

INTER OFFICE MEMO

To: Administration & Finance Committee Date: July 1, 2020

From: Erick Cheung, Chief Finance Officer

SUBJECT: PUBLIC AGENCY RETIREMENT SERVICES (PARS) OPEB Trust

SUMMARY:

Andrew Brown –Highmark Capital Management and Rachael Sanders – PARS Manager, will join us to discuss the investment performance of the trust and share some insights about the future of the markets and trends.

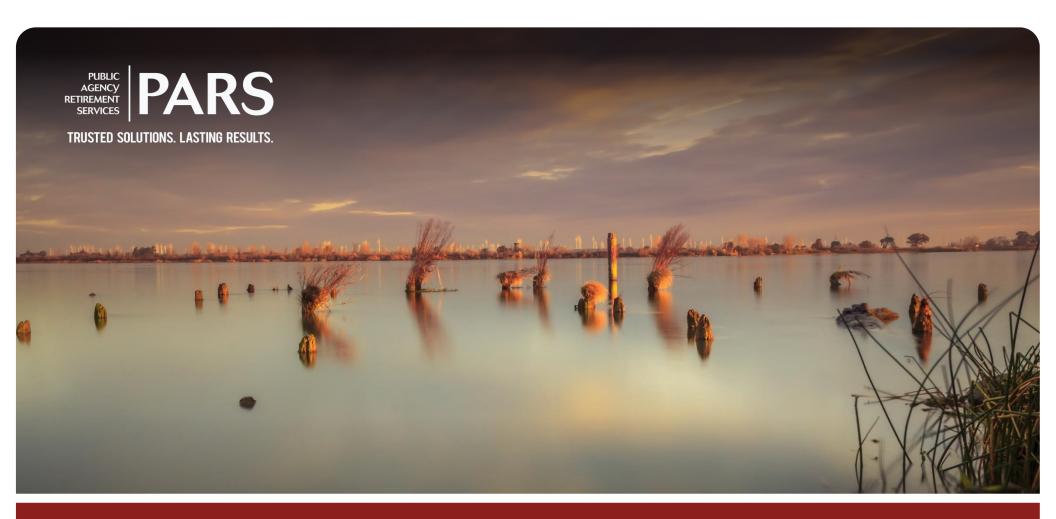
The A&F Committee selected the Moderately Conservative Index PLUS investment option. The allocation for this option is 20-40% equity, 50-80% fixed income and 0-20% cash.

The balance in the trust as of May 31, 2020 was \$4,157,566.

The annual investment rate of return as of May 2020 was 7.36% and has averaged 5.33% since inception of the trust on July 1, 2010. The target discount rate that the A&F Committee has set is 5.1%.

ATTACHMENT:

PARS Presentation



CENTRAL CONTRA COSTA TRANSIT AUTHORITY

Other Post-Employment Benefits Trust Client Review July 1, 2020

CONTACTS





Rachael Sanders, CEBS

Senior Manager, Consulting

(800) 540-6369 x121 rsanders@pars.org

Andrew Brown, CFA

Director, Senior Portfolio Manager

(415) 705-7605 andrew.brown@highmarkcapital.com

Angela Tang

Client Services Coordinator

(800) 540-6369 x159 atang@pars.org



PARS 115 TRUST TEAM

Trust Administrator & Consultant



- Recordkeeping
- Sub-trust accounting
- Monitors plan compliance
- Processes contributions/disbursements
- Hands-on, dedicated support teams
- Coordinates all agency services

36

Years of Experience (1984-2020) 1,800+

Plans under Administration 1,000+

Public Agency Clients $500\,\mathrm{K}$ +

Plan Participants

\$4.1_B

Assets under Administration

Trustee



- 5th largest commercial bank and one of the nation's largest trustees for Section 115 trusts.
- · Safeguard plan assets,
- Oversight protection as plan fiduciary
- Custodian of assets

157

Years of Experience (1863-2020)

\$5.01

Assets under Administration

Investment Manager



- Investment sub-advisor to trustee U.S. Bank
- Investment policy assistance
- Uses open architecture
- Active and passive platform options
- Customized portfolios (with minimum asset level)

101

Years of Experience (1919-2020)

\$16.2_B

Assets under Management



SUMMARY OF AGENCY'S OPEB PLAN

Plan Type: IRC Section 115 Irrevocable Exclusive Benefit Trust

Trustee Approach: Discretionary

Plan Effective Date: March 18, 2010

Plan Administrator: General Manager

Current Investment Strategy: Moderately Conservative (Passive) Strategy; Individual Account

AS OF MAY 31, 2020:

Initial Contribution: June 2010: \$450,000

Additional Contributions: \$2,855,345

Total Contributions: \$3,305,345

Disbursements: \$0

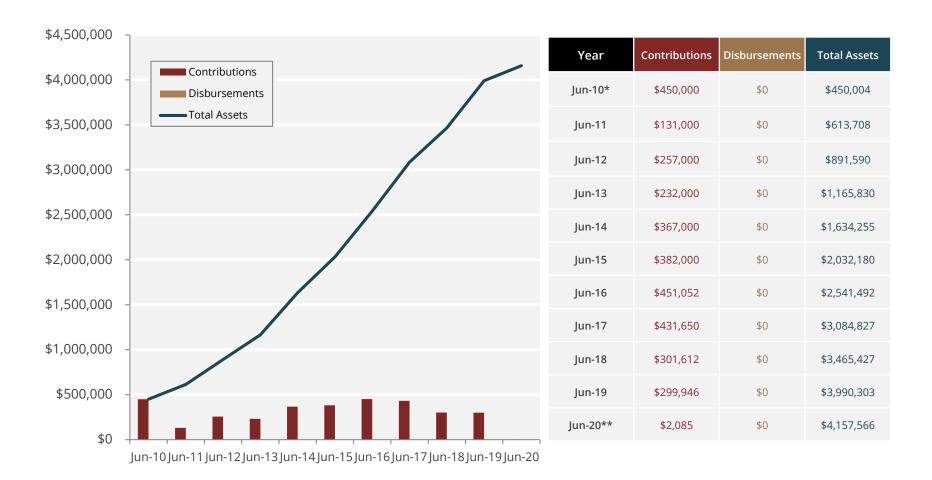
Total Investment Earnings: \$978,435

Account Balance: \$4,157,566



SUMMARY OF AGENCY'S OPEB PLAN

CONTRIBUTIONS, DISBURSEMENTS, AND TOTAL ASSETS AS OF MAY 31, 2020:



Plan Year Ending



*Plan Year Ending June 2010 is based on 1 month of activity .**Plan Year Ending June 2020 is based on 11 months of activity.

OPEB ACTUARIAL RESULTS

 We have received the actuarial report by MacLeod Watts dated February 28, 2020 with a valuation date as of June 30, 2019. In the table below, we have summarized the results.

Demographic Study					
	July 1, 2017 Valuation	June 30, 2019 Valuation			
Actives	224	212			
Retirees	52	54			
Total	276	266			
Average Active Age	51.5	52.4			
Average Active Agency Service	13.3	12.9			



OPEB ACTUARIAL RESULTS

	July 1, 2017 Valuation Discount Rate: 5.10%	June 30, 2019 Valuation Discount Rate: 5.10%
Total OPEB Liability (TOL) Actuarial Accrued Liability (AAL)	\$7,373,838	\$7,072,609
Plan Fiduciary Net Position Actuarial Value of Assets	\$3,084,827	\$3,990,303
Net OPEB Liability Unfunded Actuarial Accrued Liability (UAAL)	\$4,289,011	\$3,082,306
Funded Ratio (%)	41.84%	56.42%
Service Cost Normal Cost	\$320,785	\$318,449
Actuarially Determined Contribution (ADC) Annual Required Contribution (ARC)	\$588,345	\$529,577
Annual Benefit Payments (Pay-as-you-Go)	\$328,964	\$306,893

Rule of thumb: For every one percent increase in the discount rate, the unfunded liability is lowered by 10-12%.



PARS: CCCTA

May 31, 2020

Presented by Andrew Brown, CFA



	2020	2020	2021
	Previous Assumptions	Revised Assumptions	Assumptions
GDP	1.9% - 2.5%	-4.3%6.3%	2.5% - 4.0%
S&P500 earnings	\$172 – \$178	\$120 – \$130	\$145 – \$155
Unemployment	3.70%	7 – 10%	5.5%
Core PCE Inflation	1.7% - 2.0%	1.6% - 1.9%	1.75% - 2.00%
Fed Funds Target	1.25% - 1.75%	0% - 0.25%	0% -0.5%



Current Asset Allocation – CCCTA As of May 31, 2020

Current Asset Allocation			Investment Vehicle	
Equity	28.63%		Range: 20%-40%	1,189,834
Large Cap Core	10.52%	IVV	iShares Core S&P 500 ETF	437,323
Large Cap Value	3.44%	IVE	iShares S&P 500 Value ETF	143,019
Large Cap Growth	3.44%	IVW	iShares S&P 500 Growth ETF	143,064
Mid Cap Core	2.01%	IWR	iShares Russell Mid-Cap ETF	83,688
Small Cap Value	1.39%	IWN	iShares Russell 2000 Value ETF	57,971
Small Cap Growth	1.41%	IWO	iShares Russell 2000 Growth ETF	58,421
International Core	3.85%	EFA	iShares MSCI EAFE ETF	160,133
Emerging Markets	2.04%	VWO	Vanguard FTSE Emerging Markets ETF	84,845
Real Estate	0.51%	VNQ	Vanguard Real Estate ETF	21,371
Fixed Income	66.75%		Range: 50%-80%	2,774,596
Short-Term	12.14%	VFSUX	Vanguard Short-Term Investment-Grade Adm	504,775
Intermediate-Term	54.61%	AGG	iShares Core US Aggregate Bond ETF	2,269,821
Cash	4.62%		Range: 0%-20%	192,059
	4.62%	FGZXX	First American Government Oblig Z	192,059
TOTAL	100.00%			\$4,156,490



Selected Period Performance

PARS/CCCTA PRHCP

Account 6746035400

Period Ending: 5/31/2020

		Year to Date				Inception to Date
	1 Month	(5 Months)	1 Year	3 Years	5 Years	07/01/2010
Cash Equivalents	.01	.34	1.46	1.55	1.03	.53
Lipper Money Mark et Funds Index	.02	.38	1.44	1.48	.95	.48
Total Fixed Income	.79	5.00	8.48	4.61	3.53	3.37
BBG Barclays US Aggregate Bd Index	.47	5.47	9.42	5.07	3.94	3.79
Total Equities	4.96	-10.11	4.28	5.46	6.03	10.84
Large Cap Funds	4.70	-5.65	11.90	9.69	9.58	13.72
S&P 500 Composite Index	4.76	-4.97	12.84	10.23	9.86	13.89
Mid Cap Funds	7.15	-10.80	2.34	5.39	6.00	12.25
Russell Midcap Index	7.03	-10.73	2.63	5.51	5.94	12.26
Small Cap Funds	6.16	-16.76	-4.61	1.35	3.75	11.01
Russell 2000 Index	6.51	-15.95	-3.44	1.98	3.72	10.21
International Equities	4.67	-14.55	-3.50	19	.65	3.84
MSCI EAFE Index	4.35	-14.26	-2.81	37	.79	<i>5.4</i> 2
MSCI EM Free Index	.77	-15.96	-4.39	15	.88	2.56
REIT Funds	1.73	-16.63	-8.50	1.78		
Wilshire REIT Index	32	-19.61	-13.04	.28	2.61	9.05
Total Managed Portfolio	1.99	.49	7.36	5.07	4.43	5.33

Account Inception: 07/01/2010

Returns are gross of account level investment advisory fees and net of any fees, including fees to manage mutual fund or exchange traded fund holdings. Returns for periods over one year are annualized. The information presented has been obtained from sources believed to be accurate and reliable. Past performance is not indicative of future returns. Securities are not FDIC insured, have no bank guarantee, and may lose value.



CCCTA

For Period Ending May 31, 2020

	LA	RGE CAP EQL	JITY FUNDS				
	1-Month	3-Month	Year-to-	1-Year	3-Year	5-Year	10-Year
Fund Name	Return	Return	Date	Return	Return	Return	Return
iShares S&P 500 Growth ETF	5.93	9.12	3.58	19.86	14.84	13.07	15.38
iShares S&P 500 Value ETF	3.17	-3.21	-14.74	4.05	4.57	5.61	10.15
iShares Core S&P 500 ETF	4.76	3.59	-4.97	12.80	10.20	9.82	13.09
	M	IID CAP EQUI	TY FUNDS				
iShares Russell Mid-Cap ETF	7.02	-1.47	-10.77	2.48	5.38	5.78	11.26
	SM	ALL CAP EQU	JITY FUNDS				
iShares Russell 2000 Value ETF	2.93	-12.95	-25.65	-14.80	-4.28	0.61	6.42
iShares Russell 2000 Growth ETF	9.46	1.74	-6.65	7.33	7.71	6.40	11.80
	INTER	RNATIONAL E	QUITY FUNDS				
iShares MSCI EAFE ETF	4.45	-3.70	-14.28	-2.95	-0.45	0.72	5.15
Vanguard FTSE Emerging Markets ETF	2.38	-7.70	-15.57	-4.45	0.08	0.29	2.44
		REAL ESTATE	E FUNDS				
Vanguard Real Estate ETF	1.75	-10.60	-15.95	-7.64	2.10	3.86	8.85
BOND FUNDS							
iShares Core US Aggregate Bond ETF	0.46	1.60	5.40	9.30	5.00	3.88	3.83
Vanguard Short-Term Investment-Grade Adm	1.33	0.56	2.21	4.73	3.20	2.75	2.75
BBG Barclays US Aggregate Bd Index	0.47	1.65	5.47	9.42	5.07	3.94	3.92

Source: SEI Investments, Morningstar Investments

Returns less than one year are not annualized. Past performance is no indication of future results. The information presented has been obtained from sources believed to be accurate and reliable. Securities are not FDIC insured, have no bank guarantee and may lose value.



ADMINISTRATIVE REVIEW

Future contributions Future disbursement requests/options Agency's future actuarial valuation for GASB 45/75 compliance Next valuation measurement date: June 2021 4 GASB 75 updates – effective for fiscal years beginning after June 15, 2017 5 Investment Guidelines Document – Signed May 2014 6 Client funding policy Client Feedback GASB 74/75 Compliance 9 Employer Portal – Now Available





EMPLOYER PORTAL

Public Agency Retirement Services (PARS) is pleased to announce the launch of our new employer portal for the IRC Section 115 Trust. Features include:

- Latest monthly account balance
- Transaction history

- Downloadable prior statements
- Investment Performance

To access this powerful new tool for account management, please provide:

Opt-In Addendum

Agency Personnel Designation Form

employer.pars.org



GASB 74/75 REPORTING

- To assist our public agency clients with GASB 74/75, PARS will be providing the following:
 - An individual trust statement of each agency's plan assets that shows a reconciliation of assets held at the beginning of the fiscal year through the end of the fiscal year, breaking out the appropriate plan contributions, benefit payments, expenses, and investment earnings
 - Year-end audited financial statements of the Trust as a whole including Schedule of Changes in Fiduciary Net Position by Employer completed by White Nelson Diehl Evans that is intended to be compliant with GASB 74/75 requirements.
 - Supporting SOC 1-Type 2 report on the controls over the calculation and allocation of additions and deductions to employer accounts within the Trust
 - Investment allocation data and information on investment policies including target asset allocations and allowable asset class allocation ranges
- PARS Auditors have determined that participating plans should be considered an agent multiple-employer defined benefit OPEB plan (agent OPEB plan) as defined under GASB





PARS DIVERSIFIED PORTFOLIOS CONSERVATIVE

Q1 2020

WHY THE PARS DIVERSIFIED CONSERVATIVE PORTFOLIO?

Comprehensive Investment Solution

HighMark® Capital Management, Inc.'s (HighMark) diversified investment portfolios are designed to balance return expectations with risk tolerance. Key features include: sophisticated asset allocation and optimization techniques, four layers of diversification (asset class, style, manager, and security), access to rigorously screened, top tier money managers, flexible investment options, and experienced investment management.

Rigorous Manager Due Diligence

Our manager review committee utilizes a rigorous screening process that searches for investment managers and styles that have not only produced above-average returns within acceptable risk parameters, but have the resources and commitment to continue to deliver these results. We have set high standards for our investment managers and funds. This is a highly specialized, time consuming approach dedicated to one goal: competitive and consistent performance.

Flexible Investment Options

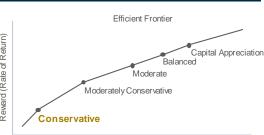
In order to meet the unique needs of our clients, we offer access to flexible implementation strategies: HighMark Plus utilizes actively managed mutual funds while Index Plus utilizes index-based securities, including exchange-traded funds. Both investment options leverage HighMark's active asset allocation approach.

Risk Management

The portfolio is constructed to control risk through four layers of diversification – asset classes (cash, fixed income, equity), investment styles (large cap, small cap, international, value, grow th), managers and securities. Disciplined mutual fund selection and monitoring process helps to drive return potential w hile reducing portfolio risk.

INVESTMENT OBJECTIVE

To provide a consistent level of inflation-protected income over the long-term. The major portion of the assets will be fixed income related. Equity securities are utilized to provide inflation protection.



Risk (Standard Deviation)

ASSET ALLOCATION—CONSERVATIVE PORTFOLIO

	Strategic Range	Policy	Tactical
Equity	5 – 20%	15%	14%
Fixed Income	60 – 95%	80%	81%
Cash	0 – 20%	5%	5%

ANNUALIZED TOTAL RETURNS (Gross of Investment Management Fees, but Net of Embedded Fund Fees)

HighMarkPlusComposite (Active)

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Current Quarter*	-4.29%
Blended Benchmark*,**	-1.91%
YearTo Date*	-4.29%
Blended Benchmark*,**	-1.91%
1 Year	1.61%
Blended Benchmark**	3.84%
3 Year	3.18%
Blended Benchmark**	3.67%
5 Year	2.80%
Blended Benchmark**	3.03%
10 Year	3.98%
Blended Benchmark**	3.76%

Index Plus Composite (Passive)

	index Flus Composite (Fassive)	
	Current Quarter*	-1.77%
	Blended Benchmark*,**	-1.91%
	YearTo Date*	-1.77%
	Blended Benchmark*,**	-1.91%
	1 Year	3.97%
	Blended Benchmark**	3.84%
	3 Year	3.71%
	Blended Benchmark**	3.67%
	5 Year	2.98%
	Blended Benchmark**	3.03%
	10 Year	3.93%
	Blended Benchmark**	3.76%

^{*} Returns less than one year are not annualized. **Breakdown for Blended Benchmark: From 10/1/2012 - Present: 7.5% &&P500, 1.5% Russell Mid Cap, 2.5% Russell 2000, 1% MSCI EM [net), 2% MSCI EAFE (net), 52.25% BBG Barclays US Agg, 25.75% ICE BofA 1-3 Yr US Corp/Govt, 2% ICE BofA US High Yield Master II, 0.5% Wilshire REIT, and 5% FTSE 1 Mth T-Bill. From 4/1/2007 – 9/30/2012, the blended benchmark was 12% S&P 500; 1% Russell 2000, 2% MSCI EAFE (net), 40% ICE BofA 1-3 Year Corp./Govt, 40% BBG Barclays US Agg, 5% FTSE 1 Mth T-Bill. Prior to April 2007: the blended benchmark was 15% S&P 500, 40% ICE BofA 1-3 Yr Corp/Gov, 40% BBG Barclays US Agg, and 5% FTSE 1 Mth T-Bill. Prior to April 2007:

ANNUAL RETURNS (Gross of Investment Management Fees, but Net of Embedded Fund Fees)

07/2004 19

HighMarkPlusComposite (Active)

riigiiiiiaiiki	rac composito (rictivo)
2008	-9.04%
2009	15.59%
2010	8.68%
2011	2.19%
2012	8.45%
2013	3.69%
2014	3.88%
2015	0.29%
2016	4.18%
2017	6.73%
2018	-1.35%
2019	11.05%

Index Plus Composite (Passive)

ilidex Flus Colliposite (Fassive)
2008	-6.70%
2009	10.49%
2010	7.67%
2011	3.70%
2012	6.22%
2013	3.40%
2014	4.32%
2015	0.06%
2016	3.75%
2017	5.52%
2018	-1.09%
2019	10.37%

PORTFOLIO FACTS

HighMarkPlus(Active)

Composite Inception Date	
No of Holdingsin Portfolio	

Index Plus (Passive)

Composite Inception Date	
No of Holdingsin Portfolio	

07/2004 12

HighMark Plus (Active)

Columbia Contrarian Core 13 Vanguard Growth & Income Adm Dodge & Cox Stock Fund

iSharesS&P 500 Value ETF

Harbor Capital Appreciation - Retirement

T. Rowe Price Growth Stock - I iShares Russell Mid-Cap ETF

Vanguard Real Estate ETF

Undiscovered Managers Behavioral Value-R6 Vanguard FTSE Emerging Markets ETF

Victory RS Small Cap Growth - R6 DFA Large Cap International Portfolio

Dodge & Cox International Stock

MFS International Growth - R6

Hartford Schroders Emerging Markets Eq

Vanguard Short-Term Invest-Grade Adm

PIMCO Total Return Fund - Inst

PGIM Total Return Bond - R6

DoubleLine Core Fixed Income - I

First American Government Obligations Z

Index Plus (Passive)

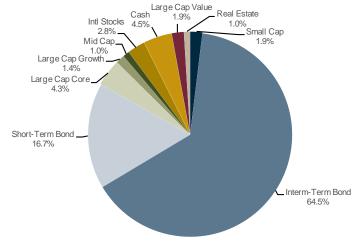
iSharesCore S&P 500 ETF iShares S&P 500 Value ETF iShares S&P 500 Growth ETF iShares Russell Mid-Cap ETF Vanguard Real Estate ETF iShares Russell 2000 Value ETF iShares Russell 2000 Growth ETF iSharesMSCI EAFE ETF

Vanguard Short-Term Invest-Grade Adm iShares Core U.S. Aggregate

First American Government Obligations Z

Holdings are subject to change at the discretion of the investment manager.

STYLE



The performance records shown represent size-weighted composites of tax exempt accounts that meet the following criteria: Accounts are managed by HighMark Capital Advisors (HCA) with full investment authority according to the PARS Conservative active and passive objectives.

The adviser to the PARS portfolios is US Bank, and HighMark serves as sub-adviser to US Bank to manage these portfolios. The adviser to the PARS portfolios is US Bank, and HighMark serves as sub-adviser to US Bank to manage these portfolios. US Bank may charge clients as much as 0.60% annual management fee based on a sliding scale. US Bank pays HighMark 60% of the annual management fee for assets sub-advised by HighMark under its sub-advisory agreement with US Bank. The 0.36% paid to HighMark, as well as other expenses that may be incurred in the management of the portfolio, will reduce the portfolio's returns. Assuming an investment for five years, a 5% annual total return, and an annual sub-advisory fee rate of 0.36% deducted from the assets at market at the end of each year, a \$10 million initial value would grow to \$12.53 million after fees (Net-of-Fees) and \$12.76 million before fees (Gross-of-Fees). Gross returns are presented before management and custodial fees but after all trading expenses and reflect the reinvestment of dividends and other income. A client's return will be reduced by the advisory fees and other expenses it may incur as a client. Additional information regarding the firm's policies and procedures for calculating and reporting performance results is available upon request. Performance results are calculated and presented in U.S. dollars and do not reflect the deduction of investment advisory fees, custody fees, or taxes but do reflect the deduction of investment advisory fees, custody fees, or taxes but do reflect the deduction of trade-date accounting. but do reflect the deduction of trading expenses. Returns are calculated based on trade-date accounting.

but do reflect the deduction of trading expenses. Returns are calculated based on trade-date accounting. Blended benchmarks represent HighMarks strategic allocations between equity, fixed income, and cash and are rebalanced monthly. Benchmark returns do not reflect the deduction of advisory fees or other expenses of investing but assumes the reinvestment of dividends and other earnings. An investor cannot invest directly in an index. The unmanaged S&P 500 Index is representative of the performance of large companies in the U.S. stockmarket. The MSCI EAFE Index is a free float-adjusted market capitalization index designed to measure developed market equity performance, excluding the U.S. and Canada. The MSCI Emerging Markets Index is a free float-adjusted market capitalization index that is designed to measure equity market performance in the global emerging markets. The Russell Midcap Index measures the performance of the midcap segment of the U.S. equity universe. The Russell 2000 Index measures the performance of the small-cap segment of the U.S. equity universe. The Russell 2000 Index measures the performance of the small-cap segment of the U.S. equity universe. The ICE BofA U.S High Yield Master II Index tracks the performance of blow investment grade U.S. dollar-denominated corporate bonds publicly issued in the U.S. domestic market. Wilshire REIT index measures U.S. publicly traded Real Estate Investment Trusts. The unmanaged Bloomberg Barclays U.S. Aggregate Bond Index is generally representative of the U.S. taxable bond market as a whole. The ICE BofA 1-3 Year U.S. Corporate & Government Index tracks the bond performance of the ICE BofA U.S. Corporate & Government Index is a wholly owned subsidiary of

HighMark Capital Management, Inc. (HighMark), an SEC-registered investment adviser, is a wholly owned subsidiary of MUFG Union Bank, N.A. (MUB). HighMark manages institutional separate account portfolios for a wide variety of for-profit and nonprofit organizations, public agencies, and public and private retirement plans. MUB, a subsidiary of MUFG Americas Holdings Corporation, provides certain services to HighMark and is compensated for these services. Past performance does not guarantee future results. Individual account management and construction will vary depending on each client's investment needs and objectives. Investments employing HighMark stategies are NOT insured by the FDIC or by any other Federal Government Agency, are NOT Bank deposits, are NOT guaranteed by the Bank or any Bank affiliate, and MAY lose value, including possible loss of principal.

HIGHMARK CAPITAL MANAGEMENT

350 California Street **Suite 1600** San Francisco, CA 94104 800-582-4734

ABOUT THE ADVISER

HighMark® Capital Management, Inc. (HighMark) has nearly 100 years (including predecessor organizations) of institutional money management experience with \$8.5 billion in assets under management and \$7.7 billion in assets under advisement*. HighMark has a long term disciplined approach to money management and currently manages assets for a wide array of

ABOUT THE PORTFOLIO MANAGEMENT TEAM Andrew Brown, CFA®

Senior Portfolio Manager Investment Experience: since 1994 HighMarkTenure: since 1997 Education: MBA, University of Southern California; BA, University of Southern California

Salvatore "Tory" Milazzo III, CFA® Senior Portfolio Manager Investment Experience: since 2004 HighMarkTenure: since 2014 Education: BA, Colgate University

J. Keith Stribling, CFA ® Senior Portfolio Manager

Investment Experience: since 1985 HighMarkTenure: since 1995 Education: BA, Stetson University

Christiane Tsuda

Senior Portfolio Manager Investment Experience: since 1987 HighMarkTenure: since 2010 Education: BA, International Christian University, Tokyo

Anne Wimmer, CFA®

Senior Portfolio Manager Investment Experience: since 1987 HighMarkTenure: since 2007 Education: BA, University of California, Santa Barbara

Randy Yurchak, CFA® Senior Portfolio Manager Investment Experience: since 2002 HighMarkTenure: since 2017 Education: MBA, Arizona State University; BS, University of Washington

Asset Allocation Committee

Number of Members: 17 Average Years of Experience: 26 Average Tenure (Years): 14

Manager Review Group

Number of Members: 7 Average Years of Experience: 17 Average Tenure (Years): 8



PARS DIVERSIFIED PORTFOLIOS **MODERATELY CONSERVATIVE**

Q1 2020

WHY THE PARS DIVERSIFIED MODERATELY CONSERVATIVE PORTFOLIO?

Comprehensive Investment Solution

HighMark® Capital Management, Inc.'s (HighMark) diversified investment portfolios are designed to balance return expectations with risk tolerance. Key features include: sophisticated asset allocation and optimization techniques, four layers of diversification (asset class, style, manager, and security), access to rigorously screened, top tier money managers, flexible investment options, and experienced investment management.

Rigorous Manager Due Diligence

Our manager review committee utilizes a rigorous screening process that searches for investment managers and styles that have not only produced above-average returns within acceptable risk parameters, but have the resources and commitment to continue to deliver these results. We have set high standards for our investment managers and funds. This is a highly specialized, time consuming approach dedicated to one goal: competitive and consistent performance.

Flexible Investment Options

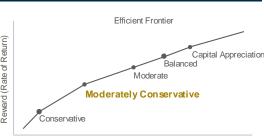
In order to meet the unique needs of our clients, w e offer access to flexible implementation strategies: HighMark Plus utilizes actively managed mutual funds while Index Plus utilizes index-based securities, including exchange-traded funds. Both investment options leverage HighMark's active asset allocation approach.

Risk Management

The portfolio is constructed to control risk through four layers of diversification - asset classes (cash, fixed income, equity), investment styles (large cap, small cap, international, value, growth), managers and securities. Disciplined mutual fund selection and monitoring process helps to drive return potential w hile reducing portfolio risk.

INVESTMENT OBJECTIVE

To provide current income, with capital appreciation as a secondary objective. The major portion of the assets is committed to income-producing securities. Market fluctuations should be expected.



Risk (Standard Deviation)

ASSET ALLOCATION—MODERATELY CONSERVATIVE PORTFOLIO

	Strategic Range	Policy	Tactical
Equity	20 - 40%	30%	28%
Fixed Income	50 - 80%	65%	67%
Cash	0 - 20%	5%	5%

ANNUALIZED TOTAL RETURNS (Gross of Investment Management Fees, but Net of Embedded Fund Fees)

HighMarkPlusComposite (Active)

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Current Quarter*	-8.06%
Blended Benchmark*,**	-5.73%
YearTo Date*	-8.06%
Blended Benchmark*,**	-5.73%
1 Year	-1.42%
Blended Benchmark**	1.19%
3 Year	2.81%
Blended Benchmark**	3.57%
5 Year	2.85%
Blended Benchmark**	3.34%
10 Year	4.78%
Blended Benchmark**	4.80%

Index Plus Composite (Passive)

mack i ras composite (i assive)	,
Current Quarter*	-5.55%
Blended Benchmark*,**	-5.73%
YearTo Date*	-5.55%
Blended Benchmark*,**	-5.73%
1 Year	1.18%
Blended Benchmark**	1.19%
3 Year	3.48%
Blended Benchmark**	3.57%
5 Year	3.20%
Blended Benchmark**	3.34%
10 Year	4.82%
Blended Benchmark**	4.80%

^{*} Returns less than one year are not annualized. *"Breakdown for Blended Benchmark: From 10/1/2012 - Present: 15.5% S&P500, 3% Russell Mid Cap, 4.5% Russell 2000, 2% MSCI EM (net), 4% MSCI EAFE (net), 49.25% BBG Barclays US Agg, 14% ICE BdA 1-3 Yr US Corp/Govt, 1.75% ICE BofA US High Yield Master II, 1% Wilshire REIT, and 5% FTSE 1 Mth T-Bill. From 4/1/2007 - 9/30/2012: the blended benchmark was 25% S&P 500; 1.5% Russell 2000, 3.5% MSCI EAFE (net), 25% ICE BofA 1-3 Year Corp./Govt, 40% BBG Barclays US Agg, 5% FTSE 1 Mth T-Bill. Prior to April 2007, the blended benchmark was 30% S&P 500, 25% ICE BofA 1-3 Yr Corp/Gov, 40% BBG Barclays US Agg, and 5% FTSE 1 Mth T-Bill.

ANNUAL RETURNS Fund Fees)

(Gross of Investment Management Fees, but Net of Embedded

Index Plus (Passive)

HighMarkPlusComposite (Active)

2008 -15.37% 2009 18.71% 2010 10.46% 2011 1.75% 2012 10.88% 2013 7.30% 2014 4.41% 2015 0.32% 2016 4.94% 2017 9.56% 2018 -2.60% 2019 13.73%

Index Plus C	omposite (Passive)
2008	-12.40%
2009	11.92%
2010	9.72%
2011	3.24%
2012	8.24%
2013	6.78%
2014	5.40%
2015	-0.18%
2016	5.42%
2017	8.08%
2018	-2.33%
2019	13.53%

PORTFOLIO FACTS

HighMarkPlus(Active)

Composite Inception Date 08/2004 Composite Inception Date 05/2005 No of Holdingsin Portfolio No of Holdingsin Portfolio 19

HighMark Plus (Active)

Columbia Contrarian Core 13 Vanguard Growth & Income Adm Dodge & Cox Stock Fund iSharesS&P 500 Value ETF

Harbor Capital Appreciation - Retirement

T. Rowe Price Growth Stock - I iShares Russell Mid-Cap ETF

Vanguard Real Estate ETF

Undiscovered Managers Behavioral Value-R6 Vanguard FTSE Emerging Markets ETF

Victory RS Small Cap Growth - R6 DFA Large Cap International Portfolio

Dodge & Cox International Stock

MFS International Growth - R6

Hartford Schroders Emerging Markets Eq

Vanguard Short-Term Invest-Grade Adm

PIMCO Total Return Fund - Inst

PGIM Total Return Bond - R6

DoubleLine Core Fixed Income - I

First American Government Obligations Z

Index Plus (Passive)

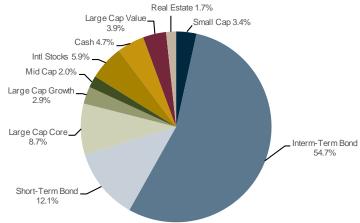
iSharesCore S&P 500 ETF iShares S&P 500 Value ETF iShares S&P 500 Growth ETF iShares Russell Mid-Cap ETF Vanguard Real Estate ETF iShares Russell 2000 Value ETF iShares Russell 2000 Growth ETF iSharesMSCI EAFE ETF

Vanguard Short-Term Invest-Grade Adm iShares Core U.S. Aggregate

First American Government Obligations Z

Holdings are subject to change at the discretion of the investment manager.

STYLE



The performance records shown represent a size-weighted composite of tax exempt accounts that meet the following criteria: Accounts are managed by HighMark Capital Advisors (HCA) with full investment authority according to the PARS Moderately Conservative active and passive objectives.

The adviser to the PARS portfolios is US Bank, and HighMark serves as sub-adviser to US Bank to manage these portfolios US Bank may charge clients as much as 0.60% annual management fee based on a sliding scale. US Bank pays HighMark 60% of the annual management fee for assets sub-advised by HighMark under its sub-advisory agreement with US Bank. The 0.36% paid to HighMark suder the portfolio's returns. Assuming an investment for five years, a 5% annual total return, and an annual sub-advisory fee rate of 0.36% deducted from the assets at market at the end of each year, a \$10 million initial value would grow to \$12.53 million after fees (Net-of-Fees) and \$12.76 million before fees (Gross-of-Fees). Gross returns are presented before management and custodial fees but after all trading expenses and reflect the reinvestment of dividends and other income. A client's return will be reduced by the advisory fees and other expenses it may incur as a client. Additional information regarding the firm's policies and procedures for calculating and reporting performance results is available upon request. Performance results are calculated and presented in U.S. dollars and do not reflect the deduction of investment advisory fees, custody fees, or taxes but do reflect the deduction of trading expenses. Returns are calculated based on trade-date accounting.

Blended benchmarks represent HighMark's strategic allocations between equity, fixed income, and cash and are rebalanced monthly. Benchmark returns do not reflect the deduction of advisory fees or other expenses of investing but assumes the reinvestment of dividends and other earnings. An investor cannot invest directly in an index. The unmanaged S&P 500 Index is representative of the performance of large companies in the U.S. stock market. The MSCI EAFE Index is a free float is representative of the performance of large companies in the U.S. stock markét. The MSCI EAFE Index's a free float-adjusted market capitalization index designed to measure developed market equity performance, excluding the U.S. and Canada. The MSCI Emerging Markets Index is a free float-adjusted market capitalization index that is designed to measure equity market performance in the global emerging markets. The Russell Midcap Index measures the performance of the midcap segment of the U.S. equity universe. The Russell 2000 Index measures the performance of the small-cap segment of the U.S. equity universe. The ICE BofA US High Yield Master II Index tracks the performance of below investment grade U.S. dollar-denominated corporate bonds publicly issued in the U.S. domestic market. Wilshire REIT index measures U.S. publicly traded Real Estate Investment Trusts. The unmanaged Bloomberg Barclays U.S. Aggregate Bond Index is generally representative of the U.S. taxable bond market as a whole. The ICE BofA 1-3 Year U.S. Corporate & Government Index tracks the bond performance of the ICE BofA U.S. Corporate & Government Index, with a remaining term to final maturity less than 3 years. The unmanaged FTSE 1-Month Treasury Bill Index tracks the yield of the 1-month U.S. Treasury Bill.

HighMark Capital Management, Inc. (HighMark), an SEC-registered investment adviser, is a wholly owned subsidiary of MUFG Union Bank, N.A. (MUB). HighMark manages institutional separate account portfolios for a wide variety of for-profit and nonprofit organizations, public agencies, and public and private retirement plans. MUB, a subsidiary of MUFG Americas Holdings Corporation, provides certain services to HighMark and is compensated for these services. Past performance does not guarantee future results. Individual account management and construction will vary depending on each client's investment needs and objectives. Investments employing HighMark strategies are NOT insured by the FDIC or by any other Federal Government Agency, are NOT Bank deposits, are NOT guaranteed by the Bank or any Bank affiliate, and MAY lose value, including possible loss of principal.

HIGHMARK CAPITAL MANAGEMENT

350 California Street **Suite 1600** San Francisco, CA 94104 800-582-4734

ABOUT THE ADVISER

HighMark® Capital Management, Inc. (HighMark) has nearly 100 years (including predecessor organizations) of institutional money management experience with \$8.5 billion in assets under management and \$7.7 billion in assets under advisement*. HighMark has a long term disciplined approach to money management and currently manages assets for a wide array of

ABOUT THE PORTFOLIO MANAGEMENT TEAM Andrew Brown, CFA®

Senior Portfolio Manager Investment Experience: since 1994 HighMarkTenure: since 1997 Education: MBA, University of Southern California; BA, University of Southern California

Salvatore "Tory" Milazzo III, CFA® Senior Portfolio Manager Investment Experience: since 2004 HighMarkTenure: since 2014 Education: BA, Colgate University

J. Keith Stribling, CFA® Senior Portfolio Manager Investment Experience: since 1985 HighMarkTenure: since 1995 Education: BA, Stetson University

Christiane Tsuda

Senior Portfolio Manager Investment Experience: since 1987 HighMarkTenure: since 2010 Education: BA, International Christian University, Tokyo

Anne Wimmer, CFA®

Senior Portfolio Manager Investment Experience: since 1987 HighMarkTenure: since 2007 Education: BA, University of California, Santa Barbara

Randy Yurchak, CFA® Senior Portfolio Manager

Investment Experience: since 2002 HighMarkTenure: since 2017 Education: MBA, Arizona State University; BS, University of Washington

Asset Allocation Committee

Number of Members: 17 Average Years of Experience: 26 Average Tenure (Years): 14

Manager Review Group

Number of Members: 7 Average Years of Experience: 17 Average Tenure (Years): 8



PARS DIVERSIFIED PORTFOLIOS **MODERATE**

Q1 2020

WHY THE PARS DIVERSIFIED MODERATE PORTFOLIO?

Comprehensive Investment Solution

HighMark® Capital Management, Inc.'s (HighMark) diversified investment portfolios are designed to balance return expectations with risk tolerance. Key features include: sophisticated asset allocation and optimization techniques, four layers of diversification (asset class, style, manager, and security), access to rigorously screened, top tier money managers, flexible investment options, and experienced investment management.

Rigorous Manager Due Diligence

Our manager review committee utilizes a rigorous screening process that searches for investment managers and styles that have not only produced above-average returns within acceptable risk parameters, but have the resources and commitment to continue to deliver these results. We have set high standards for our investment managers and funds. This is a highly specialized, time consuming approach dedicated to one goal: competitive and consistent performance.

Flexible Investment Options

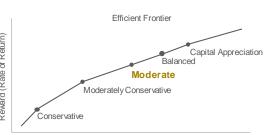
In order to meet the unique needs of our clients, we offer access to flexible implementation strategies: HighMark Plus utilizes actively managed mutual funds while Index Plus utilizes index-based securities, including exchange-traded funds. Both investment options leverage HighMark's active asset allocation approach.

Risk Management

The portfolio is constructed to control risk through four layers of diversification – asset classes (cash, fixed income, equity), investment styles (large cap, small cap, international, value, grow th), managers and securities. Disciplined mutual fund selection and monitoring process helps to drive return potential w hile reducing portfolio risk.

INVESTMENT OBJECTIVE

To provide current income and moderate capital appreciation. It is expected that dividend and interest income will comprise a significant portion of total return, although grow th through capital appreciation is equally important.



Risk (Standard Deviation)

ASSET ALLOCATION — MODERATE PORTFOLIO

	Strategic Range	Policy	Tactical
Equity	40 - 60%	50%	47%
Fixed Income	40 - 60%	45%	48%
Cash	0 - 20%	5%	5%

ANNUALIZED TOTAL RETURNS (Gross of Investment Management Fees, but Net of Embedded Fund Fees)

HighMarkPlusComposite (Active)

nighwaikFlusComposite (F	Active)
Current Quarter*	-12.47%
Blended Benchmark*,**	-10.90%
YearTo Date*	-12.47%
Blended Benchmark*,**	-10.90%
1 Year	-4.81%
Blended Benchmark**	-2.88%
3 Year	2.57%
Blended Benchmark**	3.10%
5 Year	3.11%
Blended Benchmark**	3.55%
10 Year	5.63%
Blended Benchmark**	5.93%
* 5	In the second of the

Index Plus Composite (Passive)

index Plus Composite (Passi	ve)
Current Quarter*	-10.69%
Blended Benchmark*,**	-10.90%
YearTo Date*	-10.69%
Blended Benchmark*,**	-10.90%
1 Year	-2.96%
Blended Benchmark**	-2.88%
3 Year	2.93%
Blended Benchmark**	3.10%
5 Year	3.29%
Blended Benchmark**	3.55%
10 Year	5.77%
Blended Benchmark**	5.93%

Returns less than one year are not annualized. **Breakdown for Blended Benchmark: From 10/1/2012 – Present: 26.5% S&P:500, 5% Russell Md Cap, 7.5% Russell 2000, 325% MSCI EM (net), 6% MSCI EAFE (net), 33.50% BBG Bardays US Agg, 10% ICE BofA 1-3 Yr US Corp/Govt, 1.50% ICE BofA US High Yield Master II, 1.75% Wishire REIT, and 5% FTSE 1 Mth T-BiI. From 4/1/2007 – 9/30/2012: the blended benchmark was 43% S&P 500; 2% Russell 2000, 5% MSCI EAFE (net), 15% ICE BofA 1-3 Year Corp./Govt, 30% BBG Barclays US Agg, 5% FTSE 1 Mth T-BiI. Prior to April 2007: the blended benchmark was 50% S&P 500, 15% ICE BofA 1-3 Yr Corp/Gov, 30% BBG Barclays US Agg, and 5% FTSE 1 Mth T-BiI.

ANNUAL RETURNS Fund

(Gross of Investment Management Fees, but Net of Embedded Fund Fees)

HighMarkPlusComposite (Active)

2008	-22.88%
2009	21.47%
2010	12.42%
2011	0.55%
2012	12.25%
2013	13.06%
2014	4.84%
2015	0.14%
2016	6.45%
2017	13.19%
2018	-4.03%
2019	17.71%

Index Plus Composite (Passive)

index P	iusComp	osite (Passive))
2008			-18.14%
2009			16.05%
2010			11.77%
2011			2.29%
2012			10.91%
2013			12.79%
2014			5.72%
2015			-0.52%
2016			7.23%
2017			11.59%
2018			-4.03%
2019			17.52%

PORTFOLIO FACTS

HighMarkPlus (Active)

Composite Inception Date	10/2004
No of Holdingsin Portfolio	19

Index Plus (Passive)

Composite Inception Date	05/2006
No of Holdingsin Portfolio	12

HighMark Plus (Active)

Columbia Contrarian Core 13 Vanguard Growth & Income Adm Dodge & Cox Stock Fund

iSharesS&P 500 Value ETF

Harbor Capital Appreciation - Retirement

T. Rowe Price Growth Stock - I iShares Russell Mid-Cap ETF

Vanguard Real Estate ETF

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Hartford Schroders Emerging Markets Eq

Vanguard Short-Term Invest-Grade Adm

PIMCO Total Return Fund - Inst

PGIM Total Return Bond - R6

DoubleLine Core Fixed Income - I

First American Government Obligations Z

Index Plus (Passive)

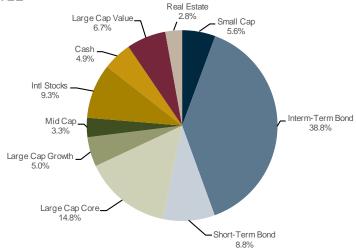
iSharesCore S&P 500 ETF iShares S&P 500 Value ETF iShares S&P 500 Growth ETF iShares Russell Mid-Cap ETF Vanguard Real Estate ETF iShares Russell 2000 Value ETF iShares Russell 2000 Growth ETF iSharesMSCI EAFE ETF

Vanguard Short-Term Invest-Grade Adm iShares Core U.S. Aggregate

First American Government Obligations Z

Holdings are subject to change at the discretion of the investment manager.

STYLE



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HIGHMARK CAPITAL MANAGEMENT

350 California Street **Suite 1600** San Francisco, CA 94104 800-582-4734

ABOUT THE ADVISER

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Randy Yurchak, CFA® Senior Portfolio Manager Investment Experience: since 2002 HighMarkTenure: since 2017 Education: MBA, Arizona State University; BS, University of Washington

Asset Allocation Committee

Number of Members: 17 Average Years of Experience: 26 Average Tenure (Years): 14

Manager Review Group

Number of Members: 7 Average Years of Experience: 17 Average Tenure (Years): 8



PARS DIVERSIFIED PORTFOLIOS **BALANCED**

Q1 2020

WHY THE PARS DIVERSIFIED BALANCED PORTFOLIO?

Comprehensive Investment Solution

HighMark® Capital Management, Inc.'s (HighMark) diversified investment portfolios are designed to balance return expectations with risk tolerance. Key features include: sophisticated asset allocation and optimization techniques, four layers of diversification (asset class, style, manager, and security), access to rigorously screened, top tier money managers, flexible investment options, and experienced investment management.

Rigorous Manager Due Diligence

Our manager review committee utilizes a rigorous screening process that searches for investment managers and styles that have not only produced above-average returns within acceptable risk parameters, but have the resources and commitment to continue to deliver these results. We have set high standards for our investment managers and funds. This is a highly specialized, time consuming approach dedicated to one goal: competitive and consistent performance.

Flexible Investment Options

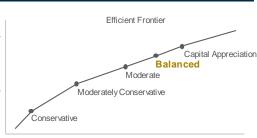
In order to meet the unique needs of our clients, we offer access to flexible implementation strategies: HighMark Plus utilizes actively managed mutual funds while Index Plus utilizes index-based securities, including exchange-traded funds. Both investment options leverage HighMark's active asset allocation approach.

Risk Management

The portfolio is constructed to control risk through four layers of diversification – asset classes (cash, fixed income, equity), investment styles (large cap, small cap, international, value, grow th), managers and securities. Disciplined mutual fund selection and monitoring process helps to drive return potential w hile reducing portfolio risk.

INVESTMENT OBJECTIVE

To provide grow th of principal and income. While dividend and interest income are an important component of the objective's total return, it is expected that capital appreciation will comprise a larger portion of the total return.



Risk (Standard Deviation)

ASSET ALLOCATION — BALANCED PORTFOLIO

	Strategic Range	Policy	Tactical
Equity	50-70%	60%	57%
Fixed Income	30 – 50%	35%	38%
Cash	0 – 20%	5%	5%

(Gross of Investment Management Fees, but Net of ANNUALIZED TOTAL RETURNS Embedded Fund Fees)

HighMarkPlusComposite (Active)

riigiiwaikrius Composite (Active)		
Current Quarter*	-14.65%	
Blended Benchmark*,**	-13.38%	
YearTo Date*	-14.65%	
Blended Benchmark*,**	-13.38%	
1 Year	-6.53%	
Blended Benchmark**	-4.85%	
3 Year	2.49%	
Blended Benchmark**	2.86%	
5 Year	3.18%	
Blended Benchmark**	3.63%	
10 Year	6.10%	
Blended Benchmark**	6.54%	

Index Plus Composite (Passive)

•	
Current Quarter*	-13.12%
Blended Benchmark*,**	-13.38%
YearTo Date*	-13.12%
Blended Benchmark*,**	-13.38%
1 Year	-4.86%
Blended Benchmark**	-4.85%
3 Year	2.60%
Blended Benchmark**	2.86%
5 Year	3.31%
Blended Benchmark**	3.63%
10 Year	6.18%
Blended Benchmark**	6.54%

^{*} Retums less than one year are not annualized. **Breakdown for Blended Benchmark: From 10/1/2012 - Present: 32% S&P500, 6% Russell Md Cap, 9% Russell 2000, 4% MSCI EM (net), 7% MSCI EAFE (net), 27% BBG Barclays US Agg, 6.75% ICE BofA 1-3 Yr US Corp/Govt, 1.25% ICE BofA US High Yield Master II, 2% Wilshire REIT, and 5% FTSE 1 Mth T-Bill. From 4/1/2007 - 9/30/2012: the blended benchmark was 51% S&P 500; 3% Russell 2000, 6% MSCI EAFE (net), 5% ICE BofA 1-3 Year Corp./Govt, 30% BBG Barclays US Agg, 5% FTSE 1 Mth T-Bill. Prior to April 2007: the blended benchmark was 60% S&P 500, 5% ICE BofA 1-3 Yr Corp/Gov, 30% BBG Barclays US Agg, and 5% FTSE 1 Mth T-Bill.

ANNUAL RETURNS

(Gross of Investment Management Fees, but Net of Embedded Fund Fees)

HighMark Plus Composite (Active)

riigiiwaiki	rus composite (Active)
2008	-25.72%
2009	21.36%
2010	14.11%
2011	-0.46%
2012	13.25%
2013	16.61%
2014	4.70%
2015	0.04%
2016	6.81%
2017	15.46%
2018	-4.88%
2019	19.85%

Index Plus Composite (Passive)

index Plus Composite (Passive))
	2008		-23.22%
	2009		17.62%
	2010		12.76%
	2011		1.60%
	2012		11.93%
	2013		15.63%
	2014		6.08%
	2015		-0.81%
	2016		8.25%
	2017		13.39%
	2018		-5.05%
	2019		19.59%

PORTFOLIO FACTS

HighMarkPlus(Active)

Composite Inception Date 10/2006 No of Holdingsin Portfolio 19

Index Plus (Passive)

Composite Inception Date 10/2007

No of Holdings in Portfolio 12

HighMark Plus (Active)

Columbia Contrarian Core 13 Vanguard Growth & Income Adm Dodge & Cox Stock Fund

iSharesS&P 500 Value ETF

Harbor Capital Appreciation - Retirement

T. Rowe Price Growth Stock - I iShares Russell Mid-Cap ETF

Vanguard Real Estate ETF

Undiscovered Managers Behavioral Value-R6 Vanguard FTSE Emerging Markets ETF

Victory RS Small Cap Growth - R6 DFA Large Cap International Portfolio

Dodge & Cox International Stock

MFS International Growth - R6

Hartford Schroders Emerging Markets Eq

Vanguard Short-Term Invest-Grade Adm

PIMCO Total Return Fund - Inst

PGIM Total Return Bond - R6

DoubleLine Core Fixed Income - I

First American Government Obligations Z

Index Plus (Passive)

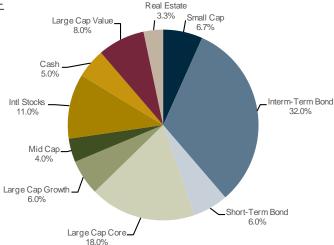
iSharesCore S&P 500 ETF iShares S&P 500 Value ETF iShares S&P 500 Growth ETF iShares Russell Mid-Cap ETF Vanguard Real Estate ETF iShares Russell 2000 Value ETF iShares Russell 2000 Growth ETF iSharesMSCI EAFE ETF

Vanguard Short-Term Invest-Grade Adm iShares Core U.S. Aggregate

First American Government Obligations Z

Holdings are subject to change at the discretion of the investment manager.

STYLE



The performance records shown represent size-weighted composites of tax exempt accounts that meet the following criteria: Accounts are managed by HighMark Capital Advisors (HCA) with full investment authority according to the PARS Balanced active and passive objectives.

active and passive objectives.

The composite name has been changed from PARS Balanced/Moderately Aggressive to PARS Balanced on 5/1/2013. The adviser to the PARS portfolios is US Bank, and HighMark serves as sub-adviser to US Bank to manage these portfolios. US Bank may charge clients as much as 0.60% annual management fee based on a sliding scale. US Bank pays HighMark 60% of the annual management fee for assets sub-advised by HighMark under its sub-advisory agreement with US Bank The 0.36% paid to HighMark, as well as other expenses that may be incurred in the management of the portfolio, will reduce the portfolio's returns. Assuming an investment for five years, a 5% annual total return, and annual sub-advisory fee rate of 0.36% deducted from the assets at market at the end of each year, a \$10 million initial value would grow to \$12.53 million after fees (Net-of-Fees) and \$12.76 million before fees (Gross-of-Fees). Gross returns are presented before management and custodial fees but after all trading expenses and reflect the reinvestment of dividends and other income. A client's return will be reduced by the advisory fees and other expenses it may incur as a client. Additional information regarding the firm's policies and procedures for calculating and reporting performance results is available upon request. Performance results are calculated and presented in U.S. dollars and do not reflect the deduction of investment advisory fees, custody fees, or taxes but do reflect the deduction of trading expenses. Returns are calculated based on trade-date accounting.

Blended benchmarks represent HighMark's strategic allocations between equity, fixed income, and cash and are rebalanced Blended benchmarks represent HighMarks strategic allocations between equity, fixed income, and cash and are rebalanced monthly. Benchmark returns do not reflect the deduction of advisory fees or other expenses of investing but assumes the reinvestment of dividends and other earnings. An investor cannot invest directly in an index. The unmanaged S&P 500 Index is representative of the performance of large companies in the U.S. stock market. The MSCI EAFE Index is a free float-adjusted market capitalization index designed to measure developed market equity performance, excluding the U.S. and Canada. The MSCI Emerging Markets Index is a free float-adjusted market capitalization index that is designed to measure equity market performance in the global emerging markets. The Russell Midcap Index measures the performance of the midcap segment of the U.S. equity universe. The Russell 2000 Index measures the performance of the small-cap segment of the U.S. equity universe. The ICE BofA US High Yield Master II Indextracks the performance of below investment grade U.S. dollar-denominated corporate bonds publicly issued in the U.S. domestic market. Wilshire REIT index measures U.S. publicly traded Real Estate Investment Trusts. The unmanaged Bloomberg Barclays U.S. Aggregate Bond Index is generally representative of the U.S. taxable bond market as a whole. The ICE BofA 1-3 Yeu U.S. Corporate & Government Index tracks the bond performance of the ICE BofA U.S. Corporate & Government Index. With a remaining term to final maturity less than 3 years. The unmanaged FTSE 1-Month Treasury Bill Index tracks the yield of the 1-month U.S. Treasury Bill.

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HIGHMARK CAPITAL MANAGEMENT

350 California Street **Suite 1600** San Francisco, CA 94104 800-582-4734

ABOUT THE ADVISER

HighMark® Capital Management, Inc. (HighMark) has nearly 100 years (including predecessor organizations) of institutional money management experience with \$8.5 billion in assets under management and \$7.7 billion in assets under advisement*. HighMark has a long term disciplined approach to money management and currently manages assets for a wide array of

ABOUT THE PORTFOLIO MANAGEMENT TEAM Andrew Brown, CFA®

Senior Portfolio Manager Investment Experience: since 1994 HighMarkTenure: since 1997 Education: MBA, University of Southern California; BA, University of Southern California

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Randy Yurchak, CFA® Senior Portfolio Manager

Investment Experience: since 2002 HighMarkTenure: since 2017 Education: MBA, Arizona State University; BS, University of Washington

Asset Allocation Committee

Number of Members: 17 Average Years of Experience: 26 Average Tenure (Years): 14

Manager Review Group

Number of Members: 7 Average Years of Experience: 17 Average Tenure (Years): 8



PARS DIVERSIFIED PORTFOLIOS CAPITAL APPRECIATION

Q1 2020

WHY THE PARS DIVERSIFIED CAPITAL APPRECIATION PORTFOLIO?

Comprehensive Investment Solution

HighMark® Capital Management, Inc.'s (HighMark) diversified investment portfolios are designed to balance return expectations with risk tolerance. Key features include: sophisticated asset allocation and optimization techniques, four layers of diversification (asset class, style, manager, and security), access to rigorously screened, top tier money managers, flexible investment options, and experienced investment management.

Rigorous Manager Due Diligence

Our manager review committee utilizes a rigorous screening process that searches for investment managers and styles that have not only produced above-average returns within acceptable risk parameters, but have the resources and commitment to continue to deliver these results. We have set high standards for our investment managers and funds. This is a highly specialized, time consuming approach dedicated to one goal: competitive and consistent performance.

Flexible Investment Options

In order to meet the unique needs of our clients, we offer access to flexible implementation strategies: HighMark Plus utilizes actively managed mutual funds while Index Plus utilizes index-based securities, including exchange-traded funds. Both investment options leverage HighMark's active asset allocation approach.

Risk Management

The portfolio is constructed to control risk through four layers of diversification — asset classes (cash, fixed income, equity), investment styles (large cap, small cap, international, value, grow th), managers and securities. Disciplined mutual fund selection and monitoring process helps to drive return potential w hile reducing portfolio risk.

INVESTMENT OBJECTIVE

To provide grow th of principal. The major portion of the assets are invested in equity securities and market fluctuations are expected.



ASSET ALLOCATION — CAPITAL APPRECIATION PORTFOLIO

	Strategic Range	Policy	Tactical
Equity	65 - 85%	75%	71%
Fixed Income	10 - 30%	20%	24%
Cash	0 - 20%	5%	5%

ANNUALIZED TOTAL RETURNS [Gross of Investment Management Fees, but Net of Embedded Fund Fees]

Consolidated Composite

Current Quarter*	-17.28%
Blended Benchmark*,**	-17.02%
YearTo Date*	-17.28%
Blended Benchmark*,**	-17.02%
1 Year	-8.52%
Blended Benchmark**	-7.86%
3 Year	2.19%
Blended Benchmark**	2.38%
5 Year	3.38%
Blended Benchmark**	3.64%
10 Year	6.55%
Blended Benchmark**	7.03%

^{*} Returns less than one year are not annualized. **Breakdown for Blended Benchmark. 39.5% S&P500, 7.5% Russell Mid Cap, 10.5% Russell 2000, 5.25% MSCI EM (net), 10.25% MSCI EAFE (net), 16% BBG Barclays US Agg, 3% ICE BofA 1-3 Yr US Corp/Gov1t, 1% ICE BofA US High Yield Master II, 2% Wilshire REIT, and 5% FTSE 1 Mth T-Bill.

ANNUAL RETURNS

(Gross of Investment Management Fees, but Net of Embedded Fund Fees)

Consolidated Composite

2008	N/A
2009	23.77%
2010	12.95%
2011	-1.35%
2012	13.87%
2013	20.33%
2014	6.05%
2015	-0.27%
2016	8.81%
2017	16.72%
2018	-5.82%
2019	22.62%

PORTFOLIO FACTS

Consolidated Composite

Composite Inception Date	01/2009
No of Holdingsin Portfolio	19

HighMark Plus (Active)

Columbia Contrarian Core 13 Vanguard Growth & Income Adm Dodge & Cox Stock Fund

iSharesS&P 500 Value ETF

Harbor Capital Appreciation - Retirement

T. Rowe Price Growth Stock - I iShares Russell Mid-Cap ETF

Vanguard Real Estate ETF

Victory RS Small Cap Growth - R6

DFA Large Cap International Portfolio Dodge & Cox International Stock

MFS International Growth - R6

Hartford Schroders Emerging Markets Eq

Vanguard Short-Term Invest-Grade Adm

PIMCO Total Return Fund - Inst

PGIM Total Return Bond - R6

DoubleLine Core Fixed Income - I

First American Government Obligations Z

Index Plus (Passive)

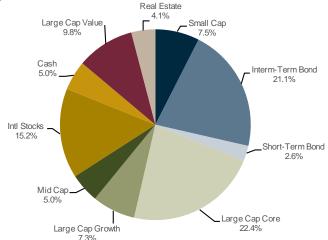
iSharesCore S&P 500 ETF iShares S&P 500 Value ETF iShares S&P 500 Growth ETF iShares Russell Mid-Cap ETF Vanguard Real Estate ETF iShares Russell 2000 Value ETF iShares Russell 2000 Growth ETF iSharesMSCI EAFE ETF

Undiscovered Managers Behavioral Value-R6 Vanguard FTSE Emerging Markets ETF Vanguard Short-Term Invest-Grade Adm iShares Core U.S. Aggregate

First American Government Obligations Z

Holdings are subject to change at the discretion of the investment manager.

STYLE



The performance records shown represent a size-weighted composite of tax exempt accounts that meet the following criteria: Accounts are managed by HighMark Capital Advisors (HCA) with full investment authority according to the PARS Capital Appreciation active and passive objectives.

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