2477 Arnold Industrial Way

Concord, CA 94520-5326

(925) 676-7500

countyconnection.com

ADMINISTRATION & FINANCE COMMITTEE MEETING AGENDA

Wednesday, September 9, 2020 8:30 a.m.

DUE TO COVID-19, THIS MEETING WILL BE CONDUCTED AS A TELECONFERENCE PURSUANT TO THE PROVISIONS OF THE GOVERNOR'S EXECUTIVE ORDERS N-25-20 AND N-29-20, WHICH SUSPEND CERTAIN REQUIREMENTS OF THE RALPH M. BROWN ACT.

MEMBERS OF THE PUBLIC MAY NOT ATTEND THIS MEETING IN PERSON.

Committee Directors, staff and the public may participate remotely by calling:

Join Zoom Meeting

https://us02web.zoom.us/j/82548953183

Meeting ID: 825 4895 3183

Dial by your location

- +1 408 638 0968 US (San Jose)
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Public comment may be submitted via email to: hill@cccta.org. Please indicate in your email the agenda item to which your comment applies. Comments submitted before the meeting will be provided to the committee Directors before or during the meeting. Comments submitted after the meeting is called to order will be included in correspondence that will be provided to the full Board.

The committee may take action on each item on the agenda. The action may consist of the recommended action, a related action or no action. Staff recommendations are subject to action and/or change by the committee.

- 1. Approval of Agenda
- 2. Public Communication
- 3. Approval of Minutes of August 5, 2020*
- 4. Closed Session
 - Conference with Labor Negotiator (pursuant to Government Code Section 54957.6 Employee Organizations:

Teamsters Union, Local 856, Machinists 1173 and ATU1605

FY2019/2020 A&F Committee

Don Tatzin - Lafayette, Al Dessayer-Moraga, Sue Noack-Pleasant Hill

Clayton • Concord • Contra Costa County • Danville • Lafayette • Martinez

Moraga • Orinda • Pleasant Hill • San Ramon • Walnut Creek

CENTRAL CONTRA COSTA TRANSIT AUTHORITY

^{*}Enclosure

^{**}Enclosure for Committee Members

^{***}To be mailed under separate cover

^{****}To be available at the meeting.

- 5. CCCTA Investment Policy-Quarterly Reporting Requirement*
- 6. Annual Adjustment to Cafeteria Amounts for Non Represented Employees*
 (Staff recommends that the A&F Committee forward to the Board a resolution that authorizes an adjustment made to the employee cafeteria plan for the non-represented employees, consistent with what the adjustment will be per the 3 union contracts County Connection has with ATU 1605, Machinists 1173 and Teamsters 856.)
- 7. Lifeline Transportation Program Cycle 6 Grant Funding*
 (Staff recommends that the A&F Committee approve use of the Lifeline funds to continue to fund routes serving Communities of Concern in Central Contra Costa County.)
- 8. On-Call General Engineering Consulting Services Contract Award*
 (Staff recommends that the A&F Committee forward an approval to the Board authorizing the General Manager to enter into a contract with Diablo Engineering for the On-Call General Engineering
- 9. Update on Fiscal Year 2020 and Fiscal Year 2021 Budget*
- 10. Review of Vendor Bills, August 2020**
- 11. Approval of Legal Services Statement, June 2020 Labor, June and July 2020 General**
- 12. Next Scheduled Meeting TBD
- 13. Adjournment

General Information

<u>Public Comment</u>: If you wish to address the committee, please follow the directions at the top of the agenda. If you have anything that you wish distributed to the committee and included for the official record, please include it in your email. Comments that require a response may be deferred for staff reply.

<u>Consent Items</u>: All matters listed under the Consent Calendar are considered by the committee to be routine and will be enacted by one motion. There will be no separate discussion of these items unless requested by a committee member or a member of the public prior to when the committee votes on the motion to adopt.

<u>Availability of Public Records:</u> All public records relating to an open session item on this agenda, which are not exempt from disclosure pursuant to the California Public Records Act, that are distributed to a majority of the legislative body, will be made available for public inspection by posting them to County Connection's website at www.countyconnection.com. The agenda and enclosures for this meeting are posted also on our website at www.countyconnection.com.

Accessible Public Meetings: Upon request, County Connection will provide written agenda materials in appropriate alternative formats, or disability-related modification or accommodation, including auxiliary aids or services, to enable individuals with disabilities to participate in public meetings and provide comments at/related to public meetings. Please submit a request, including your name, phone number and/or email address, and a description of the modification, accommodation, auxiliary aid, service or alternative format requested at least two days before the meeting. Requests should be sent to the Assistant to the General Manager, Lathina Hill, at 2477 Arnold Industrial Way, Concord, CA 94520 or hill@cccta.org. Requests made by mail must be received at least two days before the meeting. Requests will be granted whenever possible and resolved in favor of accessibility.

Currently Scheduled Board and Committee Meetings

Board of Directors: September 17, 9:00 a.m., County Connection Board Room

Administration & Finance: TBD, City of Pleasant Hill Offices, 100 Gregory Lane, Large Community Room,

Pleasant Hill, CA 94523

Advisory Committee: TBA. County Connection Board Room

Marketing, Planning & Legislative: Thursday, September 3, 8:30 a.m., Supervisor Andersen's Office, 3338 Mt. Diablo

Blvd. Lafayette, CA 9454

Operations & Scheduling: Friday, September 4, 8:15 a.m. Supervisor Andersen's Office, 3338 Mt. Diablo Blvd.

Lafayette, CA 9454

The above meeting schedules are subject to change. Please check the County Connection Website (www.countyconnection.com) or contact County Connection staff at 925/676-1976 to verify date, time and location.

This agenda is posted on County Connection's Website (www.countyconnection.com) and at the County Connection Administrative Offices, 2477 Arnold Industrial Way, Concord, California



INTER OFFICE MEMO

Administration and Finance Committee Summary Minutes August 5, 2020

The meeting was called to order at 8:30 a.m. via Teleconference pursuant to the provision of the Governor's Executive Orders N-25-20 and N-29-20. Those in attendance were:

Committee Members: Director Al Dessayer

Director Sue Noack Director Don Tatzin

Staff: General Manager Rick Ramacier

Chief Operating Officer Scott Mitchell Assistant General Manager Bill Churchill Chief Financial Officer Erick Cheung

Director of Planning, Marketing & Innovation Ruby Horta Director of Recruitment & EE Development Kristina Martinez

Manager of Planning Melody Reebs

- 1. Approval of Agenda- Approved by each member of the A&F Committee
- 2. Public Communication- None
- 3. Approval of Minutes of July 1, 2020- Approved by each member of the A&F Committee.
- 4. Update to CCCTA Injury & Illness Prevention Program (IIPP) Director Martinez stated the Department of Industrial Relations (DIR) released statewide guidance which requires employers to take steps to protect employees from diseases such as COVID-19. In early July 2020, the DIR issued additional guidance by industry, including Public and Private Passenger Carriers, Transit, and Intercity Passenger Rail. The purpose of this guidance is to support agencies in evaluating their current IIPP's, ensuring steps are taken to prevent the spread of COVID-19 and to provide a safe environment for both employees and customers, specific to public transit. Staff has updated the CCCTA IIPP to include a COVID-19 Exposure Prevention and Control Program. The prevention program also includes standard operating procedures (SOPs) which detail processes such as an employee testing positive for COVID-19, cleaning and sanitizing, field reliefs, and non-employee access to facilities. These SOP's have been developed to further increase workplace safety and prevent the spread of COVID-19. Commissioner Tatzin asked staff regarding compliance of the IIPP, AGM Churchill stated that we take the IIPP seriously and are following the guidance. Staff is requesting that CCCTA's IIPP be recommended for adoption by the Board by resolution. The A&F Committee approved by each member the recommendation to adopt CCCTA's IIPP by resolution to the Board on consent.
- 5. On-Call General Engineering Consulting Services Contract Award—COO Mitchell stated that County Connection has utilized on-call engineering services contract with Diablo Engineering. Staff issued a RFP earlier this year and received two qualified proposals. Based on the proposals, staff is recommending that the A&F Committee recommend to the Board of Directors to authorizer the GM to enter into a contract with Diablo Engineering. The agreement conforms with State and Federal requirements and no guaranteed minimum level of compensation. We have several potential engineering projects which include replacement of underground fuel tanks and expanding the electric bus charging stations. Each member of the A&F Committee approved the contract with Diablo Engineering for on call services to the Board for consent.
- 6. FY 20-21 SB1 State of Good Repair Funds Director Horta reported Senate Bill 1 (SB1) provides approximately \$107 million annually to transit operators for eligible transit maintenance, rehabilitation and capital projects. These funds are referred to as State of Good Repair (SGR). The SGR Program is funded from a portion of a new Transportation Improvement fee on vehicle registrations. Based on the State Controller's Office (SCO) allocation estimate, County Connection is eligible to receive \$125,558. Eligible projects for SGR funding include security equipment and systems, as well as preventative maintenance. Our goal is to use SGR funds to support the ongoing maintenance of our onboard technology. Staff recommends applying for a grant amount of \$125,558 in FY 2020-21 SGR funds to pay for the ongoing maintenance expenses related to the ITS systems. Each member of the A&F Committee recommends approval of the Resolution 2021-001 to apply for the grant of \$125,558 in SGR funds to pay for ongoing maintenance expenses to

the Board for consent.

- 7. Clipper MOU Amendment No. 2 Planning Manager Reebs stated the Next-Generation Clipper system is currently in development, and the amendment addresses the allocation of costs related to the initial "accelerated" phase of the new system, which is being deployed over the next couple years. This includes a mobile app scheduled to be released at the end of this year, as well as new onboard equipment scheduled to be installed starting late next year. The amendment also addresses costs related to the extension of the current system contract. County Connection staff participated in a Working Group with MTC and other transit operator staff to develop the proposed cost allocation formulas. They largely mimic the existing formulas that are in place, which aim to align actual cost drivers, such as usage of the system, with allocation amounts. The amendment and cost sharing agreements were approved by the Clipper Executive Board at its June meeting and is now being circulated to the parties for approval. All transit operators are required to approve this MOU in order to continue participation in the Clipper program. Per Resolution No. 3866, "MTC is required to evaluate an operator's compliance with coordination improvements prior to an operator receiving allocations for State Transit Assistance (STA) funds." Failure to approve the MOU amendment would risk County Connection's eligibility for STA funds 558 in SGR funds to pay for ongoing maintenance expenses to the Board of Directors on consent. County Connection's shared is estimated to be an additional \$15,000 which was included in the adopted FY 2020-21 Budget. Director Tatzin asked for additional information on Clipper fees and the General Manager Ramacier stated that MTC staff will be present at the next Board meeting to follow-up. Each member of the A&F Committee approved to execute Amendment No. 2 to the Amended and Restated Clipper Memorandum of Understanding to the Board.
- 8. Reclassification of Two Administrative Positions— Director Rettig stated the current Manager of Accessible Services is being changed to Director of ADA Paratransit and Specialized Services and the current Manager of Training is becoming Director of Safety and Training. The rationale for the Accessible Services change is because the position has changed significantly since the incumbent was hired. The role has become a leader and advocate for the organization on many fronts. This position participates in regional and county transportation planning as it relates to paratransit and specialized services. It also provides leadership and acts as the Authority liaison to a host of regional and local entities charged with developing planning, funding, policies, and coordination for developing innovative ADA Paratransit services, rides for seniors and other specialized transportation concepts. The change from Manager to Director of Safety and Training is due to increased job responsibilities required by the FTA and State regulations. The FTA's new safety program requires a higher-level position with a direct reporting relationship to the General Manager. This position is currently vacant. This item was approved by each member of the A&F Committee.
- 9. Review of Vendor Bills, July 2020- Reviewed.
- 10. <u>Legal Services Statement</u>, <u>April 2020 General & Labor and May 2020 General –</u> Approved by each member of the A&F Committee.
- 11. Next Scheduled Meeting The next meeting is set for scheduled for 8:30 am on Wednesday, September 9th via teleconference.

| 12. Adjournment- The meeting was adjourned | |
|--|--|
| | |
| | |

Erick Cheung, Chief Financial Officer



INTER OFFICE MEMO

TO:

Administration & Finance Committee

DATE: September 1, 2020

FROM:

Rick Ramacier

General Manager

SUBJECT: CCC

CCCTA Investment Policy - Quarterly Reporting Requirement

Attached please find CCCTA's Quarterly Investment Policy Reporting Statement for the quarter ending June 30, 2020.

This certifies that the portfolio complies with the CCCTA Investment Policy and that CCCTA has the ability to meet the pool's expenditure requirements (cash flow) for the next six (6) months.

CCCTA

BANK CASH AND INVESTMENT ACCOUNTS (ROUNDED OFF TO NEAREST \$)

| FINANCIAL INST | ACCT# | TYPE | PURPOSE | | ER BANK | PER BANK | | PER BANK | | PER GL* | |
|----------------|--|--|--|----|------------|----------|------------|----------|------------|-----------|------------|
| FIXED ROUTE | 7.001. | | | | DEC 2019 | | MAR 2020 | | JUN 2020 | a digeral | JUN 2020 |
| UNION BANK | 274-00-26650 | CHECKING | AP GENERAL | \$ | 443,811 | \$ | 505,908 | \$ | 428,797 | \$ | 351,679 |
| UNION BANK | 274-00-26693 | CHECKING | PAYROLL | \$ | 76,727 | \$ | 564,594 | \$ | 71,202 | \$ | 56,757 |
| UNION BANK | 274-00-26723 | CHECKING | CAPITAL PURCHASES | \$ | 282,055 | \$ | 207,220 | \$ | 199,395 | \$ | 198,682 |
| UNION BANK | 274-00-26715 | CHECKING | WORKERS' COMP - CORVEL | \$ | 64,987 | \$ | 68,348 | \$ | 55,828 | \$ | 44,790 |
| UNION BANK | 274-00-26685 | CHECKING | PASS SALES | \$ | 5,645 | \$ | 15,483 | \$ | 14,720 | \$ | 14,720 |
| UNION BANK | 274-00-26707 | CHECKING | CLIPPER CARDS | \$ | 7,395 | \$ | 6,305 | \$ | 5,180 | \$ | 5,180 |
| PAYPAL | 27SAXUUFL9732 | CHECKING | PAYPAL-PASS SALES | \$ | 25 | \$ | 25 | \$ | 25 | \$ | 25 |
| PATPAL | 273AX001 L9732 | CHLORING | TOTAL | \$ | 880,645 | \$ | 1,367,883 | \$ | 775,147 | \$ | 671,833 |
| PARATRANSIT | 推 (4) 医克里克氏病 医乳管管炎 (4) (4) (4) (4) | | A TANK THE AND A STATE OF STREET AND A STATE OF STREET AND A STATE OF STREET AND ASSESSMENT OF STREET ASSESSMENT OF STREET AND ASSESSMENT OF STREET ASSESSMENT OF STR | | | | | | 004.000 | | 204 200 |
| UNION BANK | 274-00-26669 | CHECKING | AP GENERAL | \$ | 426,494 | \$ | 306,375 | _ | 221,689 | \$ | 221,389 |
| | | | TOTAL | \$ | 426,494 | \$ | 306,375 | \$ | 221,689 | \$ | 221,389 |
| LAIF FUND | STATE OF THE STATE | er 200 Test efficients a stressfortunese | THE STATE OF THE PROPERTY OF T | | | | | | 2.500.001 | | 0.500.004 |
| LAIF ACCOUNT | 4007001 | INT-INVEST | OPERATING FUNDS | \$ | 9,126,921 | \$ | 9,469,268 | \$ | 8,502,601 | \$ | 8,502,601 |
| LAIF ACCOUNT | | INT-INVEST | Lifeline Bus Stop Access | \$ | 60,934 | \$ | 59,441 | \$ | 59,704 | \$ | 59,704 |
| LAIF ACCOUNT | | INT-INVEST | Facility Rehab | \$ | 2,857,902 | \$ | 2,811,497 | \$ | 2,711,333 | \$ | 2,711,333 |
| LAIF ACCOUNT | | INT-INVEST | LCTOP - Martinez Amtrak II | \$ | 221,971 | \$ | 129,109 | | 35,084 | \$ | 35,084 |
| LAIF ACCOUNT | | INT-INVEST | LCTOP - Electric Trolley II | \$ | 270,061 | \$ | 266,687 | \$ | 268,047 | \$ | 268,047 |
| LAIF ACCOUNT | | INT-INVEST | LCTOP - FREE Monument (Routes 11/14/16) | \$ | 381,643 | | 194,341 | \$ | - | \$ | |
| LAIF ACCOUNT | | INT-INVEST | Pass-Through CA | \$ | 884,302 | \$ | 889,383 | \$ | 893,860 | \$ | 893,860 |
| LAIF ACCOUNT | | INT-INVEST | Safe Harbor Lease Reserve | \$ | 1,528,141 | \$ | 1,536,922 | \$ | 1,544,657 | \$ | 1,544,657 |
| LAIF ACCOUNT | | FMV ADJ. | Fair Market Value Adjustment for Year-End | \$ | - | \$ | - | \$ | 68,854 | \$ | 68,854 |
| | | | TOTAL | \$ | 15,331,875 | \$ | 15,356,648 | \$ | 14,084,140 | \$ | 14,084,140 |
| CCCTA EMPLOYEE | | | | | | | | | | | |
| UNION BANK | 274-00-26677 | CHECKING | EMPLOYEE FITNESS FUND | \$ | 12,093 | \$ | 12,588 | \$ | 12,152 | \$ | 12,152 |
| UNION BANK | 274-00-26502 | CHECKING | EMPLOYEE FUNCTION | \$ | 508 | \$ | 508 | \$ | 508 | \$ | 508 |
| 1 | programme and the | | TOTAL | \$ | 12,601 | \$ | 13,096 | \$ | 12,660 | \$ | 12,660 |
| 8/7/2020 | | | GRAND TOTAL | \$ | 16,651,615 | \$ | 17,044,002 | \$ | 15,093,636 | \$ | 14,990,022 |

KLM

* GL balances reduced by oustanding checks and increased by deposits in transit, if any.

This is to certify that the portfolio above complies with the CCCTA Investment Policy and that CCCTA has the ability to meet its expeditures (cash flow) for the next six months.

Rick Ramacier General Manager



INTER OFFICE MEMO

To: A&F Committee Date: September 1, 2020

From: Lisa Rettig, Director of Human Resources Reviewed by: WC

SUBJECT: Adjusting Cafeteria Amounts for Non Represented Employees

Summary of Issues: County Connection contracts under the Public Employee's Medical and Hospital Care Act (PEMHCA) for Administrative employee benefits.

The current MOUs with the ATU and Teamsters adjust the Cafeteria Plan annually using a formula that averages net changes in the two (2) most popular health plans by coverage level and splitting that amount and adding it to the Cafeteria Plan.

In recent history the Board has provided the same adjustments to the Administrative Employees Cafeteria Plan in the interest of equality.

For 2020 the two most popular health plans are Kaiser and Anthem Traditional. Overall CalPERS health plans increased an average of 4.44% for HMO's and 8.54% for PPO's in 2020. The budget assumed a 6% increase in premiums.

Attached are the 2021 monthly medical premiums for Administrative employee group shown with the requested adjustment in the Cafeteria Plan.

Financial Implications: For the purposes of this memo the financial implications are for the cost to increase the contributions to the Administrative Employee Cafeteria Plan only. The cost using the above mentioned formula is \$26,029. The amount budgeted for this increase was \$18,817.

Recommendations: Staff recommends the A&F Committee forward to the Board for approval of the adjustments in the monthly Administrative employee Cafeteria Plan as follows:

 Employee only:
 \$ 575.83

 Employee +1:
 \$ 959.03

 Employee +2 or more:
 \$1272.41

Action Requested: Forward Resolution 2021-007 adjusting the cafeteria amounts for Non Represented Employees for 2021 to the full Board for approval.

2021 Medical Premiums
Per Month (\$)
Employee Group #1
Administrative Employees

| | <u>Total</u> | CCCTA | Employee | Cafeteria Plan | Net Employee |
|--------------------------|--------------|------------|------------|----------------|--------------|
| Kaiser* | \$813.64 | \$303.56 | \$510.08 | \$575.83 | \$0.00 |
| Kaiser+1 | \$1,627.28 | • | • | \$959.03 | • |
| Kaiser+2 | \$2,115.46 | | | \$1,272.41 | \$53.79 |
| PERS Choice* | \$935.84 | • | • | \$575.83 | • |
| PERS Choice+1 | \$1,871.68 | | | \$959.03 | • |
| PERS Choice+2 | \$2,433.18 | \$753.95 | \$1,679.23 | \$1,272.41 | \$406.82 |
| PERSCARE* | \$1,294.69 | | • | \$575.83 | · · |
| PERSCARE+1 | \$2,589.38 | \$989.71 | \$1,599.67 | \$959.03 | \$640.64 |
| PERSCARE+2 | \$3,366.19 | \$1,286.63 | \$2,079.56 | \$1,272.41 | \$807.15 |
| PERS Select* | \$566.67 | \$270.71 | \$295.96 | \$575.83 | \$0.00 |
| PERS Select+1 | \$1,133.34 | \$541.42 | \$591.92 | \$959.03 | \$0.00 |
| PERS Select+2 | \$1,473.34 | \$703.85 | \$769.49 | \$1,272.41 | \$0.00 |
| Anthem HMO Select* | \$925.60 | \$270.71 | \$654.89 | \$575.83 | \$79.06 |
| Anthem HMO Select+1 | \$1,851.20 | \$541.42 | \$1,309.78 | \$959.03 | \$350.75 |
| Anthem HMO Select+2 | \$2,406.56 | \$703.85 | \$1,702.71 | \$1,272.41 | \$430.30 |
| Anthem HMO Traditional* | \$1,307.86 | \$494.86 | • | \$575.83 | \$237.17 |
| Anthem HMO Traditional+1 | \$2,615.72 | \$989.71 | \$1,626.01 | \$959.03 | \$666.98 |
| Anthem HMO Traditional+2 | \$3,400.44 | \$1,286.63 | \$2,113.81 | \$1,272.41 | \$841.40 |
| Healthnet | \$1,120.21 | \$450.78 | \$669.43 | \$575.83 | \$93.60 |
| Healthnet +1 | \$2,240.42 | \$901.55 | \$1,338.87 | \$959.03 | \$379.84 |
| Healthnet +2 | \$2,912.55 | \$1,172.12 | \$1,740.43 | \$1,272.41 | \$468.02 |
| Western Health Adv | \$757.02 | \$383.51 | \$373.51 | \$575.83 | \$0.00 |
| Western Health Adv+1 | \$1,514.04 | \$767.01 | \$747.03 | \$959.03 | \$0.00 |
| Western Health Adv+2 | \$1,968.25 | \$997.12 | \$971.13 | \$1,272.41 | \$0.00 |

Employees who do not elect medical coverage and complete a Certification Form receive \$200.00 per month in Cafeteria Plan Contributions.

This amount can be used to purchase vacation, Vision Services Plan benefits or at the end of the calendar year it can be cashed out.

The monthly Employee premium is deducted semi-monthly from paychecks in two equal amounts

^{* =}Employee Only

⁺¹⁼Employee plue One Dependent

⁺²⁼Employee plus Two or more Dependents (also known as Family Coverage)

RESOLUTION NO. 2021-007

BOARD OF DIRECTORS CENTRAL CONTRA COSTA TRANSIT AUTHORITY STATE OF CALIFORNIA

* * *

AUTHORIZES FY2021 ANNUAL ADJUSTMENT TO ADMINISTRATIVE EMPLOYEES CAFETERIA PLAN AMOUNTS

WHEREAS, the County of Contra Costa and the Cities of Clayton, Concord, the Town of Danville, Lafayette, Martinez, the Town of Moraga, Orinda, Pleasant Hill, San Ramon and Walnut Creek (hereinafter "Member Jurisdictions") have formed the Central Contra Costa Transit Authority ("CCCTA"), a joint exercise of powers agency created under California Government Code Section 6500 *et seq.*, for the joint exercise of certain powers to provide coordinated and integrated public transportation services within the area of its Member Jurisdictions;

WHEREAS, on December 21, 2006, CCCTA adopted a cafeteria plan for its non-represented administrative staff and management ("Administrative Employees Cafeteria Plan");

WHEREAS, Staff has recommended an adjustment to the non-represented administrative staff and management cafeteria amounts based on a formula that averages the increases in the two (2) most popular health plans by coverage level and splitting that amount and adding it to the Administrative Employees Cafeteria Plan; and

WHEREAS, the Administration & Finance Committee recommends that the Board of Directors adopt the recommendations of the Staff to adjust the Administrative Employees Cafeteria Plan in accordance with the formula set forth above.

NOW, THEREFORE, BE IT RESOLVED that the CCCTA Board of Directors approves the increases in the Administrative Employees Cafeteria Plan such that the total including the increases, shall be as follows, effective January 1, 2021:

| Employee +1: | \$ 959.03 |
|--|---|
| Employee +2 or more: | \$1272.41 |
| Regularly passed and adopted this 17tl | h day of September, 2020 by the following vote. |
| Ayes: | |
| Noes: | |
| Abstain: | |
| Absent: | |
| | |
| | |
| | Candace Anderson, Chair, Board of Directors |
| ATTEST: | |
| | |
| Lathina Hill, Clerk to the Board | |

Employee only:

\$ 575.83



INTER OFFICE MEMO

To: Administration & Finance Committee **Date:** 08/27/2020

From: Ruby Horta, Director of Planning & Marketing Reviewed by:

SUBJECT: Lifeline Transportation Program Cycle 6 Grant Funding

Background:

On July 6, 2018, the Metropolitan Transportation Commission (MTC) released guidelines for the Cycle 6 Lifeline Transportation Program (LTP). The purpose of the LTP is to fund projects that result in improved mobility for low-income residents of Contra Costa. Approximately \$348,599 is expected to be available for the Concord Urbanized Area (UZA) through MTC over a two-year funding cycle (FY 2019 and FY 2020), see Attachment 1. Amounts available by transit operator are based on a 50/50 distribution of low-income ridership estimates and Community of Concern population shares and County Connection is eligible for \$83,785.

County Connection applied for continued funding for services funded by previous LTP cycles. The routes supported by this funding source all serve the Monument Corridor, which includes Route 11, 14, 16, 18, 19, 311, 314, and 316. These routes provide basic transportation services to County Connection riders; 35 percent of whom are low income. All lines serve and/or are predominantly located in Communities of Concern. Public Transit is a primary means of transportation for both the adult and youth populations within the Communities of Concern. All lines presently provide service to employment, services, retail, schools, health care and coordination to BART stations. Funding this project would preserve existing headways and service span.

Financial Implications:

County Connection is eligible to received \$83,785 to preserve operations in Central County Communities of Concern. The required local match would be funded with TDA funds and farebox revenues.

Action Requested:

Staff recommends that the A&F Committee approve use of the Lifeline funds to continue to fund routes serving Communities of Concern in Central Contra Costa County. A resolution is required by MTC and will be included in the Board packet, for approval.

Attachments:

Attachment 1: Lifeline Transportation Program Cycle 6 Funding

Attachment 1 – Lifeline Transportation Program Cycle 6 Funding FY2018-19 through FY2019-20

Table 1 – FTA Section 5307

| | FY2019 | FY2020 | Total |
|-------------|--------------|-------------|-------------|
| Fund Source | | | |
| 5307¹ | \$ 3,508,000 | \$3,580,441 | \$7,088,441 |
| | , , | | |
| Total | \$ 3,508,000 | \$3,580,441 | \$7,088,441 |

Table 2 – Actual 5307 Funding by Urbanized Areas

| Apportionment Year | FY2018-19 | FY2019-20 | Two-Year Total |
|-------------------------------|-----------|-----------|----------------|
| FTA Apportionments | Actual | Actual | Actual |
| Antioch | 169,903 | 173,412 | 343,315 |
| Concord | 172,518 | 176,081 | 348,599 |
| San FranciscoOakland | 1,686,399 | 1,721,223 | 3,407,622 |
| San Jose | 726,455 | 741,456 | 1,467,911 |
| Santa Rosa | 175,097 | 178,713 | 353,810 |
| Large Urbanized Area Subtotal | 2,930,372 | 2,990,885 | 5,921,257 |
| Fairfield | 121,891 | 124,408 | 246,299 |
| Gilroy-Morgan Hill | 88,773 | 90,606 | 179,379 |
| Livermore | 38,359 | 39,151 | 77,510 |
| Napa | 77,528 | 79,129 | 156,657 |
| Petaluma | 43,035 | 43,924 | 86,959 |
| Vacaville | 52,918 | 54,011 | 106,929 |
| Vallejo | 155,124 | 158,327 | 313,451 |
| Small Urbanized Area Subtotal | 577,628 | 589,556 | 1,167,184 |
| Total | 3,508,000 | 3,580,441 | 7,088,441 |

⁽¹⁾ The FY2018-19 and FY2019-20 FTA 5307 amount is based on programming in the Transit Capital Priorities Program (Res. 4272).



INTER OFFICE MEMO

To: A&F Committee Date: August 31, 2020

From: J. Scott Mitchell Reviewed by:

Chief Operating Officer

SUBJECT: On-Call General Engineering Consulting Services Contract Award

BACKGROUND:

For the last five years, we have had an on-call engineering contract with Diablo Engineering. Projects we have utilized Diablo Engineering's services for include:

- Bus stop access improvements design, amenities, sidewalk, real time signage, curb and gutter work.
- Concrete pad replacement.
- WAVE inductive charging system at Walnut Creek BART and on County Connection property.

SUMMARY OF ISSUES:

County Connection released a RFP for engineering services on March 13, 2020. Proposals were due May 15, 2020. Proposers were asked to provide engineering studies, civil and site improvement designs, mechanical and electrical designs, environmental studies, architectural and space planning, structural design, constructability and cost estimating, and construction management. We received two proposals.

Staff working with Legal developed the RFP and Sample Agreement to ensure conformance to State and Federal requirements. The contract will be non-exclusive allowing us to hire other engineering firms if we desire. There is no guaranteed minimum level of compensation. The contract will be for a term of three years with two one-year options.

The proposals have been reviewed by staff in accordance with the evaluation process in the Request for Proposal, qualifications, key personnel, and approach and capacity. Based on evaluation of the provided Proposals, we have determined that Diablo Engineering best meets the needs of County Connection.

| Scoring | <u>BKF</u> | Diablo Engineering |
|-----------------------|------------|--------------------|
| Firm Qualifications | 45 | 45 |
| Key Personnel | 32 | 35 |
| Approach and Capacity | <u>17</u> | <u>20</u> |
| Final Score | 94 | 100 |

We expect to have numerous projects in the next five years that will require engineering services. These projects may include replacement of underground fuel tanks and expanding the electric bus charging stations.

A&F Committee August 31, 2020 Page 2

OPTION 1: The A&F Committee recommend that the County Connection Board of Directors

authorize the General Manager to enter into a contract with Diablo Engineering

for the On-Call General Engineering Consulting Services.

OPTION 2: Release new Request for Proposal for On-Call General Engineering Consulting

Services.

FINANCIAL IMPLICATIONS: Will be determined annually based on Capital Projects. Total not to exceed

1.8 million over 3 years with two one-year options.

RECOMMENDATIONS: Staff recommends that the A&F Committee recommend that the Board of

Directors authorize the General Manager to enter into a contract with Diablo Engineering for the On-Call General Engineering Consulting Services for the amount not to exceed 1.8 million over the contract term 3 years with two

additional one-year options.

ACTION REQUESTED: Staff requests and recommends that the A&F Committee recommend that the

Board of Directors at its September 17, 2020, meeting, adopt a Resolution authorizing the General Manager to enter into a contract with Diablo Engineering

for the On-Call General Engineering Consulting Services.



INTER OFFICE MEMO

To: Administration and Finance Committee Date: September 9, 2020

From: Erick Cheung, Chief Finance Officer Reviewed by: Rick Ramacier, GM

SUBJECT: Update on Fiscal Year 2020 and Fiscal Year 2021 Budget

SUMMARY:

In March, Contra Costa County implemented a shelter-in-place (SIP) order by the Contra Costa Health Services due to the Coronavirus (COVID-19) pandemic. Beginning in May and early June, the county eased some of the initial restrictions from the SIP as the positivity and hospitalization rates were declining. Also, additional COVID-19 testing became available throughout the county. By late June, some of the restrictions were reimplemented as COVID-19 positivity rates and hospitalization had risen. Based on the current COVID-19 information, those restrictions are beginning to ease but at a much slower pace and schools throughout the county started the year with distance learning.

Due to COVID-19 and the SIP orders for the health and safety of the population, the financial impact is being felt by most Californians. The Contra Costa/Alameda Counties unemployment rate rose from 3.3% in July 2019 to 13.8% in May 2020, and has come down slightly to 12% in July 2020. The largest declines are in the leisure, retail, and hospitality sectors. The Federal Government has approved several stimulus packages including CARES Act 3 which provided \$2 trillion to help individuals, families, businesses, state, and local agencies. This package includes \$25 billion for mass transit nationwide. CARES Act 4 provided \$484 billion to provide additional small business assistance, hospital funds to treat COVID-19 patients, and funds for expanding medical testing. The concern is that the funding for certain programs for unemployment have now ended and the federal government is stalled on working on a compromise to extend or provide additional stimulus funds.

Staff normally begins presenting the budget in March to receive timely Transportation Development Act (TDA) funding, but we have been updating since the changes have been coming at a rapid pace during this time:

- In early March, the A&F Committee reviewed the first draft of the Fiscal Year (FY) 2021 Draft Budget and Forecast which was just prior to the COVID-19 community spread and SIP orders.
- In April, the Board approved a FY 2021 Draft Budget and Forecast for the purpose to submit our TDA claim to Metropolitan Transportation Commission (MTC) so we can receive our TDA funds timely. The April version of the budget proposed \$45.2 million in operational and capital expenses. Our main revenue source is TDA 4.0 funds from MTC; the budget proposed using \$22.3 million, which is \$2.9 million less than MTC estimates we will receive next fiscal year of \$19.4 million (estimate from February 2020 prior to COVID-19).
- In May, staff provided the A&F Committee a revenue update based on known information and assumptions
 even though there was minimal economic data at that time. Based on the data, County Connection
 estimated lost revenue of \$14.1 million between FY 2020 & FY 2021. This was offset by an estimated
 \$11.6 million in CARES Act funds.
- In June, the Board adopted the FY 2021 Proposed Budget for \$45.2 million in operating and capital costs. This included updates from MTC which informed transit agencies that the allocations for FY 2021 TDA and STA revenues would be 25% and 40% of their original estimates. Staff had a minor budget update and removed \$47 thousand related to merit increases. This adopted budget required use of \$23.2 million in TDA 4.0 funds which is \$8.65 million less revenue than the \$14.56 million we are currently expecting to

receive from MTC. The TDA reserve would drop from \$16.7 million in beginning of FY 2020 to \$12.8 million by the end of FY 2021 assuming no other changes.

From the adoption in June through August, staff has been updating the FY 2020 & FY 2021 revenues and expenses. For FY 2020, the unaudited expenses are now \$37.8 million, which is \$2.4 million less than the assumption in June. The main reason for the reduction was related to COVID-19, since we have vacancies not currently being filled, declining diesel expense due to reduced service and dropping prices, and demand for paratransit services significantly decreased. The ending TDA reserve is \$26.0 million which is an increase of \$9.2 million from the previous fiscal year, but this is mainly due to receiving approximately \$6.9 million in CARES Act Funding. We also did not lose as much revenue as originally estimated in TDA, STA and Measure J, which accounts for 75% of our funding. As we stated in the June staff report, we thought the financial impact would be felt more in FY 2021 based upon the downward revenue estimates. The CARES Act provides us cash flow and funding in FY 2021 as our regional partners (MTC, State of California and Contra Costa Transportation Authority) significantly reduced our allocations.

For Fiscal Year 2021, staff reviewed and updated expenses to lower costs by \$494 thousand for a total of \$44.0 million in operations. The decrease represents freezing cost of living adjustments and certain vacant positions, and reducing supplies and services without affecting current service levels as shown below:

| | Amount | |
|------------------------------|-----------------------------|--|
| Expense (*) | (in thousands) | Description |
| Salaries & Benefits | (\$136) | Freezing COLA of administration staff. |
| | | Savings from freezing IT specialist but |
| Salaries & Benefits | (\$100) | increased contract services below. |
| | | Freezing Manager of Planning/Marketing, |
| | | Training Coordinator & Admin Assistant |
| | | HR offset by increases for Director of ADA |
| | | and Director of Safety (this position |
| Salaries & Benefits | (\$168) | currently vacant). |
| | | Net increase due to IT Contract Services |
| | | for \$55K, offset by reductions in |
| | | promotions, service development, IT |
| Services | \$31 | supplies, and fire monitoring for \$24K. |
| | | Net increase due to PPE supplies of \$70K |
| Material & Supplies | \$63 | offset be reduction of supplies of \$7K. |
| | | Reduction for services related to Saint |
| Purchased Transportation | (\$151) | Mary's, CSU East Bay, & Choice In Aging. |
| | | Reduction in employee functions and ADA |
| Miscellaneous | (\$33) | training. |
| Total | (\$494) | |
| (*) Board eliminated \$47K i | n merit increases as part o | of FY 2021 Budget Adoption in June. |

Even with these changes and assuming no additional adjustments to expense or revenue, we will overspend our TDA revenue by \$8.9 million in FY 2021. Our TDA reserves would drop to \$17.1 million in FY 2021 and by FY 2023 we would be a negative \$3.4 million. There have been updates to revenue since the budget was adopted, and we have included that information in the forecast scenarios based on various revenue and expense assumptions for A&F Committee consideration.

Expenses

FY2020

Estimated Operating Expenses (Page 2) for FY 2020 are expected to be \$37,816,989, compared to the budget of \$42,582,087 by \$4,765,098 (11.2%). The following is an analysis of estimated expenses in comparison to budget:

| Category | Description | FY 2020 August Estimate Amount | FY 2020 June Estimate Amoun (\$ in thousands | | August Estimated Amount Over (Under) Budget (\$ in thousands) |
|------------------------|--|-----------------------------------|--|-------------------|---|
| FIXED ROUTE | Description | (\$ in thousands) | (\$ in thousands | (\$ in thousands) | (\$ in thousands) |
| TIMES NOOTE | Wages and benefits are under | | | | |
| | budget mainly due to vacancies. At | | | | |
| | the end of June, we had 8 vacant | | | | |
| | non-operator positions. Operators | | | | |
| | wages are under budget but offset | | | | |
| Wages and benefits | by sick/FMLA time due to COVID-19. | \$ 25,029 | \$ 26,33 | 18 \$ 26,728 | \$ (1,699) |
| | Services are less than budget as | | | | |
| | Schedules/Graphics, Promotions, | | | | |
| | Service Development are \$96K, \$92K | | | | |
| | and \$72K under budget, respectfully. | | | | |
| | Repair on buses are \$136K lower | | | | |
| | than budget. Clipper Fees have gone | | | | |
| | up from \$78K in 2019 to \$98K in | | | | |
| | 2020 with the elimination of most | | | | |
| | paper passes, but less than \$150K | | | | |
| | budget partly due to free fares from | | | | |
| Services | March to June. | \$ 1,864 | \$ 2,02 | 25 \$ 2,340 | \$ (476) |
| | Diesel fuel costs are \$452K lower | | | | |
| | due to COVID-19 as routes were | | | | |
| | reduced and fuel prices dropping. | | | | |
| | Coach repair parts are higher than | | | | |
| | budget by \$71K. PPE for COVID-19 | | | | |
| Materials and supplies | for \$43K. | \$ 2,461 | \$ 2,79 | 95 \$ 2,908 | \$ (447) |
| | | | | | |
| | In line with budget, but due to COVID- | | | | |
| Other Colored to | 19 we incurred \$384K costs related | ć 2.476 | 2.00 | 2.470 | ć (2) |
| Other Categories | to food and COVID transport. | \$ 2,176 \$ - | \$ 2,03 | | |
| Contingency | Contingency not needed. Total Fixed Route | \$ 31,530 | \$ 33,17 | | <u> </u> |
| PARATRANSIT | Total Fixed Route | \$ 31,330 | 3 33,17 | 4 3 33,033 | \$ (5,525) |
| FARATRANSTI | Wages and benefits are higher than | | | | |
| İ | budget by \$20K due to merit | | | | |
| | increases, higher medical and | | | | |
| Wages and benefits | pension costs. | \$ 294 | \$ 28 | 34 \$ 274 | \$ 20 |
| Trages and senemes | Budget was amended in December | Ψ | | | Ţ |
| | and based on revised amount. This | | | | |
| | actual costs have significantly | | | | |
| Purchased | decreased due to COVID-19 as | | | | |
| transportation | ridership dropped 80%-90%. | \$ 5,923 | \$ 6,72 | 21 \$ 7,157 | \$ (1,234) |
| Other Categories | | \$ 70 | | 59 \$ 96 | |
| | Total Paratransit | | | 4 \$ 7,527 | |
| | Grand Total | \$ 37,817 | \$ 40,24 | 8 \$ 42,582 | 1 |

FY 2021 Update

The FY 2021 Adopted Operating Budget is \$44,456,064, which is \$6,639,075 or 17.6% more than the FY 2020 estimated amount (increase of \$1,873,977 or 4.4% of FY 2020 Budget). The FY 2021 update has estimates of \$43,962,070 which is a decrease of \$493,993 or 1.1% which was described earlier.

| | | (\$ In Thousands) | | | | | | | | |
|---------------------------------|---|------------------------------|--------|-------------------|---------------|---------------------------|-------|----------------------|--|--|
| Category for Fixed Route and | | Adopted FY 2021 Budget | | August FY 2021 | | Amount Over (Under) | | % Over (Under) | | |
| Paratransit | Description | Α | mount | Ų | Jpdate | U | pdate | Update | | |
| Wages/Fringe | Decrease assumes no merit increase, | | | | | | | | | |
| Benefits Paid Time | freeze some vacant positions and | | | | | | | | | |
| Off | cost of living adjustments. | \$ | 18,666 | \$ | 18,369 | \$ | 297 | 1.6% | | |
| Fringe Benefits | | | | | | | | | | |
| Other | Decrease noted above | \$ | 9,563 | \$ | 9,456 | \$ | 107 | 1.1% | | |
| Services | Services includes increase in information technology services and PPE services related to COVID-19. | ځ | 2 572 | \$ | 2.604 | \$ | (21) | -1.2% | | |
| | | \$ | 2,573 | Ş | 2,604 | Ş. | (31) | -1.2% | | |
| Materials and | Increases include additional costs | ـ ا | 2.075 | بر ا | 2.420 | _ ا | (62) | 2.00/ | | |
| supplies | related to supplies for PPE. | \$ \$ | 3,075 | \$ | 3,138 | \$ | (63) | -2.0% | | |
| Utilities | | Ş | 394 | \$ | 394 | \$ | - | 0.0% | | |
| Casualty and liability | | \$ | 1,013 | \$ | 1,013 | \$ | - | 0.0% | | |
| Other | | \$ | 556 | \$ | 523 | \$ | 33 | 6.3% | | |
| | Decrease due to not running services for Cal State East Bay and Saint | | | | | | | | | |
| Purchased | Mary's with remote learning for first | | | | | | | | | |
| transportation | six months. | \$ | 8,016 | \$ | 7,865 | \$ | 151 | 1.9% | | |
| Contingency | Estimated contingency. | \$ | 600 | \$ | 600 | \$ | - | N/A | | |
| | Total | \$ | 44,456 | \$ | 43,962 | \$ | 494 | 1.1% | | |

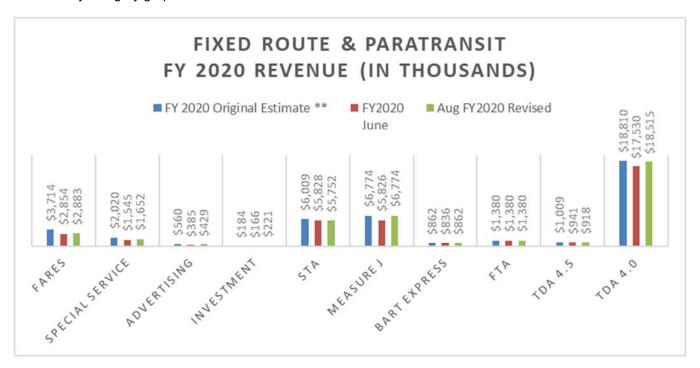
Revenues

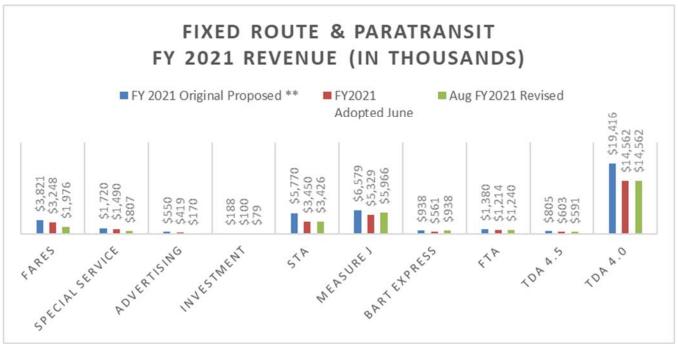
The FY 2021 Adopted Budget estimated revenues of \$40,248,400 for FY 2020 and \$44,456,064 for FY 2021. Due to COVID-19, revenues have been negatively impacted downward based on revised estimates on sales tax, diesel tax, and fares. Staff has updated the revenue for FY 2020 and FY 2021 based on current information. For FY 2020, the amount has improved due to better sales tax revenues than estimated in June but still below assumptions in March. For FY 2021, revenues have decreased as assumptions made in June anticipated, we would be closer to "normal" as restrictions were easing at that time. Unfortunately, the region incurred a spike in COVID-19 cases which meant some restrictions were put back in place and schools began using distance learning. These restrictions have impacted fare and special service revenues as we have yet to begin collecting fare revenue since March. Even though FY 2020 sales tax revenue came in better than expected, there have been no changes by MTC on TDA revenues of \$14,561,685. Based on the August update, we need \$23,446,530 in TDA funds, which would reduce our TDA reserves by \$8,884,845 to a balance of \$17,081,000.

The allocation of CARES Act funding was done by MTC in coordination with regional transit partners. Based on MTC's approach we have been allocated \$11,812,681 to help with COVID-19 expenses and revenue loss. County Connection is currently estimating revenue loss of \$13,349,378 between FY 2020 & FY 2021 due to declines in fare revenue and economic activity. A summary of major revenue sources and estimates for FY 2020 and FY 2021 are shown below:

| FIXED ROUTE & PARATRANSIT | ESTIMATED REVE | NUE LOSS | | | | | | |
|--------------------------------------|---------------------|------------------|----------------|------------------------|-----------------------|-------------------|-------------------|-------------------------|
| | | | | Compared | | | | Compared |
| | | | | Aug version | | FY2021 | | Aug version |
| | FY 2020 Original | FY2020 | Aug FY2020 | to FY2021 | FY 2021 Original | Adopted | Aug FY2021 | to FY2021 |
| Revenue | Estimate ** | June | Revised | Original \$ Diff % Dif | f Proposed ** | June | Revised | Original \$ Diff % Diff |
| Fixed Route | | | | | | | | |
| Fares | \$3,189,106 | \$2,485,000 | \$2,485,000 | (\$704,106) -22.19 | \$3,296,050 | \$2,801,643 | \$1,765,500 | (\$1,530,550) -46.4% |
| Special service revenue | 2,020,388 | 1,544,647 | 1,652,117 | (368,271) -18.29 | 6 1,719,628 | 1,489,744 | 807,050 | (912,578) -53.1% |
| Advertising Revenue | 560,002 | 385,002 | 428,752 | (131,250) -23.49 | 550,000 | 418,750 | 170,000 | (380,000) -69.1% |
| Investment Income | 184,323 | 165,891 | 220,858 | 36,535 19.89 | 6 187,900 | 99,535 | 78,840 | (109,060) -58.0% |
| State Transit Assistance (STA) | 5,160,136 | 5,005,332 | 4,968,482 | (191,654) -3.79 | 4,944,721 | 2,956,943 | 2,956,943 | (1,987,778) -40.2% |
| Measure J | 4,960,085 | 4,265,673 | 4,960,085 | - 0.09 | 4,826,198 | 3,909,220 | 4,387,053 | (439,146) -9.1% |
| BART Express Funds | 861,895 | 836,038 | 861,895 | - 0.09 | 6 938,028 | 560,941 | 938,028 | - 0.0% |
| Paratransit | | | | | | | | |
| Fares | 525,000 | 368,715 | 397,550 | (127,450) -24.39 | 6 525,000 | 446,250 | 210,000 | (315,000) -60.0% |
| FTA | 1,380,000 | 1,380,000 | 1,380,000 | - 0.09 | 4 1,380,000 | 1,214,400 | 1,240,000 | (140,000) -10.1% |
| State Transit Assistance (STA) | 848,487 | 823,032 | 783,284 | (65,203) -7.79 | 825,000 | 493,350 | 469,029 | (355,971) -43.1% |
| TDA 4.5 | 1,009,387 | 940,694 | 917,891 | (91,496) -9.19 | 6 804,507 | 603,380 | 590,837 | (213,670) -26.6% |
| Measure J | 1,814,243 | 1,560,249 | 1,814,243 | - 0.09 | 4 1,752,787 | 1,419,757 | 1,578,876 | (173,911) -9.9% |
| Fixed Route & Paratransit | | | | | | | | |
| Transportation Dev Act (TDA) * | 18,810,111 | 17,530,000 | 18,515,187 | (294,924) -1.69 | 6 19,415,580 | 14,561,685 | 14,561,685 | (4,853,895) -25.0% |
| Total | \$41,323,163 | \$37,290,273 | \$39,385,344 | (\$1,937,819) -4.79 | \$41,165,399 | \$30,975,598 | \$29,753,841 | (\$11,411,559) -27.7% |
| Total Estimated Revenue Loss for | FY 2020 & 2021 (2 |) | | | | | | (\$13,349,378) |
| | | | | | | | | |
| ESTIMATED NET REVENUE LOS | SS WITH CARES A | t Funds (1)+(2) |) | | | | | (\$1,536,697) |
| * Original and Adopted amounts | are based on MTC's | estimated TDA | revenue. Augus | st amount should be ac | tual of FY 2020. Budg | get amount is dif | ferent as that is | based on expenses. |
| ** Pre Covid-19 amounts in the Marcl | 2020 FY 2021 Budget | presented to A&I | F. | | | | | |
| | | | | • | | | | |

Revenue by category graph based on information amounts above:





Revenue by Source

CARES Act - Federal Transit Administration (FTA)

On March 27, 2020, the President signed CARES Act 3 into law, which provides \$2 trillion to fund programs and support efforts to respond to COVID-19. This included an appropriation of \$25 billion in supplemental FTA funds to support transit agencies through this pandemic. The Bay Area portion of the funding is approximately \$1.3 billion.

This funding addresses operating losses because of the pandemic, including reduced funding sources and increased costs. It may be used for operating expenses related to COVID-19 less fare revenues, including reimbursement for operating costs and lost revenue, the purchase of personal protective equipment, and paying the administrative leave of operations personnel due to reductions in service. Additionally, such funding is eligible for up to a 100% federal share (compared to a typical 80% or 50% maximum for federal share).

All transit operators will be impacted by the revenue and economic loss of COVID-19. It is important that MTC understand that each of us will feel the effects differently based on our revenue composition. Larger agencies are more effected by fare revenues which is why they need funds immediately with ridership declines. Medium to small size operators, such as us, will feel the impact later as we are more reliant on sales and diesel tax which is collected in arrears.

MTC was responsible for programming the region's FTA funds. In April, the MTC Board approved programming approximately \$780 million or 61% of this supplemental funding after their staff worked with the region's transit operators. In July, the remainder of the funding was programmed by the MTC Board with the recommendation from the MTC Blue Ribbon Committee (BRC). County Connection received allocations of \$11,812,681 (first tranche \$7,067,680 + second tranche \$4,475,001) of CARES Act Funds.

Fares

Prior to COVID-19, staff was expecting fare revenue to be higher than budget due to a combination of fare increases in March 2019, more efficient routes, and Low Carbon Transit Operations Program (LCTOP) grant funding subsidizing free fares in the Monument Corridor. In the March update to A&F Committee, fare revenue was estimated to be \$3.7 million and budgeted for \$3.6 million for FY 2020. Once COVID-19 SIP order began in mid-March, fare revenues declined 80% for fixed route and 90% for paratransit services. On March 23rd, fare collections ceased on fixed route and paratransit services to improve safety by minimizing interaction between operators and riders. The financial impact of not collecting fare revenues is approximately \$50 thousand a month for fixed route and \$10 thousand a month for paratransit services. County Connection has collected very minimal fare revenue from March through the end of June for an annual amount of \$2.9 million. This is a combined loss of approximately \$832 thousand in fixed route and paratransit for FY 2020.

County Connection estimates that we will begin collecting fares in the near future and currently assuming 60% of normal for the fiscal year as ridership is below normal and schools are beginning with distance learning. Also, we are incorporating a median fare as part of MTC Clipper START program to provide a discount for low income households as a demonstration project. Staff will also need to evaluate and possibly incorporate a youth fare as part of the START program to be incompliance with Title VI. Total fare revenues are estimated to be \$2.0 million which is a decrease of \$1.9 million compared to the pre-COVID-19 amount and \$1.3 million compared to the adopted FY 2021 Budget.

Special Service Revenue

Special service revenue are agreements we have with various agencies such as BART (bus bridges), California State East Bay, Bishop Ranch, and the City of Walnut Creek to provide service for agreed upon amounts. This revenue source has declined due to the elimination of service and/or free fares that began on March 23rd through the end of June. For FY 2020, we received \$1.7 million and an estimated loss of \$368 thousand compared to Pre-COVID-19. The amount is slightly better than the version in June, due to BART running several bus bridges during May and June for track work maintenance.

For FY 2021, the California State Universities and Saint Mary's have announced online education for the Fall. Also, the City of Walnut Creek has reduced their subsidy in half due to declining parking revenue. Additionally, we estimate a decline of Bishop Ranch to 40% of normal for the fiscal year. Based on these updated assumptions, we would lose approximately \$913 thousand and receive \$807 thousand in revenue compared to the March version.

Advertising Revenue

County Connection has received minimal revenue since March, the advertising provider notified us that payment was stopped due to COVID-19 and our service reductions. Staff has been in contact with the advertising provider recently and is working with staff on a revenue sharing agreement for a period of time. For FY 2020, based on the revenue sharing agreement for March through June, we received total revenue of \$429 thousand for the fiscal year. This is a loss of \$131 thousand compared to the March update. For FY 2021, assuming a revenue sharing for the entire fiscal year, this would result in revenue of \$170 thousand a loss of \$380 thousand compared to March (\$249 thousand compared to the adopted budget).

State Transit Assistance (STA)

STA revenue is generated by the tax on diesel fuel and provides funding for transit programs and agencies. The last estimate done by the State of California was in January to provide an amount to MTC for planning and programming purposes. In August, the State Controller's Office updated STA for the last quarter of FY 2020 and the FY 2021 estimate. For FY 2020, STA revenue is estimated to be \$5.8 million which is \$257 thousand less than the March update (\$77 thousand less than June update).

The table below shows STA revenue provided by the State Controller's Office for the MTC region based on actual collections. Overall, the region received slightly less than the prior year for \$244 million which is a loss of \$430 thousand or 0.18%. The last quarter resulted in a \$2.5 million loss or 5.33% drop from the previous year at the same time.

| Per State Controller's Office | Population Based | | | | | Revenue Based | | | |
|-------------------------------|------------------|----------|----------|----------|----------|---------------|----------|----------|-----------|
| | Jul-Sep | Oct-Dec | Jan-Mar | Apr-Jun | Jul-Sep | Oct-Dec | Jan-Mar | Apr-Jun | |
| MTC Region (in millions) | Qtr 1 | Qtr 2 | Qtr 3 | Qtr 4 | Qtr 1 | Qtr 2 | Qtr 3 | Qtr 4 | Total |
| FY2020 | \$13,720 | \$16,317 | \$18,768 | \$16,500 | \$37,635 | \$44,760 | \$51,482 | \$45,261 | \$244,443 |
| FY2019 | \$13,712 | \$16,993 | \$17,032 | \$17,285 | \$37,927 | \$47,002 | \$47,111 | \$47,811 | \$244,873 |
| \$ Difference | \$8 | -\$676 | \$1,736 | -\$785 | -\$292 | -\$2,242 | \$4,371 | -\$2,550 | -\$430 |
| % Difference | 0.06% | -3.98% | 10.19% | -4.54% | -0.77% | -4.77% | 9.28% | -5.33% | -0.18% |

For FY 2021, the State Controller's Office reduced the January estimate by 40% statewide. Assuming the estimate is accurate, we would receive approximately \$3.4 million, which is a revenue loss of \$2.3 million. The State Controller's Office and MTC will reevaluate this in calendar 2021 based on actual receipts (July-September – 1st Quarter data is normally available in late November/early December) and could amend the estimates and allocations at that time.

Measure J – Contra Costa Transportation Authority (CCTA)

Measure J is a ½ cent sales tax in Contra Costa County administered by CCTA for transportation planning, projects, and programs. Measure J provides funding for fixed route and paratransit services to County Connection. CCTA staff provided an update to the budget for FY 2020 and FY 2021 in June that we will receive approximately \$5.8 million in FY 2020 and \$5.3 million in FY 2021. This is a loss in FY 2020 and FY 2021 of 14% or \$1.5 million and 19% or \$1.2 million, respectively. CCTA staff adopted allocations to operators in July and will disburse 45% of the funding in August (1st portion normally received in December) to assist with cash flow. Based on actual receipts they would allocate the second half of the funds in calendar 2021.

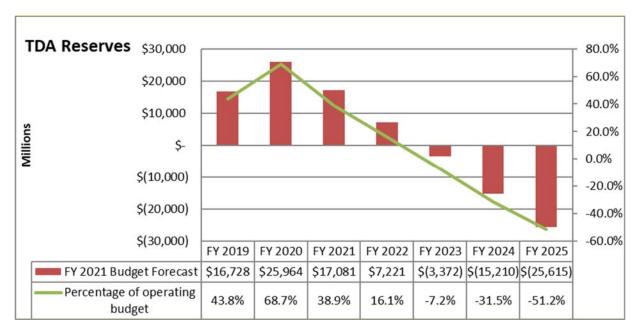
In August, the California Department of Tax and Fee Administration released the sales tax information for April through June quarter. CCTA staff has preliminarily informed us that we will receive the full amount of the allocation for FY 2020 based on actual sales tax receipts. Therefore, revenues will probably meet their original budget amount. Staff has revised the Measure J amount for FY 2020 to match the March estimate of \$6.8 million for fixed route and paratransit compared to the June estimate of \$5.8 million. Staff assumes that the final amounts will be reported from CCTA in September/October.

Transportation Development Act (TDA)

TDA revenue is a ¼% state sales tax to finance transportation programs and projects. In February, the Contra Costa County Auditor-Controller's Office (County) revised our estimate for FY 2020 downwards from \$20,909,368 to \$18,810,111 which is a decrease of \$2,099,257 or 10%. This information was based on sales tax collected through November of the previous year and obviously did not have COVID-19 factored in nor the changes to AB-1147 online sales tax collection (Wayfair Decision) that began on October 1, 2019. TDA revenue is not accrual based but based on actual cash receipts in the fiscal year. For FY 2020, based on the actual TDA sales tax revenue we received \$18,537,901 for FY 2020, which is a decrease of \$294 thousand or 1.6% compared to the March estimate. The following shows TDA revenue the last couple of fiscal years:

| | | \$ In Millions | | | | | | | | | | | |
|-------------|----|----------------|----|---------|--------|--|--|--|--|--|--|--|--|
| Fiscal Year | Т | DA 4.0 | | \$ Diff | % Diff | | | | | | | | |
| 2020 actual | \$ | 18.54 | \$ | (0.50) | -2.64% | | | | | | | | |
| 2019 actual | \$ | 19.04 | \$ | 1.14 | 6.39% | | | | | | | | |
| 2018 actual | \$ | 17.90 | \$ | 0.67 | 3.87% | | | | | | | | |

MTC informed operators that they will only allocate up to 75% of the FY 2021 estimate provided in February, which amounts to \$14.6 million or a potential revenue loss of \$4.9 million. MTC would revisit the amount in early calendar 2021 and adjust accordingly. For FY 2021, using MTC's amount of \$14.6 million in revenue, we would need to use \$23.5 million based on the proposed expenses. This would reduce our TDA reserves by \$8.9 million and bring our balance to \$17.1 million by the end of FY 2021. Assuming no changes to revenue or expense, the TDA reserves would be negative \$3.4 million in FY 2023.



FORECAST:

The estimated current level of revenue is not sustainable to meet the operating expenses of County Connection into the near future. Staff has provided a summary of scenarios of the forecast based on the current assumptions and additional scenarios adjusting for TDA revenue for the A&F Committee's consideration. In general, the scenarios assume different levels of TDA revenue loss from 5% to 20% (compared to FY 2020 actual) and then incorporate different levels of expense reduction from status quo all the way up to \$7 million. It also assumes the contingency for FY 2021 of \$600 thousand is not needed. The specific expense reductions are to be determined and assumed to be spread over two years (i.e. \$3 million reduction would be \$1.5 million in FY 2021 and an additional \$1.5 million in FY 2022). Most likely any reduction in expenses would have an impact to service levels. Staff has assumed a baseline of 16% of TDA reserves or two months for sufficient cash flow. Based on these assumptions, and if no changes to revenues or expenses are made, we will not have sufficient funds to operate sometime in FY 2023. It is also important to note that the revenue estimates are still very preliminary as the data for the first quarter (July to September) for TDA, STA, and Measure J will be available around November/December of this year and that represents approximately 75% of our revenues.

| | | TDA Reserv | e of approx. 16% | % or higher | Insufficie | ent TDA Reservant approx. 16% | e below |
|--------------------|------------------------------|----------------|------------------|---------------|-------------|-------------------------------|---------|
| Assuming August | | | Reserve | Ü | | Reserve | |
| Revision - | Expense Reductions (over 2 | | Amount | % of | | Amount | % of |
| estimated | fiscal years) | Fiscal Year | (in millions) | Reserve | Fiscal Year | (in millions) | Reserve |
| 20% TDA | No \$ changes | FY 2022 | \$7,821 | 17.4% | FY 2023 | -\$2,772 | -6.0% |
| Loss | \$3 million | FY 2022 | \$12,366 | 27.6% | FY 2023 | \$4,909 | 10.5% |
| (MTC | \$5 million | FY 2023 | \$10,030 | 21.5% | FY 2024 | \$3,576 | 7.4% |
| estimate) | \$7 million | FY 2025 | \$8,210 | 16.4% | FY 2026 | \$4,905 | 9.4% |
| | | | | | | | |
| Assuming August | No \$ changes | FY 2022 | \$10,341 | 23.0% | FY 2023 | \$1,134 | 2.4% |
| Revision - | \$3 million | FY 2023 | \$8,815 | 18.9% | FY 2024 | \$1,299 | 2.7% |
| except 15% TDA | \$5 million | FY 2024 | \$8,573 | 17.8% | FY 2025 | \$4,484 | 9.0% |
| Loss | \$7 million | FY 2026 | \$11,466 | 22.1% | FY 2027 | \$5,660 | 10.5% |
| Assuming August | No \$ changes | FY 2022 | \$11,193 | 24.9% | FY 2023 | \$2,040 | 4.4% |
| Revision - | \$3 million | FY 2023 | \$9,721 | 20.9% | FY 2024 | \$2,261 | 4.7% |
| except 10% TDA | \$5 million | FY 2024 | \$9,535 | 19.8% | FY 2025 | \$5,504 | 11.0% |
| Loss | \$7 million | FY 2026 | \$12,545 | 24.2% | FY 2027 | \$6,800 | 12.6% |
| Assuming August | No \$ changes | FY 2022 | \$12,817 | 28.6% | FY 2023 | \$3,728 | 8.0% |
| Revision - | \$3 million | FY 2023 | \$11,409 | 24.5% | FY 2024 | \$3,832 | 7.9% |
| except 5% TDA | \$5 million | FY 2025 (*) | \$6,954 | 13.9% | FY 2026 | \$2,094 | 4.0% |
| Loss | \$7 million | FY 2027 (*) | \$7,998 | 14.9% | | - | - |
| | * Below 16% but could be suf | ficient assumi | ng some savings | during the fi | scal year. | | |

Operating Revenue

The TDA forecast assumes that we recover over four fiscal years and return a level near FY 2019/FY 2020 like the Great Recession. A slight glimpse of good news was that the original estimates from 4th quarter sales tax losses ranged from 10% to 35% throughout the Bay Area, Contra Costa County's losses appear to be around 2% compared to the same quarter in the previous year. The specific sector information for the 4th quarter is still not available. It is also difficult to estimate as we still are under some variation of SIP order and have only begun to ease again as positivity rates decline after a spike in June. Based on some of the actual information, it could be reasonable that TDA revenues be better than the \$14.56 million that MTC has allocated for FY 2021. Below is historical TDA revenue and the different estimates for FY 2020 and FY 2021:

| | \$ In Millions | | | | | | | | | | | |
|--|----------------|--------|----|---------|---------|--|--|--|--|--|--|--|
| Fiscal Year | Т | DA 4.0 | | \$ Diff | % Diff | | | | | | | |
| 2021 est (c) | \$ | 14.56 | \$ | (4.86) | -25.03% | | | | | | | |
| 2021 org est (b) | \$ | 19.42 | | | | | | | | | | |
| 2020 actual | \$ | 18.54 | \$ | (2.37) | -11.33% | | | | | | | |
| 2020 June est | \$ | 17.53 | \$ | (3.38) | -16.16% | | | | | | | |
| 2020 rev est (b) | \$ | 18.81 | \$ | (2.10) | -10.04% | | | | | | | |
| 2020 org est (a) | \$ | 20.91 | | | | | | | | | | |
| | | | | | | | | | | | | |
| 2020 actual | \$ | 18.54 | \$ | (0.50) | -2.64% | | | | | | | |
| 2019 actual | \$ | 19.04 | \$ | 1.14 | 6.39% | | | | | | | |
| 2018 actual | \$ | 17.90 | \$ | 0.67 | 3.87% | | | | | | | |
| 2017 actual | \$ | 17.23 | \$ | 0.53 | 3.18% | | | | | | | |
| 2016 actual | \$ | 16.70 | \$ | 0.56 | 3.46% | | | | | | | |
| 2015 actual | \$ | 16.14 | \$ | 0.58 | 3.70% | | | | | | | |
| 2014 actual | \$ | 15.57 | \$ | 0.53 | 3.55% | | | | | | | |
| 2013 actual | \$ | 15.04 | \$ | 1.23 | 8.87% | | | | | | | |
| 2012 actual | \$ | 13.81 | \$ | 0.75 | 5.70% | | | | | | | |
| 2011 actual | \$ | 13.07 | \$ | 0.89 | 7.30% | | | | | | | |
| 2010 actual | \$ | 12.18 | \$ | (2.72) | -18.28% | | | | | | | |
| 2009 actual | \$ | 14.90 | | | | | | | | | | |
| (a) Information provided by MTC as of February 2019. | | | | | | | | | | | | |
| (b) Information updated by MTC as of February 2020. | | | | | | | | | | | | |
| (c) Due to COVID-19, MTC has assumed a 25% reduction from Feb. 2020 est. | | | | | | | | | | | | |

The scenario forecast above has different TDA growth factors pending on the loss of revenue, as revenues improved, we assumed the growth factor would be less:

| TDA Growth Factors | FY2022 | FY2023 | FY2024 | FY2025 | FY2026 | FY2027 | FY2028 | FY2029 |
|---|--------|--------|--------|--------|--------|--------|--------|--------|
| Assuming August Revision - estimated 20% | | | | | | | | |
| TDA Loss (MTC estimate) | 10% | 5% | 5% | 5% | 3% | 3% | 3% | 3% |
| Assuming August Revision - except 15% TDA | | | | | | | | |
| Loss | 10% | 5% | 3% | 3% | 3% | 3% | 3% | 3% |
| Assuming August Revision - except 10% TDA | | | | | | | | |
| Loss | 5% | 5% | 3% | 3% | 3% | 3% | 3% | 3% |
| Assuming August Revision - except 5% TDA | | | | | | | | |
| Loss | 2% | 2% | 2% | 3% | 3% | 3% | 3% | 3% |

STA revenue for FY 2021, the State and MTC has assumed 40% decline in growth and actuals for FY 2020 was a decline of approximately 3% which is what the State was estimating in May/June. Similar to TDA, assuming we return to normal over four fiscal years with an initial increase in FY 2022 of 30%. The first data for FY 2021 (July-August quarter) will be released in November/December.

Fixed route passenger fares peaked in FY 2013 and have continued to decline since then. As mentioned earlier, there are several events occurring from the prior year fare increase, service restructure and subsidized routes in FY 2021. Also, this incorporates preliminary revenue loss of \$449 thousand in FY 2022 compared to the original estimate for FY 2021 in the forecast assuming a median fare for low income riders and a youth fare rider.

Operating Expenses

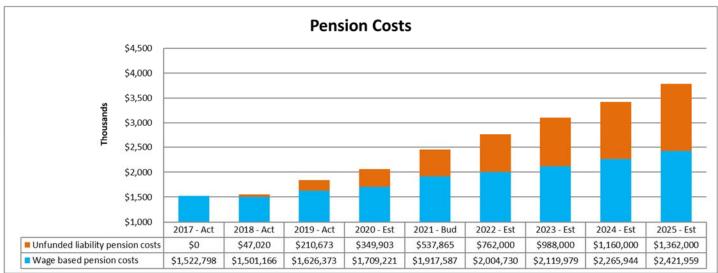
The forecast assumes that the service levels will remain the same and 3% wage increases return in FY 2022 and continue into future years (MOU's will begin to expire in fiscal year 2022 and need to be negotiated). Other assumptions are shown below:

- Nonwage operating expenses are assumed to increase 3% per year.
- Cafeteria plan expenses are assumed to increase 6% per year.
- County Connection was able to absorb most of the financial issues with the Great Recession and was 99.9% funded in FY 2017, because the pension benefits were not enhanced in the early 2000's like many other agencies and is <u>currently 89.2% funded</u>. We have incorporated recent changes such as the CalPERS Board reducing the discount rate from 7.5% to 7.0% in December 2016. The employer rate will continue to rise to 8.91% in FY 2022 to 9.3% in FY 2027. Also, as the discount rate is being reduced and phasing in investment losses in previous fiscal years, the Unfunded Actuarial Liability (UAL) payments will rise from \$47,020 in FY 2018 to \$1,065,000.

CalPERS has also recently reported their investment return for FY 2020 was 4.7% which is under the 7.0% assumed return. Staff has included in the forecast the UAL payments which would begin in FY 2023 based on estimator tools provided by CalPERS.

The following tables are summaries of the changes:

| PERS FORECAST | | | | | | | | | |
|----------------------------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|---------------|-------------|
| Employer Contribution Rate | 7.553% | 7.471% | 7.471% | 8.114% | 8.785% | 8.910% | 9.000% | 9.100% | 9.100% |
| Funded Status (a) | 99.9% | 95.8% | 88.9% | 91.5% | 89.8% | 89.2% | | Not Available |) |
| | | Actual | | Estimate | Budget | Forecast | | | |
| Description | 2017 - Act | 2018 - Act | 2019 - Act | 2020 - Est | 2021 - Bud | 2022 - Est | 2023 - Est | 2024 - Est | 2025 - Est |
| Wage based pension costs | \$1,522,798 | \$1,501,166 | \$1,626,373 | \$1,709,221 | \$1,917,587 | \$2,004,730 | \$2,119,979 | \$2,265,944 | \$2,421,959 |
| Unfunded liability pension costs | \$0 | \$47,020 | \$210,673 | \$349,903 | \$537,865 | \$762,000 | \$988,000 | \$1,160,000 | \$1,362,000 |
| Total costs | \$1,522,798 | \$1,548,186 | \$1,837,046 | \$2,059,124 | \$2,455,452 | \$2,766,730 | \$3,107,979 | \$3,425,944 | \$3,783,959 |



Capital Expenses

The forecast assumes capital expenses based on the 2016-2025 Short Range Transit Plan (SRTP) completed in March 2016. The SRTP was based on information at that time and assumed the continuation of a diesel capital fleet and has approximately \$4 million in funds to be determined (FY 2023 - \$3 million & FY 2024 - \$1 million). The SRTP and the current forecast does not include costs related to replacement with electric buses and the required infrastructure necessary to operate that fleet. Also, it is still unknown the true ongoing maintenance as we are still in the early phase of our electric buses being out of warranty.

RECOMMENDATION:

Staff requests that the A&F Committee provide comments and questions and forward to the Board of Directors for their input.

Attachments:

A. FY 2021 Budget Update



Operating and Capital Budget

Fiscal Year 2021

CENTRAL CONTRA COSTA TRANSIT AUTHORITY

Concord, California

CENTRAL CONTRA COSTA TRANSIT AUTHORITY

Fiscal Year 2021 Table of Contents

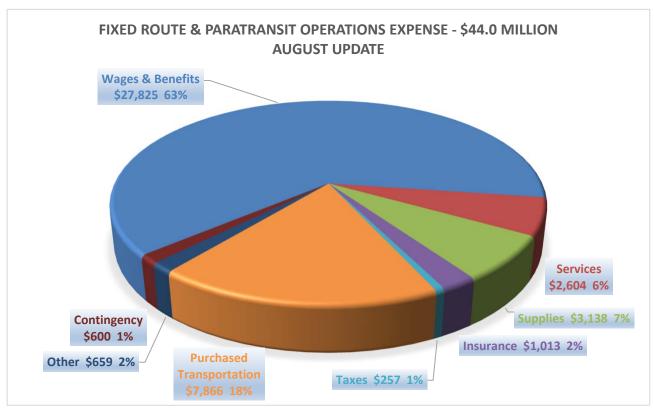
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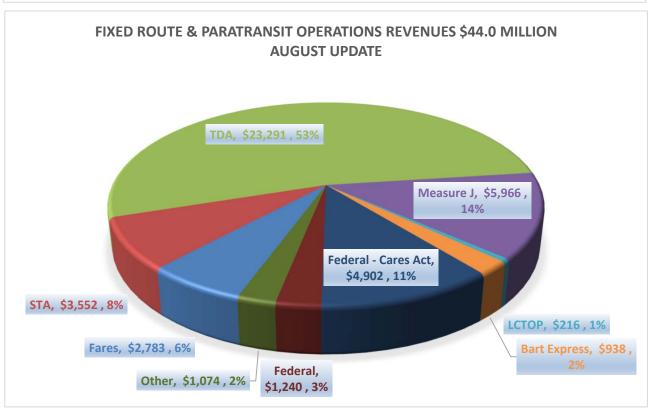
CENTRAL CONTRA COSTA TRANSIT AUTHORITY FY 2021 BUDGET SUMMARY

| | | AUG | REVISED UST ESTIMATE FY 2020 | ADOPTED BUDGET FY 2020 | % VARIANCE | REVISED AUGUST FY 2021 | ADOPTED BUDGET FY 2021 | ADOPTED OVER/(UNDER) ESTIMATE |
|-----------|-------------|-----|------------------------------------|------------------------------|---------------|------------------------------|------------------------------|-------------------------------------|
| Operation | าร | | | | | | | |
| | Fixed Route | \$ | 31,529,751 | \$ 35,055,581 | -10.1% \$ | 35,931,760 | \$ 36,341,041 | 14.0% |
| | Paratransit | \$ | 6,287,238 | \$ 7,526,506 | -16.5% \$ | 8,030,310 | \$ 8,115,023 | 27.7% |
| | Subtotal | \$ | 37,816,989 | \$ 42,582,087 | -11.2% \$ | 43,962,070 | \$ 44,456,064 | 16.2% |
| Capital | | | | | | | | |
| | Fixed Route | \$ | 689,000 | \$ 689,000 | 0.0% \$ | 747,000 | \$ 747,000 | 8.4% |
| | Paratransit | \$ | - | \$ - | N/A \$ | - | \$ - | N/A |
| | Subtotal | \$ | 689,000 | \$ 689,000 | 0.0% \$ | 747,000 | \$ 747,000 | 8.4% |
| | Grand Total | \$ | 38,505,989 | \$ 43,271,087 | -11.0% \$ | 44,709,070 | \$ 45,203,064 | 16.1% |

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County Connection CENTRAL CONTRA COSTA TRANSIT AUTHORITY FY 2021 BUDGET SUMMARY OPERATING EXPENSE & REVENUE CHART (\$ IN THOUSANDS)





2 9/1/2020

CENTRAL CONTRA COSTA TRANSIT AUTHORITY FY 2021 BUDGET- OPERATING EXPENDITURES

| | ACTUAL | JUNE EST | Α | UGUST REV | ADOPTED | FY20 Aug Revise | vs Budget | Α | UGUST REV | ADOPTED | FY | '21 Adopted vs F | Y20 Aug Est |
|-------------------------------|------------------|------------------|----|------------|------------------|-----------------|-----------|----|------------|------------------|----|------------------|-------------|
| Category | FY 2019 | FY 2020 | | FY 2020 | FY 2020 | Amount +/(-) | % +/(-) | | FY 2021 | FY 2021 | | Amount +/(-) | % +/(-) |
| | | | | | | | | | | | | | |
| Fixed Route | | | | | | | | | | | | | |
| Wages | \$ 14,764,957 | \$ 14,614,318 | \$ | 14,361,375 | \$ 15,313,717 | . , , , | -6.2% | \$ | 15,703,594 | \$ 15,972,159 | \$ | 1,610,784 | 11.2% |
| Fringe benefits-paid time off | 2,427,478 | 3,196,840 | | 2,754,202 | 2,423,159 | 331,043 | 13.7% | | 2,454,861 | 2,502,316 | | (251,886) | -9.1% |
| Fringe benefits-other | 7,985,603 | 8,506,966 | | 7,912,949 | 8,990,700 | (1,077,751) | -12.0% | | 9,337,661 | 9,448,872 | | 1,535,923 | 19.4% |
| Total Wages and benefits | 25,178,038 | 26,318,124 | | 25,028,526 | 26,727,576 | (1,699,050) | -6.4% | | 27,496,116 | 27,923,347 | | 2,894,821 | 11.6% |
| Services | 1,876,421 | 2,025,493 | | 1,864,346 | 2,339,640 | (475,294) | -20.3% | | 2,575,730 | 2,544,730 | | 680,384 | 36.5% |
| Materials and supplies | 2,770,248 | 2,794,997 | | 2,460,905 | 2,908,341 | (447,436) | -15.4% | | 3,132,695 | 3,069,745 | | 608,840 | 24.7% |
| Utilities | 344,682 | 336,557 | | 333,315 | 358,150 | (24,835) | -6.9% | | 352,600 | 352,600 | | 19,285 | 5.8% |
| Casualty and liability | 763,534 | 935,000 | | 777,102 | 980,849 | (203,747) | -20.8% | | 997,940 | 997,940 | | 220,838 | 28.4% |
| Taxes | 217,950 | 242,694 | | 237,192 | 251,515 | (14,323) | -5.7% | | 257,015 | 257,015 | | 19,823 | 8.4% |
| Leases and rentals | 53,508 | 61,130 | | 60,444 | 53,500 | 6,944 | 13.0% | | 57,000 | 57,000 | | (3,444) | -5.7% |
| Miscellaneous | 189,045 | 212,880 | | 147,183 | 236,500 | (89,317) | -37.8% | | 207,690 | 233,690 | | 86,507 | 58.8% |
| Purchased transportation | 265,834 | 247,705 | | 620,738 | 299,510 | 321,228 | 107.3% | | 254,974 | 304,974 | | (315,764) | -50.9% |
| Total Other Expenses | 6,481,222 | 6,856,456 | | 6,501,225 | 7,428,005 | (926,780) | -12.5% | | 7,835,644 | 7,817,694 | | 1,316,469 | 20.2% |
| Subtotal | 31,659,260 | 33,174,580 | | 31,529,751 | 34,155,581 | (2,625,830) | -7.7% | | 35,331,760 | 35,741,041 | | 4,211,290 | 13.4% |
| Contingency | | | | | 900,000 | (900,000) | -100.0% | | 600,000 | 600,000 | | 600,000 | N/A |
| Subtotal | 31,659,260 | 33,174,580 | | 31,529,751 | 35,055,581 | (3,525,830) | -10.1% | | 35,931,760 | 36,341,041 | | 4,811,290 | 15.3% |
| Paratransit | | | | | | | | | | | | | |
| Wages | 167,101 | 180,000 | | 191,161 | 182,218 | 8,943 | 4.9% | | 210,975 | 192,171 | | 1,010 | 0.5% |
| Fringe benefits | 96,616 | 104,485 | | 102,903 | 91,827 | 11,076 | 12.1% | | 118,275 | 113,792 | | 10,889 | 10.6% |
| Total Wages and benefits | 263,717 | 284,485 | | 294,064 | 274,045 | 20,019 | 7.3% | | 329,250 | 305,963 | | 11,899 | 4.0% |
| Services | 57,038 | 22,766 | | 19,722 | 42,600 | (22,878) | -53.7% | | 28,000 | 28,000 | | 8,278 | 42.0% |
| Materials and supplies | 7,641 | 5,930 | | 4,554 | 2,000 | 2,554 | 127.7% | | 5,000 | 5,000 | | 446 | 9.8% |
| Utilities | 21,960 | 31,687 | | 31,816 | 47,500 | (15,684) | -33.0% | | 41,000 | 41,000 | | 9,184 | 28.9% |
| Liability | - | 6,593 | | 13,185 | - | 13,185 | N/A | | 15,060 | 15,060 | | 1,875 | N/A |
| Taxes | - | - | | - | 300 | (300) | -100.0% | | - | - | | - | N/A |
| Miscellaneous | - | 1,000 | | 411 | 3,500 | (3,089) | -88.3% | | 1,000 | 9,000 | | 8,589 | 2089.8% |
| Purchased transportation | 5,945,805 | 6,721,359 | | 5,923,486 | 7,156,561 | (1,233,075) | -17.2% | | 7,611,000 | 7,711,000 | | 1,787,514 | 30.2% |
| Total Other Expenses | 6,032,444 | 6,789,335 | | 5,993,174 | 7,252,461 | (1,259,287) | -17.4% | | 7,701,060 | 7,809,060 | | 1,815,886 | 30.3% |
| Subtotal | 6,296,161 | 7,073,820 | | 6,287,238 | 7,526,506 | (1,239,268) | -16.5% | | 8,030,310 | 8,115,023 | | 1,827,784 | 29.1% |
| Total Operating Expenses | 37,955,421 | 40,248,400 | | 37,816,989 | 42,582,087 | (4,765,098) | -11.2% | | 43,962,070 | 44,456,064 | | 6,639,075 | 17.6% |
| GASBs 68 Pension & 75 OPEB | 266,456 | - | | - | - | - | N/A | | - | - | | - | N/A |
| Total Expenses | \$ 38,221,877 | \$ 40,248,400 | \$ | 37,816,989 | \$ 42,582,087 | \$ (4,765,098) | -11.2% | \$ | 43,962,070 | \$ 44,456,064 | \$ | 6,639,075 | 17.6% |

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County Connection CENTRAL CONTRA COSTA TRANSIT AUTHORITY FY 2021 BUDGET- OPERATING REVENUES

| | | MARCH | JUNE | AUGUST | | | | AUGUST | | | |
|-----------------------------|---------------|---------------|---------------|---------------|---------------|----------------|---------------|---------------|---------------|-----------------|--------------|
| | ACTUAL | ESTIMATE | ESTIMATE | ESTIMATE | ADOPTED | FY20 Aug Revi | ise vs Budget | REVISED | ADOPTED | FY21 Adopted vs | FY20 Aug Est |
| Category | FY 2019 | FY 2020 | FY 2020 | FY 2020 | FY 2020 | Amount +/(-) | % +/(-) | FY 2021 | FY 2021 | Amount +/(-) | % +/(-) |
| | | | | | | , , , , | ,/ | | | , , , , | 11 ,() |
| Fixed Route | | | | | | | | | | | |
| Fare revenue | \$ 2,851,108 | \$ 3,189,106 | \$ 2,485,000 | \$ 2,485,000 | \$ 3,065,628 | \$ (580,628) | -18.9% | \$ 1,765,500 | \$ 2,801,643 | \$ 316,643 | 12.7% |
| Special service revenue | 1,833,494 | 2,020,388 | 1,544,647 | 1,652,117 | 1,548,038 | 104,079 | 6.7% | 807,050 | 1,489,745 | (162,372) | -9.8% |
| | 4,684,602 | 5,209,494 | 4,029,647 | 4,137,117 | 4,613,666 | (476,549) | -10.3% | 2,572,550 | 4,291,388 | 154,271 | 6.0% |
| Advertising revenue | 592,496 | 560,002 | 385,002 | 428,752 | 592,500 | (163,748) | -27.6% | 170,000 | 418,750 | (10,002) | -2.3% |
| Non-Operating rev | 336,632 | 290,088 | 271,656 | 373,495 | 278,553 | 94,942 | 34.1% | 183,510 | 205,346 | (168,149) | -45.0% |
| FEMA - COVID | - | - | - | 33,478 | - | 33,478 | N/A | 1,000 | - | (33,478) | N/A |
| Federal Stimululs CARES Act | - | - | 7,067,680 | 6,911,064 | - | 6,911,064 | N/A | 4,901,617 | 4,518,681 | (2,392,383) | -34.6% |
| Low Carbon Transit Ops Prog | 368,106 | 382,182 | 382,182 | 388,397 | 375,378 | 13,019 | 3.5% | 215,710 | 107,855 | (280,542) | -72.2% |
| Other State Grants | - | 118,205 | 118,205 | 122,280 | 118,205 | 4,075 | 3.4% | 125,558 | 125,000 | 2,720 | 2.2% |
| STA Population and Revenue | 5,957,063 | 5,160,136 | 5,005,332 | 4,968,482 | 5,688,148 | (719,666) | -12.7% | 2,956,943 | 2,956,943 | (2,011,539) | -40.5% |
| TDA 4.0 | 13,832,405 | 15,184,874 | 10,307,532 | 7,830,014 | 17,091,812 | (9,261,798) | -54.2% | 18,954,662 | 18,722,514 | 10,892,500 | 139.1% |
| Measure J | 4,596,565 | 4,960,085 | 4,265,673 | 4,960,085 | 4,960,085 | 1 | 0.0% | 4,387,053 | 3,909,220 | (1,050,865) | -21.19% |
| BART Express Funds | 826,124 | 861,895 | 836,038 | 861,895 | 861,895 | - | 0.0% | 938,028 | 560,941 | (300,954) | -34.9% |
| Dougherty Valley Dev Fees | - | 152,095 | 152,095 | 152,095 | 100,000 | 52,095 | 52.1% | 200,000 | 200,000 | 47,905 | 31.5% |
| Other Local Grants | 19,920 | - | - | - | - | - | 100.0% | - | - | - | N/A |
| RM 2/Other- Express | 145,339 | 145,339 | 123,538 | 132,597 | 145,339 | (12,742) | -8.8% | 102,464 | 101,737 | (30,860) | -23.3% |
| Lifeline | 300,000 | 230,000 | 230,000 | 230,000 | 230,000 | - | 0.0% | 222,666 | 222,666 | (7,334) | -3.2% |
| Subtotal | 31,659,252 | 33,254,395 | 33,174,580 | 31,529,751 | 35,055,581 | (3,525,830) | -10.1% | 35,931,760 | 36,341,041 | 4,811,290 | 15.3% |
| Paratransit | | | | | | | | | | | |
| Fare revenue | 532,081 | 525,000 | 368,715 | 397,550 | 550,000 | (152,450) | -27.7% | 210,000 | 446,250 | 48,700 | 12.3% |
| Non-Operating revenue | (29,807) | - | - | | | - | N/A | - | - | - | N/A |
| FTA Section 5307 | 1,697,768 | 1,380,000 | 1,380,000 | 1,380,000 | 1,380,000 | - | 0.0% | 1,240,000 | 1,214,400 | (165,600) | -12.0% |
| FTA Preventive Maintenance | 5,635 | - | - | - | - | - | N/A | - | - | - | N/A |
| TDA 4.5 | 869,577 | 1,009,387 | 940,694 | 917,891 | 1,056,604 | (138,713) | -13.1% | 590,837 | 603,380 | (314,511) | -34.3% |
| TDA 4.0 | 313,764 | 1,572,655 | 1,804,353 | 789,756 | 1,697,252 | (907,496) | N/A | 3,744,868 | 3,741,186 | 2,951,430 | 373.7% |
| Measure J | 1,939,024 | 1,814,243 | 1,560,249 | 1,814,243 | 1,814,243 | - | 0.0% | 1,578,876 | 1,419,757 | (394,486) | -21.74% |
| STA Paratransit & Rev based | 799,740 | 848,487 | 823,032 | 783,284 | 848,487 | (65,203) | -7.7% | 469,029 | 493,350 | (289,934) | -37.0% |
| BART ADA Service/Other | 168,382 | 196,777 | 196,777 | 204,514 | 179,920 | 24,594 | 13.7% | 196,700 | 196,700 | (7,814) | -3.8% |
| Subtotal | 6,296,164 | 7,346,549 | 7,073,820 | 6,287,238 | 7,526,506 | (1,239,268) | -16.5% | 8,030,310 | 8,115,023 | 1,827,785 | 29.1% |
| Total | \$ 37,955,416 | \$ 40,600,944 | \$ 40,248,400 | \$ 37,816,989 | \$ 42,582,087 | \$ (4,765,098) | -11.3% | \$ 43,962,070 | \$ 44,456,064 | \$ 6,639,075 | 17.6% |

CENTRAL CONTRA COSTA TRANSIT AUTHORITY FY 2021 Revenue Source Utilization

| | Anticipa | ited Revenue | | Anticipated Utilization | | Difference |
|---|----------|--------------|----|----------------------------|----|-------------|
| Fixed Route | _ | | _ | | _ | |
| Fare revenue | \$ | 1,765,500 | \$ | 1,765,500 | \$ | - |
| Special service revenue | | 807,050 | | 807,050 | | - |
| Advertising revenue | | 170,000 | | 170,000 | | - |
| Non-Operating revenue | | 183,510 | | 183,510 | | - |
| FEMA - COVID | | 1,000 | | 1,000 | | - |
| Federal Stimululs CARES Act | | 4,901,617 | | 4,901,617 | | - |
| Low Carbon Transit Operations Program (LCTOP) | | 215,710 | | 215,710 | | - |
| Other State Grants | | 125,558 | | 125,558 | | - |
| STA Population and Revenue Based | | 2,956,943 | | 2,956,943 | | - |
| TDA 4.0 | | 10,069,817 | | 18,954,662 | | (8,884,845) |
| Measure J | | 4,387,053 | | 4,387,053 | | - |
| BART Express Funds | | 938,028 | | 938,028 | | - |
| Dougherty Valley Development Fees | | 200,000 | | 200,000 | | - |
| RM2- Express | | 102,464 | | 102,464 | | - |
| Lifeline | | 222,666 | | 222,666 | | - |
| Total Fixed Route Operating Revenue | \$ | 27,046,916 | \$ | 35,931,760 | \$ | (8,884,845) |
| Paratransit | | | | | | |
| Fare revenue | \$ | 210,000 | \$ | 210,000 | \$ | - |
| Non-operating revenue | | - | | - | | - |
| FTA Section 5307 | | 1,240,000 | | 1,240,000 | | - |
| FTA Preventive Maintenance | | - | | - | | - |
| TDA 4.5 | | 590,837 | | 590,837 | | - |
| TDA 4.0 | | 3,744,868 | | 3,744,868 | | - |
| Measure J | | 1,578,876 | | 1,578,876 | | - |
| STA Paratransit | | 469,029 | | 469,029 | | - |
| BART ADA Service/Other | | 196,700 | | 196,700 | | _ |
| Total Paratransit Operating Revenue | \$ | 8,030,310 | \$ | 8,030,310 | \$ | - |
| Capital Program | | | | | | |
| TDA 4.0 | \$ | 747,000 | \$ | 747,000 | \$ | - |
| Increase (Decrease) to TDA reserve | | | | | \$ | (8,884,845) |

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County Connection CENTRAL CONTRA COSTA TRANSIT AUTHORITY STAFFING

| | Position Type | FY 2013 ACTUAL | FY 2014 ACTUAL | FY 2015 ACTUAL | FY 2016 ACTUAL | FY 2017 ACTUAL | FY 2018 ACTUAL | FY 2019 ACTUAL | FY 2020 BUDGET | FY 2020 ACTUAL | FY 2021 PROPOSED |
|------------------------|-----------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|---------------------|
| Transportation | Transportation administration | 4.0 | 4.0 | 4.0 | 4.0 | 4.0 | 4.0 | 4.0 | 4.0 | 3.0 | 4.0 |
| • | Training | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 1.0 | 1.0 | 2.0 | 2.0 | 2.0 (e) |
| | Transit Supervisor/Dispatcher | 10.0 | 11.0 | 12.0 | 12.0 | 12.0 | 11.0 | 11.0 | 12.0 | 12.0 | 12.0 |
| | · | 16.0 | 17.0 | 18.0 | 18.0 | 18.0 | 16.0 | 16.0 | 18.0 | 17.0 | 18.0 |
| | Full-time runs | 127.0 | 128.0 | 128.0 | 122.0 | 122.0 | 119.0 | 116.0 | 124.0 | 116.0 | 124.0 (d) |
| | Part-time runs | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 6.0 | 4.0 | 12.0 | 4.0 | 12.0 |
| | Full-time stand-by (Protection) | 36.0 | 36.0 | 36.0 | 36.0 | 36.0 | 33.0 | 36.0 | 36.0 | 34.0 | 36.0 |
| | | 175.0 | 176.0 | 176.0 | 170.0 | 170.0 | 158.0 | 156.0 | 172.0 | 154.0 | 172.0 |
| | Total Transportation | 191.0 | 193.0 | 194.0 | 188.0 | 188.0 | 174.0 | 172.0 | 190.0 | 171.0 | 190.0 |
| Maintenance | Maintenance administration | 5.0 | 5.0 | 5.0 | 5.0 | 5.0 | 5.0 | 5.0 | 5.0 | 5.0 | 5.0 |
| | Facilities | 5.0 | 6.0 | 6.0 | 6.0 | 6.0 | 6.0 | 6.0 | 6.0 | 6.0 | 6.0 |
| | | 10.0 | 11.0 | 11.0 | 11.0 | 11.0 | 11.0 | 11.0 | 11.0 | 11.0 | 11.0 |
| | Mechanic, Level VI | | | 4.0 | 4.0 | 4.0 | 4.0 | 3.0 | 4.0 | 2.0 | 4.0 |
| | Mechanic, Level V | 5.0 | 5.0 | 3.0 | 3.0 | 3.0 | 3.0 | 3.0 | 3.0 | 3.0 | 3.0 |
| | Mechanic, Level IV | 4.0 | 3.0 | 5.0 | 5.0 | 5.0 | 5.0 | 5.0 | 5.0 | 5.0 | 5.0 |
| | Mechanic, Level III | 7.0 | 5.0 | 5.0 | 6.0 | 6.0 | 6.0 | 6.0 | 5.0 | 5.0 | 5.0 |
| | Mechanic, Level II | 2.0 | 3.0 | - | - | - | - | - | - | - | - |
| | Mechanic, Level I | 1.0 | 3.0 | - | - | - | - | 2 | 2 | 2 | 2 |
| | Bus service workers | 10.0 | 10.0 | 9.0 | 9.0 | 9.0 | 8.0 | 9.0 | 10.0 | 9.0 | 10.0 |
| | | 29.0 | 29.0 | 26.0 | 27.0 | 27.0 | 26.0 | 28.0 | 29.0 | 26.0 | 29.0 |
| | Total Maintenance | 39.0 | 40.0 | 37.0 | 38.0 | 38.0 | 37.0 | 39.0 | 40.0 | 37.0 | 40.0 |
| General | General Administration | 3.0 | 3.0 | 4.0 | 4.0 | 4.0 | 4.0 | 4.0 | 4.0 | 4.0 | 4.0 |
| Administration | Stores & Procurement | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 |
| | Stores workers | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 |
| | Finance | 5.0 | 5.0 | 5.0 | 5.0 | 5.0 | 5.0 | 5.0 | 5.0 | 5.0 | 5.0 |
| | Human Resources | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 3.0 | 3.0 | 3.0 | 3.0 |
| | Marketing | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 (c) |
| | Customer service | 6.0 | 6.0 | 8.0 | 8.0 | 8.0 | 8.0 | 6.0 | 8.0 | 6.0 | 8.0 (a) |
| | IT | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 3.0 | 4.0 | 4.0 | 4.0 | 4.0 (b) |
| | Planning/Scheduling | 6.0 | 6.0 | 5.0 | 5.0 | 5.0 | 5.0 | 6.0 | 8.0 | 4.0 | 6.0 (b), (c) |
| | Subtotal in full time equivalents | 29.0 | 29.0 | 31.0 | 31.0 | 31.0 | 31.0 | 32.0 | 36.0 | 30.0 | 34.0 |
| Fixed Route | | | | | | | | | | | |
| Operations | Total | 259.0 | 262.0 | 262.0 | 257.0 | 257.0 | 242.0 | 243.0 | 266.0 | 238.0 | 264.0 |
| | Paratransit | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 3.0 | 3.0 | 3.0 | 3.0 | 3.0 |
| Total Operation | s | 261.0 | 264.0 | 264.0 | 259.0 | 259.0 | 245.0 | 246.0 | 269.0 | 241.0 | 267.0 |

⁽a) Customer Service has 2 vacant positions that are not budgeted nor currently needed.

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⁽b) Combined Database NTD & Asstistant Schedule position into a Planner position, removed vacant Admin Assistant that was not filled nor budgeted. In August 2020, not budgeting a System Admin position.

⁽c) Marketing reclassed the position from a Manager of Marketing & Customer Service to a Senior Planner/Community Liaison position. In August 2020, not budgeting for Mannager of Planning.

⁽d) Service reduction adopted by Board in December 2018 results in 6 fewer full time operators.

⁽e) In August 2020 modified Training Manager to Director of Safety and Training and no longer budgeting Training Coordinator.

County Connection CENTRAL CONTRA COSTA TRANSIT AUTHORITY FY2021 CAPITAL PROGRAM-BUDGET YEAR

(\$ in thousands)

| | | | | Funding Sou | ırce | | |
|--|---------|----------------------|----------------------|-------------|--------------|--------|--------|
| | Federal | State | State | State | State | MTC | |
| Consider Contraction | 5207 | Prop 1B - PTMISEA | Prop 1B - PTMISEA | LOTOR | Dridge Talla | TDA | Takal |
| Capital Category | 5307 | Rolling Stock | Facility Rehab | LCTOP | Bridge Tolls | TDA | Total |
| Non Revenue Fleet | | | - | - | - | 367 | 367 |
| Revenue Fleet | | | - | - | - | - | - |
| Facility Maintenance and Modernization | | | - | - | - | 100 | 100 |
| Street Amenities | | | - | - | - | - | - |
| Information Technology | | | - | - | - | 180 | 180 |
| Maintenance Equipment & Tools | | | - | - | - | 50 | 50 |
| Office Furniture and Equipment | | | - | - | - | 50 | 50 |
| Total | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 747 | \$ 747 |

7 9/1/2020

County Connection CENTRAL CONTRA COSTA TRANSIT AUTHORITY FISCAL YEARS 2020 - 2027

\$ In Thousands

| Capital Program (a): | FY | 2020 | FY | ′ 2021 | F۱ | Y 2022 | F | Y 2023 | F` | Y 2024 | F۱ | Y 2025 | F١ | 2026 | F | Y 2027 |
|---------------------------------------|-------|------|-----|---------------|----|--------|----|--------|----|-----------|----|--------|-----|---------------|----------|--------|
| Non Revenue Fleet | \$ | 369 | \$ | 367 | \$ | - | \$ | 99 | \$ | 126 | \$ | 109 | \$ | - | \$ | 70 |
| Revenue Fleet | | - | | - | | 1,189 | | 24,688 | | - | | - | | - | | 16,857 |
| Facility Maintenance & Modernization | | 100 | | 100 | | 100 | | 100 | | 2,400 | | - | | - | | 225 |
| Street Amenities | | - | | - | | 50 | | - | | - | | - | | 70 | | 50 |
| Information Technology | | 85 | | 180 | | 300 | | 80 | | 90 | | 85 | | 100 | | 150 |
| Maintenance Equipment & Tools | | 65 | | 50 | | 50 | | 50 | | 250 | | 50 | | 50 | | - |
| Office Furniture and Equipment | | 70 | | 50 | | 80 | | 80 | | 100 | | 100 | | 80 | | 25 |
| Total Capital Program | \$ | 689 | \$ | 747 | \$ | 1,769 | \$ | 25,097 | \$ | 2,966 | \$ | 344 | \$ | 300 | \$ | 17,377 |
| Capital Program by Service: | | | | | | | | | | | | | | | | |
| Fixed-Route | \$ | 689 | \$ | 747 | \$ | 580 | \$ | 25,097 | \$ | 2,966 | \$ | 344 | \$ | 300 | \$ | 17,377 |
| Paratransit | | - | | - | | 1,189 | | · - | | · - | | - | | _ | | · - |
| Total Capital Program by Service | \$ | 689 | \$ | 747 | \$ | 1,769 | \$ | 25,097 | \$ | 2,966 | \$ | 344 | \$ | 300 | \$ | 17,377 |
| | | | | | | | | | | | | | | | | |
| Capital Funding by Source | FY | 2020 | FY | 2021 | F۱ | Y 2022 | F | Y 2023 | F` | Y 2024 | F۱ | Y 2025 | F١ | 2026 | F | Y 2027 |
| Federal 5307 | \$ | - | \$ | - | \$ | 989 | \$ | 19,969 | \$ | - | \$ | - | \$ | - | \$ | 13,636 |
| State Prop 1B PTMISEA - Rolling Stock | | - | | - | | - | | - | | - | | - | | - | | - |
| State - LCTOP | | - | | - | | 300 | | 300 | | 300 | | 300 | | 300 | | 300 |
| MTC TPI Funds - Stop Access & IT | | - | | - | | - | | - | | - | | - | | - | | - |
| Bridge Toll Revenue | | - | | - | | 80 | | 1,000 | | 29 | | - | | - | | 850 |
| Transportation Development Act | | 689 | | 747 | | 400 | | 828 | | 1,637 | | 44 | | - | | 2,591 |
| To Be Determined | | - | | - | | - | | 3,000 | | 1,000 | | - | | - | | - |
| Total Capital Funding by Source | \$ | 689 | \$ | 747 | \$ | 1,769 | \$ | 25,097 | \$ | 2,966 | \$ | 344 | \$ | 300 | \$ | 17,377 |
| Revenue Fleet Replacements | FY | 2020 | FΥ | ′2021 | F۱ | Y 2022 | F | Y 2023 | F' | Y 2024 | F۱ | Y 2025 | F۱ | / 2026 | F | Y 2027 |
| # Fixed Route Vehicles | - ' ' | | • • | | • | - | | 40 | - | . <u></u> | • | - | • ' | - | <u> </u> | 40 |
| # Paratransit Vehicles | | _ | | _ | | 21 | | - | | _ | | _ | | _ | | - |
| Total Revenue Fleet Replacement | | _ | | | | 21 | | 40 | | | | _ | | _ | | 40 |

CENTRAL CONTRA COSTA TRANSIT AUTHORITY

FISCAL YEARS 2019 - 2027 \$ In Thousands

| _ | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 |
|---|-----------|------------|-----------|-----------|-----------|------------|-----------|-----------|-----------|
| Revenue Hours | 228,907 | 226,840 | 226,840 | 226,840 | 226,840 | 226,840 | 226,840 | 226,840 | 226,840 |
| Passenger Fares | 2,851 | 2,485 | 1,766 | 2,740 | 2,740 | 2,740 | 2,740 | 2,740 | 2,740 |
| 2 Special Fares | 1,833 | 1,652 | 807 | 1,453 | 1,411 | 1,368 | 1,395 | 1,423 | 1,451 |
| 3 Advertising | 592 | 429 | 170 | 300 | 325 | 344 | 354 | 361 | 368 |
| 4 Non-Operating Revenue | 338 | 373 | 184 | 186 | 188 | 190 | 192 | 194 | 196 |
| 5 FEMA - COVID | _ | 33 | 1 | - | _ | _ | - | - | _ |
| 6 Federal Stimululs CARES Act | - | 6,911 | 4,902 | - | _ | _ | - | - | _ |
| 7 Low Carbon Transit Operations Program | 368 | 388 | 216 | 108 | 135 | 162 | 186 | 216 | 218 |
| 7 Other State Grants - SB1 State of Good Repair | - | 122 | 126 | 126 | 126 | 126 | 126 | 126 | 126 |
| 8 STA Population & Revenue Based Guarantee | 4,916 | 3,498 | 1,639 | 2,512 | 2,845 | 3,209 | 3,606 | 3,692 | 3,780 |
| 9 STA Population & Revenue Based - Non Gua | 1,041 | 1,470 | 1,318 | 1,332 | 1,345 | 1,358 | 1,372 | 1,386 | 1,399 |
| 10 TDA 4.0 | 13,832 | 7,832 | 18,953 | 22,050 | 23,051 | 24,216 | 25,141 | 26,443 | 27,791 |
| 11 Measure J | 4,597 | 4,960 | 4,387 | 4,529 | 4,579 | 4,671 | 4,788 | 4,908 | 5,055 |
| 12 BART Express Funds | 826 | 862 | 938 | 947 | 957 | 966 | 976 | 986 | 996 |
| 13 Dougherty Valley Dev Fees | - | 152 | 200 | 200 | 200 | - | - | - | - |
| 14 Other Local Grants | 20 | - | _ | - | _ | _ | - | - | _ |
| 15 RM2/Other - Express | 145 | 133 | 102 | 130 | 145 | 145 | 145 | 145 | 145 |
| 16 Lifeline | 300 | 230 | 223 | - | - | - | - | - | - |
| 17 Total Fixed Route Operating Revenue | 31,659 | 31,530 | 35,932 | 36,613 | 38,047 | 39,495 | 41,021 | 42,620 | 44,265 |
| Operating Expenses w/o contingency and | | | | | | | | | |
| 18 GASB 68 & 75 | 31,448 | 31,180 | 34,794 | 35,851 | 37,059 | 38,335 | 39,659 | 41,062 | 42,551 |
| CalPERS Unfunded Accrued Liability Expense CalPERS Unfunded Accrued Liability Expense | 211 | 350 | 538 | 762 | 928 | 980 | 1,072 | 1,158 | 1,204 |
| - COVID 19 | - | - | - | - | 60 | 180 | 290 | 400 | 510 |
| % increase in expenses | 5.6% | -0.4% | 12.1% | 3.6% | 3.9% | 3.8% | 3.9% | 3.9% | 3.9% |
| 20 GASB 68 Pension & GASB 75 OPEB adjust | 266 | - | - | - | - | - | - | - | - |
| 21 Operating expense contingency | - | - | 600 | - | - | - | - | - | _ |
| 22 Total Fixed Route Operating Expenses | 31,925 | 31,530 | 35,932 | 36,613 | 38,047 | 39,495 | 41,021 | 42,620 | 44,265 |
| Revenue Hours | 74,394 | 74,394 | 74,394 | 74,394 | 74,394 | 74,394 | 74,394 | 74,394 | 74,394 |
| 23 Passenger Fares | 532 | 398 | 210 | 500 | 500 | 500 | 500 | 500 | 500 |
| 24 Non-Operating revenue | (30) | - | | - | - | - | - | - | - |
| 25 FTA Section 5307 | 1,698 | 1,380 | 1,240 | 1,240 | 1,240 | 1,240 | 1,240 | 1,240 | 1,240 |
| 26 FTA Preventative Maintenance | 6 | , <u>-</u> | ´ - | · - | ´ - | , <u>-</u> | · - | ´ - | · - |
| 27 TDA 4.5 | 869 | 918 | 590 | 664 | 717 | 767 | 802 | 826 | 850 |
| 28 TDA 4.0 | 314 | 789 | 3,745 | 3,428 | 3,533 | 3,645 | 3,763 | 3,957 | 4,151 |
| 29 Measure J | 1,939 | 1,814 | 1,579 | 1,630 | 1,663 | 1,696 | 1,738 | 1,781 | 1,834 |
| 30 STA Paratransit & Revenue Based | 800 | 783 | 469 | 610 | 665 | 724 | 790 | 798 | 805 |
| 31 Bart ADA service | 168 | 205 | 197 | 199 | 201 | 203 | 205 | 207 | 209 |
| 32 Total Paratransit Operating Revenue | 6,296 | 6,287 | 8,030 | 8,271 | 8,519 | 8,775 | 9,038 | 9,309 | 9,589 |
| 33 Total Paratransit Operating Expenses | 6,296 | 6,287 | 8,030 | 8,271 | 8,519 | 8,775 | 9,038 | 9,309 | 9,589 |
| % increase in expenses | 14.1% | -0.1% | 27.7% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% | 3.0% |
| 34 Total CCCTA Operating Budget | \$ 38,221 | \$ 37,817 | \$ 43,962 | \$ 44,884 | \$ 46,566 | \$ 48,270 | \$ 50,059 | \$ 51,929 | \$ 53,854 |

CENTRAL CONTRA COSTA TRANSIT AUTHORITY

FISCAL YEARS 2019 - 2027 \$ In Thousands

| | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 | FY 2024 | FY 2025 | FY 2026 | FY 2027 |
|---|----------|----------|---------|----------|-----------|----------|---------|---------|-----------|
| 35 Capital Revenue | | | | | | | | | |
| 36 Federal 5307 | 4,43 | 5 - | - | 989 | 19,969 | - | - | - | 13,636 |
| 37 State Prop 1B PTMISEA - Rolling Stock | 1,00 | 5 - | - | - | - | - | - | - | - |
| 38 State Prop 1B PTMISEA - Facility Rehab | | | - | - | - | - | - | - | - |
| 39 State - LCTOP | 37 | 5 - | - | 300 | 300 | 300 | 300 | 300 | 300 |
| 40 Lifeline - 1B Population based Bonds | | | - | - | - | - | - | - | - |
| 41 MTC TPI Funds - Stop Access & IT | 20 |) . | - | - | - | - | - | - | - |
| 42 Bridge Toll Revenue | 100 |) . | - | 80 | 1,000 | 29 | - | - | 850 |
| 43 Transportation Development Act | 47 | 4 689 | 747 | 400 | 828 | 1,637 | 44 | - | 2,591 |
| 44 To Be Determined | | | | - | 3,000 | 1,000 | - | - | - |
| 45 Total Capital Revenue | \$ 6,589 | 9 \$ 689 | \$ 747 | \$ 1,769 | \$ 25,097 | \$ 2,966 | \$ 344 | \$ 300 | \$ 17,377 |
| | | | | | | | | | |
| | | | | | | | | | |
| 46 Capital Projects | \$ 6,58 | 9 \$ 689 | \$ 747 | \$ 1,769 | \$ 25,097 | \$ 2,966 | \$ 344 | \$ 300 | \$ 17,377 |

CENTRAL CONTRA COSTA TRANSIT AUTHORITY FISCAL YEARS 2019 - 2027 \$ In Thousands

| | | F | Y 2019 | F | Y 2020 | F | Y 2021 | F | Y 2022 | F | Y 2023 | F | Y 2024 | F | Y 2025 | F | Y 2026 | F | Y 2027 |
|----|--|----|-------------------------|----|---------------------------|----|---------------------------|----|--------------------------|----|-------------------------|----|-------------------------|----|-------------------------|----|-------------------------|----|-------------------------|
| 47 | Beginning Balance | \$ | 12,305 | \$ | 16,728 | \$ | 25,964 | \$ | 17,081 | \$ | 7,221 | \$ | (3,372) | \$ | (15,210) | \$ | (25,615) | \$ | (36,916) |
| 48 | Estimated TDA 4.0 Allocation | \$ | 19,043 6.39 % | \$ | 18,546 - 2.61 % | | 14,562 -21.48 % | | 16,018 10.00 % | \$ | 16,819 5.00 % | \$ | 17,660 5.00 % | \$ | 18,543 5.00 % | \$ | 19,099 3.00 % | \$ | 19,672 3.00 % |
| 49 | TDA 4.0 Needed for Operations and Capital Used for Fixed route operations | l: | (13,832) | | (7,832) | | (18,953) | | (22,050) | | (23,051) | | (24,216) | | (25,141) | | (26,443) | | (27,791) |
| 50 | Used for Paratransit operations | | (314) | | (789) | | (3,745) | | (3,428) | | (3,533) | | (3,645) | | (3,763) | | (3,957) | | (4,151) |
| 51 | TDA Used for Operations | | (14,146) | | (8,621) | | (22,698) | | (25,478) | | (26,584) | | (27,861) | | (28,904) | | (30,400) | | (31,942) |
| 52 | Used for Capital Program | | (474) | | (689) | | (747) | | (400) | | (828) | | (1,637) | | (44) | | - | | (2,591) |
| 53 | Ending TDA Reserve | \$ | 16,728 | \$ | 25,964 | \$ | 17,081 | \$ | 7,221 | \$ | (3,372) | \$ | (15,210) | \$ | (25,615) | \$ | (36,916) | \$ | (51,777) |
| 54 | Annual TDA gain/loss (no reserves) Number Of Months of Operating Expenses in Reserve | \$ | 4,423 5.3 | \$ | 9,236 8.2 | \$ | (8,883) 4.7 | \$ | (9,860) 1.9 | \$ | (10,593) | \$ | (11,838) | \$ | (10,405) (6.1) | \$ | (11,301) | \$ | (14,861) |
| 55 | Percentage of operating budget | | 43.8% | | 68.7% | | 38.9% | | 16.1% | | -7.2% | | -31.5% | | -51.2% | | -71.1% | | -96.1% |

CENTRAL CONTRA COSTA TRANSIT AUTHORITY OPERATING EXPENSE DETAIL

| Account Desc | FY 2019 Actual | FY 2020 August Estimate | FY 2020 June Estimate | FY 2020 Budget | Oven (Unden) FY 2020 Budget | FY 2021 August Revise | Adopted FY 2021 Budget | Over (Under) FY 2020 Est/Actual | Over (Under) % FY 2020 Est/Actual |
|-----------------------------|----------------|----------------------------|--------------------------|----------------|--------------------------------|--------------------------|---------------------------|------------------------------------|--------------------------------------|
| Wages, Operators | 8,630,602 | 8,247,902 | 8,274,997 | 8,580,000 | (332,098) | 9,118,500 | 9,118,500 | 870,598 | |
| Wages, Operator/trainer | 141,372 | 68,443 | 175,000 | 175,000 | (106,557) | 181,500 | 181,500 | 113,057 | |
| Wages, Trans Admin | 1,016,871 | 1,110,296 | 1,083,000 | 1,122,426 | (12,130) | 1,168,305 | 1,159,934 | 49,638 | |
| Wages, Scheduling | 72,973 | 73,573 | 76,100 | 71,672 | 1,901 | 75,556 | 75,556 | 1,983 | |
| Wages, Maint Admin | 484,913 | 502,396 | 504,540 | 535,061 | (32,665) | 535,727 | 535,727 | 33,331 | |
| Wages, Building Maint. | 308,511 | 340,578 | 330,860 | 361,091 | (20,513) | 372,381 | 372,381 | 31,803 | |
| Wages, Customer Service | 322,328 | 357,490 | 351,500 | 351,502 | 5,988 | 365,856 | 365,856 | 8,366 | |
| Wages, Promotion | 59,698 | 62,659 | 61,308 | 59,170 | 3,489 | 60,930 | 60,928 | (1,731) | |
| Wages, EE Services | 253,000 | 247,406 | 260,000 | 249,022 | (1,616) | 196,002 | 257,321 | 9,915 | |
| Wages, Finance | 423,773 | 452,596 | 460,000 | 437,212 | 15,384 | 451,086 | 451,086 | (1,510) | |
| Wages, Safety & Trng | 80,209 | 67,037 | 91,238 | 82,704 | (15,667) | 113,552 | 149,539 | 82,502 | |
| Wages, General Admin | 596,190 | 600,570 | 600,000 | 579,135 | 21,435 | 589,438 | 589,438 | (11,132) | |
| Performance based Comp Pool | - | - | - | 40,000 | (40,000) | - | - | - | |
| Wages, Board | 18,400 | 20,000 | 22,000 | 26,400 | (6,400) | 26,400 | 26,400 | 6,400 | |
| Wages, Planning | 821,641 | 780,247 | 800,000 | 910,149 | (129,902) | 724,331 | 903,963 | 123,716 | |
| Wages, Service Workers | 404,835 | 363,924 | 400,000 | 489,234 | (125,310) | 477,961 | 477,961 | 114,037 | |
| Wages, Serv Wrkr Bonus | 350 | 2,724 | 2,525 | 1,250 | 1,474 | 1,750 | 1,750 | (974) | |
| Wages, Mechanics | 1,117,091 | 1,055,284 | 1,110,000 | 1,231,439 | (176,155) | 1,233,069 | 1,233,069 | 177,785 | |
| Wages, Mechanic Bonus | 12,200 | 8,250 | 11,250 | 11,250 | (3,000) | 11,250 | 11,250 | 3,000 | |
| Total Wages | 14,764,957 | 14,361,375 | 14,614,318 | 15,313,717 | (952,342) | 15,703,594 | 15,972,159 | 1,610,784 | 11% |
| Sick, Operators | 401,995 | 350,862 | 407,500 | 340,000 | 10,862 | 350,000 | 350,000 | (862) | |
| Sick, Trans Admin | 67,427 | 60,012 | 45,989 | 32,769 | 27,243 | 34,134 | 33,893 | (26,119) | |
| Sick, Scheduling | 4,107 | 2,649 | 2,350 | 2,138 | 511 | 2,254 | 2,254 | (395) | |
| Sick, Maintenance Admin | 14,806 | 10,512 | 10,000 | 15,938 | (5,426) | 15,957 | 15,957 | 5,445 | |
| Sick, Building Maintenance. | 13,030 | 9,664 | 10,036 | 10,448 | (784) | 10,716 | 10,716 | 1,052 | |
| Sick, Customer Svc | 5,292 | 8,232 | 9,814 | 9,839 | (1,607) | 10,228 | 10,228 | 1,996 | |
| Sick, Promotion | 2,013 | 3,636 | 4,465 | 1,765 | 1,871 | 1,818 | 1,818 | (1,818) | |
| Sick, EE Services | 2,506 | 3,252 | 5,474 | 7,389 | (4,137) | 5,847 | 7,636 | 4,384 | |
| Sick, Finance | 12,496 | 9,350 | 13,947 | 12,894 | (3,544) | 13,306 | 13,306 | 3,956 | |
| Sick, Safety & Training | 2,188 | 19,655 | 16,942 | 2,467 | 17,188 | 3,387 | 4,460 | (15,195) | |
| Sick, General Admin | 17,021 | 33,118 | 25,205 | 17,069 | 16,049 | 17,373 | 17,373 | (15,745) | |
| Sick, Planning | 17,272 | 37,529 | 16,051 | 26,833 | 10,696 | 21,316 | 26,680 | (10,849) | |
| Sick, Service Workers | 34,341 | 15,300 | 17,569 | 6,766 | 8,534 | 37,511 | 37,511 | 22,211 | |
| Sick, Mechanics | 28,160 | 60,147 | 40,575 | 23,606 | 36,541 | 35,190 | 35,190 | (24,957) | |

CENTRAL CONTRA COSTA TRANSIT AUTHORITY OPERATING EXPENSE DETAIL

| Account Desc | FY 2019 Actual | FY 2020 August Estimate | FY 2020 June Estimate | FY 2020 Budget | Oven (Unden) FY 2020 Budget | FY 2021 August Revise | Adopted FY 2021 Budget | Over (Under) FY 2020 Est/Actual | Over (Under) % FY 2020 Est/Actual |
|---|----------------|----------------------------|--------------------------|----------------|--------------------------------|--------------------------|---------------------------|------------------------------------|--------------------------------------|
| Sick, Operators - COVID-19 | - | 310,560 | 467,800 | - | 310,560 | - | - | (310,560) | |
| Sick, Trans Admin - COVID-19 | - | 33,128 | 52,000 | - | 33,128 | - | - | (33,128) | |
| Sick, Building Maintenance CO\ | - | 2,953 | · - | _ | 2,953 | - | - | (2,953) | |
| Sick, Customer Svc - COVID-19 | - | 2,713 | 5,000 | _ | 2,713 | - | - | (2,713) | |
| Sick, EE Services - COVID-19 | - | 5,905 | 9,210 | - | 5,905 | - | - | (5,905) | |
| Sick, Safety & Training - COVID-1 | - | 18,967 | 40,000 | - | 18,967 | - | - | (18,967) | |
| Sick, General Admin - COVID-19 | - | 5,649 | 5,000 | _ | 5,649 | - | - | (5,649) | |
| Sick, Service Workers - COVID-19 | - | 15,428 | 16,140 | _ | 15,428 | - | - | (15,428) | |
| Sick, Mechanics - COVID-19 | - | 52,020 | 87,000 | - | 52,020 | - | - | (52,020) | |
| Total Sick Pay | 622,654 | 1,071,241 | 1,308,067 | 509,921 | 561,320 | 559,037 | 567,022 | (504,219) | -39% |
| Holiday, Operators | 340,076 | 355,423 | 419,000 | 426,000 | (70,577) | 437,000 | 437,000 | 81,577 | |
| Holiday, Trans Admin | 60,791 | 50,134 | 56,455 | 59,858 | (9,724) | 62,356 | 61,916 | 11,782 | |
| Holiday, Scheduling | 4,423 | 3,390 | 3,688 | 3,906 | (516) | 4,117 | 4,117 | 727 | |
| Holiday, Maintenance Admin | 30,380 | 31,424 | 31,795 | 29,115 | 2,309 | 29,152 | 29,152 | (2,272) | |
| Holiday, Building Maintenance. | 16,605 | 17,244 | 20,000 | 19,086 | (1,842) | 19,578 | 19,578 | 2,334 | |
| Holiday, Customer Svc | 18,284 | 16,960 | 17,975 | 17,976 | (1,016) | 18,685 | 18,685 | 1,725 | |
| Holiday, Promotion | 4,173 | 1,934 | 3,224 | 3,224 | (1,290) | 3,320 | 3,320 | 1,386 | |
| Holiday, EE Services | 12,789 | 12,236 | 13,498 | 13,498 | (1,262) | 10,681 | 13,948 | 1,712 | |
| Holiday, Finance | 26,062 | 21,104 | 23,098 | 23,553 | (2,449) | 24,308 | 24,308 | 3,204 | |
| Holiday, Safety & Training | 4,375 | 6,015 | 6,000 | 4,507 | 1,508 | 6,188 | 8,149 | 2,134 | |
| Holiday, General Admin | 24,387 | 23,977 | 30,050 | 31,182 | (7,205) | 31,736 | 31,736 | 7,759 | |
| Holiday, Planning | 52,177 | 32,432 | 41,000 | 49,020 | (16,588) | 38,940 | 48,738 | 16,306 | |
| Holiday, Service Workers | 20,209 | 17,784 | 23,085 | 24,047 | (6,263) | 24,761 | 24,761 | 6,977 | |
| Holiday, Mechanics | 55,420 | 55,872 | 64,160 | 64,164 | (8,292) | 65,048 | 65,048 | 9,176 | |
| Total Holiday Pay | 670,151 | 645,929 | 753,028 | 769,136 | (123,207) | 775,870 | 790,456 | 144,527 | 19% |
| Vacation, Operators | 518,228 | 487,545 | 545,000 | 545,900 | (58,355) | 561,500 | 561,500 | 73,955 | |
| Vacation, Trans Admin | 106,545 | 96,269 | 110,000 | 90,492 | 5,777 | 94,641 | 94,201 | (2,068) | |
| Vacation, Scheduling | 6,314 | 6,200 | 6,510 | 6,510 | (310) | 6,862 | 6,862 | 662 | |
| Vacation, Maintenance Admin | 50,142 | 49,684 | 54,510 | 47,767 | 1,917 | 47,804 | 47,804 | (1,880) | |
| Vacation, Building Maintenance. | 23,385 | 22,359 | 23,760 | 25,112 | (2,753) | 24,348 | 24,348 | 1,989 | |
| Vacation, Customer Svc | 25,743 | 22,966 | 25,640 | 23,000 | (34) | 23,876 | 23,876 | 910 | |
| Vacation, Promotion | 6,517 | 4,913 | 5,375 | 5,374 | (461) | 5,534 | 5,534 | 621 | |
| Vacation, EE Services | 20,547 | 19,432 | 21,930 | 21,175 | (1,743) | 17,802 | 21,886 | 2,454 | |
| Vacation, Finance | 27,190 | 27,954 | 31,000 | 34,260 | (6,306) | 35,460 | 35,460 | 7,506 | |
| Vacation, Safety & Training | 7,287 | 7,829 | 10,745 | 7,512 | 317 | 10,313 | 13,582 | 5,753 | |
| Vacation, General Admin | 65,971 | 36,100 | 42,160 | 45,036 | (8,936) | 45,826 | 45,826 | 9,726 | |
| Vacation, Planning | 61,356 | 62,225 | 71,100 | 71,104 | (8,879) | 55,156 | 71,639 | 9,414 | |
| Vacation, Service Wrkrs | 24,638 | 19,982 | 25,000 | 30,272 | (10,290) | 25,124 | 25,124 | 5,142 | |
| Vacation, Mechanics | 164,161 | 97,999 | 115,265 | 94,544 | 3,455 | 99,750 | 99,750 | 1,751 | |
| Vacation, Operators COVID | - | 37,144 | - | - | 37,144 | - | - | (37,144) | |
| Vacation, Trans Admin COVID | - | 2,380 | - | - | 2,380 | - | - | (2,380) | |
| Vacation, Building Maintenance C | - | 1,772 | 5,000 | - | 1,772 | - | - | (1,772) | |
| Vacation, Customer Svc COVID Vacation, EE Services - COVID | - | 1,461 1,181 | - | - | 1,461 1,181 | - | - | (1,461) (1,181) | |
| Vacation, Mechanics COVID | - | 1,141 | - | - | 1,442 | - | - | (1,161) | |
| Total Accrued Vacation | 1,108,024 | 1,006,837 | 1,092,995 | 1,048,058 | (41,221) | 1,053,996 | 1,077,392 | 70,555 | 6% |

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CENTRAL CONTRA COSTA TRANSIT AUTHORITY OPERATING EXPENSE DETAIL

| Account Desc | FY 2019 Actual | FY 2020 August Estimate | FY 2020 June Estimate | FY 2020 Budget | Oven (Unden) FY 2020 Budget | FY 2021 August Revise | Adopted FY 2021 Budget | Over (Under) FY 2020 Est/Actual | Over (Under) % FY 2020 Est/Actual |
|--------------------------------|----------------|----------------------------|--------------------------|----------------|--------------------------------|--------------------------|---------------------------|------------------------------------|--------------------------------------|
| Abs Pay, Operators | 25,160 | 20,783 | 31,200 | 64,000 | (43,217) | 34,500 | 34,500 | 13,717 | |
| Abs Pay, Operators - COVID | - | 1,419 | - | - | 1,419 | - | _ | (1,419) | |
| Abs Pay, Trans Admin | - | 1,574 | 2,730 | 6,110 | (4,536) | 6,362 | 6,317 | 4,743 | |
| Abs Pay, Trans Admin - COVID | - | 1,574 | - | - | 1,574 | - | - | (1,574) | |
| Abs Pay, Scheduling | - | - | 100 | 399 | (399) | 420 | 420 | 420 | |
| Abs Pay, Maintenance Admin | - | 777 | 1,350 | 2,970 | (2,193) | 2,974 | 2,974 | 2,197 | |
| Abs Pay, Building Maintenance. | - | 381 | 500 | 1,947 | (1,566) | 1,996 | 1,996 | 1,615 | |
| Abs Pay, Customer Svc | - | - | 500 | 1,834 | (1,834) | 1,907 | 1,907 | 1,907 | |
| Abs Pay, Promotion | - | - | 300 | 329 | (329) | 339 | 339 | 339 | |
| Abs Pay, EE Services | - | - | 400 | 1,378 | (1,378) | 1,090 | 1,423 | 1,423 | |
| Abs Pay, EE Services - COVID | - | 1,772 | - | - | 1,772 | - | - | (1,772) | |
| Abs Pay, Finance | - | - | 500 | 2,404 | (2,404) | 2,480 | 2,480 | 2,480 | |
| Abs Pay, Safety & Training | - | - | 400 | 460 | (460) | 631 | 831 | 831 | |
| Abs Pay, General Admin | - | - | 500 | 3,183 | (3,183) | 3,238 | 3,238 | 3,238 | |
| Abs Pay, Planning | - | 433 | 500 | 5,002 | (4,569) | 3,973 | 4,973 | 4,540 | |
| Separation Pay/Benefits | 1,489 | - | 2,500 | 5,000 | (5,000) | 5,000 | 5,000 | 5,000 | |
| Abs Pay, Service Wrkrs | - | 212 | - | 470 | (258) | 481 | 481 | 269 | |
| Abs Pay, Mechanics | - | 1,270 | 1,270 | 558 | 712 | 567 | 567 | (703) | |
| Total Absence Pay | 26,649 | 30,195 | 42,750 | 96,044 | (65,849) | 65,958 | 67,446 | 37,251 | 87% |
| Total Paid Time Off | 2,427,478 | 2,754,202 | 3,196,840 | 2,423,159 | 331,043 | 2,454,861 | 2,502,316 | (251,886) | -8% |
| Total Compensation | 17,192,435 | 17,115,577 | 17,811,158 | 17,736,876 | (621,299) | 18,158,455 | 18,474,475 | 1,358,898 | 8% |
| FICA, Operators | 139,729 | 138,187 | 144,000 | 146,860 | (8,673) | 148,500 | 148,500 | 10,313 | |
| FICA, Trans Admin | 17,772 | 18,720 | 18,802 | 19,012 | (292) | 19,796 | 19,658 | 938 | |
| FICA, Scheduling | 1,256 | 1,236 | 1,227 | 1,227 | 9 | 1,294 | 1,294 | 58 | |
| FICA, Maintenance Admin | 1,957 | 3,421 | 3,758 | 4,363 | (942) | 4,186 | 4,186 | 765 | |
| FICA, Building Maintenance. | 5,424 | 5,404 | 5,500 | 6,055 | (651) | 6,220 | 6,220 | 816 | |
| FICA, Customer Service | 5,161 | 5,708 | 5,860 | 5,860 | (152) | 6,098 | 6,098 | 390 | |
| FICA, Promotion | 1,039 | 1,038 | 1,062 | 1,013 | 25 | 1,043 | 1,043 | 5 | |
| FICA, EE Services | 4,161 | 4,112 | 4,347 | 4,240 | (128) | 3,356 | 4,382 | 270 | |
| FICA, Finance | 7,185 | 7,466 | 7,479 | 7,399 | 67 | 7,637 | 7,637 | 171 | |
| FICA, Safety & Training | - | 537 | 1,171 | - | 537 | - | - | (537) | |
| FICA, General Admin | 10,192 | 10,752 | 10,385 | 10,486 | 266 | 10,079 | 10,079 | (673) | |
| FICA, Board Members | 1,511 | 1,530 | 1,700 | 2,020 | (490) | 2,020 | 2,020 | 490 | |
| FICA, Planning | 13,436 | 13,310 | 14,822 | 15,401 | (2,091) | 12,234 | 15,311 | 2,001 | |
| FICA, Service Workers | 6,588 | 6,324 | 6,800 | 7,258 | (934) | 8,228 | 8,228 | 1,904 | |
| FICA, Mechanics | 14,749 | 15,092 | 17,000 | 18,383 | (3,291) | 18,663 | 18,663 | 3,571 | |
| Total FICA/Medicare | 230,160 | 232,837 | 243,913 | 249,577 | (16,740) | 249,354 | 253,319 | 20,482 | 8% |

CENTRAL CONTRA COSTA TRANSIT AUTHORITY OPERATING EXPENSE DETAIL

| Account Desc | FY 2019 Actual | FY 2020 August Estimate | FY 2020 June Estimate | FY 2020 Budget | Oven (Unden) FY 2020 Budget | FY 2021 August Revise | Adopted FY 2021 Budget | Over (Under) FY 2020 Est/Actual | Over (Under) % FY 2020 Est/Actual |
|--------------------------------|----------------|----------------------------|--------------------------|----------------|--------------------------------|--------------------------|---------------------------|------------------------------------|--------------------------------------|
| PERS-RET, Operators | 976,434 | 1,036,749 | 1,075,218 | 1,051,072 | (14,323) | 1,189,128 | 1,189,128 | 152,379 | |
| PERS-RET, Trans Admin | 162,396 | 187,383 | 188,530 | 189,416 | (2,033) | 254,130 | 253,439 | 66,056 | |
| PERS-RET, Scheduling | 17,203 | 19,714 | 19,787 | 13,391 | 6,323 | 17,342 | 17,342 | (2,372) | |
| PERS-RET, Maintenance Admin | 89,602 | 99,281 | 100,739 | 112,348 | (13,067) | 139,266 | 139,266 | 39,985 | |
| PERS-RET, Bldg Maintenance. | 45,477 | 50,639 | 51,789 | 55,611 | (4,972) | 61,147 | 61,147 | 10,508 | |
| PERS-RET, Customer Svc | 50,052 | 57,575 | 53,966 | 49,337 | 8,238 | 55,246 | 55,246 | (2,329) | |
| PERS-RET, Promotion | 19,886 | 22,839 | 22,923 | 12,662 | 10,177 | 14,622 | 14,622 | (8,217) | |
| PERS-RET, EE Services | 33,940 | 37,164 | 37,866 | 46,409 | (9,245) | 43,759 | 52,484 | 15,320 | |
| PERS-RET, Finance | 67,359 | 75,940 | 76,243 | 77,351 | (1,411) | 87,785 | 87,785 | 11,845 | |
| PERS-RET, Sfty & Training | 25,066 | 29,289 | 30,941 | 19,922 | 9,367 | 28,531 | 35,273 | 5,984 | |
| PERS-RET, Gen Admin | 84,770 | 94,054 | 93,392 | 113,420 | (19,366) | 118,531 | 118,531 | 24,477 | |
| PERS-RET, Planning | 67,725 | 78,379 | 89,997 | 125,063 | (46,684) | 107,715 | 133,648 | 55,269 | |
| GM-457 Retirement | 18,000 | 18,000 | 18,000 | 18,540 | (540) | 19,000 | 19,000 | 1,000 | |
| PERS-RET, Service Wrkr | 51,115 | 51,806 | 55,908 | 59,137 | (7,331) | 67,167 | 67,167 | 15,361 | |
| PERS-RET, Mechanics | 146,021 | 157,862 | 161,825 | 170,966 | (13,104) | 204,892 | 204,892 | 47,030 | |
| Total Retirement | 1,855,046 | 2,016,674 | 2,077,124 | 2,114,645 | (97,971) | 2,408,261 | 2,448,970 | 432,296 | 21% |
| Medical, Operators | 651,397 | 680,673 | 764,492 | 782,191 | (101,518) | 811,508 | 811,508 | 130,835 | |
| Medical, Trans Admin | 95,604 | 85,342 | 107,245 | 140,721 | (55,379) | 135,684 | 135,684 | 50,342 | |
| Medical, Scheduling | 8,129 | 8,897 | 9,476 | 9,496 | (599) | 9,496 | 9,496 | 599 | |
| Medical, Maintenance Admin | 22,893 | 32,203 | 34,613 | 27,755 | 4,448 | 39,661 | 39,661 | 7,458 | |
| Medical, Building Maintenance. | 38,825 | 51,344 | 58,627 | 61,239 | (9,895) | 58,000 | 58,000 | 6,656 | |
| Medical, Customer Svc | 28,744 | 32,840 | 34,971 | 35,057 | (2,217) | 35,057 | 35,057 | 2,217 | |
| Medical, Promotion | 4,116 | 5,577 | 5,938 | 5,954 | (377) | 5,954 | 5,954 | 377 | |
| Medical, EE Services | 3,309 | 7,177 | 7,752 | 9,048 | (1,871) | 872 | 9,472 | 2,295 | |
| Medical, Finance | 16,033 | 25,509 | 26,780 | 18,989 | 6,520 | 33,488 | 33,488 | 7,979 | |
| Medical, Safety & Training | 4,907 | 8,026 | 9,256 | 5,424 | 2,602 | 6,167 | 12,784 | 4,758 | |
| Medical, General Admin | 65,080 | 61,413 | 56,402 | 72,276 | (10,863) | 74,680 | 74,680 | 13,267 | |
| Medical, Planning | 39,048 | 42,022 | 57,046 | 73,750 | (31,728) | 50,426 | 64,646 | 22,624 | |
| Medical, Service Workers | 230,583 | 218,857 | 226,548 | 264,933 | (46,076) | 241,920 | 241,920 | 23,063 | |
| Medical, Mechanics | 403,376 | 395,479 | 436,226 | 453,847 | (58,368) | 459,648 | 459,648 | 64,169 | |
| Medical Admin Charge | 7,923 | 9,184 | 10,000 | 11,300 | (2,116) | 11,300 | 11,300 | 2,116 | |
| Medical, Retirees | 181,754 | 212,013 | 220,000 | 202,650 | 9,363 | 231,000 | 231,000 | 18,987 | |
| OPEB benefits | 422,551 | 317,566 | 242,812 | 306,650 | 10,916 | 226,376 | 226,376 | (91,190) | |
| Total Medical | 2,224,272 | 2,194,122 | 2,308,184 | 2,481,280 | (287,158) | 2,431,237 | 2,460,674 | 266,552 | 12% |

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CENTRAL CONTRA COSTA TRANSIT AUTHORITY OPERATING EXPENSE DETAIL

| Account Desc | FY 2019 Actual | FY 2020 August Estimate | FY 2020 June Estimate | FY 2020 Budget | Oven (Unden) FY 2020 Budget | FY 2021 August Revise | Adopted FY 2021 Budget | Over (Under) FY 2020 Est/Actual | Over (Under) % FY 2020 Est/Actual |
|-------------------------------|----------------|----------------------------|--------------------------|----------------|--------------------------------|--------------------------|---------------------------|------------------------------------|--------------------------------------|
| Dental, Operators | 234,592 | 236,446 | 242,303 | 247,457 | (11,011) | 249,572 | 249,572 | 13,126 | |
| Dental, Trans Admin | 32,992 | 31,116 | 32,734 | 33,919 | (2,803) | 33,716 | 33,716 | 2,600 | |
| Dental, Scheduling | 2,277 | 2,277 | 2,312 | 2,357 | (80) | 2,381 | 2,381 | 104 | |
| Dental, Maintenance Admin | 5,892 | 6,146 | 6,017 | 6,124 | 22 | 7,498 | 7,498 | 1,352 | |
| Dental, Building Maintenance. | 8,476 | 10,263 | 9,436 | 10,377 | (114) | 8,570 | 8,570 | (1,693) | |
| Dental, Customer Svc | 16,562 | 13,617 | 13,779 | 17,155 | (3,538) | 14,192 | 14,192 | 575 | |
| Dental, Promotion | 1,412 | 1,412 | 1,435 | 1,464 | (52) | 1,478 | 1,478 | 66 | |
| Dental, EE Services | 3,068 | 4,206 | 4,288 | 3,176 | 1,030 | 4,417 | 4,417 | 211 | |
| Dental, Finance | 10,520 | 9,273 | 9,885 | 10,892 | (1,619) | 10,182 | 10,182 | 909 | |
| Dental, Safety & Training | 791 | 659 | 1,943 | 819 | (160) | 2,416 | 2,416 | 1,757 | |
| Dental, General Admin | 7,378 | 8,949 | 8,689 | 7,610 | 1,339 | 8,949 | 8,949 | - | |
| Dental, Planning | 11,401 | 12,564 | 16,749 | 13,950 | (1,386) | 17,252 | 17,252 | 4,688 | |
| Total Dental | 335,361 | 336,928 | 349,570 | 355,300 | (18,372) | 360,623 | 360,623 | 23,695 | 7% |
| WC, Operators | 858,861 | 587,331 | 769,112 | 763,218 | (175,887) | 775,522 | 775,522 | 188,191 | |
| WC, Trans Admin | 79,909 | 56,608 | 74,131 | 73,563 | (16,955) | 74,749 | 74,749 | 18,141 | |
| WC, Scheduling | 9,998 | 7,065 | 9,266 | 9,195 | (2,130) | 9,344 | 9,344 | 2,279 | |
| WC, Maintenance Admin | 24,970 | 17,678 | 23,166 | 22,989 | (5,311) | 23,359 | 23,359 | 5,681 | |
| WC, Building Maintenance. | 29,970 | 21,224 | 27,799 | 27,586 | (6,362) | 28,031 | 28,031 | 6,807 | |
| WC, Customer Svc | 39,942 | 28,290 | 37,066 | 36,782 | (8,492) | 37,375 | 37,375 | 9,085 | |
| WC, Promotion | 9,998 | 3,547 | 4,633 | 4,598 | (1,051) | 4,672 | 4,672 | 1,125 | |
| WC, EE Services | 14,972 | 10,612 | 13,900 | 13,793 | (3,181) | 14,015 | 14,015 | 3,403 | |
| WC, Finance | 24,970 | 17,678 | 23,166 | 22,989 | (5,311) | 23,359 | 23,359 | 5,681 | |
| WC, Safety & Training | 9,998 | 7,065 | 9,266 | 9,195 | (2,130) | 9,344 | 9,344 | 2,279 | |
| WC, General Admin | 33,287 | 20,154 | 26,432 | 26,184 | (6,030) | 26,653 | 26,653 | 6,499 | |
| WC, Planning | 39,942 | 43,547 | 56,965 | 56,575 | (13,028) | 57,440 | 57,440 | 13,893 | |
| WC, Service Workers | 49,940 | 35,383 | 46,332 | 45,977 | (10,594) | 46,718 | 46,718 | 11,335 | |
| WC, Mechanics | 94,882 | 67,220 | 88,031 | 87,356 | (20,136) | 88,764 | 88,764 | 21,544 | |
| Total Workers Comp | 1,321,639 | 923,402 | 1,209,265 | 1,200,000 | (276,598) | 1,219,345 | 1,219,345 | 295,943 | 24% |

CENTRAL CONTRA COSTA TRANSIT AUTHORITY OPERATING EXPENSE DETAIL

| Account Desc | FY 2019 Actual | FY 2020 August Estimate | FY 2020 June Estimate | FY 2020 Budget | Oven (Unden) FY 2020 Budget | FY 2021 August Revise | Adopted FY 2021 Budget | Over (Under) FY 2020 Est/Actual | Over (Under) % FY 2020 Est/Actual |
|-------------------------------|----------------|----------------------------|--------------------------|----------------|--------------------------------|--------------------------|---------------------------|------------------------------------|--------------------------------------|
| Life, Operators | 70,560 | 68,147 | 74,566 | 74,776 | (6,629) | 80,000 | 80,000 | 11,853 | |
| Life, Trans Admin | 5,022 | 7,456 | 6,694 | 6,695 | 761 | 7,925 | 7,925 | 469 | |
| Life, Scheduling | 660 | 697 | 740 | 742 | (45) | 844 | 844 | 147 | |
| Life, Maintenance Admin | 4,230 | 6,033 | 4,301 | 4,360 | 1,673 | 6,000 | 6,000 | (33) | |
| Life, Building Maintenance. | 2,896 | 2,995 | 3,200 | 3,250 | (255) | 3,510 | 3,510 | 515 | |
| Life, Customer Svc | 5,051 | 4,207 | 4,292 | 6,450 | (2,243) | 3,780 | 3,780 | (427) | |
| Life, Promotion | 541 | 567 | 547 | 560 | 7 | 580 | 580 | 13 | |
| Life, EE Services | 1,537 | 1,892 | 1,785 | 1,800 | 92 | 2,030 | 2,030 | 138 | |
| Life, Finance | 3,316 | 3,672 | 3,813 | 3,460 | 212 | 4,200 | 4,200 | 528 | |
| Life, Safety & Training | 728 | 313 | 988 | 750 | (437) | 950 | 1,260 | 947 | |
| Life, General Admin | 2,910 | 4,703 | 3,675 | 3,090 | 1,613 | 6,930 | 6,930 | 2,227 | |
| Life, Planning | 5,452 | 6,540 | 7,392 | 7,212 | (672) | 7,584 | 7,584 | 1,044 | |
| Total Life Insurance | 102,903 | 107,222 | 111,993 | 113,145 | (5,923) | 124,333 | 124,643 | 17,421 | 16% |
| SUI, Operators | 45,798 | 39,257 | 65,000 | 67,000 | (27,743) | 65,000 | 65,000 | 25,743 | |
| SUI, Trans Admin | 3,907 | 3,217 | 5,000 | 7,974 | (4,757) | 8,417 | 8,417 | 5,200 | |
| SUI, Scheduling | 238 | 210 | 300 | 443 | (233) | 443 | 443 | 233 | |
| SUI, Maintenance Admin | 1,045 | 1,151 | 1,500 | 2,215 | (1,064) | 2,215 | 2,215 | 1,064 | |
| SUI, Building Maintenance. | 2,209 | 1,341 | 2,340 | 3,101 | (1,760) | 2,658 | 2,658 | 1,317 | |
| SUI, Customer Svc | 1,701 | 1,260 | 1,835 | 3,101 | (1,841) | 3,101 | 3,101 | 1,841 | |
| SUI, Promotion | 238 | 210 | 364 | 443 | (233) | 443 | 443 | | |
| SUI, Safety & Training | 238 | 342 | 550 | 443 | (101) | 443 | 886 | | |
| SUI, General Admin | 1,779 | 1,457 | 1,800 | 3,544 | (2,087) | 3,101 | 3,101 | 1,644 | |
| SUI, EE Services | 714 | 630 | 800 | 1,329 | (699) | 886 | 1,329 | 699 | |
| SUI, Finance | 1,190 | 1,288 | 1,500 | 2,215 | (927) | 2,215 | 2,215 | | |
| SUI, Planning | 2,370 | 1,615 | 2,800 | 4,430 | (2,815) | 3,101 | 3,987 | 2,372 | |
| SUI, Service Workers | 2,594 | 2,122 | 2,563 | 4,430 | (2,308) | 4,430 | 4,430 | 2,308 | |
| SUI, Mechanics | 4,730 | 3,570 | 5,522 | 8,417 | (4,847) | 8,417 | 8,417 | 4,847 | |
| Total SUI | 68,751 | 57,670 | 91,874 | 109,085 | (51,415) | 104,870 | 106,642 | 48,972 | 53% |
| Operator Uniforms | 47,775 | 46,057 | 52,301 | 50,000 | (3,943) | 53,870 | 53,870 | 7,813 | |
| Uniforms - Maintenance. Pers. | 19,178 | 21,511 | 17,380 | 17,500 | 4,011 | 18,500 | 18,500 | (3,011) | |
| Total Uniforms | 66,953 | 67,568 | 69,681 | 67,500 | 68 | 72,370 | 72,370 | 4,802 | 7% |

CENTRAL CONTRA COSTA TRANSIT AUTHORITY OPERATING EXPENSE DETAIL

| Account Desc | FY 2019 Actual | FY 2020 August Estimate | FY 2020 June Estimate | FY 2020 Budget | Oven (Unden) FY 2020 Budget | FY 2021 August Revise | Adopted FY 2021 Budget | Over (Under) FY 2020 Est/Actual | Over (Under) % FY 2020 Est/Actual |
|---------------------------------|----------------|----------------------------|--------------------------|----------------|--------------------------------|--------------------------|---------------------------|------------------------------------|--------------------------------------|
| Operator Medical Exams | 13,425 | 9,885 | 14,920 | 17,000 | (7,115) | 16,000 | 16,000 | 6,115 | |
| Emp Assistance Prog. | 13,603 | 13,468 | 12,112 | 14,500 | (1,032) | 15,000 | 15,000 | 1,532 | |
| Cafeteria Plan- Admin | 438,719 | 525,601 | 540,351 | 598,689 | (73,088) | 642,868 | 674,386 | 148,785 | |
| Cafeteria Plan-ATU | 1,274,904 | 1,374,653 | 1,415,288 | 1,603,479 | (228,826) | 1,631,400 | 1,631,400 | 256,747 | |
| Mechanic Tool Allowance | 11,661 | 14,258 | 16,403 | 16,500 | (2,242) | 16,500 | 16,500 | 2,242 | |
| Wellness Program | 18,411 | 26,998 | 29,854 | 30,000 | (3,002) | 28,500 | 32,000 | 5,002 | |
| Substance Abuse Prog. | 9,795 | 11,663 | 16,435 | 20,000 | (8,337) | 17,000 | 17,000 | 5,337 | |
| Total Other Benefits | 1,780,518 | 1,976,526 | 2,045,363 | 2,300,168 | (323,642) | 2,367,268 | 2,402,286 | 425,760 | 21% |
| Total Benefits | 10,413,081 | 10,667,151 | 11,703,806 | 11,413,859 | (746,708) | 11,792,522 | 11,951,188 | 1,284,037 | 11% |
| Total Wages and Benefits | 25,178,038 | 25,028,526 | 26,318,124 | 26,727,576 | (1,699,050) | 27,496,116 | 27,923,347 | 2,894,821 | 11% |
| Management Services | 3,760 | 57,965 | 43,940 | 35,000 | 22,965 | 35,000 | 35,000 | (22,965) | |
| Agency Fees | 50 | 50 | 150 | 150 | (100) | 150 | 150 | 100 | |
| In-Service Monitoring | - | - | 5,500 | 5,500 | (5,500) | 5,500 | 5,500 | 5,500 | |
| Mobility Services | 14,858 | 25,412 | 24,584 | 25,000 | 412 | 25,000 | 25,000 | (412) | |
| Schedules/Graphics | 52,795 | 18,897 | 27,891 | 115,000 | (96,103) | 100,000 | 100,000 | 81,103 | |
| Promotions | 54,621 | 58,124 | 67,385 | 150,000 | (91,876) | 135,000 | 150,000 | 91,876 | |
| Recruitment | 6,808 | 10,848 | 9,496 | 10,000 | 848 | 10,000 | 10,000 | (848) | |
| Hiring Costs | 12,575 | 12,760 | 15,000 | 15,000 | (2,240) | 15,000 | 15,000 | 2,240 | |
| Legal Fees | 266,879 | 370,886 | 335,000 | 335,000 | 35,886 | 380,000 | 380,000 | 9,114 | |
| Legal Fees - COVID | - | 4,296 | - | - | 4,296 | - | - | (4,296) | |
| Financial services | 3,450 | 11,050 | 15,000 | 15,000 | (3,950) | 3,500 | 3,500 | (7,550) | |
| Auditor Fees | 54,314 | 37,200 | 47,500 | 49,955 | (12,755) | 50,000 | 50,000 | 12,800 | |
| Freight In and Out | 4,807 | 4,966 | 5,845 | 6,000 | (1,034) | 6,000 | 6,000 | 1,034 | |
| Bid and Hearing Notices | 320 | 475 | 500 | 1,000 | (525) | 1,000 | 1,000 | 525 | |
| Service Development | 47,587 | 7,590 | 57,590 | 80,000 | (72,410) | 75,000 | 80,000 | 72,410 | |
| Trans. Printing/Reproduc. | 5,194 | 4,894 | 5,666 | 7,000 | (2,106) | 7,000 | 7,000 | 2,106 | |
| Payroll Services | 80,757 | 88,415 | 85,000 | 88,055 | 360 | 87,500 | 87,500 | (915) | |
| Bank service charge | 24,023 | 19,968 | 23,000 | 25,500 | (5,532) | 25,500 | 25,500 | 5,532 | |
| Commuter check process fee | 322 | 195 | 300 | 300 | (105) | 300 | 300 | 105 | |
| Pay PERS file upload | 2,604 | 2,604 | 2,700 | 2,730 | (126) | 2,780 | 2,780 | 176 | |
| Special Planning- reimb expense | 24,900 | - | - | - | - | - | - | - | |
| Temporary Help-All depts | 18,672 | 25,122 | 27,000 | 25,000 | 122 | 25,000 | 25,000 | (122) | |
| Clipper Fees | 78,065 | 98,501 | 105,000 | 150,000 | (51,499) | 155,000 | 155,000 | 56,499 | |
| SVR-Differential/Radiator | 6,269 | 6,254 | 15,454 | 15,800 | (9,546) | 15,500 | 15,500 | 9,246 | |

CENTRAL CONTRA COSTA TRANSIT AUTHORITY OPERATING EXPENSE DETAIL

| | | FY 2020 August | FY 2020 June | | Oven (Unden) | FY 2021 August | Adopted FY 2021 | Over (Under) | Over (Under) % |
|----------------------------------|----------------|----------------|--------------|----------------|----------------|----------------|-----------------|--------------|--------------------|
| Account Desc | FY 2019 Actual | Estimate | Estimate | FY 2020 Budget | FY 2020 Budget | Revise | Budget | | FY 2020 Est/Actual |
| SVR-Transmission | 1,223 | 1,688 | 8,688 | 24,000 | (22,312) | 42,000 | 42,000 | 40,312 | |
| SVR-Upholstery/Glass | 3,000 | 4,071 | 5,000 | 15,000 | (10,929) | 12,000 | 12,000 | 7,929 | |
| SVR-Upholstery/Glass - COVID | - | 5,197 | - | - | 5,197 | - | - | (5,197) | |
| SVR-Towing | 4,465 | 3,428 | 7,808 | 16,000 | (12,572) | 16,000 | 16,000 | 12,572 | |
| SVR-Engine Repair | 84,018 | - | 41,000 | 41,000 | (41,000) | 108,000 | 108,000 | 108,000 | |
| SVR-Body Repair | 121,928 | 113,534 | 107,227 | 108,000 | 5,534 | 108,000 | 108,000 | (5,534) | |
| SVR-Electric Bus Repair | = | - | 10,000 | 50,000 | (50,000) | 50,000 | 50,000 | 50,000 | |
| Emission controls | 65,630 | 11,275 | 33,923 | 42,000 | (30,725) | 48,000 | 48,000 | 36,725 | |
| Support Vehicle maint | 17,066 | 24,373 | 14,235 | 13,500 | 10,873 | 14,500 | 14,500 | (9,873) | |
| IT Supplies/replacements | 10,981 | 9,595 | 11,960 | 12,000 | (2,405) | 12,000 | 15,000 | 5,405 | |
| IT Supplies/replacements - COVIE | - | 239 | - | - | 239 | - | - | (239) | |
| Clever Devices/rideck maint | 239,350 | 249,195 | 246,530 | 251,350 | (2,155) | 272,500 | 272,500 | 23,305 | |
| Office Equipment Maint. | 16,604 | 28,495 | 19,854 | 20,000 | 8,495 | 20,000 | 20,000 | (8,495) | |
| Building Maint. Service | 77,555 | 57,786 | 86,639 | 87,000 | (29,214) | 97,000 | 97,000 | 39,214 | |
| Landscape Service | 66,532 | 73,400 | 96,400 | 89,400 | (16,000) | 95,400 | 95,400 | 22,000 | |
| IT Contracts | 172,011 | 193,020 | 150,000 | 150,000 | 43,020 | 250,000 | 195,000 | 1,980 | |
| Radio Maint. Service | 12,876 | 8,964 | 14,980 | 15,000 | (6,036) | 15,000 | 15,000 | 6,036 | |
| Contract Cleaning Service | 2,545 | 3,174 | 3,600 | 3,600 | (426) | 3,600 | 3,600 | 426 | |
| Waste Removal | 14,256 | 15,153 | 18,462 | 19,800 | (4,647) | 19,000 | 19,000 | 3,847 | |
| Hazardous Waste | 99,888 | 86,225 | 124,256 | 125,000 | (38,775) | 125,000 | 125,000 | 38,775 | |
| Fire Monitoring | 3,057 | 3,176 | 3,811 | 4,000 | (824) | 3,000 | 4,000 | 824 | |
| Security Services | 94,531 | 98,032 | 88,265 | 89,000 | 9,032 | 98,000 | 98,000 | (32) | |
| Other Services | 5,275 | - | 5,500 | 7,000 | (7,000) | 7,000 | 7,000 | 7,000 | |
| Total Services | 1,876,421 | 1,864,346 | 2,025,493 | 2,339,640 | (475,294) | 2,575,730 | 2,544,730 | 680,384 | 34% |

CENTRAL CONTRA COSTA TRANSIT AUTHORITY OPERATING EXPENSE DETAIL

| | | FY 2020 August | FY 2020 June | | Oven (Unden) | FY 2021 August | Adopted FY 2021 | Over (Under) | Over (Under) % |
|---------------------------------------|----------------|----------------|--------------|----------------|----------------|----------------|-----------------|--------------------|--------------------|
| Account Desc | FY 2019 Actual | Estimate | Estimate | FY 2020 Budget | FY 2020 Budget | Revise | Budget | FY 2020 Est/Actual | FY 2020 Est/Actual |
| Diesel Fuel | 1,444,865 | 1,173,409 | 1,300,000 | 1,625,000 | (451,591) | 1,625,000 | 1,625,000 | 451,591 | |
| Oils and Lubricants | 83,995 | 81,877 | 81,702 | 85,000 | (3,123) | 83,000 | 83,000 | 1,123 | |
| Gasoline | 23,470 | 16,991 | 24,543 | 25,000 | (8,009) | 25,000 | 25,000 | 8,009 | |
| PG&E - WC Trolley | 38,489 | 89,527 | 105,237 | 85,000 | 4,527 | 120,000 | 120,000 | 30,473 | |
| Tires and Tubes | 245,733 | 249,515 | 259,272 | 247,216 | 2,299 | 263,520 | 263,520 | 14,005 | |
| Safety Supply | 244 | 130 | 10,000 | 10,000 | (9,870) | 15,000 | 15,000 | 14,870 | |
| Transportation Supplies | 13,266 | 15,563 | 15,875 | 14,000 | 1,563 | 14,000 | 14,000 | (1,563) | |
| BART Relief Tickets | 54,760 | 8,937 | 8,937 | 58,425 | (49,488) | - | - | (8,937) | |
| CLIPPER Relief Cards for EE's | - | 17,955 | 31,825 | - | 17,955 | 58,425 | 58,425 | 40,470 | |
| CSS-Soaps | 3,500 | 4,474 | 5,624 | 6,000 | (1,526) | 6,000 | 6,000 | 1,526 | |
| CSS-Cleaning | 7,137 | 6,142 | 8,000 | 9,000 | (2,858) | 20,000 | 9,000 | 2,858 | |
| CSS-Safety | 8,027 | 15,691 | 12,518 | 8,500 | 7,191 | 55,000 | 8,750 | (6,941) | |
| CSS-Antifreeze | 8,406 | 3,713 | 6,029 | 6,400 | (2,687) | 6,500 | 6,500 | 2,787 | |
| CSS-Gases | 8,003 | 6,398 | 4,241 | 4,500 | 1,898 | 4,500 | 4,500 | (1,898) | |
| Oil Analysis | 98 | 8,250 | 8,250 | 8,000 | 250 | 8,250 | 8,250 | - | |
| Equipment/Garage Exp. | 29,042 | 24,348 | 34,115 | 25,000 | (652) | 25,000 | 25,000 | 652 | |
| Coach Repair Parts | 643,967 | 585,848 | 669,000 | 515,000 | 70,848 | 625,000 | 625,000 | 39,152 | |
| Shelter/Bus Stop Supply | 10,397 | 5,690 | 14,190 | 15,000 | (9,310) | 8,000 | 12,000 | 6,310 | |
| Janitorial Supplies | 27,723 | 27,254 | 25,958 | 21,000 | 6,254 | 35,000 | 22,500 | (4,754) | |
| Lighting Supply | 7,100 | 3,825 | 5,025 | 5,000 | (1,175) | 5,500 | 5,500 | 1,675 | |
| Building Repair Supply | 38,943 | 35,689 | 44,229 | 45,000 | (9,311) | 48,000 | 48,000 | 12,311 | |
| Landscape Supply | - | - | 4,500 | 5,000 | (5,000) | 5,000 | 5,000 | 5,000 | |
| Tickets, Passes, Xfrs | 3,735 | 3,355 | 4,887 | 10,000 | (6,645) | 5,000 | 5,000 | 1,645 | |
| Supplies - Offsites | 1,222 | - | 1,000 | 2,300 | (2,300) | 1,500 | 2,300 | 2,300 | |
| Personnel Office Supply | 4,124 | 2,122 | 2,912 | 3,000 | (878) | 3,000 | 3,000 | 878 | |
| Computer Supplies | 2,077 | - | - | - | · - | - | - | - | |
| Office Supplies-Administration | 14,397 | 13,496 | 16,329 | 17,500 | (4,004) | 16,000 | 17,000 | 3,504 | |
| Office Supplies-Maint. | 1,508 | 2,835 | 3,317 | 3,500 | (665) | 3,500 | 3,500 | 665 | |
| Postage | 9,936 | 6,336 | 9,000 | 9,000 | (2,664) | 9,000 | 9,000 | 2,664 | |
| Safety Contingency Plans | 1,456 | 210 | 3,120 | 3,000 | (2,790) | 3,000 | 3,000 | 2,790 | |
| Training Supply | 2,826 | 4,369 | 5,000 | 5,000 | (631) | 5,000 | 5,000 | 631 | |
| Contracts & Grants Supply | 2,112 | 733 | 1,000 | 1,000 | (267) | - | 1,000 | 267 | |
| Supplies- IC | 3,425 | 2,406 | 5,917 | 6,000 | (3,594) | 6,000 | 6,000 | 3,594 | |
| Repair parts-grant exp | - | 1,102 | 25,000 | 25,000 | (23,898) | 25,000 | 25,000 | 23,898 | |
| COVID-19 Supplies | - | 42,725 | 38,445 | - | 42,725 | - | - | (42,725) | |
| Total Materials & Supplies | 2,770,248 | 2,460,905 | 2,794,997 | 2,908,341 | (447,436) | 3,132,695 | 3,069,745 | 608,840 | 22% |

CENTRAL CONTRA COSTA TRANSIT AUTHORITY OPERATING EXPENSE DETAIL

| Account Desc | FY 2019 Actual | FY 2020 August Estimate | FY 2020 June Estimate | FY 2020 Budget | Oven (Unden) FY 2020 Budget | FY 2021 August Revise | Adopted FY 2021 Budget | Over (Under) | Over (Under) % FY 2020 Est/Actual |
|-----------------------------|--------------------|----------------------------|--------------------------|----------------|--------------------------------|--------------------------|---------------------------|--------------|--------------------------------------|
| Telephone Svc - TC | 1 1 2010 7 0 0 0 0 | Lotimato | Lotimato | zozo Baagot | | 1101100 | Baagot | - | 2020 2007(0100) |
| Pacific Gas and Electric | 164,458 | 189,080 | 193,352 | 190,550 | (1,470) | 195,000 | 195,000 | 5,920 | |
| Telephone Svc - Concord | 44,472 | 45,039 | 45,518 | 40,000 | 5,039 | 50,000 | 50,000 | 4,961 | |
| Contra Costa Water District | 25,840 | 26,216 | 25,634 | 27,600 | (1,384) | 27,600 | 27,600 | 1,384 | |
| Telephone-Cellular | 109,912 | 72,980 | 72,053 | 100,000 | (27,020) | 80,000 | 80,000 | 7,020 | |
| Total Utilities | 344,682 | 333,315 | 336,557 | 358,150 | (24,835) | 352,600 | 352,600 | 19,285 | 6% |
| Physical Damage | 119,543 | 110,000 | 110,000 | 125,000 | (15,000) | 125,000 | 125,000 | 15,000 | |
| Property Premiums | 44,593 | 37,904 | 45,000 | 49,719 | (11,815) | 42,500 | 42,500 | 4,596 | |
| Other Premiums | 28,294 | 30,523 | 30,000 | 31,130 | (607) | 33,000 | 33,000 | 2,477 | |
| Liability Premiums | 542,954 | 566,807 | 575,000 | 600,000 | (33,193) | 622,440 | 622,440 | 55,633 | |
| Insurance/Liability losses | 28,150 | 31,868 | 175,000 | 175,000 | (143,132) | 175,000 | 175,000 | 143,132 | |
| Total Insurance | 763,534 | 777,102 | 935,000 | 980,849 | (203,747) | 997,940 | 997,940 | 220,838 | 24% |
| Property Tax | 8,072 | 8,372 | 8,372 | 16,000 | (7,628) | 12,000 | 12,000 | 3,628 | |
| Licenses / Registrations | 988 | 1,214 | 1,972 | 2,015 | (801) | 2,015 | 2,015 | 801 | |
| Fuel Storage Tank Fees | 12,898 | 12,208 | 13,350 | 14,000 | (1,792) | 14,000 | 14,000 | 1,792 | |
| Use and Other Taxes | 6,449 | 6,104 | 7,000 | 7,500 | (1,396) | 7,000 | 7,000 | 896 | |
| Sales Tax | 189,543 | 209,294 | 212,000 | 212,000 | (2,706) | 222,000 | 222,000 | 12,706 | |
| Total Taxes | 217,950 | 237,192 | 242,694 | 251,515 | (14,323) | 257,015 | 257,015 | 19,823 | 8% |
| Radio Site Lease-Diablo | 43,673 | 45,377 | 45,400 | 44,500 | 877 | 48,000 | 48,000 | 2,623 | |
| Equipment Leases | 9,835 | 15,067 | 15,730 | 9,000 | 6,067 | 9,000 | 9,000 | (6,067) | _ |
| Total Leases | 53,508 | 60,444 | 61,130 | 53,500 | 6,944 | 57,000 | 57,000 | (3,444) | -6% |

CENTRAL CONTRA COSTA TRANSIT AUTHORITY OPERATING EXPENSE DETAIL

| | | FY 2020 August | FY 2020 June | | Oven (Unden) | FY 2021 August | Adopted FY 2021 | Over (Under) | Over (Under) % |
|--------------------------------------|----------------|----------------|--------------|----------------|----------------|----------------|-----------------|--------------------|--------------------|
| Account Desc | FY 2019 Actual | Estimate | Estimate | FY 2020 Budget | FY 2020 Budget | Revise | Budget | FY 2020 Est/Actual | FY 2020 Est/Actual |
| Business Expense- Tran | 29 | - | 250 | 500 | (500) | 500 | 500 | 500 | |
| Business Expense-admin | - | - | - | 400 | (400) | - | - | - | |
| Business Expense-Fin | 1,440 | 955 | 2,000 | 2,000 | (1,045) | 1,000 | 2,000 | 1,045 | |
| Board Travel | 5,139 | 5,533 | 11,500 | 25,000 | (19,467) | 25,000 | 25,000 | 19,467 | |
| Staff Travel | 73,471 | 45,489 | 70,000 | 61,500 | (16,011) | 75,000 | 75,000 | 29,511 | |
| CTA Dues | 15,396 | 13,000 | 15,000 | 15,860 | (2,860) | 15,500 | 15,500 | 2,500 | |
| APTA Dues | 35,500 | 35,500 | 35,500 | 36,650 | (1,150) | 36,600 | 36,600 | 1,100 | |
| Other Memberships | 3,000 | 3,000 | 3,000 | 3,090 | (90) | 3,090 | 3,090 | 90 | |
| Business Expense | 1,681 | 1,815 | 4,000 | 4,000 | (2,185) | 3,000 | 4,000 | 2,185 | |
| Training Program | 12,799 | 8,744 | 15,899 | 25,000 | (16,256) | 22,500 | 25,000 | 16,256 | |
| Training / Subs-Gm | 1,666 | 2,899 | 6,000 | 7,000 | (4,101) | 4,000 | 5,000 | 2,101 | |
| Misc exp | 140 | 10 | 1,000 | 1,000 | (990) | 500 | 1,000 | 990 | |
| Employee Functions | 32,316 | 27,099 | 42,164 | 44,500 | (17,401) | 16,000 | 35,000 | 7,901 | |
| Employee Awards | 4,058 | 2,881 | 6,069 | 5,000 | (2,119) | 4,000 | 5,000 | 2,119 | |
| Departing Emp gifts | 30 | 179 | 419 | 1,000 | (821) | 1,000 | 1,000 | 821 | |
| Paypal fees | 2,380 | 79 | 79 | 4,000 | (3,921) | - | - | (79) | |
| Total Miscellaneous | 189,045 | 147,183 | 212,880 | 236,500 | (89,317) | 207,690 | 233,690 | 86,507 | 41% |
| Alamo Creek Shuttle | 118,089 | 118,949 | 119,894 | 133,500 | (14,551) | 126,974 | 126,974 | 8,025 | |
| St Mary's Shuttle | 44,258 | 33,827 | 33,811 | 52,410 | (18,583) | 53,000 | 53,000 | 19,173 | |
| Cal State rte. 260 Shuttle | 103,487 | 82,500 | 94,000 | 113,600 | (31,100) | 75,000 | 125,000 | 42,500 | |
| COVID Transport | - | 111,486 | - | - | 111,486 | = | - | (111,486) | |
| Meals on Wheels | - | 208,521 | - | - | 208,521 | - | - | (208,521) | |
| School District Meals | - | 65,455 | - | - | 65,455 | - | - | (65,455) | |
| Total Purchased Transportation | 265,834 | 620,738 | 247,705 | 299,510 | 321,228 | 254,974 | 304,974 | (315,764) | -127% |
| Total Other Operating Expense | 6,481,222 | 6,501,225 | 6,856,456 | 7,428,005 | (926,780) | 7,835,644 | 7,817,694 | 1,316,469 | 19% |
| Contingency | | | | 900,000 | (900,000) | 600,000 | 600,000 | 600,000 | |
| TOTAL FIXED ROUTE EXPENSE | 31,659,260 | 31,529,751 | 33,174,580 | 35,055,581 | (3,525,830) | 35,931,760 | 36,341,041 | 4,811,290 | 15% |

CENTRAL CONTRA COSTA TRANSIT AUTHORITY OPERATING EXPENSE DETAIL

| Account Desc | FY 2019 Actual | FY 2020 August Estimate | FY 2020 June Estimate | FY 2020 Budget | Oven (Unden) FY 2020 Budget | FY 2021 August Revise | Adopted FY 2021 Budget | Over (Under) FY 2020 Est/Actual | Over (Under) % FY 2020 Est/Actual |
|--------------------------------|----------------|----------------------------|--------------------------|---------------------------------------|--------------------------------|--------------------------|---------------------------|------------------------------------|--------------------------------------|
| Paratransit | | | | | | | | | |
| Wages | 167,101 | 191,161 | 180,000 | 182,218 | 8,943 | 210,975 | 192,171 | 1,010 | |
| Sick Wages | 4,762 | 4,083 | 5,990 | 5,298 | (1,215) | 6,128 | 5,587 | 1,504 | |
| Holiday Pay | 7,751 | 8,746 | 10,080 | 10,080 | (1,334) | 11,595 | 10,606 | 1,860 | |
| Vacation Pay | 11,992 | 11,120 | 8,360 | 11,145 | (25) | 12,704 | 11,715 | 595 | |
| Absence pay | - | - | 500 | 988 | (988) | 1,142 | 1,041 | 1,041 | |
| Cafeteria Plan | 20,030 | 22,149 | 22,151 | 23,874 | (1,725) | 23,163 | 23,163 | 1,014 | |
| FICA | 2,576 | 3,061 | 3,000 | 3,041 | 20 | 3,516 | 3,206 | 145 | |
| PERS | 21,175 | 24,201 | 24,200 | 21,706 | 2,495 | 27,035 | 25,482 | 1,281 | |
| Medical | 22,886 | 24,237 | 24,238 | 9,606 | 14,631 | 25,083 | 25,083 | 846 | |
| Dental | 2,994 | 2,994 | 3,837 | 3,540 | (546) | 4,820 | 4,820 | 1,826 | |
| Life Insurance | 1,638 | 1,682 | 1,229 | 1,220 | 462 | 1,760 | 1,760 | 78 | |
| SUI | 812 | 630 | 900 | 1,329 | (699) | 1,329 | 1,329 | 699 | |
| Promotions | - | - | - | 3,500 | (3,500) | - | - | - | |
| Legal Fees | 29,326 | 4,212 | 6,769 | 15,000 | (10,788) | 20,000 | 20,000 | 15,788 | |
| Bank Service Charge | 606 | - | 400 | 500 | (500) | 500 | 500 | 500 | |
| Temporary Help | 4,299 | - | - | - | - | - | - | - | |
| Building Maint Services | 940 | 1,089 | 1,417 | 1,500 | (411) | 1,500 | 1,500 | 411 | |
| Software Maint Services | - | 8,973 | 8,973 | - | 8,973 | - | - | (8,973) | |
| Radio Maint Services | 6,574 | 5,170 | 4,929 | 6,100 | (930) | 6,000 | 6,000 | 830 | |
| Community Van Maint | - | - | - | 16,000 | (16,000) | - | - | - | |
| Other services | 15,293 | 278 | 278 | - | 278 | - | - | (278) | |
| Office Supply, PTF | 7,641 | 4,554 | 5,930 | 2,000 | 2,554 | 5,000 | 5,000 | 446 | |
| Gas and Electric | 21,668 | 24,066 | 25,000 | 25,000 | (934) | 26,000 | 26,000 | 1,934 | |
| Cell Phone | 292 | 7,750 | 6,687 | 22,500 | (14,750) | 15,000 | 15,000 | 7,250 | |
| Property Premiums | - | 6,689 | 3,345 | - | 6,689 | 7,500 | 7,500 | 811 | |
| Liability Premiums | - | 6,496 | 3,248 | - | 6,496 | 7,560 | 7,560 | 1,064 | |
| Sales Tax | - | - | - | 300 | (300) | - | - | - | |
| Purchased Trans-LINK | 5,764,537 | 5,805,056 | 6,600,000 | 6,977,200 | (1,172,144) | 7,400,000 | 7,400,000 | 1,594,944 | |
| Purchased Trans-BART | 169,640 | 6,910 | 7,659 | 178,080 | (171,170) | 10,000 | 10,000 | 3,090 | |
| Other Purch Trans | 11,628 | - | - | 1,281 | (1,281) | 1,000 | 1,000 | 1,000 | |
| ADA-Choice in Aging | - | 111,520 | 113,700 | - | 111,520 | 200,000 | 300,000 | 188,480 | |
| Training / Subscriptions | - | - | - | 2,500 | (2,500) | - | 8,000 | 8,000 | |
| Other Misc Expenses | - | 411 | 1,000 | 1,000 | (589) | 1,000 | 1,000 | 589 | |
| Total Paratransit | 6,296,161 | 6,287,238 | 7,073,820 | 7,526,506 | (1,239,268) | 8,030,310 | 8,115,023 | 1,827,784 | 26% |
| TOTAL CCCTA | 37,955,421 | 37,816,989 | 40,248,400 | 42,582,087 | (4,765,098) | 43,962,070 | 44,456,064 | 6,639,075 | 16% |
| | | | • | · · · · · · · · · · · · · · · · · · · | , , , , , | | · · · · · · | · · · | |
| OPEB - GASB 75 Adjustments | (376,320) | - | | | | | | | |
| PERS GASB 68 Adjustment | 642,776 | - | - | - | - | - | - | - | |
| TOTAL CCCTA GASBs | 266,456 | | | | | | | | |
| TOTAL CCCTA | 38,221,877 | 37,816,989 | 40,248,400 | 42,582,087 | (4,765,098) | 43,962,070 | 44,456,064 | 6,639,075 | 16% |
| | | | | | | | | | |