County Connection

INTER OFFICE MEMO

To: Board of Directors Date: May 16, 2019

From: Erick Cheung, Chief Finance Officer Reviewed by: Rick Ramacier, GM

SUBJECT: Fiscal Year 2020 Draft Budget and Ten Year Forecast

SUMMARY:

County Connection's Fiscal Year (FY) 2020 Draft Budget and Forecast are submitted to the Administration and Finance Committee (Committee) and Board of Directors for review and discussion. This was presented to the Committee in March and approved by the Committee & Board in April, so staff could submit a TDA claim to Metropolitan Transportation Commission (MTC).

The updated version for FY 2020 Budget proposes $42,271,087 in operational and capital expenses. County Connection's main revenue source is TDA 4.0 funds from MTC; the budget proposes using $18,478,064, which is $2,431,304 less than MTC estimates we will receive next fiscal year of $20,909,368. *TDA reserves are estimated to end higher* in FY 2020 with a balance of $17,762,000. The following items below are the changes from the April version and the net impact is an increase in expenses in FY 2020 and FY 2019 of $7,500 and $112,600, respectively.

FY 2020

Expense:

1. Increase in Workers Compensation expense based on premiums for $13,000.
2. Increase in Paratransit Purchased Transportation based on the proposed amount by Transdev for $20,000.
3. Decrease in Liability and Physical Damage premiums of $25,500 based on amounts provided by CalTIP in mid-April.

Revenue:

1. Correction of LCTOP revenue of $757,828 which will subsidize Routes 11, 14, and 16 next fiscal year. This was included as part of fare revenue and should not have been shown in the LCTOP revenue line.
2. Increase of $98,798 in Measure J revenues based on estimates provided by CCTA staff. The increase is mainly due to true up amounts for FY 2018 based on actual sales tax revenue. CCTA has preliminarily estimated sales tax revenues to increase to $91.8 million (FY 2019 - $91.15 million) or 0.7% for FY 2020. The previous budget prepared by staff assumed a 2.5% increase.
3. Net increase in TDA revenue of $666,702 based on items above.
4. Forecast Amendments would bring TDA reserves to $17,762,000 in FY 2020 and decreases to $814,00 by FY 2028:
    a. Correction of LCTOP revenue for FY 2020 for $757,828 and the forecast assumed $350,000 in future years.
    b. Measure J FY 2018 true up revenue received in FY 2020 for approximately $304,000 which would not reoccur in future years.

FY2019

Expense:

1. Increase in Workers Compensation expense to settle claims for an additional $112,600.

Revenue:

1. Increase in TDA revenue of $112,600 based on item above.

RECOMMENDATION:

The FY 2020 Draft Budget and Forecast is submitted for Board review and comment. A final FY 2020 Budget will be submitted for June for approval following a public hearing.

Attachments:

A. FY 2020 Budget and Ten Year Forecast

County Connection

Operating and Capital Budget

Fiscal Year 2020

CENTRAL CONTRA COSTA TRANSIT AUTHORITY

Concord, California

AS OF MAY 8, 2019

County Connection

CENTRAL CONTRA COSTA TRANSIT AUTHORITY

Fiscal Year 2020
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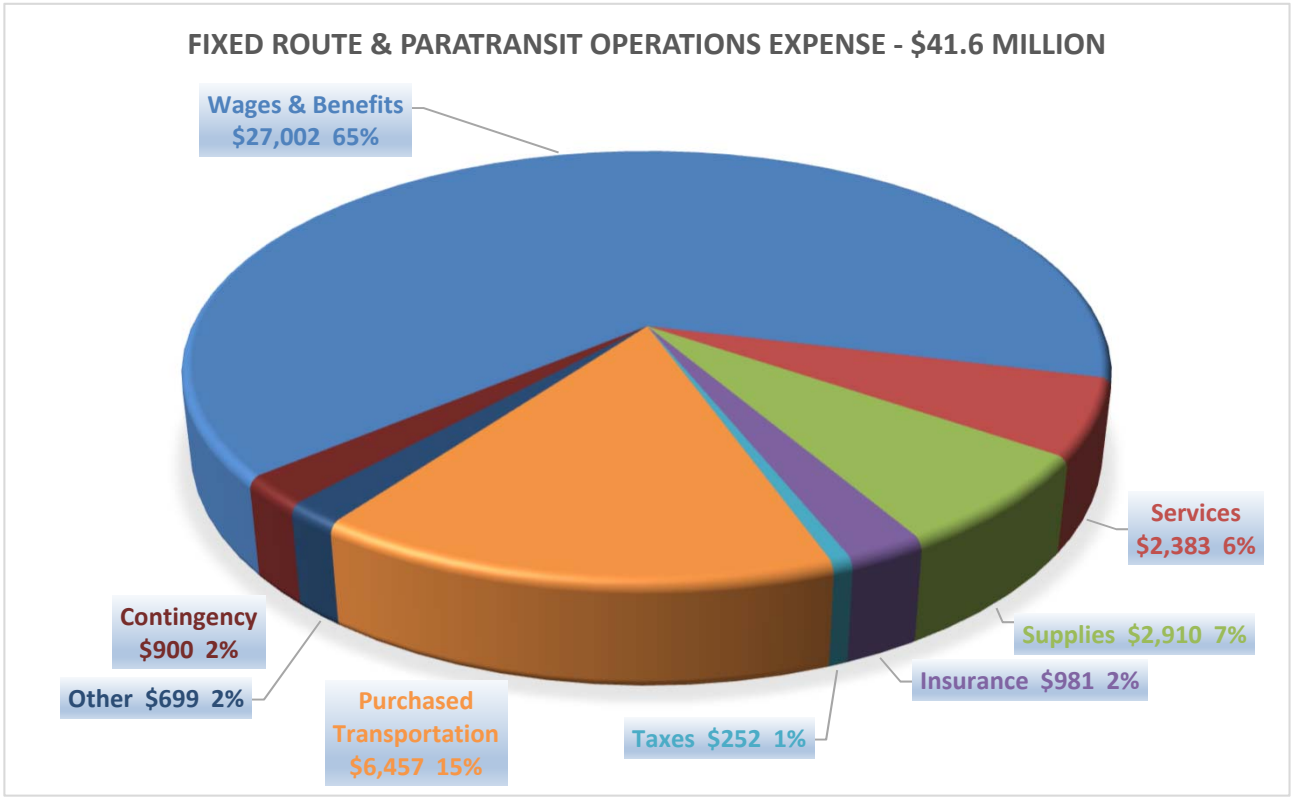
County Connection

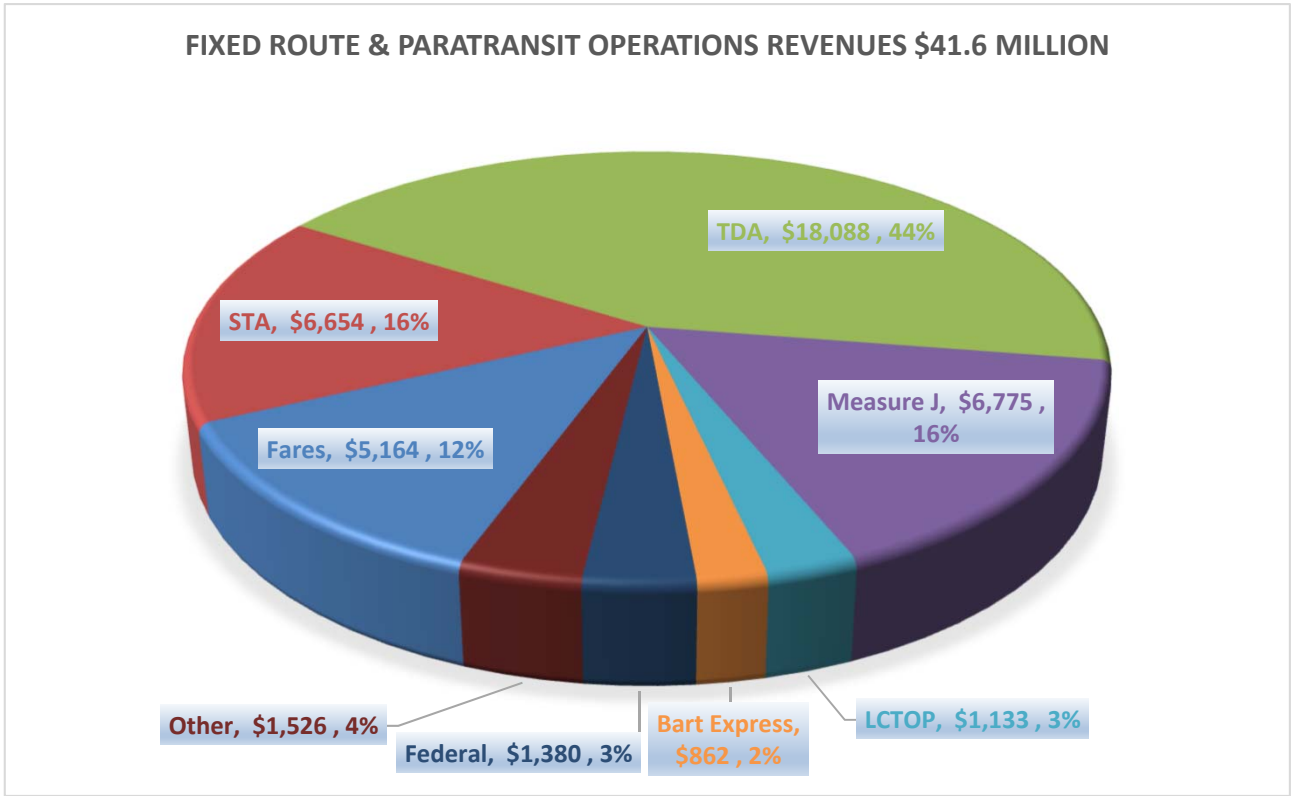
CENTRAL CONTRA COSTA TRANSIT AUTHORITY

FY 2020 BUDGET SUMMARY

		ESTIMATED FY 2019	ADOPTED BUDGET FY 2019	% VARIANCE	PROPOSED BUDGET FY 2020	PROPOSED OVER/(UNDER) ESTIMATED
Operations						
	Fixed Route	$ 33,045,639	$ 33,591,843	-1.6%	$ 35,055,581	6.1%
	Paratransit	$ 6,142,422	$ 5,883,053	4.4%	$ 6,526,506	6.3%
	Subtotal	$ 39,188,061	$ 39,474,896	-0.7%	$ 41,582,087	6.1%
Capital						
	Fixed Route	$ 1,049,000	$ 1,049,000	0.0%	$ 689,000	-34.3%
	Paratransit	$ 5,540,000	$ 5,540,000	0.0%	$ -	-100.0%
	Subtotal	$ 6,589,000	$ 6,589,000	0.0%	$ 689,000	-89.5%
	Grand Total	$ 45,777,061	$ 46,063,896	-0.6%	$ 42,271,087	-7.7%

County Connection
CENTRAL CONTRA COSTA TRANSIT AUTHORITY
FY 2020 BUDGET SUMMARY OPERATING EXPENSE & REVENUE CHART
($ IN THOUSANDS)





County Connection

CENTRAL CONTRA COSTA TRANSIT AUTHORITY

FY 2020 BUDGET- OPERATING EXPENDITURES

Category	ACTUAL FY 2018	ESTIMATED FY 2019	ADOPTED FY 2019	FY 2019 Estimate vs Budget Amount +/(-)	% +/(-)	PROPOSED FY 2020	FY2020 vs 2019 Estimate Amount +/(-)	% +/(-)
Fixed Route								
Wages	**$ 14,179,918**	**$ 14,885,362**	**$ 14,927,082**	$ (41,720)	-0.3%	**$ 15,313,717**	$ 428,355	2.9%
Fringe benefits-paid time off	**2,299,318**	**$ 2,586,736**	**2,401,874**	184,862	7.7%	**2,423,159**	(163,577)	-6.3%
Fringe benefits-other	**7,475,215**	**$ 8,515,531**	**8,207,313**	308,218	3.8%	**8,990,700**	475,169	5.6%
Total Wages and benefits	**23,954,451**	**$ 25,987,628**	**25,536,269**	451,359	1.8%	**26,727,576**	739,948	2.8%
Services	**1,706,344**	**$ 2,249,199**	**2,215,799**	33,400	1.5%	**2,339,640**	90,441	4.0%
Materials and supplies	**2,524,670**	**$ 2,752,348**	**2,910,125**	(157,777)	-5.4%	**2,908,341**	155,993	5.7%
Utilities	**333,024**	**$ 347,363**	**352,550**	(5,187)	-1.5%	**358,150**	10,787	3.1%
Casualty and liability	**722,556**	**$ 931,571**	**952,551**	(20,980)	-2.2%	**980,849**	49,278	5.3%
Taxes	**226,116**	**$ 241,087**	**261,515**	(20,428)	-7.8%	**251,515**	10,428	4.3%
Leases and rentals	**42,499**	**$ 52,000**	**52,775**	(775)	-1.5%	**53,500**	1,500	2.9%
Miscellaneous	**202,454**	**$ 203,903**	**224,949**	(21,046)	-9.4%	**236,500**	32,597	16.0%
Purchased transportation	**256,666**	**$ 280,540**	**285,310**	(4,770)	-1.7%	**299,510**	18,970	6.8%
Total Other Expenses	**6,014,329**	**$ 7,058,011**	**7,255,574**	(197,563)	-2.7%	**7,428,005**	369,994	5.2%
Subtotal	**29,968,780**	**$ 33,045,639**	**32,791,843**	253,796	0.8%	**34,155,581**	1,109,942	3.4%
Contingency			**800,000**	(800,000)	-100.0%	**900,000**	900,000	N/A
Subtotal	**29,968,780**	**$ 33,045,639**	**33,591,843**	(546,204)	-1.6%	**35,055,581**	2,009,942	6.1%
Paratransit								
Wages	**91,580**	**$ 172,000**	**172,525**	(525)	-0.3%	**182,218**	10,218	5.9%
Fringe benefits	**55,055**	**$ 88,690**	**76,378**	12,312	16.1%	**91,827**	3,137	3.5%
Total Wages and benefits	**146,635**	**$ 260,690**	**248,903**	11,787	4.7%	**274,045**	13,355	5.1%
Services	**38,629**	**$ 59,132**	**38,600**	20,532	53.2%	**42,600**	(16,532)	-28.0%
Materials and supplies	**4,378**	**$ 4,000**	**4,400**	(400)	-9.1%	**2,000**	(2,000)	-50.0%
Utilities	**23,127**	**$ 27,500**	**27,500**	-	0.0%	**47,500**	20,000	72.7%
Taxes	**-**	**$ 300**	**300**	-	0.0%	**300**	-	0.0%
Miscellaneous	**5**	**$ 2,800**	**850**	1,950	229.4%	**3,500**	700	25.0%
Purchased transportation	**5,304,590**	**$ 5,788,000**	**5,562,500**	225,500	4.1%	**6,156,561**	368,561	6.4%
Total Other Expenses	**5,370,729**	**$ 5,881,732**	**5,634,150**	247,582	4.4%	**6,252,461**	370,729	6.3%
Subtotal	**5,517,364**	**6,142,422**	**5,883,053**	259,369	4.4%	**6,526,506**	384,083	6.3%
Total Operating Expenses	**$ 35,486,144**	**39,188,061**	**39,474,896**	**$ (286,835)**	-0.7%	**$ 41,582,087**	**$ 2,394,026**	**6.1%**
GASBs 68 Pension & 75 OPEB	**1,582,589**	**-**	**-**	-	N/A	**-**	-	N/A
Total Expenses	**$ 37,068,733**	**39,188,061**	**39,474,896**	**$ (286,835)**	-0.7%	**$ 41,582,087**	**$ 2,394,026**	**6.1%**

County Connection

CENTRAL CONTRA COSTA TRANSIT AUTHORITY

FY 2020 BUDGET- OPERATING REVENUES

Category	ACTUAL FY 2018	ESTIMATE FY 2019	ADOPTED FY 2019	ADOPTED Amount +/(-)	ADOPTED % +/(-)	PROPOSED FY 2020	FY2020 vs 2019 Estimate Amount +/(-)	FY2020 vs 2019 Estimate % +/(-)
Fixed Route								
Fare revenue	**$ 2,717,552**	**$2,683,900**	**$2,559,459**	$ 124,441	4.9%	**$ 3,065,800**	$ 381,900	14.2%
Special service revenue	**1,635,867**	**1,532,310**	**$1,531,293**	1,017	0.1%	**1,548,038**	15,728	1.0%
	4,353,419	**4,216,210**	**4,090,752**	125,458	3.1%	**4,613,838**	397,628	8.6%
Advertising revenue	**589,711**	**592,500**	**594,540**	(2,040)	-0.3%	**592,500**	-	0.0%
Non-Operating rev	**387,023**	**295,956**	**194,677**	101,279	52.0%	**278,553**	(17,403)	-5.9%
Low Carbon Transit Ops Prog	**287,256**	**375,378**	**375,377**	1	0.0%	**1,133,206**	757,828	201.9%
Other State Grants	**93,534**	**115,322**	**119,162**	(3,840)	-3.2%	**118,205**	2,883	2.5%
STA Population and Revenue	**1,612,760**	**5,722,193**	**4,937,229**	784,964	15.9%	**5,688,148**	(34,045)	-0.6%
TDA 4.0	**16,756,023**	**15,860,049**	**17,248,537**	(1,388,488)	-8.0%	**16,333,812**	473,763	3.0%
Measure J	**4,408,343**	**4,596,568**	**4,735,106**	(138,538)	-2.9%	**4,960,085**	363,517	7.91%
BART Express Funds	**807,314**	**$826,124**	**$826,124**	-	0.0%	**861,895**	35,771	4.3%
Dougherty Valley Dev Fees	**-**	**-**	**25,000**	(25,000)	-100.0%	**100,000**	100,000	N/A
Other Local Grants	**24,260**	**-**	**-**	-	100.0%	**-**	-	N/A
RM 2/Other- Express	**145,339**	**145,339**	**145,339**	-	0.0%	**145,339**	-	0.0%
Lifeline	**503,798**	**300,000**	**300,000**	-	0.0%	**230,000**	(70,000)	-23.3%
Subtotal	**29,968,780**	**33,045,639**	**33,591,843**	(546,204)	-1.6%	**35,055,581**	2,009,942	6.1%
Paratransit								
Fare revenue	**504,028**	**$507,500**	**$507,500**	-	0.0%	**550,000**	42,500	8.4%
Non-Operating revenue	**-**	**-**	**100**	(100)	-100.0%	**-**	-	N/A
FTA Section 5307	**1,260,413**	**1,380,000**	**1,380,000**	-	0.0%	**1,380,000**	-	0.0%
FTA Preventive Maintenance	**19,299**	**5,635**	**12,800**	(7,165)	N/A	**-**	(5,635)	-100.0%
TDA 4.5	**800,163**	**869,577**	**869,577**	-	0.0%	**1,056,604**	187,027	21.5%
TDA 4.0	**199,321**	**471,346**	**736,842**	(265,496)	N/A	**697,252**	225,906	47.9%
Measure J	**1,831,004**	**1,939,024**	**1,609,487**	329,537	20.5%	**1,814,243**	(124,781)	-6.44%
STA Paratransit & Rev based	**766,799**	**799,740**	**628,747**	170,993	27.2%	**848,487**	48,747	6.1%
BART ADA Service/Other	**136,337**	**169,600**	**138,000**	31,600	22.9%	**179,920**	10,320	6.1%
Subtotal	**5,517,364**	**6,142,422**	**5,883,053**	259,369	4.4%	**6,526,506**	384,084	6.3%
Total	**$ 35,486,144**	**$ 39,188,061**	**$ 39,474,896**	**$ (286,835)**	-0.8%	**$ 41,582,087**	**$ 2,394,026**	6.1%

County Connection

CENTRAL CONTRA COSTA TRANSIT AUTHORITY

FY 2020 Revenue Source Utilization

	Anticipated Revenue	Anticipated Utilization	Difference
Fixed Route			
Fare revenue	$ 3,065,800	$ 3,065,800	$ -
Special service revenue	1,548,038	1,548,038	-
Advertising revenue	592,500	592,500	-
Non-Operating revenue	278,553	278,553	-
Low Carbon Transit Operations Program (LCTOP)	1,133,206	1,133,206	-
Other State Grants	118,205	118,205	-
STA Population and Revenue Based	5,688,148	5,688,148	-
TDA 4.0	19,523,116	16,333,812	3,189,304
Measure J	4,960,085	4,960,085	-
BART Express Funds	861,895	861,895	-
Dougherty Valley Development Fees	100,000	100,000	-
RM2- Express	145,339	145,339	-
Lifeline	230,000	230,000	-
Total Fixed Route Operating Revenue	**$ 38,244,885**	**$ 35,055,581**	**$ 3,189,304**
Paratransit			
Fare revenue	$ 550,000	$ 550,000	$ -
Non-operating revenue	-	-	-
FTA Section 5307	1,380,000	1,380,000	-
FTA Preventive Maintenance	-	-	-
TDA 4.5	1,056,604	1,056,604	-
TDA 4.0	697,252	697,252	-
Measure J	1,814,243	1,814,243	-
STA Paratransit	848,487	848,487	-
BART ADA Service/Other	179,920	179,920	-
Total Paratransit Operating Revenue	**$ 6,526,506**	**$ 6,526,506**	**$ -**
Capital Program			
TDA 4.0	$ 689,000	$ 689,000	$ -
Increase (Decrease) to TDA reserve			**$ 3,189,304**

County Connection

CENTRAL CONTRA COSTA TRANSIT AUTHORITY

STAFFING

	Position Type	FY 2012 ACTUAL	FY 2013 ACTUAL	FY 2014 ACTUAL	FY 2015 ACTUAL	FY 2016 ACTUAL	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 BUDGET	FY 2019 ACTUAL	FY 2020 PROPOSED	
Transportation	Transportation administration	3.0	4.0	4.0	4.0	4.0	4.0	4.0	4.0	4.0	4.0	
	Training	2.0	2.0	2.0	2.0	2.0	2.0	1.0	2.0	1.0	2.0	(b)
	Transit Supervisor/Dispatcher	10.0	10.0	11.0	12.0	12.0	12.0	11.0	12.0	12.0	12.0	
		15.0	16.0	17.0	18.0	18.0	18.0	16.0	18.0	17.0	18.0	
	Full-time runs	125.0	127.0	128.0	128.0	122.0	122.0	119.0	130.0	124.0	124.0	(f)
	Part-time runs	12.0	12.0	12.0	12.0	12.0	12.0	6.0	12.0	6.0	12.0	
	Full-time stand-by (Protection)	35.0	36.0	36.0	36.0	36.0	36.0	33.0	36.0	36.0	36.0	
		172.0	175.0	176.0	176.0	170.0	170.0	158.0	178.0	166.0	172.0	
	Total Transportation	**187.0**	**191.0**	**193.0**	**194.0**	**188.0**	**188.0**	**174.0**	**196.0**	**183.0**	**190.0**	
Maintenance	Maintenance administration	5.0	5.0	5.0	5.0	5.0	5.0	5.0	5.0	5.0	5.0	
	Facilities	5.0	5.0	6.0	6.0	6.0	6.0	6.0	6.0	6.0	6.0	
		10.0	10.0	11.0	11.0	11.0	11.0	11.0	11.0	11.0	11.0	
	Mechanic, Level VI				4.0	4.0	4.0	4.0	4.0	4.0	4.0	
	Mechanic, Level V	5.0	5.0	5.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0	
	Mechanic, Level IV	4.0	4.0	3.0	5.0	5.0	5.0	5.0	5.0	5.0	5.0	
	Mechanic, Level III	7.0	7.0	5.0	5.0	6.0	6.0	6.0	7.0	6.0	7.0	
	Mechanic, Level II	2.0	2.0	3.0	-	-	-	-	-	-	-	
	Mechanic, Level I	1.0	1.0	3.0	-	-	-	-	-	-	-	
	Bus service workers	10.0	10.0	10.0	9.0	9.0	9.0	8.0	10.0	9.0	10.0	
		29.0	29.0	29.0	26.0	27.0	27.0	26.0	29.0	27.0	29.0	
	Total Maintenance	**39.0**	**39.0**	**40.0**	**37.0**	**38.0**	**38.0**	**37.0**	**40.0**	**38.0**	**40.0**	
General Administration	General Administration	4.0	3.0	3.0	4.0	4.0	4.0	4.0	5.0	4.0	4.0	(a)
	Stores & Procurement	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	
	Stores workers	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	
	Finance	5.0	5.0	5.0	5.0	5.0	5.0	5.0	5.0	5.0	5.0	
	Human Resources	2.0	2.0	2.0	2.0	2.0	2.0	2.0	3.0	3.0	3.0	
	Marketing	2.0	2.0	2.0	2.0	2.0	2.0	1.0	2.0	1.0	1.0	(e)
	Customer service	6.0	6.0	6.0	8.0	8.0	8.0	8.0	8.0	6.0	8.0	(c)
	IT	2.0	2.0	2.0	2.0	2.0	2.0	3.0	4.0	4.0	4.0	
	Planning/Scheduling	6.0	6.0	6.0	5.0	5.0	5.0	5.0	7.0	6.0	8.0	(d), (e)
	Subtotal in full time equivalents	30.0	29.0	29.0	31.0	31.0	31.0	31.0	37.0	32.0	36.0	
Fixed Route Operations	**Total**	**256.0**	**259.0**	**262.0**	**262.0**	**257.0**	**257.0**	**242.0**	**273.0**	**253.0**	**266.0**	
	Paratransit	2.0	2.0	2.0	2.0	2.0	2.0	3.0	3.0	3.0	3.0	
Total Operations		**258.0**	**261.0**	**264.0**	**264.0**	**259.0**	**259.0**	**245.0**	**276.0**	**256.0**	**269.0**	

(a) General Administration position of Director of Innovation and Mobility duties has been allocated to Director of Planning and Planning Staff.
(b) Assistant Trainer Position is vacant and not budgeted.
(c) Customer Service has 2 vacant positions that are not budgeted.
(d) Planning/Scheduling has a vacant Assistant Scheduler that is not budgeted.
(e) Marketing reclassed the position from a Manager of Marketing & Customer Service to a Senior Planner/Community Liaison position.
(f) Service reduction adopted by Board in December 2019 results in 6 fewer full time operators.

County Connection
CENTRAL CONTRA COSTA TRANSIT AUTHORITY
FY2020 CAPITAL PROGRAM-BUDGET YEAR

($ in thousands)

	Funding Source						
Capital Category	Federal 5307	State Prop 1B - PTMISEA Rolling Stock	State Prop 1B - PTMISEA Facility Rehab	State LCTOP	State Bridge Tolls	MTC TDA	Total
Non Revenue Fleet	-	-	-	-	-	369	369
Revenue Fleet	-	-	-	-	-	-	-
Facility Maintenance and Modernization	-	-	-	-	-	100	100
Street Amenities	-	-	-	-	-	-	-
Information Technology	-	-	-	-	-	85	85
Maintenance Equipment & Tools	-	-	-	-	-	65	65
Office Furniture and Equipment	-	-	-	-	-	70	70
Total	$ -	$ -	$ -	$ -	$ -	$ 689	$ 689

County Connection
CENTRAL CONTRA COSTA TRANSIT AUTHORITY
TEN YEAR CAPITAL PROGRAM
$ In Thousands

Capital Program:	FY2019	FY2020	FY2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Total
Non Revenue Fleet	$ 78	$ 369	$ 227	$ -	$ 99	$ 126	$ 109	$ -	$ 70	$ 70	$ 1,148
Revenue Fleet	5,916	-	-	1,189	24,688	-	-	-	22,047	-	53,840
Facility Maintenance & Modernization	100	100	100	100	100	2,400	-	-	225	100	3,225
Street Amenities	200	-	-	50	-	-	-	50	50	-	350
Information Technology	195	85	180	300	80	90	85	100	150	100	1,365
Maintenance Equipment & Tools	100	65	50	50	50	250	50	50	-	50	715
Office Furniture and Equipment	-	70	80	80	80	100	100	80	25	50	665
Total Capital Program	**$ 6,589**	**$ 689**	**$ 637**	**$ 1,769**	**$ 25,097**	**$ 2,966**	**$ 344**	**$ 280**	**$ 22,567**	**$ 370**	**$ 61,308**
Capital Program by Service:											
Fixed-Route	$ 1,049	$ 689	$ 637	$ 580	$ 25,097	$ 2,966	$ 344	$ 280	$ 22,567	$ 370	$ 54,579
Paratransit	5,540	-	-	1,189	-	-	-	-	-	-	6,729
Total Capital Program by Service	**$ 6,589**	**$ 689**	**$ 637**	**$ 1,769**	**$ 25,097**	**$ 2,966**	**$ 344**	**$ 280**	**$ 22,567**	**$ 370**	**$ 61,308**

Capital Funding by Source	FY2019	FY2020	FY2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Total
Federal 5307	$ 4,435	$ -	$ -	$ 989	$ 19,969	$ -	$ -	$ -	$ 17,833	$ -	$ 43,226
State Prop 1B PTMISEA - Rolling Stock	1,005	-	-	-	-	-	-	-	-	-	1,005
State - LCTOP	375	-	300	300	300	300	-	-	900	-	2,475
MTC TPI Funds - Stop Access & IT	200	-	-	-	-	-	-	-	-	-	200
Bridge Toll Revenue	100	-	-	80	1,000	29	-	-	850	-	2,059
Transportation Development Act	474	689	337	400	828	1,637	344	280	2,984	370	8,343
To Be Determined	-	-	-	-	3,000	1,000	-	-	-	-	4,000
Total Capital Funding by Source	**$ 6,589**	**$ 689**	**$ 637**	**$ 1,769**	**$ 25,097**	**$ 2,966**	**$ 344**	**$ 280**	**$ 22,567**	**$ 370**	**$ 61,308**

Revenue Fleet Replacements	FY2019	FY2020	FY2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	Total
# Fixed Route Vehicles	-	-	-	-	40	-	-	-	40	-	80
# Paratransit Vehicles	42	-	-	21	-	-	-	-	-	-	63
Total Revenue Fleet Replacement	**42**	**-**	**-**	**21**	**40**	**-**	**-**	**-**	**40**	**-**	**143**

County Connection

CENTRAL CONTRA COSTA TRANSIT AUTHORITY

TEN YEAR FINANCIAL FORECAST *$ In Thousands*

		FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028
	Revenue Hours	***228,293***	***228,293***	***219,793***	***219,793***	***219,793***	***219,793***	***219,793***	***219,793***	***219,793***	***219,793***	***219,793***
1	Passenger Fares	2,718	2,684	3,066	3,066	3,066	3,066	3,066	3,066	3,066	3,066	3,066
2	Special Fares	1,636	1,532	1,548	1,579	1,611	1,643	1,676	1,710	1,744	1,779	1,815
3	Advertising	590	593	592	595	601	613	625	638	650	663	677
4	Non-Operating Revenue	387	297	279	282	285	288	291	294	297	300	303
5	Low Carbon Transit Operations Program	287	375	1,133	700	707	714	721	728	736	743	750
6	Other State Grants	94	-	-	-	-	-	-	-	-	-	-
7	*Other State Grants - SB1 State of Good Repair*	-	115	118	118	118	118	118	118	118	118	118
8	STA Population & Revenue Based Guarantee	1,613	4,681	4,218	4,123	4,206	4,290	4,376	4,463	4,552	4,643	4,736
9	*STA Population & Revenue Based - Non Gua*	-	1,041	1,470	1,500	1,530	1,560	1,592	1,623	1,656	1,689	1,723
10	TDA 4.0	16,756	15,860	16,335	17,489	18,963	20,128	21,152	22,256	23,395	24,585	25,825
11	Measure J	4,408	4,597	4,960	4,865	4,962	5,061	5,162	5,265	5,370	5,477	5,587
12	BART Express Funds	807	826	862	879	897	915	933	952	971	990	1,010
13	Dougherty Valley Dev Fees	-	-	100	100	65	-	-	-	-	-	-
14	Other Local Grants	24	-	-	-	-	-	-	-	-	-	-
15	RM2/Other - Express	145	145	145	145	145	145	145	145	145	145	145
16	Lifeline	504	300	230	237	-	-	-	-	-	-	-
17	**Total Fixed Route Operating Revenue**	**29,969**	**33,046**	**35,056**	**35,678**	**37,156**	**38,541**	**39,857**	**41,258**	**42,700**	**44,198**	**45,755**
18	**Operating Expenses w/o contingency and GASB 68**	**29,922**	**32,835**	**33,806**	**35,130**	**36,394**	**37,613**	**38,877**	**40,186**	**41,542**	**42,948**	**44,405**
19	***CalPERS Unfunded Accrued Liability Expense***	**47**	**211**	**350**	**548**	**762**	**928**	**980**	**1,072**	**1,158**	**1,250**	**1,350**
	% increase in expenses	**2.7%**	**10.3%**	**3.4%**	**4.5%**	**4.1%**	**3.7%**	**3.4%**	**3.5%**	**3.5%**	**3.5%**	**3.5%**
20	**GASB 68 Pension & GASB 75 OPEB adjus**	1,583	-	-	-	-	-	-	-	-	-	-
21	**Operating expense contingency**	-	-	900	-	-	-	-	-	-	-	-
22	**Total Fixed Route Operating Expenses**	**31,552**	**33,046**	**35,056**	**35,678**	**37,156**	**38,541**	**39,857**	**41,258**	**42,700**	**44,198**	**45,755**
	Revenue Hours	***74,394***	***74,394***	***74,394***	***74,394***	***74,394***	***74,394***	***74,394***	***74,394***	***74,394***	***74,394***	***74,394***
23	Passenger Fares	504	508	550	550	550	550	550	550	550	550	550
24	FTA Section 5307	1,261	1,380	1,380	1,380	1,380	1,380	1,380	1,380	1,385	1,385	1,385
25	FTA Preventative Maintenance	19	6	-	-	-	-	-	-	-	-	-
26	TDA 4.5	800	869	1,057	1,004	1,034	1,065	1,097	1,130	1,164	1,199	1,235
27	TDA 4.0	199	470	697	1,140	1,399	1,538	1,681	1,829	1,976	2,135	2,298
28	Measure J	1,831	1,939	1,814	1,734	1,769	1,804	1,840	1,877	1,915	1,953	1,992
29	STA Paratransit & Revenue Based	767	800	848	857	866	874	883	892	901	910	919
30	Bart ADA service	136	170	180	180	182	184	186	188	190	192	194
31	**Total Paratransit Operating Revenue**	**5,517**	**6,142**	**6,526**	**6,845**	**7,180**	**7,395**	**7,617**	**7,846**	**8,081**	**8,324**	**8,573**
32	**Total Paratransit Operating Expenses**	**5,517**	**6,142**	**6,527**	**6,845**	**7,180**	**7,395**	**7,617**	**7,846**	**8,081**	**8,324**	**8,573**
	% increase in expenses	**5.7%**	**11.3%**	**6.3%**	**4.9%**	**4.9%**	**3.0%**	**3.0%**	**3.0%**	**3.0%**	**3.0%**	**3.0%**
33	**Total CCCTA Operating Budget**	**$ 37,069**	**$ 39,188**	**$ 41,583**	**$ 42,523**	**$ 44,336**	**$ 45,936**	**$ 47,474**	**$ 49,104**	**$ 50,781**	**$ 52,522**	**$ 54,328**

County Connection

CENTRAL CONTRA COSTA TRANSIT AUTHORITY

TEN YEAR FORECAST *In $ Thousands*

		FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028
34	**Capital Revenue**											
35	Federal 5307	-	4,435	-	-	989	19,969	-	-	-	17,833	-
36	State Prop 1B PTMISEA - Rolling Stock	-	1,005	-	-	-	-	-	-	-	-	-
37	State Prop 1B PTMISEA - Facility Rehab	-	-	-	-	-	-	-	-	-	-	-
38	State - LCTOP	-	375	-	300	300	300	300	-	-	900	-
39	Lifeline - 1B Population based Bonds	-	-	-	-	-	-	-	-	-	-	-
40	MTC TPI Funds - Stop Access & IT	280	200	-	-	-	-	-	-	-	-	-
41	Bridge Toll Revenue	-	100	-	-	80	1,000	29	-	-	850	-
42	Transportation Development Act	651	474	689	337	400	828	1,637	344	280	2,984	370
43	To Be Determined	-	-	-	-	-	3,000	1,000	-	-	-	-
44	**Total Capital Revenue**	**$ 931**	**$ 6,589**	**$ 689**	**$ 637**	**$ 1,769**	**$ 25,097**	**$ 2,966**	**$ 344**	**$ 280**	**$ 22,567**	**$ 370**
45	**Capital Projects**	**$ 931**	**$ 6,589**	**$ 689**	**$ 637**	**$ 1,769**	**$ 25,097**	**$ 2,966**	**$ 344**	**$ 280**	**$ 22,567**	**$ 370**

County Connection

CENTRAL CONTRA COSTA TRANSIT AUTHORITY

TDA RESERVE *$ In Thousands*

		FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028
46	Beginning Balance	$ 11,782	$ 12,075	$ 15,332	$ 18,520	$ 20,777	$ 21,556	$ 20,980	$ 18,812	$ 17,131	$ 14,683	$ 8,704
47	Estimated TDA 4.0 Allocation	$ 17,899	$ 20,061	$ 20,909	$ 21,223	$ 21,541	$ 21,918	$ 22,302	$ 22,748	$ 23,203	$ 23,725	$ 24,259
		3.88%	12.08%	4.23%	1.50%	1.50%	1.75%	1.75%	2.00%	2.00%	2.25%	2.25%
	TDA 4.0 Needed for Operations and Capital:											
48	Used for Fixed route operations	(16,756)	(15,860)	(16,335)	(17,489)	(18,963)	(20,128)	(21,152)	(22,256)	(23,395)	(24,585)	(25,825)
49	Used for Paratransit operations	(199)	(470)	(697)	(1,140)	(1,399)	(1,538)	(1,681)	(1,829)	(1,976)	(2,135)	(2,298)
50	TDA Used for Operations	**(16,955)**	**(16,330)**	**(17,032)**	**(18,629)**	**(20,362)**	**(21,666)**	**(22,833)**	**(24,085)**	**(25,371)**	**(26,720)**	**(28,123)**
51	Used for Capital Program	**(651)**	**(474)**	**(689)**	**(337)**	**(400)**	**(828)**	**(1,637)**	**(344)**	**(280)**	**(2,984)**	**(370)**
52	**Ending TDA Reserve**	**$ 12,075**	**$ 15,332**	**$ 18,520**	**$ 20,777**	**$ 21,556**	**$ 20,980**	**$ 18,812**	**$ 17,131**	**$ 14,683**	**$ 8,704**	**$ 4,470**
53	Number Of Months of Operating Expenses in Reserve	3.9	4.7	5.3	5.9	5.8	5.5	4.8	4.2	3.5	2.0	1.0
54	Percentage of operating budget	32.6%	39.1%	44.5%	48.9%	48.6%	45.7%	39.6%	34.9%	28.9%	16.6%	8.2%

	Reserve Percentage of:	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028
55	12%	$ 4,448	$ 4,703	$ 4,990	$ 5,103	$ 5,320	$ 5,512	$ 5,697	$ 5,892	$ 6,094	$ 6,303	$ 6,519
56	Amount Above/(Below) Reserve Level	$ 7,627	$ 10,629	$ 13,530	$ 15,674	$ 16,236	$ 15,468	$ 13,115	$ 11,239	$ 8,589	$ 2,401	$ (2,049)
57	16%	$ 5,931	$ 6,270	$ 6,653	$ 6,804	$ 7,094	$ 7,350	$ 7,596	$ 7,857	$ 8,125	$ 8,404	$ 8,692
58	Amount Above/(Below) Reserve Level	$ 6,144	$ 9,062	$ 11,867	$ 13,973	$ 14,462	$ 13,630	$ 11,216	$ 9,274	$ 6,558	$ 300	$ (4,222)

County Connection

CENTRAL CONTRA COSTA TRANSIT AUTHORITY

OPERATING EXPENSE DETAIL

Account Desc	FY 2018 Actual	FY 2019 Estimated	FY 2019 Budget	Over (Under) FY 2019 Budget	Proposed FY 2020 Budget	Over (Under) FY 2019 Est/Actual	Over (Under) % FY 2019 Est/Actual
FIXED ROUTE							
Wages, Operators	8,205,085	8,564,997	8,435,000	129,997	8,580,000	15,003	
Wages, Operator/trainer	142,147	175,000	160,000	15,000	175,000	-	
Wages, Trans Admin	1,022,505	1,040,740	1,046,644	(5,904)	1,122,426	81,686	
Wages, Scheduling	75,509	77,125	68,671	8,454	71,672	(5,453)	
Wages, Maint Admin	538,779	513,000	510,335	2,665	535,061	22,061	
Wages, Building Maint.	323,198	330,000	347,541	(17,541)	361,091	31,091	
Wages, Customer Service	334,662	320,000	336,574	(16,574)	351,502	31,502	
Wages, Promotion	92,331	63,000	137,024	(74,024)	59,170	(3,830)	
Wages, EE Services	227,963	255,000	237,318	17,682	249,022	(5,978)	
Wages, Finance	406,494	420,000	416,494	3,506	437,212	17,212	
Wages, Safety & Trng	81,857	81,900	79,255	2,645	82,704	804	
Wages, General Admin	607,483	586,000	658,807	(72,807)	579,135	(6,865)	
Performance based Comp Pool	-	-	-	-	40,000	40,000	
Wages, Board	21,400	21,100	26,400	(5,300)	26,400	5,300	
Wages, Planning	679,244	875,000	786,246	88,754	910,149	35,149	
Wages, Service Workers	372,003	430,000	474,781	(44,781)	489,234	59,234	
Wages, Serv Wrkr Bonus	1,250	1,250	1,250	-	1,250	-	
Wages, Mechanics	1,039,830	1,120,000	1,193,492	(73,492)	1,231,439	111,439	
Wages, Mechanic Bonus	8,178	11,250	11,250	-	11,250	-	
Total Wages	**14,179,918**	**14,885,362**	**14,927,082**	**(41,720)**	**15,313,717**	**428,355**	**3%**
Sick, Operators	312,858	395,000	325,000	70,000	340,000	(55,000)	
Sick, Trans Admin	34,271	68,000	44,630	23,370	32,769	(35,231)	
Sick, Scheduling	307	600	2,994	(2,394)	2,138	1,538	
Sick, Maintenance Admin	16,117	16,900	22,217	(5,317)	15,938	(962)	
Sick, Building Maintenance.	22,873	14,000	14,642	(642)	10,448	(3,552)	
Sick, Customer Svc	11,486	8,000	13,871	(5,871)	9,839	1,839	
Sick, Promotion	1,440	2,000	5,850	(3,850)	1,765	(235)	
Sick, EE Services	1,155	4,300	10,292	(5,992)	7,389	3,089	
Sick, Finance	12,079	13,000	17,848	(4,848)	12,894	(106)	
Sick, Safety & Training	2,090	2,500	3,455	(955)	2,467	(33)	
Sick, General Admin	15,867	17,600	28,440	(10,840)	17,069	(531)	
Sick, Planning	11,242	19,500	33,957	(14,457)	26,833	7,333	
Sick, Service Workers	23,169	58,000	6,598	51,402	6,766	(51,234)	
Sick, Mechanics	27,782	22,000	22,802	(802)	23,606	1,606	
Total Sick Pay	**492,736**	**641,400**	**552,596**	**88,804**	**509,921**	**(131,479)**	**-20%**

County Connection

CENTRAL CONTRA COSTA TRANSIT AUTHORITY

OPERATING EXPENSE DETAIL

Account Desc	FY 2018 Actual	FY 2019 Estimated	FY 2019 Budget	Over (Under) FY 2019 Budget	Proposed FY 2020 Budget	Over (Under) FY 2019 Est/Actual	Over (Under) % FY 2019 Est/Actual
Holiday, Operators	327,606	414,000	401,000	13,000	426,000	12,000	
Holiday, Trans Admin	47,988	60,000	56,529	3,471	59,858	(142)	
Holiday, Scheduling	3,680	4,100	3,792	308	3,906	(194)	
Holiday, Maintenance Admin	28,125	30,000	28,139	1,861	29,115	(885)	
Holiday, Building Maintenance.	16,638	20,000	18,545	1,455	19,086	(914)	
Holiday, Customer Svc	16,355	17,000	17,570	(570)	17,976	976	
Holiday, Promotion	4,127	4,000	7,409	(3,409)	3,224	(776)	
Holiday, EE Services	9,305	13,000	13,035	(35)	13,498	498	
Holiday, Finance	20,734	22,600	22,606	(6)	23,553	953	
Holiday, Safety & Training	4,204	4,300	4,376	(76)	4,507	207	
Holiday, General Admin	33,464	27,500	36,022	(8,522)	31,182	3,682	
Holiday, Planning	32,163	50,000	43,011	6,989	49,020	(980)	
Holiday, Service Workers	16,728	21,500	23,456	(1,956)	24,047	2,547	
Holiday, Mechanics	61,207	61,500	61,978	(478)	64,164	2,664	
Total Holiday Pay	**622,324**	**749,500**	**737,468**	**12,032**	**769,136**	**19,636**	**3%**
Vacation, Operators	490,464	530,000	530,450	(450)	545,900	15,900	
Vacation, Trans Admin	93,057	92,690	85,612	7,078	90,492	(2,198)	
Vacation, Scheduling	5,812	6,320	6,320	-	6,510	190	
Vacation, Maintenance Admin	44,760	56,500	46,162	10,338	47,767	(8,733)	
Vacation, Building Maintenance.	22,344	24,500	24,579	(79)	25,112	612	
Vacation, Customer Svc	38,492	22,000	25,103	(3,103)	23,000	1,000	
Vacation, Promotion	32,394	5,300	9,496	(4,196)	5,374	74	
Vacation, EE Services	17,295	20,470	20,471	(1)	21,175	705	
Vacation, Finance	21,793	28,500	30,558	(2,058)	34,260	5,760	
Vacation, Safety & Training	6,547	7,300	7,294	6	7,512	212	
Vacation, General Admin	106,115	90,000	53,564	36,436	45,036	(44,964)	
Vacation, Planning	45,959	60,000	64,324	(4,324)	71,104	11,104	
Vacation, Service Wrkrs	26,686	28,000	32,290	(4,290)	30,272	2,272	
Vacation, Mechanics	144,139	150,000	87,996	62,004	94,544	(55,456)	
Total Accrued Vacation	**1,095,857**	**1,121,580**	**1,024,219**	**97,361**	**1,048,058**	**(73,522)**	**-7%**

County Connection

CENTRAL CONTRA COSTA TRANSIT AUTHORITY

OPERATING EXPENSE DETAIL

Account Desc	FY 2018 Actual	FY 2019 Estimated	FY 2019 Budget	Over (Under) FY 2019 Budget	Proposed FY 2020 Budget	Over (Under) FY 2019 Est/Actual	Over (Under) % FY 2019 Est/Actual
Abs Pay, Operators	54,620	59,600	61,200	(1,600)	64,000	4,400	
Abs Pay, Trans Admin	-	3,500	5,718	(2,218)	6,110	2,610	
Abs Pay, Scheduling	-	100	384	(284)	399	299	
Abs Pay, Maintenance Admin	-	1,000	2,846	(1,846)	2,970	1,970	
Abs Pay, Building Maintenance.	-	500	1,876	(1,376)	1,947	1,447	
Abs Pay, Customer Svc	-	1,000	1,777	(777)	1,834	834	
Abs Pay, Promotion	-	300	750	(450)	329	29	
Abs Pay, EE Services	-	400	1,319	(919)	1,378	978	
Abs Pay, Finance	-	500	2,287	(1,787)	2,404	1,904	
Abs Pay, Safety & Training	-	400	443	(43)	460	60	
Abs Pay, General Admin	-	500	3,645	(3,145)	3,183	2,683	
Abs Pay, Planning	-	500	4,351	(3,851)	5,002	4,502	
Separation Pay/Benefits	29,456	5,000	-	5,000	5,000	-	
Abs Pay, Service Wrkrs	-	456	456	-	470	14	
Abs Pay, Mechanics	4,325	500	539	(39)	558	58	
Total Absence Pay	**88,401**	**74,256**	**87,591**	**(13,335)**	**96,044**	**21,788**	**29%**
Total Paid Time Off	**2,299,318**	**2,586,736**	**2,401,874**	**184,862**	**2,423,159**	**(163,577)**	**-6%**
Total Compensation	**16,479,236**	**17,472,098**	**17,328,956**	**143,142**	**17,736,876**	**264,778**	**2%**
FICA, Operators	131,646	142,560	139,050	3,510	146,860	4,300	
FICA, Trans Admin	16,774	17,960	17,961	(1)	19,012	1,052	
FICA, Scheduling	1,098	1,260	1,191	69	1,227	(33)	
FICA, Maintenance Admin	2,815	4,100	4,195	(95)	4,363	263	
FICA, Building Maintenance.	5,460	5,850	5,902	(52)	6,055	205	
FICA, Customer Service	6,000	5,300	5,727	(427)	5,860	560	
FICA, Promotion	1,856	1,250	2,328	(1,078)	1,013	(237)	
FICA, EE Services	3,762	4,261	4,095	166	4,240	(21)	
FICA, Finance	6,685	7,230	7,102	128	7,399	169	
FICA, Safety & Training	-	-	-	-	-	-	
FICA, General Admin	10,830	8,350	11,424	(3,074)	10,486	2,136	
FICA, Board Members	1,637	1,500	2,020	(520)	2,020	520	
FICA, Planning	10,687	14,500	13,512	988	15,401	901	
FICA, Service Workers	5,625	6,800	7,087	(287)	7,258	458	
FICA, Mechanics	13,525	16,000	17,820	(1,820)	18,383	2,383	
Total FICA/Medicare	**218,400**	**236,921**	**239,414**	**(2,493)**	**249,577**	**12,656**	**5%**

County Connection

CENTRAL CONTRA COSTA TRANSIT AUTHORITY

OPERATING EXPENSE DETAIL

Account Desc	FY 2018 Actual	FY 2019 Estimated	FY 2019 Budget	Over (Under) FY 2019 Budget	Proposed FY 2020 Budget	Over (Under) FY 2019 Est/Actual	Over (Under) % FY 2019 Est/Actual
PERS-RET, Operators	787,145	960,339	1,034,959	(74,620)	1,051,072	90,733	
PERS-RET, Trans Admin	143,136	172,770	166,859	5,911	189,416	16,646	
PERS-RET, Scheduling	15,148	12,971	11,564	1,407	13,391	420	
PERS-RET, Maintenance Admin	82,404	108,645	100,506	8,139	112,348	3,703	
PERS-RET, Bldg Maintenance.	41,808	43,700	50,586	(6,886)	55,611	11,911	
PERS-RET, Customer Svc	49,749	47,133	50,082	(2,949)	49,337	2,204	
PERS-RET, Promotion	19,764	12,058	17,084	(5,026)	12,662	604	
PERS-RET, EE Services	29,982	43,014	41,692	1,322	46,409	3,395	
PERS-RET, Finance	60,105	75,502	67,949	7,553	77,351	1,849	
PERS-RET, Sfty & Training	22,226	18,044	17,281	763	19,922	1,878	
PERS-RET, Gen Admin	82,440	97,349	115,015	(17,666)	113,420	16,071	
PERS-RET, Planning	58,329	122,300	105,810	16,490	125,063	2,763	
GM-457 Retirement	18,000	18,000	18,540	(540)	18,540	540	
PERS-RET, Service Wrkr	41,255	52,409	57,317	(4,908)	59,137	6,728	
PERS-RET, Mechanics	114,694	145,610	151,411	(5,801)	170,966	25,356	
Total Retirement	**1,566,185**	**1,929,844**	**2,006,655**	**(76,811)**	**2,114,645**	**184,801**	**10%**
Medical, Operators	633,969	765,924	708,894	57,030	782,191	16,267	
Medical, Trans Admin	94,651	126,882	135,279	(8,397)	140,721	13,839	
Medical, Scheduling	8,619	9,472	9,519	(47)	9,496	24	
Medical, Maintenance Admin	26,101	28,215	23,481	4,734	27,755	(460)	
Medical, Building Maintenance.	48,897	53,293	69,389	(16,096)	61,239	7,946	
Medical, Customer Svc	42,137	33,689	45,647	(11,958)	35,057	1,368	
Medical, Promotion	7,258	4,943	3,969	974	5,954	1,011	
Medical, EE Services	(430)	4,524	-	4,524	9,048	4,524	
Medical, Finance	18,259	17,485	13,180	4,305	18,989	1,504	
Medical, Safety & Training	5,028	5,674	5,968	(294)	5,424	(250)	
Medical, General Admin	67,242	69,801	30,130	39,671	72,276	2,475	
Medical, Planning	40,834	61,994	86,974	(24,980)	73,750	11,756	
Medical, Service Workers	190,673	249,743	217,730	32,013	264,933	15,190	
Medical, Mechanics	344,370	418,487	413,687	4,800	453,847	35,360	
Medical Admin Charge	10,751	11,300	11,300	-	11,300	-	
Vision Plan, Admin	-	-	-	-	-	-	
Vision Plan, Operators	-	-	-	-	-	-	
Medical, Retirees	186,175	193,000	186,430	6,570	202,650	9,650	
OPEB benefits	408,617	299,889	299,889	-	306,650	6,761	
Total Medical	**2,133,151**	**2,354,315**	**2,261,466**	**92,849**	**2,481,280**	**126,965**	**5%**

Account Desc	FY 2018 Actual	FY 2019 Estimated	FY 2019 Budget	Over (Under) FY 2019 Budget	Proposed FY 2020 Budget	Over (Under) FY 2019 Est/Actual	Over (Under) % FY 2019 Est/Actual
Dental, Operators	232,289	240,249	244,587	(4,338)	247,457	7,208	
Dental, Trans Admin	30,284	32,931	28,326	4,605	33,919	988	
Dental, Scheduling	1,985	2,289	2,819	(531)	2,357	69	
Dental, Maintenance Admin	5,877	5,946	6,100	(154)	6,124	178	
Dental, Building Maintenance.	10,490	10,075	11,589	(1,514)	10,377	302	
Dental, Customer Svc	17,545	16,656	18,371	(1,716)	17,155	500	
Dental, Promotion	1,670	1,421	1,732	(311)	1,464	43	
Dental, EE Services	3,060	3,084	3,175	(91)	3,176	92	
Dental, Finance	10,120	10,575	10,441	134	10,892	317	
Dental, Safety & Training	789	795	2,222	(1,427)	819	24	
Dental, General Admin	7,490	7,389	7,741	(352)	7,610	221	
Dental, Planning	11,405	13,544	13,044	500	13,950	406	
Total Dental	**333,004**	**344,953**	**350,147**	**(5,194)**	**355,300**	**10,347**	**3%**
WC, Operators	796,378	819,726	693,089	126,637	763,218	(56,508)	
WC, Trans Admin	76,170	79,010	64,473	14,537	73,563	(5,447)	
WC, Scheduling	9,159	9,876	8,059	1,817	9,195	(681)	
WC, Maintenance Admin	25,796	24,691	20,148	4,543	22,989	(1,702)	
WC, Building Maintenance.	26,270	29,629	24,178	5,451	27,586	(2,043)	
WC, Customer Svc	38,327	39,505	32,237	7,268	36,782	(2,723)	
WC, Promotion	11,574	4,938	4,030	908	4,598	(340)	
WC, EE Services	11,574	14,814	12,089	2,725	13,793	(1,021)	
WC, Finance	25,796	24,691	20,148	4,543	22,989	(1,702)	
WC, Safety & Training	11,574	9,876	8,059	1,817	9,195	(681)	
WC, General Admin	33,989	28,123	26,857	1,266	26,184	(1,939)	
WC, Planning	28,685	60,763	36,266	24,497	56,575	(4,188)	
WC, Service Workers	49,660	49,381	40,296	9,085	45,977	(3,404)	
WC, Mechanics	106,574	93,824	76,562	17,262	87,356	(6,468)	
Total Workers Comp	**1,251,526**	**1,288,847**	**1,066,491**	**222,356**	**1,200,000**	**(88,847)**	**-7%**

County Connection

CENTRAL CONTRA COSTA TRANSIT AUTHORITY

OPERATING EXPENSE DETAIL

Account Desc	FY 2018 Actual	FY 2019 Estimated	FY 2019 Budget	Over (Under) FY 2019 Budget	Proposed FY 2020 Budget	Over (Under) FY 2019 Est/Actual	Over (Under) % FY 2019 Est/Actual
Life, Operators	69,500	72,435	74,150	(1,715)	74,776	2,341	
Life, Trans Admin	6,518	6,500	7,776	(1,276)	6,695	195	
Life, Scheduling	660	690	952	(262)	742	52	
Life, Maintenance Admin	4,230	4,230	4,360	(130)	4,360	130	
Life, Building Maintenance.	3,376	3,066	3,560	(494)	3,250	184	
Life, Customer Svc	5,595	5,607	5,810	(203)	6,450	843	
Life, Promotion	844	542	1,500	(958)	560	18	
Life, EE Services	1,537	1,645	1,800	(155)	1,800	155	
Life, Finance	3,316	3,338	3,720	(382)	3,460	122	
Life, Safety & Training	728	728	750	(22)	750	22	
Life, General Admin	2,974	2,955	3,390	(435)	3,090	135	
Life, Planning	5,484	6,572	6,642	(70)	7,212	640	
Total Life Insurance	**104,762**	**108,308**	**114,410**	**(6,102)**	**113,145**	**4,837**	**4%**
SUI, Operators	52,861	65,000	72,000	(7,000)	67,000	2,000	
SUI, Trans Admin	4,262	6,000	7,974	(1,974)	7,974	1,974	
SUI, Scheduling	273	400	443	(43)	443	43	
SUI, Maintenance Admin	1,911	2,000	2,215	(215)	2,215	215	
SUI, Building Maintenance.	1,751	2,000	2,658	(658)	3,101	1,101	
SUI, Customer Svc	1,638	2,600	3,101	(501)	3,101	501	
SUI, Promotion	273	430	886	(456)	443	13	
SUI, Safety & Training	273	413	443	(30)	443	30	
SUI, General Admin	1,661	1,800	3,544	(1,744)	3,544	1,744	
SUI, EE Services	819	900	1,329	(429)	1,329	429	
SUI, Finance	1,642	1,900	2,215	(315)	2,215	315	
SUI, Planning	2,734	3,800	3,987	(187)	4,430	630	
SUI, Service Workers	3,009	3,710	4,430	(720)	4,430	720	
SUI, Mechanics	5,284	7,875	8,417	(542)	8,417	542	
Total SUI	**78,391**	**98,828**	**113,642**	**(14,814)**	**109,085**	**10,257**	**10%**
Operator Uniforms	45,862	50,000	50,000	-	50,000	-	
Uniforms - Maintenance. Pers.	19,883	17,173	17,000	173	17,500	327	
Total Uniforms	**65,745**	**67,173**	**67,000**	**173**	**67,500**	**327**	**0%**

County Connection

CENTRAL CONTRA COSTA TRANSIT AUTHORITY

OPERATING EXPENSE DETAIL

Account Desc	FY 2018 Actual	FY 2019 Estimated	FY 2019 Budget	Over (Under) FY 2019 Budget	Proposed FY 2020 Budget	Over (Under) FY 2019 Est/Actual	Over (Under) % FY 2019 Est/Actual
Operator Medical Exams	16,215	15,785	17,000	(1,215)	17,000	1,215	
Emp Assistance Prog.	13,468	15,856	14,500	1,356	14,500	(1,356)	
Cafeteria Plan- Admin	440,517	508,275	539,772	(31,497)	598,689	90,414	
Cafeteria Plan-ATU	1,205,910	1,485,478	1,357,816	127,662	1,603,479	118,001	
Mechanic Tool Allowance	13,190	15,970	16,500	(530)	16,500	530	
Wellness Program	25,121	29,473	30,000	(527)	30,000	527	
Substance Abuse Prog.	9,630	15,505	10,000	5,505	20,000	4,495	
Ergonomics/W/C Prog	-	-	2,500	(2,500)	-	-	
Total Other Benefits	**1,724,051**	**2,086,342**	**1,988,088**	**98,254**	**2,300,168**	**213,826**	**10%**
Total Benefits	**9,774,533**	**11,102,267**	**10,609,187**	**493,080**	**11,413,859**	**311,592**	**3%**
Total Wages and Benefits	**23,954,451**	**25,987,628**	**25,536,269**	**451,359**	**26,727,576**	**739,947**	**3%**
Management Services	54,049	35,000	35,000	-	35,000	-	
Agency Fees	50	150	150	-	150	-	
In-Service Monitoring	-	5,500	5,500	-	5,500	-	
Mobility Services	18,807	25,000	30,000	(5,000)	25,000	-	
Schedules/Graphics	38,521	114,432	115,000	(568)	115,000	568	
Promotions	101,135	149,397	150,000	(603)	150,000	603	
Recruitment	5,168	10,000	15,000	(5,000)	10,000	-	
Hiring Costs	13,795	14,935	15,000	(65)	15,000	65	
Legal Fees	164,714	375,000	375,000	-	335,000	(40,000)	
Financial services	12,200	6,000	7,500	(1,500)	15,000	9,000	
Auditor Fees	44,942	48,500	48,500	-	49,955	1,455	
Freight In and Out	4,808	5,525	7,000	(1,475)	6,000	475	
Bid and Hearing Notices	95	1,000	1,000	-	1,000	-	
Service Development	40,000	79,187	80,000	(813)	80,000	813	
Trans. Printing/Reproduc.	4,646	7,000	7,000	-	7,000	-	
Payroll Services	86,575	85,490	85,490	-	88,055	2,565	
Bank service charge	20,827	24,000	24,000	-	25,500	1,500	
Commuter check process fee	267	300	300	-	300	-	
Pay PERS file upload	2,387	2,650	2,730	(80)	2,730	80	
Special Planning- reimb expenses	24,900	31,840	-	31,840	-	(31,840)	
Temporary Help-All depts	66,410	25,075	25,000	75	25,000	(75)	
Clipper Fees	55,405	90,000	53,560	36,440	150,000	60,000	
SVR-Differential/Radiator	-	13,300	15,800	(2,500)	15,800	2,500	

County Connection

CENTRAL CONTRA COSTA TRANSIT AUTHORITY

OPERATING EXPENSE DETAIL

Account Desc	FY 2018 Actual	FY 2019 Estimated	FY 2019 Budget	Over (Under) FY 2019 Budget	Proposed FY 2020 Budget	Over (Under) FY 2019 Est/Actual	Over (Under) % FY 2019 Est/Actual
SVR-Transmission	15,101	14,595	34,400	(19,805)	24,000	9,405	
SVR-Upholstery/Glass	1,705	12,000	30,000	(18,000)	15,000	3,000	
SVR-Towing	6,503	12,220	16,000	(3,780)	16,000	3,780	
SVR-Engine Repair	28,278	41,685	40,720	965	41,000	(685)	
SVR-Body Repair	105,158	113,083	105,000	8,083	108,000	(5,083)	
SVR-Electric Bus Repair	-	-	-	-	50,000	50,000	
Emission controls	14,513	39,767	42,000	(2,233)	42,000	2,233	
Support Vehicle maint	13,617	13,170	13,500	(330)	13,500	330	
IT Supplies/replacements	13,075	10,843	12,000	(1,157)	12,000	1,157	
Clever Devices/rideck maint	206,190	239,350	239,349	1	251,350	12,000	
Office Equipment Maint.	7,904	20,000	20,000	-	20,000	-	
Building Maint. Service	77,387	85,810	87,000	(1,190)	87,000	1,190	
Landscape Service	73,289	88,963	89,400	(437)	89,400	437	
IT Contracts	137,370	148,564	150,000	(1,436)	150,000	1,436	
Radio Maint. Service	11,952	14,980	18,000	(3,020)	15,000	20	
RED Support Expense	3,030	-	4,000	(4,000)	-	-	
Contract Cleaning Service	3,340	3,340	2,600	740	3,600	260	
Waste Removal	16,610	18,837	19,800	(963)	19,800	963	
Hazardous Waste	114,205	123,012	95,000	28,012	125,000	1,988	
Fire Monitoring	2,863	3,756	4,000	(244)	4,000	244	
Security Services	87,178	88,943	89,000	(57)	89,000	57	
Other Services	7,375	7,000	5,500	1,500	7,000	-	
Total Services	**1,706,344**	**2,249,199**	**2,215,799**	**33,400**	**2,339,640**	**90,441**	**4%**

County Connection

CENTRAL CONTRA COSTA TRANSIT AUTHORITY

OPERATING EXPENSE DETAIL

Account Desc	FY 2018 Actual	FY 2019 Estimated	FY 2019 Budget	Over (Under) FY 2019 Budget	Proposed FY 2020 Budget	Over (Under) FY 2019 Est/Actual	Over (Under) % FY 2019 Est/Actual
Diesel Fuel	1,354,467	1,525,000	1,650,000	(125,000)	1,625,000	100,000	
Oils and Lubricants	75,649	81,486	90,000	(8,514)	85,000	3,514	
Gasoline	21,602	23,875	25,000	(1,125)	25,000	1,125	
PG&E - WC Trolley	22,296	50,408	85,000	(34,592)	85,000	34,592	
Tires and Tubes	238,156	243,197	231,000	12,197	247,216	4,019	
Safety Supply	363	5,500	5,500	-	10,000	4,500	
Transportation Supplies	19,414	14,000	14,000	-	14,000	-	
BART Relief Tickets	56,965	58,425	58,425	-	58,425	-	
CSS-Soaps	1,614	4,465	8,000	(3,535)	6,000	1,535	
CSS-Cleaning	10,629	9,622	9,000	622	9,000	(622)	
CSS-Safety	8,640	8,907	8,500	407	8,500	(407)	
CSS-Antifreeze	3,664	6,256	6,400	(144)	6,400	144	
CSS-Gases	6,655	5,316	4,000	1,316	4,500	(816)	
Oil Analysis	16,760	7,898	8,000	(102)	8,000	102	
Equipment/Garage Exp.	22,183	21,356	25,000	(3,644)	25,000	3,644	
Coach Repair Parts	551,129	494,536	495,000	(464)	515,000	20,464	
Shelter/Bus Stop Supply	-	13,066	15,000	(1,934)	15,000	1,934	
Janitorial Supplies	24,121	19,919	21,000	(1,081)	21,000	1,081	
Lighting Supply	1,832	6,125	5,000	1,125	5,000	(1,125)	
Building Repair Supply	37,580	44,376	45,000	(624)	45,000	624	
Landscape Supply	-	5,000	5,000	-	5,000	-	
Tickets, Passes, Xfrs	13,351	16,468	20,000	(3,532)	10,000	(6,468)	
Supplies - Offsites	968	2,286	2,300	(14)	2,300	14	
Personnel Office Supply	1,320	4,074	3,000	1,074	3,000	(1,074)	
Computer Supplies	-	163	-	163	-	(163)	
Office Supplies-Administration	18,672	16,500	17,500	(1,000)	17,500	1,000	
Office Supplies-2nd Floor	29	-	-	-	-	-	
Office Supplies-Maint.	1,436	3,433	3,500	(67)	3,500	67	
Postage	7,942	9,000	10,000	(1,000)	9,000	-	
Safety Contingency Plans	1,488	3,000	3,000	-	3,000	-	
Training Supply	1,637	5,000	5,000	-	5,000	-	
Contracts & Grants Supply	-	1,362	1,000	362	1,000	(362)	
Supplies- IC	4,108	5,628	6,000	(372)	6,000	372	
Repair parts-grant exp	-	25,000	25,000	-	25,000	-	
Total Materials & Supplies	**2,524,670**	**2,752,348**	**2,910,125**	**(157,777)**	**2,908,341**	**155,993**	**6%**

County Connection

CENTRAL CONTRA COSTA TRANSIT AUTHORITY

OPERATING EXPENSE DETAIL

Account Desc	FY 2018 Actual	FY 2019 Estimated	FY 2019 Budget	Over (Under) FY 2019 Budget	Proposed FY 2020 Budget	Over (Under) FY 2019 Est/Actual	Over (Under) % FY 2019 Est/Actual
Telephone Svc - TC				-		-	
Pacific Gas and Electric	164,641	185,000	190,550	(5,550)	190,550	5,550	
Telephone Svc - Concord	47,454	36,381	36,000	381	40,000	3,619	
Contra Costa Water District	32,294	26,000	26,000	-	27,600	1,600	
Telephone-Cellular	88,635	99,982	100,000	(18)	100,000	18	
Total Utilities	**333,024**	**347,363**	**352,550**	**(5,187)**	**358,150**	**10,787**	**3%**
Physical Damage	98,473	125,000	147,500	(22,500)	125,000	-	
Property Premiums	44,592	48,271	48,271	-	49,719	1,448	
Other Premiums	21,483	28,300	26,780	1,520	31,130	2,830	
Liability Premiums	452,487	555,000	555,000	-	600,000	45,000	
Insurance/Liability losses	105,521	175,000	175,000	-	175,000	-	
Total Insurance	**722,556**	**931,571**	**952,551**	**(20,980)**	**980,849**	**49,278**	**5%**
Property Tax	9,619	14,072	18,000	(3,928)	16,000	1,928	
Licenses / Registrations	1,726	2,015	2,015	-	2,015	-	
Fuel Storage Tank Fees	16,161	13,000	14,000	(1,000)	14,000	1,000	
Use and Other Taxes	8,081	7,000	7,500	(500)	7,500	500	
Sales Tax	190,529	205,000	220,000	(15,000)	212,000	7,000	
Total Taxes	**226,116**	**241,087**	**261,515**	**(20,428)**	**251,515**	**10,428**	**4%**
Radio Site Lease-Diablo	42,035	43,000	43,775	(775)	44,500	1,500	
Equipment Leases	464	9,000	9,000	-	9,000	-	
Total Leases	**42,499**	**52,000**	**52,775**	**(775)**	**53,500**	**1,500**	**3%**

County Connection

CENTRAL CONTRA COSTA TRANSIT AUTHORITY

OPERATING EXPENSE DETAIL

Account Desc	FY 2018 Actual	FY 2019 Estimated	FY 2019 Budget	Over (Under) FY 2019 Budget	Proposed FY 2020 Budget	Over (Under) FY 2019 Est/Actual	Over (Under) % FY 2019 Est/Actual
Business Expense- Tran	10	500	500	-	500	-	
Business Expense-admin	-	400	400	-	400	-	
Business Expense-Fin	978	2,000	2,000	-	2,000	-	
Board Travel	17,955	20,428	25,000	(4,572)	25,000	4,572	
Staff Travel	74,484	60,000	60,000	-	61,500	1,500	
CTA Dues	14,948	15,396	15,399	(3)	15,860	464	
APTA Dues	35,029	35,500	36,650	(1,150)	36,650	1,150	
Other Memberships	3,000	3,000	3,000	-	3,090	90	
Business Expense	2,659	4,000	4,000	-	4,000	-	
Training Program	11,388	15,179	25,000	(9,821)	25,000	9,821	
Training / Subs-Gm	2,271	7,000	7,000	-	7,000	-	
Misc exp	241	1,000	1,000	-	1,000	-	
Employee Functions	34,467	30,000	35,000	(5,000)	44,500	14,500	
Employee Awards	2,011	5,000	5,000	-	5,000	-	
Departing Emp gifts	124	1,000	1,000	-	1,000	-	
Paypal fees	2,889	3,500	4,000	(500)	4,000	500	
Total Miscellaneous	**202,454**	**203,903**	**224,949**	**(21,046)**	**236,500**	**32,597**	**16%**
Alamo Creek Shuttle	114,565	125,000	127,720	(2,720)	133,500	8,500	
St Mary's Shuttle	48,300	49,440	49,440	-	52,410	2,970	
Cal State rte. 260 Shuttle	93,801	106,100	108,150	(2,050)	113,600	7,500	
Total Purchased Transportation	**256,666**	**280,540**	**285,310**	**(4,770)**	**299,510**	**18,970**	**7%**
Total Other Operating Expense	**6,014,329**	**7,058,011**	**7,255,574**	**(197,563)**	**7,428,005**	**369,994**	**5%**
Contingency			**800,000**	**(800,000)**	**900,000**	**900,000**	
TOTAL FIXED ROUTE EXPENSE	**29,968,780**	**33,045,639**	**33,591,843**	**(546,204)**	**35,055,581**	**2,009,942**	**6%**

County Connection

CENTRAL CONTRA COSTA TRANSIT AUTHORITY

OPERATING EXPENSE DETAIL

Account Desc	FY 2018 Actual	FY 2019 Estimated	FY 2019 Budget	Over (Under) FY 2019 Budget	Proposed FY 2020 Budget	Over (Under) FY 2019 Est/Actual	Over (Under) % FY 2019 Est/Actual
Paratransit							
Wages	91,580	172,000	172,525	(525)	182,218	10,218	
Sick Wages	4,646	5,000	7,332	(2,332)	5,298	298	
Holiday Pay	5,605	7,500	9,687	(2,187)	10,080	2,580	
Vacation Pay	2,232	9,750	10,709	(959)	11,145	1,395	
Absence pay	-	500	940	(440)	988	488	
Cafeteria Plan	9,744	21,431	9,406	12,025	23,874	2,443	
FICA	1,481	2,500	2,917	(417)	3,041	541	
PERS	16,054	20,156	18,264	1,892	21,706	1,550	
Medical	12,351	15,948	9,630	6,318	9,606	(6,342)	
Dental	1,326	3,437	4,534	(1,097)	3,540	103	
Life Insurance	532	1,168	1,630	(462)	1,220	52	
SUI	1,084	1,300	1,329	(29)	1,329	29	
Promotions	-	-	-	-	3,500	3,500	
Legal Fees	-	18,884	15,000	3,884	15,000	(3,884)	
Bank Service Charge	419	500	-	500	500	-	
Temporary Help	6,840	4,299	-	4,299	-	(4,299)	
Building Maint Services	1,211	1,535	1,500	35	1,500	(35)	
Radio Maint Services	5,302	5,814	6,100	(286)	6,100	286	
Community Van Maint	24,557	16,000	16,000	-	16,000	-	
Other services	300	12,100	-	12,100	-	(12,100)	
Office Supply, PTF	4,378	4,000	4,400	(400)	2,000	(2,000)	
Gas and Electric	22,253	25,000	25,000	-	25,000	-	
Cell Phone	874	2,500	2,500	-	22,500	20,000	
Sales Tax	-	300	300	-	300	-	
Purchased Trans-LINK	5,167,020	5,620,000	5,407,500	212,500	5,977,200	357,200	
Purchased Trans-BART	137,570	168,000	154,500	13,500	178,080	10,080	
Other Purch Trans	-	-	500	(500)	1,281	1,281	
Training / Subscriptions	-	2,500	350	2,150	2,500	-	
Other Misc Expenses	5	300	500	(200)	1,000	700	
Total Paratransit	**5,517,364**	**6,142,422**	**5,883,053**	**259,369**	**6,526,506**	**384,083**	**6%**
TOTAL CCCTA	**35,486,144**	**39,188,061**	**39,474,896**	**(286,835)**	**41,582,087**	**2,394,026**	**6%**
OPEB - GASB 75 Adjustments	(224,832)						
PERS GASB 68 Adjustment	1,807,421	-	-	-	-	-	
TOTAL CCCTA GASBs	**1,582,589**	**-**	**-**	**-**	**-**	**-**	**-**
TOTAL CCCTA	**37,068,733**	**39,188,061**	**39,474,896**	**(286,835)**	**41,582,087**	**2,394,026**	**6%**