,023,330) | -2.7% | \$ 39,474,896 | \$ 2,385,968 | 6.4% |

County Connection
CENTRAL CONTRA COSTA TRANSIT AUTHORITY
FY 2019 BUDGET- OPERATING REVENUES

| Category | ACTUAL FY 2017 | ESTIMATE FY 2018 | ADOPTED FY 2018 | FY 2018 Estimate vs Budget Amount +/- % +/- | | PROPOSED FY 2019 | FY2019 vs 2018 Estimate Amount +/- % +/- | |
|-----------------------------|----------------------|----------------------|----------------------|--|--------------|----------------------|---|-------------|
| Fixed Route | | | | | | | | |
| Fare revenue | \$ 2,760,782 | \$2,632,279 | \$2,852,100 | \$ (219,821) | -7.7% | \$ 2,559,459 | \$ (72,820) | -2.8% |
| Special service revenue | 1,480,747 | 1,527,837 | \$1,545,029 | (17,192) | -1.1% | 1,531,293 | 3,456 | 0.2% |
| | 4,241,529 | 4,160,116 | 4,397,129 | (237,013) | -5.4% | 4,090,752 | (69,364) | -1.7% |
| Advertising revenue | 582,500 | 589,500 | 589,500 | - | 0.0% | 594,540 | 5,040 | 0.9% |
| Non-Operating rev | 164,747 | 340,925 | 136,438 | 204,487 | 149.9% | 194,677 | (146,248) | -42.9% |
| Low Carbon Transit Ops Prog | 305,582 | 285,190 | 285,190 | - | 0.0% | 375,377 | 90,187 | 31.6% |
| Other State Grants | 149,678 | 93,535 | 93,535 | - | 0.0% | 119,162 | 25,627 | 27.4% |
| STA Population and Revenue | 1,658,179 | 1,612,760 | 1,612,760 | - | 0.0% | 3,942,065 | 2,329,305 | 144.4% |
| TDA 4.0 | 16,228,987 | 18,522,770 | 19,148,700 | (625,930) | -3.3% | 18,243,701 | (279,069) | -1.5% |
| Measure J | 4,493,370 | 4,399,448 | 4,543,512 | (144,064) | -3.2% | 4,735,106 | 335,658 | 7.63% |
| BART Express Funds | 693,935 | 807,314 | 807,314 | - | 0.0% | 826,124 | 18,810 | 2.3% |
| Dougherty Valley Dev Fees | - | - | 50,000 | (50,000) | -100.0% | 25,000 | 25,000 | N/A |
| Other Local Grants | 15,664 | - | - | - | 100.0% | - | - | N/A |
| RM 2/Other- Express | 145,339 | 145,339 | 145,339 | - | 0.0% | 145,339 | - | 0.0% |
| Lifeline | 500,000 | 500,000 | 500,000 | - | 0.0% | 300,000 | (200,000) | -40.0% |
| Subtotal | 29,179,510 | 31,456,897 | 32,309,417 | (852,520) | -2.6% | 33,591,843 | 2,134,946 | 6.8% |
| Paratransit | | | | | | | | |
| Fare revenue | 515,182 | \$507,500 | 507,500 | - | 0.0% | 507,500 | - | 0.0% |
| Non-Operating revenue | - | 100 | 100 | - | 0.0% | 100 | - | 0.0% |
| FTA Section 5307 | 988,499 | 1,375,000 | 1,375,000 | - | 0.0% | 1,380,000 | 5,000 | 0.4% |
| FTA Preventive Maintenance | 14,451 | 14,064 | - | 14,064 | N/A | 12,800 | (1,264) | -9.0% |
| TDA 4.5 | 770,897 | 800,163 | 771,677 | 28,486 | 3.7% | 869,577 | 69,414 | 8.7% |
| TDA 4.0 | 655,727 | 213,139 | 729,197 | (516,058) | N/A | 736,842 | 523,703 | N/A |
| Measure J | 1,515,212 | 1,831,001 | 1,526,303 | 304,698 | 20.0% | 1,609,487 | (221,514) | -12.10% |
| STA Paratransit & Rev based | 623,893 | 753,064 | 753,064 | - | 0.0% | 628,747 | (124,317) | -16.5% |
| BART ADA Service/Other | 135,512 | 138,000 | 140,000 | (2,000) | -1.4% | 138,000 | - | 0.0% |
| Subtotal | 5,219,373 | 5,632,031 | 5,802,841 | (170,810) | -2.9% | 5,883,053 | 251,022 | 4.5% |
| Total | \$ 34,398,883 | \$ 37,088,928 | \$ 38,112,258 | \$ (1,023,330) | -2.8% | \$ 39,474,896 | \$ 2,385,968 | 6.4% |

County Connection
CENTRAL CONTRA COSTA TRANSIT AUTHORITY
FY 2019 Revenue Source Utilization

| | Anticipated Revenue | Anticipated Utilization | Difference |
|---|----------------------|-------------------------|-----------------------|
| Fixed Route | | | |
| Fare revenue | \$ 2,559,459 | \$ 2,559,459 | \$ - |
| Special service revenue | 1,531,293 | 1,531,293 | - |
| Advertising revenue | 594,540 | 594,540 | - |
| Non-Operating revenue | 194,677 | 194,677 | - |
| Low Carbon Transit Operations Program (LCTOP) | 375,377 | 375,377 | - |
| Other State Grants | 119,162 | 119,162 | - |
| STA Population and Revenue Based | 3,942,065 | 3,942,065 | - |
| TDA 4.0 | 17,102,282 | 18,243,701 | (1,141,419) |
| Measure J | 4,735,106 | 4,735,106 | - |
| BART Express Funds | 826,124 | 826,124 | - |
| Dougherty Valley Development Fees | 25,000 | 25,000 | - |
| RM2- Express | 145,339 | 145,339 | - |
| Lifeline | 300,000 | 300,000 | - |
| Total Fixed Route Operating Revenue | \$ 32,450,424 | \$ 33,591,843 | \$ (1,141,419) |
| Paratransit | | | |
| Fare revenue | \$ 507,500 | \$ 507,500 | \$ - |
| Non-operating revenue | 100 | 100 | - |
| FTA Section 5307 | 1,380,000 | 1,380,000 | - |
| FTA Preventive Maintenance | 12,800 | 12,800 | - |
| TDA 4.5 | 869,577 | 869,577 | - |
| TDA 4.0 | 736,842 | 736,842 | - |
| Measure J | 1,609,487 | 1,609,487 | - |
| STA Paratransit | 628,747 | 628,747 | - |
| BART ADA Service/Other | 138,000 | 138,000 | - |
| Total Paratransit Operating Revenue | \$ 5,883,053 | \$ 5,883,053 | \$ - |
| Capital Program | | | |
| TDA 4.0 | \$ 473,000 | \$ 473,000 | \$ - |
| Increase (Decrease) to TDA reserve | | | \$ (1,141,419) |

County Connection
CENTRAL CONTRA COSTA TRANSIT AUTHORITY
STAFFING

| | Position Type | FY 2012 ACTUAL | FY 2013 ACTUAL | FY 2014 ACTUAL | FY 2015 ACTUAL | FY 2016 ACTUAL | FY 2017 ACTUAL | FY 2018 BUDGET | FY 2018 ACTUAL | FY 2019 PROPOSED |
|-------------------------------|-----------------------------------|----------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|---------------------|
| Transportation | Transportation administration | 3.0 | 4.0 | 4.0 | 4.0 | 4.0 | 4.0 | 4.0 | 4.0 | 4.0 |
| | Training | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 1.0 | 2.0 (b) |
| | Transit Supervisor/Dispatcher | 10.0 | 10.0 | 11.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 |
| | | 15.0 | 16.0 | 17.0 | 18.0 | 18.0 | 18.0 | 18.0 | 17.0 | 18.0 |
| | Full-time runs | 125.0 | 127.0 | 128.0 | 128.0 | 122.0 | 122.0 | 130.0 | 126.0 | 130.0 |
| | Part-time runs | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 8.0 | 12.0 |
| | Full-time stand-by (Protection) | 35.0 | 36.0 | 36.0 | 36.0 | 36.0 | 36.0 | 36.0 | 36.0 | 36.0 |
| | | 172.0 | 175.0 | 176.0 | 176.0 | 170.0 | 170.0 | 178.0 | 170.0 | 178.0 |
| | Total Transportation | 187.0 | 191.0 | 193.0 | 194.0 | 188.0 | 188.0 | 196.0 | 187.0 | 196.0 |
| | Maintenance | Maintenance administration | 5.0 | 5.0 | 5.0 | 5.0 | 5.0 | 5.0 | 5.0 | 5.0 |
| Facilities | | 5.0 | 5.0 | 6.0 | 6.0 | 6.0 | 6.0 | 6.0 | 6.0 | 6.0 |
| | | 10.0 | 10.0 | 11.0 | 11.0 | 11.0 | 11.0 | 11.0 | 11.0 | 11.0 |
| Mechanic, Level VI | | | | | 4.0 | 4.0 | 4.0 | 4.0 | 3.0 | 4.0 |
| Mechanic, Level V | | 5.0 | 5.0 | 5.0 | 3.0 | 3.0 | 3.0 | 3.0 | 3.0 | 3.0 |
| Mechanic, Level IV | | 4.0 | 4.0 | 3.0 | 5.0 | 5.0 | 5.0 | 5.0 | 5.0 | 5.0 |
| Mechanic, Level III | | 7.0 | 7.0 | 5.0 | 5.0 | 6.0 | 6.0 | 7.0 | 6.0 | 7.0 |
| Mechanic, Level II | | 2.0 | 2.0 | 3.0 | - | - | - | 0.0 | - | - |
| Mechanic, Level I | | 1.0 | 1.0 | 3.0 | - | - | - | 0.0 | - | - |
| Bus service workers | | 10.0 | 10.0 | 10.0 | 9.0 | 9.0 | 9.0 | 10.0 | 9.0 | 10.0 |
| | 29.0 | 29.0 | 29.0 | 26.0 | 27.0 | 27.0 | 29.0 | 26.0 | 29.0 | |
| Total Maintenance | 39.0 | 39.0 | 40.0 | 37.0 | 38.0 | 38.0 | 40.0 | 37.0 | 40.0 | |
| General Administration | General Administration | 4.0 | 3.0 | 3.0 | 4.0 | 4.0 | 4.0 | 4.0 | 5.0 | 5.0 (a) |
| | Stores & Procurement | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 |
| | Stores workers | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 |
| | Finance | 5.0 | 5.0 | 5.0 | 5.0 | 5.0 | 5.0 | 5.0 | 5.0 | 5.0 |
| | Human Resources | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 3.0 | 3.0 (a) |
| | Marketing | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 1.0 | 2.0 (a) |
| | Customer service | 6.0 | 6.0 | 6.0 | 8.0 | 8.0 | 8.0 | 8.0 | 5.0 | 8.0 (c) |
| | IT | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 4.0 | 4.0 (a) |
| | Planning/Scheduling | 6.0 | 6.0 | 6.0 | 5.0 | 5.0 | 5.0 | 6.0 | 5.0 | 6.0 (a), (d) |
| | Subtotal in full time equivalents | 30.0 | 29.0 | 29.0 | 31.0 | 31.0 | 31.0 | 32.0 | 31.0 | 36.0 |
| Fixed Route Operations | Total | 256.0 | 259.0 | 262.0 | 262.0 | 257.0 | 257.0 | 268.0 | 255.0 | 272.0 |
| | Paratransit | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 3.0 | 3.0 (a) |
| Total Operations | | 258.0 | 261.0 | 264.0 | 264.0 | 259.0 | 259.0 | 270.0 | 258.0 | 275.0 |

(a) The Board approved a reorganization effective July 1, 2017 which was after budget adoption and had the following changes:

- 1 General Administration added the Director of Innovation and Mobility.
- 2 Human Resources added an Administrative Assistant III.
- 3 Marketing reclassified the position from a Manager of Marketing & Customer Service to a Planner/Community Liaison position.
- 4 IT added a Developer and a System Administrator.
- 5 Planning added an Administrative Assistant III.
- 6 Paratransit added a Manager of Accessible Services.

(b) Assistant Trainer Position is vacant and not budgeted.

(c) Customer Service has 2 vacant positions that are not budgeted.

(d) Planning/Scheduling has a vacant Assistant Scheduler that is not budgeted.

County Connection
CENTRAL CONTRA COSTA TRANSIT AUTHORITY
FY2019 CAPITAL PROGRAM-BUDGET YEAR
(\$ in thousands)

| Capital Category | Funding Source | | | | | | | | Total |
|--|-----------------|-----------------|--|----------------|---|-----------------------|---|---------------|-----------------|
| | Federal | State | State Prop 1B - PTMISEA Facility Rehab | State LCTOP | State Lifeline - 1B Population Based Bonds | State Bridge Tolls | MTC TPI Funds - Stop Access & IT | MTC TDA | |
| Non Revenue Fleet | - | - | - | - | - | - | - | 78 | 78 |
| Revenue Fleet | 4,436 | 1,005 | - | 375 | - | 100 | - | - | 5,916 |
| Facility Maintenance and Modernization | - | - | - | - | - | - | - | 100 | 100 |
| Street Amenities | - | - | - | - | - | - | 200 | - | 200 |
| Information Technology | - | - | - | - | - | - | - | 195 | 195 |
| Maintenance Equipment & Tools | - | - | - | - | - | - | - | 100 | 100 |
| Office Furniture and Equipment | - | - | - | - | - | - | - | - | - |
| Total | \$ 4,436 | \$ 1,005 | \$ - | \$ 375 | \$ - | \$ 100 | \$ 200 | \$ 473 | \$ 6,589 |

County Connection
CENTRAL CONTRA COSTA TRANSIT AUTHORITY
TEN YEAR CAPITAL PROGRAM

\$ In Thousands

| Capital Program: | FY2018 | FY2019 | FY2020 | FY2021 | FY 2022 | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | Total |
|--------------------------------------|---------------|-----------------|---------------|---------------|-----------------|-----------------|------------------|---------------|------------------|---------------|------------------|
| Non Revenue Fleet | \$ 78 | \$ 78 | \$ 369 | \$ 227 | \$ - | \$ 99 | \$ 126 | \$ 109 | \$ - | \$ 70 | \$ 1,156 |
| Revenue Fleet | - | 5,916 | - | - | 1,189 | - | 25,182 | - | 23,711 | - | 55,998 |
| Facility Maintenance & Modernization | 550 | 100 | 100 | 100 | 100 | 500 | 2,100 | - | - | 225 | 3,775 |
| Street Amenities | - | 200 | - | - | - | 500 | - | - | 50 | 50 | 800 |
| Information Technology | 80 | 195 | 85 | 180 | 300 | 80 | 90 | 85 | 100 | 150 | 1,345 |
| Maintenance Equipment & Tools | 100 | 100 | 65 | 50 | 50 | 50 | 250 | 50 | 50 | - | 765 |
| Office Furniture and Equipment | 123 | - | 70 | 80 | 80 | 80 | 100 | 100 | 80 | 25 | 738 |
| Total Capital Program | \$ 931 | \$ 6,589 | \$ 689 | \$ 637 | \$ 1,719 | \$ 1,309 | \$ 27,848 | \$ 344 | \$ 23,991 | \$ 520 | \$ 64,577 |

Capital Program by Service:

| | | | | | | | | | | | |
|---|---------------|-----------------|---------------|---------------|-----------------|-----------------|------------------|---------------|------------------|---------------|------------------|
| Fixed-Route | \$ 931 | \$ 1,049 | \$ 689 | \$ 637 | \$ 530 | \$ 1,309 | \$ 27,848 | \$ 344 | \$ 20,562 | \$ 520 | \$ 54,419 |
| Paratransit | - | 5,540 | - | - | 1,189 | - | - | - | 3,429 | - | 10,158 |
| Total Capital Program by Service | \$ 931 | \$ 6,589 | \$ 689 | \$ 637 | \$ 1,719 | \$ 1,309 | \$ 27,848 | \$ 344 | \$ 23,991 | \$ 520 | \$ 64,577 |

Capital Funding by Source

| | FY2018 | FY2019 | FY2020 | FY2021 | FY 2022 | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 | Total |
|--|---------------|-----------------|---------------|---------------|-----------------|-----------------|------------------|---------------|------------------|---------------|------------------|
| Federal 5307 | \$ - | \$ 4,435 | \$ - | \$ - | \$ 989 | \$ - | \$ 20,368 | \$ - | \$ 18,969 | \$ - | \$ 44,761 |
| State Prop 1B PTMISEA - Rolling Stock | - | 1,005 | - | - | - | - | - | - | - | - | 1,005 |
| State - LCTOP | - | 375 | 300 | 300 | 300 | 300 | 300 | 300 | 300 | 300 | 2,775 |
| Lifeline - 1B Population based Bonds | - | - | - | 300 | - | 300 | - | - | - | - | 600 |
| MTC TPI Funds - Stop Access & IT | 280 | 200 | - | - | - | - | - | - | - | - | 480 |
| Bridge Toll Revenue | - | 100 | - | - | 80 | 29 | 850 | - | 850 | - | 1,909 |
| Transportation Development Act | 651 | 474 | 389 | 37 | 350 | 680 | 2,330 | 44 | 3,872 | 220 | 9,047 |
| To Be Determined | - | - | - | - | - | - | 4,000 | - | - | - | 4,000 |
| Total Capital Funding by Source | \$ 931 | \$ 6,589 | \$ 689 | \$ 637 | \$ 1,719 | \$ 1,309 | \$ 27,848 | \$ 344 | \$ 23,991 | \$ 520 | \$ 64,577 |

Revenue Fleet Replacements

| | FY2018 | FY2019 | FY2020 | FY2021 | FY 2022 | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2026 | Total |
|--|----------|-----------|----------|----------|-----------|----------|-----------|----------|-----------|----------|------------|
| # Fixed Route Vehicles | - | - | - | - | - | - | 40 | - | 40 | - | 108 |
| # Paratransit Vehicles | - | 42 | - | - | 21 | - | - | - | - | - | 63 |
| Total Revenue Fleet Replacement | - | 42 | - | - | 21 | - | 40 | - | 40 | - | 171 |

County Connection

CENTRAL CONTRA COSTA TRANSIT AUTHORITY TEN YEAR FINANCIAL FORECAST \$ In Thousands

| | FY2017 | FY 2018 | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 |
|---|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| Revenue Hours | 220,582 | 220,582 | 220,582 | 220,582 | 220,582 | 220,582 | 220,582 | 220,582 | 220,582 | 220,582 | 220,582 |
| 1 Passenger Fares | 2,761 | 2,632 | 2,559 | 2,559 | 2,559 | 2,559 | 2,559 | 2,559 | 2,559 | 2,559 | 2,559 |
| 2 Special Fares | 1,481 | 1,528 | 1,531 | 1,562 | 1,593 | 1,625 | 1,658 | 1,691 | 1,725 | 1,760 | 1,760 |
| 3 Advertising | 582 | 590 | 595 | 603 | 603 | 615 | 627 | 640 | 653 | 666 | 679 |
| 4 Non-Operating Revenue | 165 | 341 | 195 | 197 | 199 | 201 | 203 | 205 | 207 | 209 | 209 |
| 5 Low Carbon Transit Operations Program | 306 | 285 | 375 | 382 | 389 | 397 | 404 | 412 | 419 | 427 | 435 |
| 6 Other State Grants | 150 | 94 | - | - | - | - | - | - | - | - | - |
| 7 <i>Other State Grants - SB1 State of Good Repair</i> | - | - | 119 | 119 | 119 | 119 | 119 | 119 | 119 | 119 | 119 |
| 8 STA Population & Revenue Based | 1,658 | 1,613 | 1,592 | 1,623 | 1,656 | 1,689 | 1,723 | 1,757 | 1,792 | 1,828 | 1,865 |
| 9 <i>STA Population & Revenue Based - SB1 Est</i> | - | - | 2,351 | 1,287 | 1,313 | 1,339 | 1,366 | 1,393 | 1,421 | 1,450 | 1,479 |
| 10 TDA 4.0 | 16,229 | 18,523 | 18,244 | 19,689 | 20,814 | 21,861 | 22,888 | 23,849 | 24,905 | 25,889 | 26,947 |
| 11 Measure J | 4,493 | 4,399 | 4,735 | 4,891 | 5,062 | 5,244 | 5,432 | 5,627 | 5,829 | 6,038 | 6,255 |
| 12 BART Express Funds | 694 | 807 | 826 | 843 | 859 | 877 | 894 | 912 | 930 | 949 | 968 |
| 13 Dougherty Valley Dev Fees | - | - | 25 | 50 | 75 | 85 | 100 | 100 | - | - | - |
| 14 Other Local Grants | 16 | - | - | - | - | - | - | - | - | - | - |
| 15 RM2/Other - Express | 145 | 145 | 145 | 145 | 145 | 145 | 145 | 145 | 145 | 145 | 145 |
| 16 Lifeline | 500 | 500 | 300 | 400 | 400 | 400 | 400 | 400 | 400 | 400 | 400 |
| 17 Total Fixed Route Operating Revenue | 29,180 | 31,457 | 33,592 | 34,350 | 35,786 | 37,156 | 38,518 | 39,809 | 41,104 | 42,439 | 43,820 |
| Operating Expenses w/o contingency and GASB 68 | 29,180 | 31,410 | 32,581 | 33,938 | 35,107 | 36,183 | 37,292 | 38,436 | 39,615 | 40,831 | 42,083 |
| 18 <i>CalPERS Unfunded Accrued Liability Expense</i> | - | 47 | 211 | 412 | 679 | 973 | 1,226 | 1,373 | 1,489 | 1,608 | 1,737 |
| 19 % increase in expenses | 2.8% | 7.8% | 4.2% | 4.8% | 4.2% | 3.8% | 3.7% | 3.4% | 3.3% | 3.2% | 3.3% |
| 20 CalPERS GASB 68 adjustment | (18) | - | - | - | - | - | - | - | - | - | - |
| 21 Operating expense contingency | - | - | 800 | - | - | - | - | - | - | - | - |
| 22 Total Fixed Route Operating Expenses | 29,162 | 31,457 | 33,592 | 34,350 | 35,786 | 37,156 | 38,518 | 39,809 | 41,104 | 42,439 | 43,820 |
| Revenue Hours | 74,394 | 74,394 | 74,394 | 74,394 | 74,394 | 74,394 | 74,394 | 74,394 | 74,394 | 74,394 | 74,394 |
| 23 Passenger Fares | 515 | 508 | 508 | 508 | 508 | 508 | 508 | 508 | 508 | 508 | 508 |
| 24 Non-Operating revenue | - | - | - | - | - | - | - | - | - | - | - |
| 25 FTA Section 5307 | 988 | 1,375 | 1,380 | 1,385 | 1,390 | 1,395 | 1,400 | 1,405 | 1,430 | 1,432 | 1,434 |
| 26 FTA Preventative Maintenance | 14 | 14 | 12 | - | - | - | - | - | - | - | - |
| 27 TDA 4.5 | 771 | 800 | 870 | 896 | 923 | 950 | 979 | 1,008 | 1,038 | 1,069 | 1,102 |
| 28 TDA 4.0 | 656 | 213 | 737 | 814 | 878 | 957 | 1,037 | 1,120 | 1,185 | 1,276 | 1,442 |
| 29 Measure J | 1,515 | 1,831 | 1,609 | 1,662 | 1,720 | 1,782 | 1,846 | 1,912 | 1,981 | 2,052 | 2,052 |
| 30 STA Paratransit & Revenue Based | 624 | 753 | 482 | 492 | 502 | 512 | 522 | 532 | 543 | 554 | 565 |
| 31 <i>STA Paratransit & Revenue Based - SB1 Est</i> | - | - | 147 | 150 | 153 | 156 | 159 | 162 | 165 | 168 | 172 |
| 32 Bart ADA service | 136 | 138 | 138 | 138 | 138 | 139 | 140 | 141 | 142 | 143 | 143 |
| 33 Total Paratransit Operating Revenue | 5,219 | 5,632 | 5,883 | 6,045 | 6,212 | 6,399 | 6,591 | 6,788 | 6,992 | 7,202 | 7,418 |
| 34 Total Paratransit Operating Expenses | 5,219 | 5,632 | 5,883 | 6,045 | 6,212 | 6,399 | 6,591 | 6,788 | 6,992 | 7,202 | 7,418 |
| % increase in expenses | -3.5% | 7.9% | 4.5% | 2.8% | 2.8% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% |
| 35 Total CCCTA Operating Budget | \$ 34,381 | \$ 37,089 | \$ 39,475 | \$ 40,395 | \$ 41,998 | \$ 43,555 | \$ 45,109 | \$ 46,597 | \$ 48,096 | \$ 49,641 | \$ 51,238 |

County Connection

CENTRAL CONTRA COSTA TRANSIT AUTHORITY

TEN YEAR FORECAST *In \$ Thousands*

| | FY2017 | FY 2018 | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 |
|---|------------------|----------------|-----------------|----------------|----------------|-----------------|-----------------|------------------|----------------|------------------|----------------|
| 36 Capital Revenue | | | | | | | | | | | |
| 37 Federal 5307 | 16,722 | - | 4,435 | - | - | 989 | - | 20,368 | - | 18,969 | - |
| 38 State Prop 1B PTMISEA - Rolling Stock | 1,580 | - | 1,005 | - | - | - | - | - | - | - | - |
| 39 State Prop 1B PTMISEA - Facility Rehab | 800 | - | - | - | - | - | - | - | - | - | - |
| 40 State - LCTOP | - | - | 375 | 300 | 300 | 300 | 300 | 300 | 300 | 300 | 300 |
| 41 Lifeline - 1B Population based Bonds | - | - | - | - | 300 | - | 300 | - | - | - | - |
| 42 MTC TPI Funds - Stop Access & IT | 280 | 280 | 200 | - | - | - | - | - | - | - | - |
| 43 Bridge Toll Revenue | 480 | - | 100 | - | - | 80 | 29 | 850 | - | 850 | - |
| 44 Transportation Development Act | 148 | 651 | 474 | 389 | 37 | 350 | 680 | 2,330 | 44 | 3,872 | 220 |
| 45 To Be Determined | - | - | - | - | - | - | - | 4,000 | - | - | - |
| 46 Total Capital Revenue | \$ 20,010 | \$ 931 | \$ 6,589 | \$ 689 | \$ 637 | \$ 1,719 | \$ 1,309 | \$ 27,848 | \$ 344 | \$ 23,991 | \$ 520 |
| | | | | | | | | | | | |
| 47 Capital Projects | \$ 20,010 | \$ 931 | \$ 6,589 | \$ 689 | \$ 637 | \$ 1,719 | \$ 1,309 | \$ 27,848 | \$ 344 | \$ 23,991 | \$ 520 |

County Connection
CENTRAL CONTRA COSTA TRANSIT AUTHORITY
TDA RESERVE \$ In Thousands

| | FY2017 | FY 2018 | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 |
|---|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| 48 Beginning Balance | \$ 11,474 | \$ 11,672 | \$ 10,026 | \$ 8,883 | \$ 6,852 | \$ 4,550 | \$ 1,391 | \$ (2,603) | \$ (8,673) | \$ (12,941) | \$ (21,456) |
| 49 Estimated TDA 4.0 Allocation | \$ 17,231 2.79% | \$ 17,741 2.96% | \$ 18,312 3.22% | \$ 18,861 3.00% | \$ 19,427 3.00% | \$ 20,010 3.00% | \$ 20,610 3.00% | \$ 21,229 3.00% | \$ 21,866 3.00% | \$ 22,522 3.00% | \$ 23,197 3.00% |
| TDA 4.0 Needed for Operations and Capital: | | | | | | | | | | | |
| 50 Used for Fixed route operations | (16,229) | (18,523) | (18,244) | (19,689) | (20,814) | (21,861) | (22,888) | (23,849) | (24,905) | (25,889) | (26,947) |
| 51 Used for Paratransit operations | (656) | (213) | (737) | (814) | (878) | (957) | (1,037) | (1,120) | (1,185) | (1,276) | (1,442) |
| 52 TDA Used for Operations | (16,885) | (18,736) | (18,981) | (20,503) | (21,692) | (22,818) | (23,925) | (24,969) | (26,090) | (27,165) | (28,389) |
| 53 Used for Capital Program | (148) | (651) | (474) | (389) | (37) | (350) | (680) | (2,330) | (44) | (3,872) | (220) |
| 54 Ending TDA Reserve | \$ 11,672 | \$ 10,026 | \$ 8,883 | \$ 6,852 | \$ 4,550 | \$ 1,391 | \$ (2,603) | \$ (8,673) | \$ (12,941) | \$ (21,456) | \$ (26,869) |
| 55 Number Of Months of Operating Expenses in Reserve | 4.1 | 3.2 | 2.7 | 2.0 | 1.3 | 0.4 | (0.7) | (2.2) | (3.2) | (5.2) | (6.3) |
| 56 Percentage of operating budget | 33.9% | 27.0% | 22.5% | 17.0% | 10.8% | 3.2% | -5.8% | -18.6% | -26.9% | -43.2% | -52.4% |
| Reserve Percentage of: | | | | | | | | | | | |
| 57 12% | \$ 4,126 | \$ 4,451 | \$ 4,737 | \$ 4,847 | \$ 5,040 | \$ 5,227 | \$ 5,413 | \$ 5,592 | \$ 5,772 | \$ 5,957 | \$ 6,149 |
| 58 Amount Above/(Below) Reserve Level | \$ 7,546 | \$ 5,575 | \$ 4,146 | \$ 2,005 | \$ (490) | \$ (3,836) | \$ (8,016) | \$ (14,265) | \$ (18,713) | \$ (27,413) | \$ (33,018) |
| 59 16% | \$ 5,501 | \$ 5,934 | \$ 6,316 | \$ 6,463 | \$ 6,720 | \$ 6,969 | \$ 7,217 | \$ 7,456 | \$ 7,695 | \$ 7,943 | \$ 8,198 |
| 60 Amount Above/(Below) Reserve Level | \$ 6,171 | \$ 4,092 | \$ 2,567 | \$ 389 | \$ (2,170) | \$ (5,578) | \$ (9,820) | \$ (16,129) | \$ (20,636) | \$ (29,399) | \$ (35,067) |

County Connection
CENTRAL CONTRA COSTA TRANSIT AUTHORITY
OPERATING EXPENSE DETAIL

| Account Desc | FY 2017 Actual | FY 2018 Estimated | FY 2018 Budget | Over (Under) FY 2018 Budget | Proposed FY 2019 Budget | Over (Under) FY 2018 Est/Actual | Over (Under) % FY 2018 Est/Actual |
|-----------------------------|-------------------|-------------------|-------------------|--------------------------------|----------------------------|------------------------------------|--------------------------------------|
| FIXED ROUTE | | | | | | | |
| Wages, Operators | 7,806,502 | 8,160,000 | 8,190,000 | (30,000) | 8,435,000 | 275,000 | |
| Wages, Operator/trainer | 160,648 | 175,000 | 160,000 | 15,000 | 160,000 | (15,000) | |
| Wages, Trans Admin | 1,100,683 | 1,031,061 | 1,158,981 | (127,920) | 1,046,644 | 15,583 | |
| Wages, Scheduling | 103,005 | 75,000 | 131,107 | (56,107) | 68,671 | (6,329) | |
| Wages, Maint Admin | 467,883 | 495,000 | 461,479 | 33,521 | 510,335 | 15,335 | |
| Wages, Building Maint. | 313,442 | 325,000 | 339,668 | (14,668) | 347,541 | 22,541 | |
| Wages, Customer Service | 407,347 | 383,644 | 446,285 | (62,641) | 336,574 | (47,070) | |
| Wages, Promotion | 150,635 | 114,561 | 148,498 | (33,937) | 137,024 | 22,463 | |
| Wages, EE Services | 177,021 | 224,949 | 176,231 | 48,718 | 237,318 | 12,369 | |
| Wages, Finance | 374,573 | 405,000 | 411,886 | (6,886) | 416,494 | 11,494 | |
| Wages, Safety & Trng | 134,343 | 80,590 | 149,520 | (68,930) | 79,255 | (1,335) | |
| Wages, General Admin | 551,506 | 626,233 | 509,319 | 116,914 | 658,807 | 32,574 | |
| Wages, Board | 17,500 | 22,600 | 26,400 | (3,800) | 26,400 | 3,800 | |
| Wages, Planning | 482,898 | 734,759 | 520,564 | 214,195 | 786,246 | 51,487 | |
| Wages, Service Workers | 391,129 | 425,000 | 457,755 | (32,755) | 474,781 | 49,781 | |
| Wages, Serv Wrkr Bonus | 200 | 1,250 | 2,250 | (1,000) | 1,250 | - | |
| Wages, Mechanics | 983,696 | 1,100,000 | 1,207,838 | (107,838) | 1,193,492 | 93,492 | |
| Wages, Mechanic Bonus | 10,311 | 10,078 | 4,500 | 5,578 | 11,250 | 1,172 | |
| Total Wages | 13,633,322 | 14,389,725 | 14,502,281 | (112,556) | 14,927,082 | 537,357 | 4% |
| Sick, Operators | 296,460 | 311,000 | 324,500 | (13,500) | 325,000 | 14,000 | |
| Sick, Trans Admin | 34,067 | 36,838 | 49,556 | (12,718) | 44,630 | 7,792 | |
| Sick, Scheduling | 2,382 | 2,500 | 5,654 | (3,154) | 2,994 | 494 | |
| Sick, Maintenance Admin | 21,154 | 25,030 | 20,089 | 4,941 | 22,217 | (2,813) | |
| Sick, Building Maintenance. | 16,620 | 28,152 | 14,339 | 13,813 | 14,642 | (13,510) | |
| Sick, Customer Svc | 15,902 | 16,475 | 18,800 | (2,325) | 13,871 | (2,604) | |
| Sick, Promotion | 951 | 1,076 | 6,474 | (5,398) | 5,850 | 4,774 | |
| Sick, EE Services | 4,227 | 1,800 | 7,683 | (5,883) | 10,292 | 8,492 | |
| Sick, Finance | 21,691 | 13,000 | 17,588 | (4,588) | 17,848 | 4,848 | |
| Sick, Safety & Training | 5,284 | 2,390 | 6,519 | (4,129) | 3,455 | 1,065 | |
| Sick, General Admin | 17,646 | 16,600 | 21,911 | (5,311) | 28,440 | 11,840 | |
| Sick, Planning | 12,629 | 22,140 | 22,670 | (530) | 33,957 | 11,817 | |
| Sick, Service Workers | 8,881 | 16,970 | 6,317 | 10,653 | 6,598 | (10,372) | |
| Sick, Mechanics | 27,867 | 22,433 | 23,097 | (664) | 22,802 | 369 | |
| Total Sick Pay | 485,761 | 516,404 | 545,197 | (28,793) | 552,596 | 36,192 | 7% |

County Connection
CENTRAL CONTRA COSTA TRANSIT AUTHORITY
OPERATING EXPENSE DETAIL

| Account Desc | FY 2017 Actual | FY 2018 Estimated | FY 2018 Budget | Over (Under) FY 2018 Budget | Proposed FY 2019 Budget | Over (Under) FY 2018 Est/Actual | Over (Under) % FY 2018 Est/Actual |
|---------------------------------|----------------|-------------------|----------------|--------------------------------|----------------------------|------------------------------------|--------------------------------------|
| Holiday, Operators | 369,131 | 395,000 | 398,000 | (3,000) | 401,000 | 6,000 | |
| Holiday, Trans Admin | 64,782 | 62,290 | 62,769 | (479) | 56,529 | (5,761) | |
| Holiday, Scheduling | 7,003 | 6,348 | 7,161 | (813) | 3,792 | (2,556) | |
| Holiday, Maintenance Admin | 23,823 | 28,860 | 25,444 | 3,416 | 28,139 | (721) | |
| Holiday, Building Maintenance. | 20,288 | 18,000 | 18,163 | (163) | 18,545 | 545 | |
| Holiday, Customer Svc | 21,917 | 23,585 | 23,812 | (227) | 17,570 | (6,015) | |
| Holiday, Promotion | 7,469 | 6,300 | 8,201 | (1,901) | 7,409 | 1,109 | |
| Holiday, EE Services | 11,955 | 11,289 | 9,731 | 1,558 | 13,035 | 1,746 | |
| Holiday, Finance | 19,396 | 21,547 | 22,278 | (731) | 22,606 | 1,059 | |
| Holiday, Safety & Training | 9,312 | 4,492 | 8,256 | (3,764) | 4,376 | (116) | |
| Holiday, General Admin | 32,361 | 36,312 | 27,752 | 8,560 | 36,022 | (290) | |
| Holiday, Planning | 32,333 | 42,311 | 28,715 | 13,596 | 43,011 | 700 | |
| Holiday, Service Workers | 20,379 | 20,500 | 22,446 | (1,946) | 23,456 | 2,956 | |
| Holiday, Mechanics | 41,709 | 62,509 | 62,777 | (268) | 61,978 | (531) | |
| Total Holiday Pay | 681,858 | 739,343 | 725,505 | 13,838 | 737,468 | (1,875) | 0% |
| Vacation, Operators | 459,697 | 515,000 | 517,100 | (2,100) | 530,450 | 15,450 | |
| Vacation, Trans Admin | 104,067 | 109,647 | 96,232 | 13,415 | 85,612 | (24,035) | |
| Vacation, Scheduling | 12,202 | 9,038 | 10,516 | (1,478) | 6,320 | (2,718) | |
| Vacation, Maintenance Admin | 37,246 | 46,190 | 41,692 | 4,498 | 46,162 | (28) | |
| Vacation, Building Maintenance. | 20,739 | 24,020 | 24,020 | - | 24,579 | 559 | |
| Vacation, Customer Svc | 28,809 | 41,262 | 31,810 | 9,452 | 25,103 | (16,159) | |
| Vacation, Promotion | 12,227 | 35,295 | 13,667 | 21,628 | 9,496 | (25,799) | |
| Vacation, EE Services | 18,342 | 18,377 | 16,219 | 2,158 | 20,471 | 2,094 | |
| Vacation, Finance | 24,060 | 25,805 | 28,664 | (2,859) | 30,558 | 4,753 | |
| Vacation, Safety & Training | 16,824 | 7,247 | 13,760 | (6,513) | 7,294 | 47 | |
| Vacation, General Admin | 44,635 | 62,973 | 39,486 | 23,487 | 53,564 | (9,409) | |
| Vacation, Planning | 41,822 | 47,300 | 47,300 | - | 64,324 | 17,024 | |
| Vacation, Service Wrks | 23,548 | 28,339 | 28,210 | 129 | 32,290 | 3,951 | |
| Vacation, Mechanics | 150,326 | 151,144 | 89,841 | 61,303 | 87,996 | (63,148) | |
| Total Accrued Vacation | 994,544 | 1,121,637 | 998,517 | 123,120 | 1,024,219 | (97,418) | -9% |

County Connection
CENTRAL CONTRA COSTA TRANSIT AUTHORITY
OPERATING EXPENSE DETAIL

| Account Desc | FY 2017 Actual | FY 2018 Estimated | FY 2018 Budget | Over (Under) FY 2018 Budget | Proposed FY 2019 Budget | Over (Under) FY 2018 Est/Actual | Over (Under) % FY 2018 Est/Actual |
|--------------------------------|-------------------|-------------------|-------------------|--------------------------------|----------------------------|------------------------------------|--------------------------------------|
| Abs Pay, Operators | 43,685 | 63,000 | 61,025 | 1,975 | 61,200 | (1,800) | |
| Abs Pay, Trans Admin | - | 2,000 | 6,351 | (4,351) | 5,718 | 3,718 | |
| Abs Pay, Scheduling | - | 250 | 725 | (475) | 384 | 134 | |
| Abs Pay, Maintenance Admin | - | 750 | 2,574 | (1,824) | 2,846 | 2,096 | |
| Abs Pay, Building Maintenance. | - | 500 | 1,837 | (1,337) | 1,876 | 1,376 | |
| Abs Pay, Customer Svc | - | 1,000 | 2,409 | (1,409) | 1,777 | 777 | |
| Abs Pay, Promotion | - | 300 | 829 | (529) | 750 | 450 | |
| Abs Pay, EE Services | - | 400 | 985 | (585) | 1,319 | 919 | |
| Abs Pay, Finance | - | 500 | 2,254 | (1,754) | 2,287 | 1,787 | |
| Abs Pay, Safety & Training | - | 400 | 835 | (435) | 443 | 43 | |
| Abs Pay, General Admin | - | 500 | 2,807 | (2,307) | 3,645 | 3,145 | |
| Abs Pay, Planning | - | 500 | 2,904 | (2,404) | 4,351 | 3,851 | |
| Separation Pay/Benefits | 6,814 | 2,081 | - | 2,081 | - | (2,081) | |
| Abs Pay, Service Wrkrs | - | 100 | 438 | (338) | 456 | 356 | |
| Abs Pay, Mechanics | 2,475 | 2,605 | 546 | 2,059 | 539 | (2,066) | |
| Total Absence Pay | 52,974 | 74,886 | 86,519 | (11,633) | 87,591 | 12,705 | 17% |
| Total Paid Time Off | 2,215,137 | 2,452,270 | 2,355,738 | 96,532 | 2,401,874 | (50,396) | -2% |
| Total Compensation | 15,848,459 | 16,841,995 | 16,858,019 | (16,024) | 17,328,956 | 486,961 | 3% |
| FICA, Operators | 127,468 | 135,000 | 139,050 | (4,050) | 139,050 | 4,050 | |
| FICA, Trans Admin | 18,021 | 17,838 | 19,914 | (2,076) | 17,961 | 123 | |
| FICA, Scheduling | 1,794 | 1,141 | 2,250 | (1,109) | 1,191 | 50 | |
| FICA, Maintenance Admin | 2,206 | 2,347 | 3,805 | (1,458) | 4,195 | 1,848 | |
| FICA, Building Maintenance. | 5,148 | 5,472 | 5,770 | (298) | 5,902 | 430 | |
| FICA, Customer Service | 6,965 | 6,351 | 7,586 | (1,235) | 5,727 | (624) | |
| FICA, Promotion | 2,503 | 2,065 | 2,577 | (512) | 2,328 | 263 | |
| FICA, EE Services | 3,129 | 3,938 | 3,057 | 881 | 4,095 | 157 | |
| FICA, Finance | 6,225 | 6,826 | 6,999 | (173) | 7,102 | 276 | |
| FICA, Safety & Training | 1,221 | 250 | 1,323 | (1,073) | - | (250) | |
| FICA, General Admin | 9,352 | 10,975 | 9,406 | 1,569 | 11,424 | 449 | |
| FICA, Board Members | 1,392 | 1,796 | 2,020 | (224) | 2,020 | 224 | |
| FICA, Planning | 8,250 | 11,279 | 9,021 | 2,258 | 13,512 | 2,233 | |
| FICA, Service Workers | 5,664 | 5,576 | 6,795 | (1,219) | 7,087 | 1,511 | |
| FICA, Mechanics | 13,254 | 13,979 | 17,979 | (4,000) | 17,820 | 3,841 | |
| Total FICA/Medicare | 212,592 | 224,833 | 237,552 | (12,719) | 239,414 | 14,581 | 6% |

County Connection
CENTRAL CONTRA COSTA TRANSIT AUTHORITY
OPERATING EXPENSE DETAIL

| Account Desc | FY 2017 Actual | FY 2018 Estimated | FY 2018 Budget | Over (Under) FY 2018 Budget | Proposed FY 2019 Budget | Over (Under) FY 2018 Est/Actual | Over (Under) % FY 2018 Est/Actual |
|--------------------------------|------------------|-------------------|------------------|--------------------------------|----------------------------|------------------------------------|--------------------------------------|
| PERS-RET, Operators | 788,169 | 843,991 | 904,031 | (60,040) | 1,034,959 | 190,968 | |
| PERS-RET, Trans Admin | 142,815 | 167,384 | 165,601 | 1,783 | 166,859 | (525) | |
| PERS-RET, Scheduling | 15,335 | 16,255 | 17,511 | (1,256) | 11,564 | (4,691) | |
| PERS-RET, Maintenance Admin | 75,009 | 87,513 | 79,752 | 7,761 | 100,506 | 12,993 | |
| PERS-RET, Bldg Maintenance. | 38,322 | 44,910 | 43,198 | 1,712 | 50,586 | 5,676 | |
| PERS-RET, Customer Svc | 48,049 | 55,094 | 56,753 | (1,659) | 50,082 | (5,012) | |
| PERS-RET, Promotion | 23,339 | 23,754 | 24,116 | (362) | 17,084 | (6,670) | |
| PERS-RET, EE Services | 26,519 | 31,350 | 28,783 | 2,567 | 41,692 | 10,342 | |
| PERS-RET, Finance | 54,079 | 64,252 | 61,610 | 2,642 | 67,949 | 3,697 | |
| PERS-RET, Sfty & Training | 20,155 | 23,727 | 26,494 | (2,767) | 17,281 | (6,446) | |
| PERS-RET, Gen Admin | 71,374 | 90,004 | 79,049 | 10,955 | 115,015 | 25,011 | |
| PERS-RET, Planning | 64,087 | 59,003 | 78,995 | (19,992) | 105,810 | 46,807 | |
| GM-457 Retirement | 17,400 | 18,000 | 18,000 | - | 18,540 | 540 | |
| PERS-RET, Service Wrkr | 40,531 | 45,216 | 48,553 | (3,337) | 57,317 | 12,101 | |
| PERS-RET, Mechanics | 115,015 | 126,308 | 137,402 | (11,094) | 151,411 | 25,103 | |
| Total Retirement | 1,540,198 | 1,696,761 | 1,769,848 | (73,087) | 2,006,655 | 309,894 | 18% |
| Medical, Operators | 616,380 | 749,969 | 751,277 | (1,308) | 708,894 | (41,075) | |
| Medical, Trans Admin | 95,896 | 126,922 | 112,883 | 14,039 | 135,279 | 8,357 | |
| Medical, Scheduling | 13,715 | 10,261 | 16,840 | (6,579) | 9,519 | (742) | |
| Medical, Maintenance Admin | 28,750 | 29,782 | 32,468 | (2,686) | 23,481 | (6,301) | |
| Medical, Building Maintenance. | 41,092 | 65,594 | 68,993 | (3,399) | 69,389 | 3,795 | |
| Medical, Customer Svc | 35,366 | 49,205 | 43,054 | 6,151 | 45,647 | (3,558) | |
| Medical, Promotion | 10,722 | 7,522 | 11,936 | (4,414) | 3,969 | (3,553) | |
| Medical, EE Services | 1,009 | - | - | - | - | - | |
| Medical, Finance | 22,714 | 20,145 | 25,115 | (4,970) | 13,180 | (6,965) | |
| Medical, Safety & Training | 18,971 | 6,433 | 21,485 | (15,052) | 5,968 | (465) | |
| Medical, General Admin | 60,429 | 55,595 | 66,376 | (10,781) | 30,130 | (25,465) | |
| Medical, Planning | 30,202 | 63,774 | 40,824 | 22,950 | 86,974 | 23,200 | |
| Medical, Service Workers | 170,883 | 217,017 | 210,970 | 6,047 | 217,730 | 713 | |
| Medical, Mechanics | 330,458 | 398,705 | 400,843 | (2,138) | 413,687 | 14,982 | |
| Medical Admin Charge | 9,972 | 11,000 | 11,300 | (300) | 11,300 | 300 | |
| Vision Plan, Operators | (272) | - | - | - | - | - | |
| Medical, Retirees | 168,770 | 181,000 | 185,400 | (4,400) | 186,430 | 5,430 | |
| OPEB benefits | 580,450 | 306,777 | 444,600 | (137,823) | 299,889 | (6,888) | |
| Total Medical | 2,235,507 | 2,299,701 | 2,444,364 | (144,663) | 2,261,466 | (38,235) | -2% |

County Connection
CENTRAL CONTRA COSTA TRANSIT AUTHORITY
OPERATING EXPENSE DETAIL

| Account Desc | FY 2017 Actual | FY 2018 Estimated | FY 2018 Budget | Over (Under) FY 2018 Budget | Proposed FY 2019 Budget | Over (Under) FY 2018 Est/Actual | Over (Under) % FY 2018 Est/Actual |
|-------------------------------|------------------|-------------------|------------------|--------------------------------|----------------------------|------------------------------------|--------------------------------------|
| Dental, Operators | 228,782 | 230,546 | 241,615 | (11,069) | 244,587 | 14,041 | |
| Dental, Trans Admin | 27,304 | 27,501 | 28,311 | (810) | 28,326 | 825 | |
| Dental, Scheduling | 2,556 | 2,736 | 2,721 | 15 | 2,819 | 83 | |
| Dental, Maintenance Admin | 5,706 | 5,922 | 5,654 | 268 | 6,100 | 178 | |
| Dental, Building Maintenance. | 10,954 | 11,252 | 11,293 | (41) | 11,589 | 337 | |
| Dental, Customer Svc | 15,865 | 17,836 | 18,790 | (954) | 18,371 | 535 | |
| Dental, Promotion | 2,133 | 1,682 | 2,229 | (547) | 1,732 | 50 | |
| Dental, EE Services | 2,971 | 3,082 | 3,071 | 11 | 3,175 | 93 | |
| Dental, Finance | 9,172 | 10,137 | 9,461 | 676 | 10,441 | 304 | |
| Dental, Safety & Training | 2,971 | 759 | 3,071 | (2,312) | 2,222 | 1,463 | |
| Dental, General Admin | 7,911 | 7,516 | 8,184 | (668) | 7,741 | 225 | |
| Dental, Planning | 7,881 | 11,896 | 8,377 | 3,519 | 13,044 | 1,148 | |
| Total Dental | 324,206 | 330,867 | 342,777 | (11,910) | 350,147 | 19,280 | 6% |
| WC, Operators | 934,228 | 811,687 | 663,055 | 148,632 | 693,089 | (118,598) | |
| WC, Trans Admin | 101,266 | 75,506 | 61,679 | 13,827 | 64,473 | (11,033) | |
| WC, Scheduling | 9,788 | 9,438 | 7,710 | 1,728 | 8,059 | (1,379) | |
| WC, Maintenance Admin | 45,255 | 23,596 | 19,275 | 4,321 | 20,148 | (3,448) | |
| WC, Building Maintenance. | 22,214 | 28,315 | 23,130 | 5,185 | 24,178 | (4,137) | |
| WC, Customer Svc | 52,426 | 37,753 | 30,840 | 6,913 | 32,237 | (5,516) | |
| WC, Promotion | 26,626 | 9,438 | 7,710 | 1,728 | 8,059 | (1,379) | |
| WC, EE Services | 26,626 | 14,157 | 7,710 | 6,447 | 12,089 | (2,068) | |
| WC, Finance | 45,255 | 23,596 | 19,275 | 4,321 | 20,148 | (3,448) | |
| WC, Safety & Training | 26,626 | 9,438 | 7,710 | 1,728 | 8,059 | (1,379) | |
| WC, General Admin | 48,840 | 31,453 | 26,985 | 4,468 | 26,857 | (4,596) | |
| WC, Planning | 39,173 | 37,753 | 23,130 | 14,623 | 32,237 | (5,516) | |
| WC, Service Workers | 77,259 | 47,191 | 38,550 | 8,641 | 40,296 | (6,895) | |
| WC, Mechanics | 232,742 | 89,663 | 73,244 | 16,419 | 76,562 | (13,101) | |
| Total Workers Comp | 1,688,324 | 1,248,984 | 1,010,003 | 238,981 | 1,066,491 | (182,493) | -15% |

County Connection
CENTRAL CONTRA COSTA TRANSIT AUTHORITY
OPERATING EXPENSE DETAIL

| Account Desc | FY 2017 Actual | FY 2018 Estimated | FY 2018 Budget | Over (Under) FY 2018 Budget | Proposed FY 2019 Budget | Over (Under) FY 2018 Est/Actual | Over (Under) % FY 2018 Est/Actual |
|-------------------------------|----------------|-------------------|----------------|--------------------------------|----------------------------|------------------------------------|--------------------------------------|
| Life, Operators | 68,322 | 70,176 | 74,150 | (3,974) | 74,150 | 3,974 | |
| Life, Trans Admin | 7,424 | 7,550 | 9,660 | (2,110) | 7,776 | 226 | |
| Life, Scheduling | 824 | 792 | 950 | (158) | 952 | 160 | |
| Life, Maintenance Admin | 4,095 | 4,230 | 7,161 | (2,931) | 4,360 | 130 | |
| Life, Building Maintenance. | 3,102 | 3,475 | 3,260 | 215 | 3,560 | 85 | |
| Life, Customer Svc | 5,396 | 5,594 | 6,220 | (626) | 5,810 | 216 | |
| Life, Promotion | 1,406 | 1,299 | 1,490 | (191) | 1,500 | 201 | |
| Life, EE Services | 1,652 | 1,645 | 1,800 | (155) | 1,800 | 155 | |
| Life, Finance | 3,701 | 3,436 | 3,720 | (284) | 3,720 | 284 | |
| Life, Safety & Training | 785 | 728 | 750 | (22) | 750 | 22 | |
| Life, General Admin | 3,232 | 3,163 | 3,390 | (227) | 3,390 | 227 | |
| Life, Planning | 4,279 | 6,100 | 4,190 | 1,910 | 6,642 | 542 | |
| Total Life Insurance | 104,218 | 108,188 | 116,741 | (8,553) | 114,410 | 6,222 | 6% |
| SUI, Operators | 59,849 | 70,000 | 77,000 | (7,000) | 72,000 | 2,000 | |
| SUI, Trans Admin | 4,620 | 7,000 | 7,088 | (88) | 7,974 | 974 | |
| SUI, Scheduling | 616 | 473 | 886 | (413) | 443 | (30) | |
| SUI, Maintenance Admin | 1,540 | 2,000 | 2,215 | (215) | 2,215 | 215 | |
| SUI, Building Maintenance. | 1,800 | 2,614 | 2,658 | (44) | 2,658 | 44 | |
| SUI, Customer Svc | 2,464 | 2,626 | 4,430 | (1,804) | 3,101 | 475 | |
| SUI, Promotion | 616 | 473 | 886 | (413) | 886 | 413 | |
| SUI, Safety & Training | 619 | 473 | 886 | (413) | 443 | (30) | |
| SUI, General Admin | 2,258 | 2,685 | 3,101 | (416) | 3,544 | 859 | |
| SUI, EE Services | 616 | 886 | 886 | - | 1,329 | 443 | |
| SUI, Finance | 1,577 | 2,196 | 2,215 | (19) | 2,215 | 19 | |
| SUI, Planning | 2,400 | 3,526 | 2,658 | 868 | 3,987 | 461 | |
| SUI, Service Workers | 3,108 | 3,214 | 4,430 | (1,216) | 4,430 | 1,216 | |
| SUI, Mechanics | 5,235 | 7,246 | 8,417 | (1,171) | 8,417 | 1,171 | |
| Total SUI | 87,318 | 105,412 | 117,756 | (12,344) | 113,642 | 8,230 | 8% |
| Operator Uniforms | 45,950 | 50,000 | 50,000 | - | 50,000 | - | |
| Uniforms - Maintenance. Pers. | 17,799 | 16,904 | 16,500 | 404 | 17,000 | 96 | |
| Total Uniforms | 63,749 | 66,904 | 66,500 | 404 | 67,000 | 96 | 0% |

County Connection
CENTRAL CONTRA COSTA TRANSIT AUTHORITY
OPERATING EXPENSE DETAIL

| Account Desc | FY 2017 Actual | FY 2018 Estimated | FY 2018 Budget | Over (Under) FY 2018 Budget | Proposed FY 2019 Budget | Over (Under) FY 2018 Est/Actual | Over (Under) % FY 2018 Est/Actual |
|----------------------------------|-------------------|-------------------|-------------------|--------------------------------|----------------------------|------------------------------------|--------------------------------------|
| Operator Medical Exams | 15,430 | 15,820 | 16,000 | (180) | 17,000 | 1,180 | |
| Emp Assistance Prog. | 12,362 | 12,612 | 14,000 | (1,388) | 14,500 | 1,888 | |
| Cafeteria Plan- Admin | 424,540 | 507,662 | 482,706 | 24,956 | 539,772 | 32,110 | |
| Cafeteria Plan-ATU | 1,058,987 | 1,353,574 | 1,315,425 | 38,149 | 1,357,816 | 4,242 | |
| Mechanic Tool Allowance | 12,468 | 15,680 | 16,200 | (520) | 16,500 | 820 | |
| Wellness Program | 17,842 | 26,181 | 30,000 | (3,819) | 30,000 | 3,819 | |
| Substance Abuse Prog. | 8,379 | 9,393 | 10,500 | (1,107) | 10,000 | 607 | |
| Ergonomics/W/C Prog | - | 2,500 | 2,500 | - | 2,500 | - | |
| Total Other Benefits | 1,550,008 | 1,943,422 | 1,887,331 | 56,091 | 1,988,088 | 44,666 | 2% |
| Total Benefits | 10,021,257 | 10,477,341 | 10,348,610 | 128,731 | 10,609,187 | 131,846 | 1% |
| Total Wages and Benefits | 23,654,579 | 24,867,066 | 24,850,891 | 16,175 | 25,536,269 | 669,203 | 3% |
| Management Services | 56,807 | 56,000 | 25,000 | 31,000 | 35,000 | (21,000) | |
| Agency Fees | 50 | 150 | 150 | - | 150 | - | |
| In-Service Monitoring | - | 6,000 | 2,000 | 4,000 | 5,500 | (500) | |
| Mobility Services | 19,323 | 30,000 | 32,000 | (2,000) | 30,000 | - | |
| Schedules/Graphics | 50,793 | 69,790 | 70,000 | (210) | 115,000 | 45,210 | |
| Promotions | 76,607 | 149,173 | 150,000 | (827) | 150,000 | 827 | |
| Recruitment | 5,118 | 8,357 | 20,000 | (11,643) | 15,000 | 6,643 | |
| Hiring Costs | 10,635 | 13,465 | 15,000 | (1,535) | 15,000 | 1,535 | |
| Legal Fees | 222,215 | 330,000 | 330,000 | - | 375,000 | 45,000 | |
| Financial services | - | 15,000 | 15,000 | - | 7,500 | (7,500) | |
| Auditor Fees | 44,996 | 47,000 | 48,500 | (1,500) | 48,500 | 1,500 | |
| Freight In and Out | 1,111 | 7,041 | 7,000 | 41 | 7,000 | (41) | |
| Bid and Hearing Notices | 1,161 | 1,095 | 1,000 | 95 | 1,000 | (95) | |
| Service Development | 9,813 | 40,000 | 40,000 | - | 80,000 | 40,000 | |
| Trans. Printing/Reproduc. | 5,325 | 3,328 | 7,000 | (3,672) | 7,000 | 3,672 | |
| Payroll Services | 81,593 | 83,000 | 76,220 | 6,780 | 85,490 | 2,490 | |
| Bank service charge | 23,192 | 23,000 | 24,000 | (1,000) | 24,000 | 1,000 | |
| Commuter check process fee | 142 | 300 | 300 | - | 300 | - | |
| Pay PERS file upload | 2,544 | 2,650 | 2,650 | - | 2,730 | 80 | |
| Special Planning- reimb expenses | 31,840 | - | - | - | - | - | |
| Temporary Help-All depts | 84,694 | 62,176 | 27,000 | 35,176 | 25,000 | (37,176) | |
| Temporary Help-Finance | 31,952 | - | - | - | - | - | |
| Clipper Fees | 39,286 | 52,000 | 31,500 | 20,500 | 53,560 | 1,560 | |
| SVR-Differential/Radiator | 20,730 | 12,000 | 15,000 | (3,000) | 15,800 | 3,800 | |

County Connection
CENTRAL CONTRA COSTA TRANSIT AUTHORITY
OPERATING EXPENSE DETAIL

| Account Desc | FY 2017 Actual | FY 2018 Estimated | FY 2018 Budget | Over (Under) FY 2018 Budget | Proposed FY 2019 Budget | Over (Under) FY 2018 Est/Actual | Over (Under) % FY 2018 Est/Actual |
|-----------------------------|------------------|-------------------|------------------|--------------------------------|----------------------------|------------------------------------|--------------------------------------|
| SVR-Transmission | 10,306 | 31,658 | 40,000 | (8,342) | 34,400 | 2,742 | |
| SVR-Upholstery/Glass | 10,110 | 22,691 | 35,000 | (12,309) | 30,000 | 7,309 | |
| SVR-Towing | 8,370 | 12,413 | 18,400 | (5,987) | 16,000 | 3,587 | |
| SVR-Engine Repair | 16,526 | 33,691 | 44,000 | (10,309) | 40,720 | 7,029 | |
| SVR-Body Repair | 73,438 | 104,978 | 110,000 | (5,022) | 105,000 | 22 | |
| Emission controls | 15,795 | 31,255 | 32,000 | (745) | 42,000 | 10,745 | |
| Phone Maintenance. Services | 8,490 | - | 9,000 | (9,000) | - | - | |
| Support Vehicle maint | 12,153 | 13,409 | 13,500 | (91) | 13,500 | 91 | |
| IT Supplies/replacements | 8,724 | 11,865 | 10,000 | 1,865 | 12,000 | 135 | |
| Clever Devices/rideck maint | 244,622 | 226,190 | 245,000 | (18,810) | 239,349 | 13,159 | |
| Office Equipment Maint. | 16,952 | 18,000 | 20,000 | (2,000) | 20,000 | 2,000 | |
| Building Maint. Service | 94,133 | 84,195 | 87,000 | (2,805) | 87,000 | 2,805 | |
| Landscape Service | 65,743 | 89,370 | 89,400 | (30) | 89,400 | 30 | |
| IT Contracts | 102,509 | 139,596 | 159,000 | (19,404) | 150,000 | 10,404 | |
| Radio Maint. Service | 10,778 | 17,984 | 18,500 | (516) | 18,000 | 16 | |
| RED Support Expense | 7,875 | 3,000 | 4,000 | (1,000) | 4,000 | 1,000 | |
| Contract Cleaning Service | 2,385 | 2,670 | 2,500 | 170 | 2,600 | (70) | |
| Waste Removal | 15,287 | 17,913 | 18,000 | (87) | 19,800 | 1,887 | |
| Hazardous Waste | 124,496 | 93,670 | 93,112 | 558 | 95,000 | 1,330 | |
| Fire Monitoring | 3,106 | 3,156 | 4,000 | (844) | 4,000 | 844 | |
| Security Services | 80,215 | 89,037 | 89,000 | 37 | 89,000 | (37) | |
| Other Services | 4,508 | 5,500 | 4,000 | 1,500 | 5,500 | - | |
| Total Services | 1,756,448 | 2,063,766 | 2,084,732 | (20,966) | 2,215,799 | 152,033 | 7% |

County Connection
CENTRAL CONTRA COSTA TRANSIT AUTHORITY
OPERATING EXPENSE DETAIL

| Account Desc | FY 2017 Actual | FY 2018 Estimated | FY 2018 Budget | Over (Under) FY 2018 Budget | Proposed FY 2019 Budget | Over (Under) FY 2018 Est/Actual | Over (Under) % FY 2018 Est/Actual |
|---------------------------------------|------------------|-------------------|------------------|--------------------------------|----------------------------|------------------------------------|--------------------------------------|
| Diesel Fuel | 1,104,108 | 1,376,557 | 1,639,240 | (262,683) | 1,650,000 | 273,443 | |
| Oils and Lubricants | 76,413 | 85,121 | 90,000 | (4,879) | 90,000 | 4,879 | |
| Gasoline | 21,904 | 22,991 | 29,120 | (6,129) | 25,000 | 2,009 | |
| PG&E - WC Trolley | 12,884 | 52,278 | 70,000 | (17,722) | 85,000 | 32,722 | |
| Tires and Tubes | 229,923 | 226,904 | 226,904 | - | 231,000 | 4,096 | |
| Safety Supply | 1,933 | 5,500 | 5,500 | - | 5,500 | - | |
| Transportation Supplies | 18,219 | 14,000 | 14,000 | - | 14,000 | - | |
| BART Relief Tickets | 53,183 | 57,000 | 57,000 | - | 58,425 | 1,425 | |
| CSS-Soaps | 2,343 | 7,429 | 8,500 | (1,071) | 8,000 | 571 | |
| CSS-Cleaning | 11,348 | 9,720 | 8,500 | 1,220 | 9,000 | (720) | |
| CSS-Safety | 10,990 | 8,938 | 8,000 | 938 | 8,500 | (438) | |
| CSS-Antifreeze | 8,357 | 6,200 | 6,400 | (200) | 6,400 | 200 | |
| CSS-Gases | 5,065 | 4,038 | 3,500 | 538 | 4,000 | (38) | |
| Oil Analysis | - | 16,760 | 18,000 | (1,240) | 8,000 | (8,760) | |
| Equipment/Garage Exp. | 18,308 | 23,615 | 25,000 | (1,385) | 25,000 | 1,385 | |
| Coach Repair Parts | 421,273 | 482,133 | 545,000 | (62,867) | 495,000 | 12,867 | |
| Shelter/Bus Stop Supply | - | 15,000 | 15,000 | - | 15,000 | - | |
| Janitorial Supplies | 23,464 | 21,027 | 21,000 | 27 | 21,000 | (27) | |
| Lighting Supply | 1,127 | 4,091 | 5,000 | (909) | 5,000 | 909 | |
| Building Repair Supply | 30,572 | 41,761 | 45,000 | (3,239) | 45,000 | 3,239 | |
| Landscape Supply | 3,952 | 5,000 | 10,000 | (5,000) | 5,000 | - | |
| Tickets, Passes, Xfrs | 20,669 | 19,784 | 20,000 | (216) | 20,000 | 216 | |
| Supplies - Offsites | 1,433 | 2,168 | 2,300 | (132) | 2,300 | 132 | |
| Personnel Office Supply | 1,951 | 2,134 | 3,000 | (866) | 3,000 | 866 | |
| Computer Supplies | 1,725 | - | - | - | - | - | |
| Office Supplies-Administration | 17,732 | 17,406 | 17,500 | (94) | 17,500 | 94 | |
| Office Supplies-2nd Floor | - | 29 | - | 29 | - | (29) | |
| Office Supplies-Maint. | 1,702 | 3,470 | 3,500 | (30) | 3,500 | 30 | |
| Postage | 6,865 | 10,000 | 11,000 | (1,000) | 10,000 | - | |
| Safety Contingency Plans | 1,505 | 3,000 | 3,000 | - | 3,000 | - | |
| Training Supply | 1,489 | 1,500 | 1,500 | - | 5,000 | 3,500 | |
| Contracts & Grants Supply | - | 1,000 | 1,000 | - | 1,000 | - | |
| Supplies- IC | 3,676 | 5,972 | 6,000 | (28) | 6,000 | 28 | |
| Repair parts-grant exp | - | 25,000 | 25,000 | - | 25,000 | - | |
| Total Materials & Supplies | 2,114,113 | 2,577,526 | 2,944,464 | (366,938) | 2,910,125 | 332,599 | 13% |

County Connection
CENTRAL CONTRA COSTA TRANSIT AUTHORITY
OPERATING EXPENSE DETAIL

| Account Desc | FY 2017 Actual | FY 2018 Estimated | FY 2018 Budget | Over (Under) FY 2018 Budget | Proposed FY 2019 Budget | Over (Under) FY 2018 Est/Actual | Over (Under) % FY 2018 Est/Actual |
|-----------------------------|----------------|-------------------|----------------|--------------------------------|----------------------------|------------------------------------|--------------------------------------|
| Telephone Svc - TC | | | | - | | - | |
| Pacific Gas and Electric | 172,021 | 185,000 | 185,000 | - | 190,550 | 5,550 | |
| Telephone Svc - Concord | 21,881 | 31,947 | 25,000 | 6,947 | 36,000 | 4,053 | |
| Contra Costa Water District | 16,890 | 26,000 | 26,000 | - | 26,000 | - | |
| Telephone-Cellular | 85,878 | 105,463 | 85,000 | 20,463 | 100,000 | (5,463) | |
| Total Utilities | 296,670 | 348,410 | 321,000 | 27,410 | 352,550 | 4,140 | 1% |
| Physical Damage | 85,944 | 118,000 | 118,000 | - | 147,500 | 29,500 | |
| Property Premiums | 45,500 | 46,865 | 46,865 | - | 48,271 | 1,406 | |
| Other Premiums | 21,160 | 26,000 | 25,000 | 1,000 | 26,780 | 780 | |
| Liability Premiums | 373,141 | 460,000 | 486,000 | (26,000) | 555,000 | 95,000 | |
| Insurance/Liability losses | 151,239 | 175,000 | 175,000 | - | 175,000 | - | |
| Total Insurance | 676,984 | 825,865 | 850,865 | (25,000) | 952,551 | 126,686 | 15% |
| Property Tax | 16,759 | 16,000 | 13,500 | 2,500 | 18,000 | 2,000 | |
| Licenses / Registrations | 722 | 2,015 | 2,015 | - | 2,015 | - | |
| Fuel Storage Tank Fees | 9,773 | 14,000 | 15,000 | (1,000) | 14,000 | - | |
| Use and Other Taxes | 4,886 | 7,500 | 7,500 | - | 7,500 | - | |
| Sales Tax | 152,295 | 190,000 | 190,000 | - | 220,000 | 30,000 | |
| Total Taxes | 184,435 | 229,515 | 228,015 | 1,500 | 261,515 | 32,000 | 14% |
| Radio Site Lease-Diablo | 40,457 | 42,500 | 42,500 | - | 43,775 | 1,275 | |
| Equipment Leases | 8,009 | 9,000 | 9,000 | - | 9,000 | - | |
| Total Leases | 48,466 | 51,500 | 51,500 | - | 52,775 | 1,275 | 2% |

County Connection
CENTRAL CONTRA COSTA TRANSIT AUTHORITY
OPERATING EXPENSE DETAIL

| Account Desc | FY 2017 Actual | FY 2018 Estimated | FY 2018 Budget | Over (Under) FY 2018 Budget | Proposed FY 2019 Budget | Over (Under) FY 2018 Est/Actual | Over (Under) % FY 2018 Est/Actual |
|---------------------------------------|-------------------|-------------------|-------------------|--------------------------------|----------------------------|------------------------------------|--------------------------------------|
| Business Expense- Tran | 346 | - | - | - | 500 | 500 | |
| Business Expense-admin | - | 400 | 250 | 150 | 400 | - | |
| Business Expense-Fin | 2,730 | 2,000 | 2,000 | - | 2,000 | - | |
| Board Travel | 20,653 | 28,000 | 20,000 | 8,000 | 25,000 | (3,000) | |
| Staff Travel | 56,048 | 67,500 | 55,000 | 12,500 | 60,000 | (7,500) | |
| CTA Dues | 14,236 | 14,950 | 14,950 | - | 15,399 | 449 | |
| APTA Dues | 35,029 | 35,560 | 36,650 | (1,090) | 36,650 | 1,090 | |
| Other Memberships | - | 3,000 | - | 3,000 | 3,000 | - | |
| Business Expense | 2,982 | 4,000 | 4,000 | - | 4,000 | - | |
| Training Program | 6,301 | 9,139 | 25,000 | (15,861) | 25,000 | 15,861 | |
| Training / Subs-Gm | 1,533 | 7,000 | 7,000 | - | 7,000 | - | |
| Misc exp | 445 | 1,000 | 1,000 | - | 1,000 | - | |
| Employee Functions | 30,409 | 35,000 | 35,000 | - | 35,000 | - | |
| Employee Awards | 4,376 | 5,000 | 5,000 | - | 5,000 | - | |
| Departing Emp gifts | 207 | 300 | 1,000 | (700) | 1,000 | 700 | |
| Paypal fees | 3,102 | 3,400 | 4,000 | (600) | 4,000 | 600 | |
| Total Miscellaneous | 178,397 | 216,249 | 210,850 | 5,399 | 224,949 | 8,700 | 4% |
| Alamo Creek Shuttle | 122,057 | 124,000 | 125,000 | (1,000) | 127,720 | 3,720 | |
| St Mary's Shuttle | 48,564 | 48,000 | 48,000 | - | 49,440 | 1,440 | |
| Cal State rte. 260 Shuttle | 98,793 | 105,000 | 94,100 | 10,900 | 108,150 | 3,150 | |
| Total Purchased Transportation | 269,414 | 277,000 | 267,100 | 9,900 | 285,310 | 8,310 | 3% |
| Total Other Operating Expense | 5,524,927 | 6,589,831 | 6,958,526 | (368,695) | 7,255,574 | 665,743 | 10% |
| Contingency | | | 500,000 | (500,000) | 800,000 | 800,000 | |
| TOTAL FIXED ROUTE EXPENSE | 29,179,506 | 31,456,897 | 32,309,417 | (852,520) | 33,591,843 | 2,134,946 | 7% |

County Connection
CENTRAL CONTRA COSTA TRANSIT AUTHORITY
OPERATING EXPENSE DETAIL

| Account Desc | FY 2017 Actual | FY 2018 Estimated | FY 2018 Budget | Over (Under) FY 2018 Budget | Proposed FY 2019 Budget | Over (Under) FY 2018 Est/Actual | Over (Under) % FY 2018 Est/Actual |
|--------------------------|-------------------|-------------------|-------------------|--------------------------------|----------------------------|------------------------------------|--------------------------------------|
| Paratransit | | | | | | | |
| Wages | 72,816 | 122,310 | 100,286 | 22,024 | 172,525 | 50,215 | |
| Sick Wages | 4,133 | 4,300 | 4,360 | (60) | 7,332 | 3,032 | |
| Holiday Pay | 2,681 | 5,000 | 5,724 | (724) | 9,687 | 4,687 | |
| Vacation Pay | 7,252 | 6,000 | 8,746 | (2,746) | 10,709 | 4,709 | |
| Absence pay | - | 558 | 558 | - | 940 | 382 | |
| Cafeteria Plan | 6,804 | 7,734 | 9,406 | (1,672) | 9,406 | 1,672 | |
| FICA | 1,013 | 1,736 | 1,736 | - | 2,917 | 1,181 | |
| PERS | 18,806 | 13,615 | 13,497 | 118 | 18,264 | 4,649 | |
| Medical | 8,659 | 9,136 | 9,630 | (494) | 9,630 | 494 | |
| Dental | 1,321 | 2,188 | 1,592 | 596 | 4,534 | 2,346 | |
| Life Insurance | 814 | 988 | 920 | 68 | 1,630 | 642 | |
| SUI | 239 | 886 | 886 | - | 1,329 | 443 | |
| Legal Fees | - | 3,000 | 3,000 | - | 15,000 | 12,000 | |
| Bank Service Charge | 218 | 164 | - | 164 | - | (164) | |
| Building Maint Services | 1,100 | 1,572 | 1,500 | 72 | 1,500 | (72) | |
| Radio Maint Services | 5,655 | 6,018 | 6,100 | (82) | 6,100 | 82 | |
| Community Van Maint | 19,799 | 16,064 | 5,000 | 11,064 | 16,000 | (64) | |
| Office Supply, PTF | 4,291 | 3,312 | 3,400 | (88) | 4,400 | 1,088 | |
| Gas and Electric | 22,273 | 25,000 | 25,000 | - | 25,000 | - | |
| Cell Phone | 1,120 | 1,700 | 1,450 | 250 | 2,500 | 800 | |
| Sales Tax | - | 150 | 300 | (150) | 300 | 150 | |
| Purchased Trans-LINK | 4,902,547 | 5,250,000 | 5,433,250 | (183,250) | 5,407,500 | 157,500 | |
| Purchased Trans-BART | 137,449 | 150,000 | 164,800 | (14,800) | 154,500 | 4,500 | |
| Other Purch Trans | - | - | 1,000 | (1,000) | 500 | 500 | |
| Training / Subscriptions | - | 350 | 200 | 150 | 350 | - | |
| Other Misc Expenses | 382 | 250 | 500 | (250) | 500 | 250 | |
| Total Paratransit | 5,219,372 | 5,632,031 | 5,802,841 | (170,810) | 5,883,053 | 251,021 | 4% |
| TOTAL CCCTA | 34,398,878 | 37,088,928 | 38,112,258 | (1,023,330) | 39,474,896 | 2,385,968 | 6% |
| PERS GASB 68 Adjustment | (17,761) | - | - | - | - | - | |
| TOTAL CCCTA | 34,381,117 | 37,088,928 | 38,112,258 | (1,023,330) | 39,474,896 | 2,385,968 | 6% |